

**2010/2011**

# **ANNUAL REPORT**

*building blocks for the future*



## Introduction



**Roxby Council Administrator**  
**Bill Boehm**

Council is pleased to publish the Annual Report for the 2010/11 Financial Year. The Annual Report details actual performance and highlights achievements for the period from 1 July 2010 to 30 June 2011.

In addition to being an important record of compliance under the *Local Government Act 1999*, the Annual Report highlights how Council balances the many and varied economic, social, environmental and cultural considerations required to guide the community and achieve a unique future for all residents.

The 2010/11 Year has been an exciting but challenging one for the Council and the Community.

Exciting as BHP Billiton's proposed Olympic Dam Expansion is rapidly nearing the end of the approval stage and as we head into 2011/12 the future looks bright. Although still under resourced, Council has steadily increased its skill base and resources resulting in improved management and governance generally. Community participation on a wide range of fronts continues to increase and impress. Roxby Downs is an outstanding community

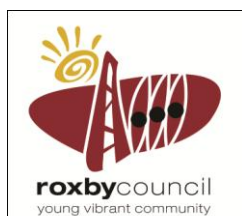
Equally 2010/11 has been challenging. This year the approved level of Municipal deficit funding reduced by an amount of \$0.6 million to \$0.6 million; the lowest in the history of the Council. This was predominately the result of a State Government requirement that all State Government Departments cut levels of recurrent funding and this impacted on the Department of Minerals Resources Development, who on behalf on behalf of the State, fund the Council's Municipal deficit in conjunction with BHP Billiton.

This result has been achieved with modest revenue increases and, thus far, a minimal reduction in service levels. The issue of Council not substantially funding its Municipal depreciation is, however, one of a number of current and future challenges that will need to be met.

The Roxby Downs township is the most unique in South Australia. Since the initial construction of the Olympic Dam Mine, the local community has undergone substantial structural change. The community's "interdependence" with the Mine, its aspirations, future and by implications Council's approach will require our actions to focus on turning a World Class Mining Deposit into a World Class Mining Operation. This requires people with the high specialist skills that choose BHP Billiton and Roxby Downs as their preferred destination over many other world-wide alternatives. This remains perhaps Council's greatest challenge.

We trust that the Annual Report proves enlightening and that you gain a "snapshot" of our vibrant community and the challenges we face.

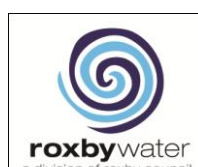
**Bill Boehm**  
**Administrator**



**Municipal Operations**



**Electricity Supply**



**Water & Sewerage Services**



**Leisure & Cultural Services**

### **Acknowledgements**

Council wishes to acknowledge *The Monitor – Your Community Newspaper* for permission to use various photos and newspaper articles and captions and the *Sunday Mail* for use of the front cover photo.

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## Overview

Roxby Downs has a unique local government structure unlike any other township in South Australia. The operations of the Roxby Downs Council cannot be meaningfully understood without some knowledge of the community and its environment.



**Roxby Downs Town Centre**

Nestled in rich red sand dunes clad in native pine, Roxby Downs was originally built in 1987, following much political controversy, to service the giant world-class Olympic Dam Copper Uranium Mine and Processing Plant.

The Mine was originally a Joint Venture operation between Western Mining Corporation (WMC) and British Petroleum (BP). In the late 1980s the then WMC Resources acquired BP's share and operated the mine until BHP Billiton's successful acquisition in 2005.

Since its inception the mine and town have grown rapidly. A major expansion in 1996 increased the town's size from 2,700 to the current permanent stable population of around 4,800. A number of workers also work on a fly in /drive in and fly out /drive out basis. Since May 2004 large scale investigations by WMC Resources and BHP Billiton have revealed that Olympic Dam has a world class ore body which will potentially support an open cut mine for the next 100 years or so.

This has generated great optimism for a potential major expansion from the current underground operation. An Environment Impact Statement (EIS) as to the viability was released in 2009 with the supplementary EIS released in May 2011.

With this optimism comes the realisation that Roxby Downs will need to become a world class town and community if it is to adequately serve such with a world class ore body.

## COMMUNITY

Like traditional mining towns, Roxby residents have high disposable incomes. Whilst approximately 20% of the adult

population will turnover every year, a significant number arrived at the time that the mine commenced operation. Others came in following the 1996 expansion when the town effectively doubled in size.

The town was actually built by the mining company in partnership with the State Government as part of the provisions of the *Roxby Downs (Indenture Ratification) Act 1982 (Indenture)*. It does not, however, manage the town on a day-to-day basis. Council and the wider community meet that responsibility, albeit with a significant legislative subsidy provided by BHP Billiton and the State.

This is different to many remote company owned towns and can lead to unrealistic expectations for those that are used to working for mining companies in remote locations where it is often expected that the mining company will actually provide everything.

By its size, hierarchical structure and operational needs, the mine strongly influences the behaviour and makeup of the community. Much of community life revolves around shift rosters. Those at senior management level work long hours and are constantly required to attend to operational issues associated with a 24-hour operation.

The residential community consists of 33% under the age of 19, with a number of contractors and employees living in residential camps and commuting to other home bases when not working. Various mine shift roster influences this behaviour.

Similarly, whilst on one level, community support for BHP Billiton's operation is a "given", not all of the community actually understands the complexities of the business, nor the issues and pressures that such a large mining company faces.

In itself this is not a major issue, the community has grown rapidly to a size that the businesses and services offered also serve a large domestic base and that of the surrounding region. Demands for a fulfilling lifestyle are growing.

Indeed, the facilities and infrastructure are of high quality and the envy of most other towns. However, are they appreciated and how does such a transitory "young" community with the highest birth rate in South Australia participate in the essential process of "community building?"



**RSL Memorial**

In South Australian Local Government terms, Roxby Downs is unique. Created and operating under the *Indenture*, Council operates with all the powers, functions and duties of a South Australian Local Government Authority, with a number of notable exceptions i.e.

- The requirement of elected Councillors has been suspended with an appointed "Administrator" performing all of the functions of Council.
- Separate power and water authorities have been created, with Council operating them as separate self-contained business units.
- The State Government and BHP Billiton are required to approve the Council budget and fund an annual operating Municipal deficit.
- External contractors carry out all of our construction and maintenance work.

When the Municipality was established in 1982, it was always intended that the appointment of the Administrator would be only interim, as a prelude to a possible future elected Council. At the time, it was envisaged that the town would have grown to a population in the vicinity of 9,000. In these circumstances, it was thought that there would be enough population to financially sustain a fully independent operation that could be effectively self-sufficient.

Despite population growth significant improvements in mining technology have meant that the Olympic Dam Copper Uranium Mine can be operated with far less staff than initially envisaged.

Whilst Roxby is one of the fastest growing towns in the State, it is unlikely that this initial prediction will, in the short to medium term, be reached. Accordingly, at this stage, Council operates its Municipal Operation at an annual loss of around \$1.6 million. This is then subsidised equally between BHP Billiton and the State Government.

This financial shortfall makes it difficult for both funding parties as each has their own financial constraints in which to reconcile. Any shortfall in deficit funding also has the potential to adversely impact on Council's compliance under the Local Government Act.



**Roxby Downs Council Offices in Richardson Place**

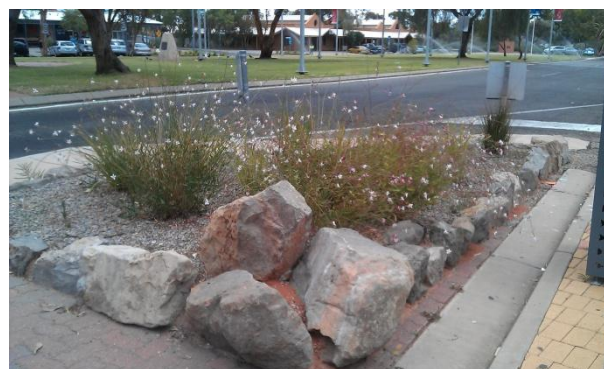
It also provides the most significant barrier to any change in governance arrangements as under Clause 23 of the *Indenture* the term of the Administrator is a matter for both BHP Billiton and the State Government to agree. Any move to

an elected Council would be a decision taken jointly by both parties.

Meanwhile, Council is acting in a pro-active manner to build the social capacity of the community through a range of unique community development strategies as well as the traditional asset management and service delivery roles.

These are diverse and include such matters as improving the quality of life of the community, planning at the local and regional level, local area environmental management, developing community resources, representing the interests of the wider community as well as acting as a responsible decision maker.

Council has therefore taken a proactive role in developing the capacity of the community, by increasingly seeking to inform and consult as we aim to form a strong community focused, participative and Local Government that will meet the needs of one of the largest mining companies in the world.



**Horticultural work in Richardson Place**

### BUDGET OVERVIEW

Unlike most Local Government Authorities in South Australia, Council operates the utilities ROXBY POWER (Electricity) and ROXBY WATER (Water and Sewerage), as well as the normal Municipal Council functions. The Budget should, therefore, be viewed as three (3) separate entities with both utilities operating on a commercial basis.

Under the *Roxby Downs (Indenture Ratification) Act 1982*, ROXBY POWER is not permitted to make a "profit," but can direct any excess income into its asset replacement fund. Profits (if any) from ROXBY WATER however, are permitted to support the Municipality. The State Government and BHP Billiton equally meet the deficit on Municipal Operations.

Under AAS27 Australian Accounting Standards, Council is required to prepare Annual Financial Statements for the organisation as a whole. These are included later in the Annual Report and reflect accurately the financial position of the Council.

As indicated, Council's funding arrangements require each entity to be treated separately.

# Overview

## BUDGET SUMMARY

To achieve this task various direct and indirect overhead costs are distributed from the Municipal operation to Roxby Water and Roxby Power so as to accurately reflect the true operating cost for each entity.

An overall summary and functional category split is shown as follows: *(Note all figures \$000's)*

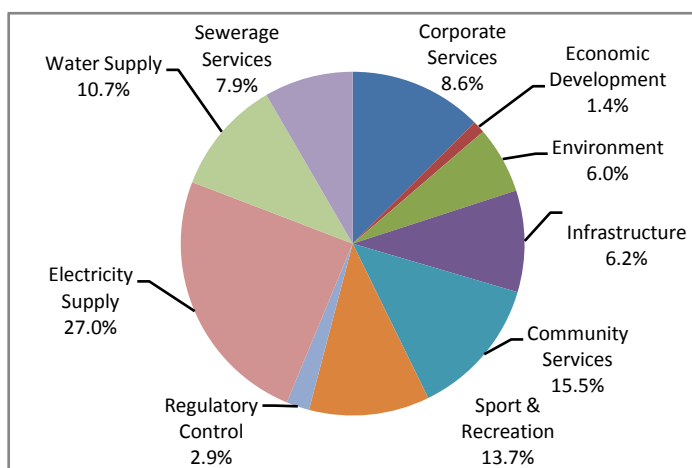
Finance Category	Municipal	Roxby Power	Roxby Water	Council Total
Operating Expenses	(7,291)	(3,694)	(2,509)	(13,494)
Capital Expenses	(1,235)	(134)	(131)	(1,500)
Operating Income	6,787	3,498	2,469	12,754
Capital Income	71	0	0	71
Reserve Transfers	729	330	171	1,230
Net	(939)	0	0	(939)
Unfunded Deprec	939	0	0	939
Adjusted Net	(0)	0	0	(0)

Note:

- Under the Roxby Downs (Indenture Ratification) Act 1982 Council's municipal deficit (\$0.6 million) included in operating income is reimbursed in equal shares by the State Government and BHP Billiton
- Unfunded depreciation represents the amount of depreciation that is not funded. BHP Billiton and the State Government are aware of this aspect which is expected to be addressed in subsequent years.
- Reserve Transfer from reserves fund various capital replacement works.

In accordance with the Local Government (Financial Management) Regulations 1999, Council is required to report its budget according to a full cost attribution basis. Direct and indirect overhead costs have been allocated to relevant functions as shown by the following functional analysis.

### Total Expenditure by Percentage



Total Expenditure & Income (Capital, Operating including municipal deficit subsidy) & Reserve Transfers but excluding depreciation for the year is detailed as per the following.

### Total Expenditure & Income by Amount (all figures \$000's)

PROGRAM	Expenses	Income	Net
<b>CORPORATE SERVICES</b>			
Participating in Local Government, Spencer Gulf Cities and Provincial Cities Associations, operating Services SA and Government Housing Agency Services and Municipal Rates collection.			
Corporate Services	1,198	5,018	(3,821)
Governance	51	0	51
<b>ECONOMIC DEVELOPMENT</b>			
Assistance to Business Forum, Far North RDA, tourism support signage and marketing, Visitor Information Centre operation plus festivals support.			
Business	69	1	68
Tourism	126	42	85
<b>ENVIRONMENT</b>			
Operations and waste levy associated with Opal Road waste landfill, domestic garbage collection service, garbage charges, street cleaning, weed control, assistance to Environment Forum and other actions			
Other Environment	21	0	21
Garbage Collection	342	282	61
Landfill & Recycling	327	266	61
Public Conveniences	24	0	24
Street Cleaning	145	0	145
<b>INFRASTRUCTURE</b>			
Operation and maintenance of footpaths, roads and streets, street lighting, streetscaping, traffic control, public conveniences, parks and gardens, playgrounds, bike paths, skate park, stormwater drainage and assistance to Roxby Road Safe.			
Stormwater	23	0	23
Street Lighting	122	0	122
Parks & Gardens	108	0	108
Footpaths	76	5	71
Roads & Streets	129	161	(32)
Streetscaping	426	37	389
<b>COMMUNITY SERVICES</b>			
Operation of youth centre, community library, auditorium, cinema / theatre and art gallery, community development support to implement the Roxby Downs Community Plan.			
Communications	34	0	34
Community Development	221	2	219
Youth Development	220	7	214
Cultural Services	1,359	737	622
Library	365	35	330
<b>SPORT &amp; RECREATION</b>			
Operation and maintenance of the Leisure Centre, tennis and netball courts, swimming pool, community ovals and associated buildings, support to Sport & Recreation Forum plus broader recreation development assistance to local sporting organisations.			
Leisure	1,018	761	257
Swimming	702	283	419
Ovals	223	3	220
<b>REGULATORY CONTROL</b>			
Regulatory control services associated with administration of the Development Act, and Public and Environmental Health and Animal Control under the Dog and Cat Management Act and emergency service levy and management.			
Building & Planning	106	44	62
Dogs Cats & Pests	249	42	208
Other Regulatory Control	17	2	15
Health	33	6	27
<b>ELECTRICITY SUPPLY</b>	3,828	3,828	0
<b>SEWERAGE SERVICES</b>	1,518	1,714	(196)
<b>WATER SUPPLY</b>	1,122	926	196
<b>COUNCIL TOTAL</b>	<b>14,202</b>	<b>14,202</b>	<b>0</b>

## Municipal Services

Council delivers a wide range of traditional municipal services including roads, streets, footpaths, parks and gardens, and waste management. To support community life Council also manages various sport and recreation facilities including the Leisure Centre, swimming pool, community ovals and associated buildings as well as providing significant community cultural development activities.

A snapshot of various initiatives undertaken during the year is provided as follows:

### CULTURAL CENTRE



*Front of Cultural Centre*

The Roxby Downs Cultural Centre is comprised of a 350 seat Auditorium, a modern 80 seat Cafe, Visitor Information Centre, Art Gallery, 60 seat Theatrette and ROXFM Community Radio Station, and has become the cultural and social hub for the community.

The direct management and operation of these facilities is by Council through a separately created Council business unit (Roxby Leisure). Council is now directly responsible for all revenue and expenditure but with operational staff and maintenance externally sourced.

This operation has proved hugely successful and has allowed Council to more readily adapt to changing community needs with the services ever expanding. Critically, changes have been made without any increase in operational costs.

#### Outback Cinema (Theatrette)

The Outback Cinema regularly screens an expanding range of new release movies. Patronage continues to be difficult to predict when screening in Roxby Downs but the staff, in conjunction with our film distributors, have developed a system of grading films that is specific to the town and surrounds which is proving to be working well.

This has improved the overall attendance up 11% on last year. Operationally it has allowed the retention of more popular films for longer viewing seasons and the development of theme nights, with a small increase in the attendance. Local and out of region businesses and government organisations are fully utilising the theatrette for their presentations and understand the value of this venue.

#### Visitor Information Centre

Roxby Downs Visitor Information Centre is an accredited Visitor Information Centre located at the main entrance to the Roxby Downs Cultural Centre and is operated as part of Roxby Leisure's operations.

Building on previous year's events and utilising the "word of mouth" network that plays a major role in the tourism industry, the Visitor Information Centre has experienced an increase in the number of visitors.

The 2010/2011 season recorded a visitation rate of 5,136, down 22% on the previous year, mainly due to the lack of temporary accommodation in Roxby. This has naturally flowed onto the Dunes Café and other areas of the Cultural Centre.

A major focus has been updating of information brochures and large format graphic display screens, redevelopment and reproduction of the tourist map along with the sale of the usual souvenirs and tourist items.

The Olympic Dam mining operation is still the major draw card to the region, with the Centre coordinating the newly revamped surface mine tours and showing information on the mining operation in the Theatrette on a regular basis each week.



*Visitor Information Centre*

#### Auditorium

The Auditorium regularly hosts a variety of functions including live performances of local and national acts, school presentation nights, commercial sales and trade displays.



*Auditorium set up for BHP Billiton Service Award Presentation Night*

## Municipal Services

On Thursdays the Auditorium doubles as the venue for the community's popular Nippy Gym



### Dunes Cafe

Dunes Café is an integral part of the Cultural Centre linking all elements including Auditorium, Visitor information Centre, Art Gallery, Outback Cinema and RoxFM. This multi-use adaptable space has undergone a number of small makeovers since construction, the growth in demand has identified the need to expand the catering operations, design work only has commenced for the expansion of the café's kitchen.



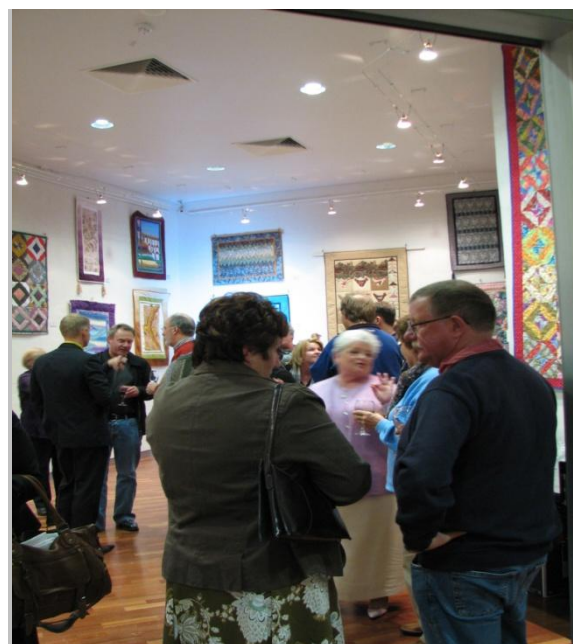
*Dunes Cafe*

Dunes Café operates during the day as well as being used for specific functions. Notable functions carried out during the year included the BHP Billiton executive dinners, local business dinners and local sporting club functions as well as regular meetings on a no cost hire basis for many community groups including the Arts and Culture Forum and Sport and Recreation Forum plus many other community groups.

As the facilities have been granted a special purpose liquor licence to cater to special functions for the community, the use of this service over the year has resulted in 26 functions being held within the various licensed areas throughout the centre.

### Art Gallery

The Art Gallery continues to be a popular venue with Roxby Leisure organising regular Country Arts SA touring exhibitions along with large community based exhibitions by local artists, school art, quilters and scrap bookers. Most exhibitions were conducted with a formal opening. Demand for the use of the gallery space is now seeing bookings having to be made 12 months in advance.



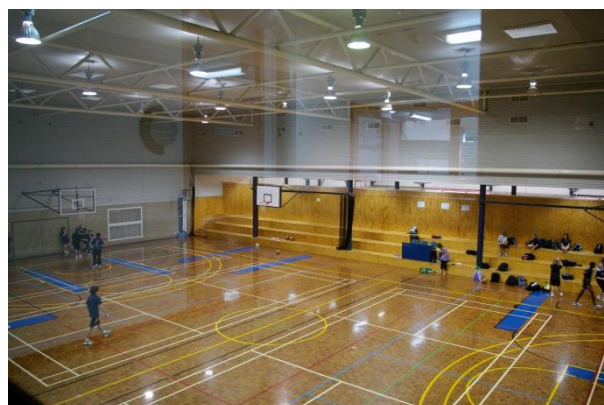
*Local quilting exhibition launch*

## LEISURE FACILITIES

The Roxby Downs Leisure Centre comprises two indoor basketball stadiums, three squash courts, gymnasium, kiosk and a swimming pool which incorporates a 25m solar heated main pool plus interactive water play features. Adjacent are two outdoor netball and tennis courts with associated ovals combining to form the recreation hub for the community.

Under the direct management and operation of Council through the separately created Roxby Leisure Business Unit Council is directly responsible for all revenue and expenditure but with operational staff and maintenance externally sourced.

By using external contract staffing, Council has been able to have more direct operational control that has enabled greater flexibility in meeting ever changing community needs. In light of a potential expansion of the town and given high demand for space major changes are foreshadowed.



*Junior sport in Action*

Sports offered include tennis and night softball, and the continued expansion of existing programs such as junior basketball and netball, senior basketball and netball, volleyball and mixed netball, indoor soccer, touch football, soccer and softball, and the development of the outdoor soccer field being completed.



## Municipal Services



*Junior Soccer & Senior Netball*



### Gymnasium

A focus on fitness and healthy lifestyle commitments by Roxby Leisure to the community has seen facility memberships decrease to 610 in 2010/11. This was primarily due to a short term lull in mining operations and mine site breakdowns.



*Pulse Fitness - Leisure Centre Gymnasium*



### Major Capital Works

Major capital works undertaken during 2010/11 included:

- Development of a soccer pitch and extending the school oval
- Resurfacing of stadiums and squash courts
- Installation of sail shades in the Aquatic centre
- Replacement of air conditioning in the Cultural Centre.

### Swimming

Swimming facilities offered by the 25m solar heated swimming pool and accompanying leisure aquatic spaces have been extremely well patronised with a number of special events such as the BHP Billiton Family Day and twilight summer pool parties and Christmas parties notable expanding successes.



*Roxby Downs Aquatic Facility*

The demands on swimming facilities and the community's awareness of health and rehabilitation stimulated Council to continue its investigation on the feasibility of an indoor aquatic & hydrotherapy facility. The results of this study indicated that there was a real community need and support for this project, including its financial stability at the midpoint of the proposed BHP Billiton expansion so Council has ensured that this element is included into one of the many facilities required for an expanded town.

Council received a \$40,000 grant from the State Government's, Department of Recreation and Sport, to allow the planning and building of a 16.6 metre indoor teaching and therapy pool. Work started on this project in May 2011 and it is due for completion by October 2011.



*Indoor Aquatic Facility under construction*

The construction of the Indoor Aquatic Facility was supported by several local companies who provided speciality services as an in-kind donation to the building works. The companies that contributed were:

- York Civil Constructions (Excavation of pool, formwork & laying slab, supply & lay concourse)
- Heading Contractors (Earthworks for building, footings for structure, supply concrete to plant room)
- Bianco Building & Mines Supplies (supply of freight)
- MPS Building & Electrical (removal of hot water services, reclud wall)
- Outback Landscaping (landscaping)
- Transpacific (Transport Container)

# Municipal Services

## FAMILIES & YOUTH

Council provides various support to families and youth as part of our Community Services programs.

### Youth

Council provides traditional youth service delivery as part of the operation of Roxby Leisure business unit by providing recreational, educational and support services to a range of youth, aged between 12 and 25. The skate park and youth centre have created focal points and low key meeting places for young people. National Youth Week, school holiday programs and volunteering at RoxFM remain a key focus.

Through Roxby Leisure, Council operates a Youth Advisory Council which has the primary role of advising Council on appropriate strategies on issues that affect young people in Roxby Downs.

### Families

Council does not directly provide family support services, in part due to the outstanding community health programs being delivered by the Roxby Downs Health Service. These award winning programs support families with young children. Council maintains a connection through the Manager Community Development who sits on the Strengthening Our Families Steering Committee and other key community committees. Council continues to monitor community needs and keep abreast of emerging trends in order to strategically plan for future requirements.

## ROXBY ROADS SAFE

The Roxby RoadSafe Committee comprises representatives from Council, the Community Board, Roxby Downs Police and the Emergency Services as well as other interested members of the community



The committee was very active during the year with members distributing promotional literature and giveaways from the Motor Accident Commission at BHP Billiton Family Day and other key events.

Regular articles on road safety were published in the Monitor Newspaper in an effort to raise community awareness. The committee takes community road safety very seriously and raises issues of concern. During the year issues raised included speeding and line markings on Olympic Way, stop sign on the Airport road, and people not wearing seatbelts. The Committee also supported the implementation of the Way2Go school road safety program in both schools.



## SERVICES SA

Council has been operating as the local service centre for Transport SA transactions since 2007. This service had previously operated from the Roxby Downs Police station. The services provided include licence applications and renewals, motor vehicle and boat registrations and renewals and learner permit testing. Due to the popularity of this service Council has been able to accommodate an increase in hours of operation and this service is provided to the community two days a week on Wednesdays and Thursdays from 9.00am to 4.30pm.

## GOVERNMENT HOUSING



*Council Officer undertaking Government Housing inspection*

Council has again had a successful year in acting as Key Agent for all Government Housing in Roxby Downs and Andamooka. Houses are tenanted by State Government employees working in areas such as Police, Education and Health.

Council acts as key agent, conducts ingoing and outgoing inspections, and organises maintenance to prepare properties for arrivals and departures. Once tenanted, responsibility for ongoing maintenance rests with the State Government Building Management Accommodation Services Branch. Vacant properties continue to be monitored by Council until they are tenanted.

Since undertaking this role in November 2007 property numbers have steadily increased from 52 to 74 properties, of which 5 are located in Andamooka.

During 2010/11, 61 ingoing and outgoing inspections were completed, reflecting the transient nature of the population.

## COMMUNITY LIBRARY

Council's provision of public library services is on a joint basis between the Minister of Education, Libraries Board of South Australia.

Under this arrangement the Roxby Downs Area School provides and maintains the building within the school grounds for library use by students of the school and the general public. In turn, Council contributes a share of the costs as its contribution for the 'community' portion of the Library's costs.

## Municipal Services

Four staff are employed directly by Council - three part time Library Assistants and a Community Librarian. The library has around 3,300 active members utilising the library's services.

This year has seen the continuation of the following Community Library functions and programs including:

- Management and lending of books and resources to the community. Over 38,000 loans were issued to community and school borrowers throughout the year.
- Provision of facsimile machine, photocopying, scanning, laminating, computing facilities and free Internet access.
- Annual Book week with theme 'Across the Story Bridge'.
- Toddler story time twice a week and regular kindergarten story time.
- Children school holiday activities and summer reading program with the theme 'Scare up a good book'.
- The use of the Library by local groups for workshops and meetings.
- Displays such as Library and Information Week, Valentine's Day, Mothers Day and Anzac Day.

The library collection continues to change to reflect the needs of the community. Customer recommendations and some generous donations have allowed us to update a number of resources. The expanding collections of audio books and graphic novels also continue to be popular. Usage of the Public Libraries wireless internet service has continued to grow. A number of successful events were held in the library throughout the year including children's book week.

Plans are currently underway to transfer the Women's Information Hub from the Health Service to the library. The Health Service felt that more women would access this information at the library. This hub is managed by the State Government's Women's Information Service with brochures and information on domestic violence, legal services, health issues and counselling.



*Roxby Downs Community Library Toddler Story Time*

### ROXBY DOWNS COMMUNITY PLAN

The Roxby Downs Community Plan was launched in April 2005. This visionary document provides a framework for ongoing community development and reflects the community's expectations for the future epitomised by the community's vision and aspirations.

*"Roxby Downs is a young vibrant town with a caring, tolerant, diverse community that aims for strong interdependent business and social partnerships, to provide for a safe, healthy and financially secure lifestyle."*

The community aspires for Roxby Downs to be recognised as a:

**Healthy Town**  
**Welcoming Town**  
**Learning Community**  
**Model Environmentally Friendly Town**  
**Family Orientated Town**  
**Place of Personal Development**



In December 2006 the Community Board was incorporated as a not for profit Association. Although now operating as a separate legal entity, the Community Board receives funding and executive support from Council. Council's Manager Community Development acts as Executive Officer of the Board. Council staff are also involved in the Forums and Partnerships in an advisory capacity.

This community management structure has created an avenue for members of the community to take an active role in shaping the town's future. The structure facilitates community consultation, sharing of ideas and debating of issues. Community participation in the subcommittees (Forums and Partnerships) continues to be encouraging with over 50 people actively involved on a regular basis.

In the process of implementing the Community Plan the Community Board and its subcommittees have developed and managed a range of projects and activities. During 2010/11 groups focused on areas such as: Community Person of the Month award; Community Learning Places; Red Earth Festival; and the establishment of a Women's Network and associated events.

The Community Plan is a dynamic document and continues to evolve as the needs and aspirations of the community change. The achievement of goals and timeframes is dependent upon the availability of resources and the dedication and enthusiasm of hardworking volunteers.

Whilst availability of resources is an ongoing challenge, grant and sponsorship opportunities will continue to be pursued to support community projects and activities.

The Community Plan provides the foundation for Council's Strategic Plan with support continuing to be a priority.

### COMMUNICATING WITH THE COMMUNITY

Council uses a wide variety of communication methods to ensure information reaches a wide audience. These methods include:

- A weekly radio segment at 2pm each Friday on RoxFM
- Emergency announcements on RoxFM
- A full page of latest news in the Monitor Newspaper each week
- Notices on community noticeboards in the shopping mall and in other strategic locations
- Website
- Brochures and fliers
- TV Screen in Council reception area

## Municipal Services

### THE MONITOR COMMUNITY NEWSPAPER

THE MONITOR—Your Community Newspaper, hit the streets in April 2003 and has achieved high acclaim and widespread community acceptance, not just in Roxby Downs but in the surrounding townships of Andamooka, Woomera, Pimba, William Creek, Marree and outlying stations.



Distributed free to some 3,200 residents and 23 outlying townships, in 2005 the paper moved from a fortnightly distribution to a weekly basis.

Initially Council technically owned the paper, but in a custodial capacity only with all management carried out externally and independently with Council exercising no editorial control. By November 2007 however its financial operations were sound enough for it to be transitioned to an Incorporated Association.

The paper distributes 3,700 copies and has 2,500 readers on line per month. The estimated readership is 6,000 per week. The paper provides seven local jobs across a diversity of skills and participates in the RITE Program to give local youth the opportunity to experience the newspaper publishing industry.

Dedicated to delivering local news and information every week the paper has a strong local community focus.



Council's weekly page in The Monitor

### ROXFM COMMUNITY RADIO



Council continues to support the outstanding successful community radio station RoxFM as a vital community asset by providing building space within the Roxby Downs Cultural Precinct.

The station has continued to flourish against growing competition from other broadcasters (not for profit and commercial radio stations) who relay their content into the township.

Despite the competition in 2007/08 RoxFM was rated in an independent survey by the University of Queensland as the number one listened to radio station in Roxby Downs. Its community roots are driven by its band of committed volunteers who have forged strong links with all sections of the community, sporting and community groups and local businesses.

The station is widely respected by its listeners, advertisers and the state wide net work of Community Radio Stations. It is particularly noted for its Youth Presenters program which encourages and supports people as young as 12 years of age to be presenters on the station.



### COMMUNITY WEBSITE

In 2002 Council established and has continued to operate the Roxby Downs Dot Com Community Website. This allows the community to access a range of local business, community and Council information. Work is continuing on upgrading the website and is expected to be completed during 2011.

The new version of the site has reached phase one which was to gather and enter a vast array of information about every aspect of living, working visiting and doing business in Roxby Downs.

The site is attracting high traffic from overseas and Australia wide as well as locals looking for specific information. With a full time webmaster updating information and updating local users the site will be a continuous work in progress. Log onto [www.roxbydowns.com](http://www.roxbydowns.com) to regularly to see the updates.

### WORKS & SERVICES

During the year a range of Municipal works and services were undertaken.

#### Footpaths & Streetscaping

- Ongoing upkeep and maintenance to garden beds
- New plantings of small trees along Burgoyne Street and part of Tutop Street topped with bark to retain moisture and to suppress dust.

#### Vandalism

Vandalism still remains an ongoing problem which unfortunately places a financial burden on the entire community. Council has tackled ongoing repairs to signage

## Municipal Services

along Olympic Way and throughout various local streets in an effort to keep on top of this unfortunate activity. Graffiti is removed as soon as possible.

### Roads

- Ongoing monitoring of Loading, Drop Off, School and Disabled Zones is undertaken
- Removal of abandoned cars
- Opal Road patrol grading and rolling as required
- Olympic Way to Pimba turn off shoulder repairs
- Major re-seal on Olympic Way
- Olympic Way to Pimba turn off shoulder repairs including an extra 500mm full width reseal
- Line marking of all municipal roads and streets yearly
- General clean up and maintenance following storm damage
- Street sweeping by truck at least 3 times a year

### Town Ovals

Contractors continuously carry out horticultural services including soil testing, fertilising and the general maintenance of irrigation to satisfy the various user groups.

### School Oval

A shade structure next to the tennis courts has been erected along with extensive levelling work for the new soccer pitch. A new variety of kikuyu grass has been planted to bare patches on the main oval with regular soil testing, aerating and fertilising.

### Curdimurka Reserve Playground

Following community consultation and the placement of new playground equipment in the Curdimurka Reserve, personalised pavers by community members are on order for laying in the reserve. All of Council's 6 playgrounds receive ongoing monthly safety checks as well as three monthly full safety audits.



*Safety checks at Curdimurka Playground*

### Ongoing Public Education

Due to ongoing problems with illegal parking of vehicles on Council verges and across footpaths, Council has developed a Warning Notice which is placed on vehicles in an effort to educate residents and bring to their attention why such action is taken. However, illegal parking in school drop off zones, bus zones, loading zones and disabled zones attract immediate expiations.

### Richardson Place

- Ongoing plantings of colourful natives conducive to our harsh climate along with some rose bushes to add a blaze of colour and texture

- Regular safety audits carried out to identify potential trip hazards due to extreme heat events resulting in the re-laying of pavers to some areas.
- New shade sails have been erected along the grassed areas of Richardson Place for the convenience of residents and visitors.



*New shade sails in Richardson Place*

Council also takes every opportunity to educate residents through its weekly radio sessions and also its Council page in the local community newspaper.

### STORM WATER SYSTEM

Council's storm water system comprises 240 storm water side entry pits connected to 12.5 km of various sized storm water pipes, 8.5 km open drains, 9 storm catchment, detention and retention dams. The majority of the town is naturally drained but in some locations areas are drained with the aid of two storm water pumping stations.

The Town has been well designed to ensure that for moderate storm events, stormwater is contained within the storm water system. For larger rarer events some sections of road double as a minor floodway for short periods.

Annual clearing of silt and rubbish from pits and drains and storm water earth drains. The challenge however is to manage debris associated with woodchip areas which from time to time are picked up into the stormwater system and can cause minor blockages.

### ENVIRONMENTAL HEALTH

Council has a long standing arrangement with Salisbury Council to perform all Environmental Health functions. The only exception is immunisation services which are provided by the Roxby Downs Health Service/Medical practice.

Health Officers attend Roxby Downs on a monthly basis, with supplementary support via phone, fax and email. Work carried out during the year included the following:

- Health promotion, during inspections/investigations with free literature on various subjects available from the Council Office and Medical Centre.

## Municipal Services

- Public and limited access swimming pools are monitored daily by the relevant pool operators and are inspected by Health Officers on a regular basis when the pools are open for use
- New legislation *Public and Environmental Health (Legionella) Regulations 2008* has been enacted requiring all Councils to register High Risk Manufactured Water Systems (Cooling Water and Warm Water Systems). A total of 435 Warm Water Systems have been registered with Council and will be compliance inspected on an annual basis (via third party inspectors). Roxby Downs does not have any Cooling Water Systems.
- Roxby Downs Council has 24 food businesses which are assessed for compliance against the Food Act 2001 and the Food Safety Standards. A total of 41 food inspections were undertaken in the last financial year. Six follow up inspections were conducted and one food complaint was investigated.

### DOGS & CATS



As part of Council's management responsibilities under the *Dog and Cat Management Act 1995* a range of formal activities and complaints were attended to. A summary of relevant statistics are as follows:

Item	2010/11	2009/10
Dog Registrations	870	851
Dog Expiations	112	168
Dog Complaints	6	12
Dog Impoundments	53	78
Dog Attack Reports	2	2
Dog Expiation Income	\$10,547	\$7,820
Dog Registration Fees	\$27,309	\$26,926
Cat Registrations	153	102
Cat Expiations	12	1
Cat Registration Fees	\$3,950	\$546
Cat Nuisance Reports	1	Nil

Council's Animal Management Plan which was adopted in August 2007 and By-Law No 2 which was introduced for dogs and cats in October 2008 have been upheld by Council and residents.

All cats must be registered, de sexed and micro chipped and contained on the property. Approval to house more than 2 dogs/cats per property must be obtained prior to registration.

### WASTE MANAGEMENT

Roxby Downs Opal Road Land Fill continues to open 7 days a week (1pm to 6pm) and is a free service to all residents for domestic waste disposal. However a commercial waste fee applies to all commercial rubbish.

Council is obligated to manage the landfill to conditions set out in its Licence. These include the covering of rubbish daily to help to minimise the spreading of litter by the wind or the crows. Council is also active in creating a fire break around the landfill area annually.

All rubbish is segregated with steel, plastic, oil, batteries and cardboard being sent away for recycling. Green waste is mulched and sometimes used for compost and mulch

throughout the town. Council is also active in trialling plastic recycled products.

Ongoing Waste management costs are here to stay as the Environment Protection Authority works toward a zero waste in the future. Council will need to be diligent in its efforts of compliance and public education. During the early part of 2011/12 Council will retender and expand its waste services.

### DEVELOPMENT

Council is required to assess all forms of development alongside its Development Plan, as well as the Building Rules under the *Development Act 1993* and associated Regulations.

This is carried out under long standing arrangements with both Salisbury Council (building assessment) and Stewart Payne of Whyalla Council (planning approvals) who attend Roxby on at least a monthly basis, with supplementary support via phone, fax & email.

#### Development Activity

Development Assessment activity carried out during the year is highlighted as per the following approvals:

Item	2010/11	2009/10
Dwellings	16	0
Additions/alterations to dwellings	5	8
Carports, Outbuildings Verandas	50	48
Signs	1	1
Swimming Pools	7	6
Flats/Units	0	0
Business/ Commercial	6	5
Industrial	2	8
Other	1	0
Land Division	1	0
<b>Total Applications</b>	<b>89</b>	<b>76</b>
<b>Estimated Expenditure (\$000,s)</b>	<b>\$4,723</b>	<b>\$1,731</b>

Considerable increase in development activity has occurred particularly in the second part of the 10/11 year with approximately 50 dwelling applications being received by Council (numbers above indicate approvals issued during the relevant period). These dwellings are in the process of being established in the area to the south of the Copper Sands estate and comprise mainly transportable structures of various design configurations, including single detached dwellings, semi-detached and group housing developments. Rapid development of this area has proceeded during the latter part of the year and into the new financial year.

With attention being given to the establishment of garden areas within dwellings, and the completion of footpaths and street tree planting and landscaping, the newly created housing areas are visually appealing.



With the granting of environmental approvals for the expansion project, development enquiries have considerably increased. There is expected to be an explosion in development activity should the expansion project be approved in the coming financial year.

### Development Assessment Issues

All building work within the town and various types of activity, such as land division and a change of use of land are formally defined as "Development" under the Development Act. In nearly all cases, application must be made to Council and approval sought before development can proceed.

While the Development Plan provides guidance as to suitable forms of development within the town, many newer properties in the southern area, including the Copper Sands development and housing within the newer area around Agonis Road, are subject to further controls expressed in a Land Management Agreement. This agreement affects some development issues as well as ongoing management matters, such as the keeping of dogs and cats.

In particular, there is a restriction upon further land division where the Land Management Agreement (LMA) applies. This means that normal residential blocks cannot be further divided to create allotments containing additional dwelling units. The purpose of the LMA is to ensure that multi-dwelling development is directed to larger allotments as provided in the subdivision layout plan. This will ensure that those sites are viable to be developed and will ensure that multi-unit proposals are developed on land of suitable size.

The LMA also refers to the development of swimming pools. While the Roxby Downs Development Plan contains provisions seeking to restrict the size of pools to 40,000 litres and to encourage the shading of pools and adoption of other water saving measures, these have had limited success given that Regulations under the Development Act generally treat pools as complying development. On properties affected by the LMA, pool sizes are specifically restricted to 40,000 litres and shading must be erected. The purpose of this provision is to reduce overall water consumption within the Roxby Downs urban area.

The affluent nature of the local community and its hot arid climate combine to make pool development a popular undertaking. However, high evaporation (approx 2.8m per annum) would result, should not shading or size restrictions be imposed, with each 40,000 litre pool consuming over 100,000 litres of water annually. Multiply this by the number of pools within the town and the likely increase in dwelling associated with the expansion, and it can be seen that lack of control on swimming pool size and management could result in massive water loss. This has implications on pricing of water for the whole community and upon the sustainability of the water resource.

Council has dealt with a number of pool applications over the past year, which have sought to exceed the 40,000 litres limit. These pool applications have had to be modified by the applicants to meet the terms of the LMA. Council will be able to advise if properties are subject to the Land Management Agreement. Notwithstanding the applicability of the LMA or not, the cooperation of residents is sought to ensure that pool size restrictions are adhered to and that adequate

management of pools is undertaken to prevent excessive evaporation.

### Development Plan Amendments

The operation of the proposed amendment to Council's Development Plan, which was prepared in association with the Environmental Impact Statement (EIS), has been deferred pending the approval of the EIS. Advice from the Department of Planning and Local Government indicates that the new plan is to be implemented in the current financial year, now that the EIS has been approved.

The new plan was subject of detailed submission from Council to address a range of issues. Meetings with departmental staff undertaken through the year gives some confidence that issues raised by Council will be addressed. In particular, Council has sought more local control on matters such as multi-unit development. Such development can have impacts upon adjoining residential properties, especially when buildings of two stories or more are proposed and large numbers of residents are to be accommodated.

The new plan largely seeks to set aside areas for new residential and industrial development and establishes the pattern and style of future development in the town. The matter of construction of the Hiltaba Village is excluded from the Council's plan as this is to occur in the adjoining "Out of Councils" area.

### OLYMPIC DAM EXPANSION

In May 2009 BHP Billiton released the Olympic Dam Expansion Draft Environmental Impact Statement (EIS). The proposed expansion, as detailed in the EIS, will dramatically impact on the township by potentially doubling the size of the population and significantly altering the way the town and community operates.

Council along with many other groups and individuals provided a detailed submission to aid in constructive feedback. Overall Council is pleased with most elements identified. The layout of the town, extent and proposed location of new facilities is well supported.

Council however disagreed with the proposed location of the Hiltaba Village remote from Roxby Downs arguing:

- The claimed adverse social impacts from FIFO workers were not supported by the evidence
- That the positive economic impacts for business and the community generated by cost savings afforded by maximising the use of town infrastructure were not considered.
- Benefits to FIFO workers of the town and operating environment if exposed to all elements would be positive and may lead to some electing to stay in Roxby Downs and potentially relocate their families. And
- Travel times to FIFO workers accessing the site would increase

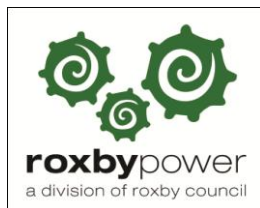
In May 2011 BHP Billiton released the Supplementary Environmental Impact Statement which commented on the matters raised during consultation process. Whilst BHP Billiton took on board Council's comments the decision regarding the location of the Hiltaba Camp was not changed but BHP Billiton have agreed to provide a dedicated access road from the Hiltaba Village to the mine site.

## Roxby Power

Council's appointment as a power distribution authority for the Roxby Downs Township arises as a consequence of Section 18 of the schedule to the Roxby Downs (Indenture Ratification) Act 1982, which inter alia specifies the rationale and level of tariffs that can be charged for electricity.

Council holds a Retail and Distribution Licence issued by the Essential Services Commission of South Australia and is required to comply with specific licence conditions and various codes such as the Retail and Distribution Code.

Council runs the electricity operations as a separate business unit under the ROXBY POWER banner. This includes the provision of public street lighting, which is separately charged to Council's Municipal operations.



As the Indenture preceded the introduction of the National Electricity market, Council is exempt from the provisions of the National Electricity Market which introduced full contestability into South Australia for all consumers on 1 January 2003.

This situation also applies to BHP Billiton who is the sole licensee for retail and distribution of electricity to Roxby Downs and Olympic Dam. BHP Billiton owns 256kV and 132kV power lines that transmit electricity from the national grid at Port Augusta to Olympic Dam. A 33kV line then serves the Roxby Township where Roxby Power takes control.

Electricity meters are read concurrently with water meters on a quarterly basis at the end of June, September, December and March each year. Accounts are sent out early the following month. Customers can pay by cash, cheque, credit card, EFT, or direct debit from a nominated bank account.

### ELECTRICITY RETAIL

#### Meters

Roxby Power will continue with its meter replacement and upgrades. Digital metering will be used to replace mechanical style meters as this provides better analysis of power usage allowing us to provide more informative data to customers.

200 are planned for replacement in the 2011/12 year.

#### Growth

There was very little growth to date in new customers this financial year.

BHP Billiton is near completion of 60 new homes in Subdivision C, with another 100 planned for completion by March 2012. We have been busy metering and inspecting the 60 new homes and they should all be occupied by the end of November 2011.

### Electricity Usage

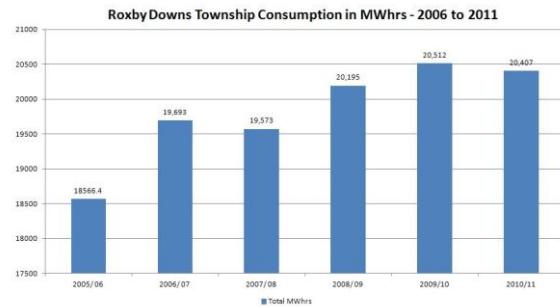
A breakdown on customer usage is shown as follows:

Tariff	2010/11		2009/10	
	No	Annual Use MW.hr	No	Annual Use MW.hr
M	1514	9,652	1468	10,328
C	2	10.9	2	10.9
J	155	364.2	167	315.4
S	58	1,437.1	68	1,475.5
D & N	14	1,674.3	13	1,461.9
HVD	1	2,851.8	1	2,929
MLVD	3	3,446.4	3	1,856.1
LVD	2	338.2	2	2,238.3
LVB	1	139.6	1	139.6
Solar	3	1.4	2	1.6
<b>Totals</b>		<b>19,915</b>		<b>20,756</b>

### Township Power Consumption

Growth in total power consumption MW (including street lighting) over the past 6 years is shown as follows:

2010/11	20,407	2007/08	19,573
2009/10	20,512	2006/07	19,693
2008/09	20,195	2005/06	19,566



Power consumption overall was down compared to the 2009-10 year, this was due to the mine's reduced production for approximately 6 Months.



Vehicle damage to a street light on the end of Pioneer Drive.



Section Pillar damaged by "off roading" Vehicles.



## Electricity Tariffs

A summary of Roxby Power's tariffs (including GST) adopted from 1 January 2011 to 31 December 2012 is shown below.

Customers < 160 MW.hr pa.	Supply Charge \$ per qtr.		Supply Rate Cents per kw.hr
M – Domestic Light & Power	\$43.50		21.80
C – Charitable Institutions	\$43.50		21.80
J – Off Peak Hot Water	Nil		11.45
SOLA – Solar Buyback			19.62
S – General Supply	\$43.50		23.75 (first 7500 kw.hr per qtr) 24.95 (thereafter)
D & N – General Supply Time of Use	\$43.50		28.00 (peak 7am to 9pm Mon – Fri) 14.50 (other times)
Customers > 160 MW hr pa.	Supply Charge \$ per mth	Annual Max Demand Rate \$ per KVA	Supply Rate Cents per kw.hr
HVD – High Voltage Demand (>1.5MVA)	\$215.00	\$85.00	13.40 (peak 7am to 9pm Mon – Fri) 7.40 (other times)
LVD – Low Voltage Demand (<350KVA)	\$215.00	\$105.00	14.20 (peak 7am to 9pm Mon – Fri) 8.50 (other times)
MLVD – Low Voltage Demand (>120 KVA<350 KVA)	\$100.00	\$120.00	16.50 (peak 7am to 9pm Mon – Fri) 9.50 (other times)
LVB – Low Voltage Business (<120 KVA 2 Rate)	\$12.00		23.00 (peak 7am to 9pm Mon – Fri) 9.20 (other times)
<b>Monthly Service Charge</b> Customers > 160MW.hr pa incl meter reading, access and communications fee.			\$100.00
<b>New Customer Bond</b> (Retained for 2yrs)			\$550.00

## ELECTRICITY DISTRIBUTION

The Roxby Downs electrical distribution system is highly reliable in its operation. It includes 6.5km of 11kV overhead mains, 19km of 11kV underground mains, 30.6km underground Low Voltage Mains, 1 11kV Pole Mounted Transformer and 34 x 11kV Pad mount Transformers and a range of township street lights.

### General snapshot of works undertaken

Incidents of vehicular damage saw 5 service pillars repaired or replaced in Pioneer Drive, Callanna Rd, and Stuart Rd, Gregory St and Myall St.

4 new Ring Main Units have been purchased for replacement of last 4 original style devices. These are to be installed in the 2011/12 financial year.

ETSA undertook additional work flagged during the 2009/10 inspection. Work was undertaken on 3 transformers, SR1 had oil changed and core repaired. SCP and S18 had their oil changed. This work required some local power outages.

ETSA also undertook a repair of transformer SCP that developed a fault in the windings; this was separate to the other maintenance work. The area affected by this fault was supplied from transformer S01 for approximately a week.

The next major ETSA inspections are to be undertaken in June 2012.

Transformer S20 developed heavy condensation that caused a fault in the main low voltage isolator. The transformer was insulated with foam tiles to stop the condensation forming and the main switch was replaced. The area affected by this fault was supplied from Transformers S07 and S23 while the new switch was sourced.

There was an addition of 2 solar power systems, one small 3 kW domestic system and a large 10 kW system at St Barbara's School, bringing the total systems in town to 4. Interest in solar has been high, and additional units are to be installed in the next financial year.



**Stuart Rd walkway adjacent transformer S7 - fencing was upgraded for OHSW clearances and general beautification**



**Due to high dust contamination, we have installed dust covers to help protect Ring Main Unit mechanisms**

Roxby Power has developed a dust cover to protect the mechanism of our Ring Main Units, these are being locally manufactured. They are attached with magnets for easy removal and cleaning.

Annual Safety and Operational Audit reports were completed for the Office of the Technical Regulator (OTR) and Essential Services Commission of SA (ESCOSA). Both the reports were accepted and approved.

### Outages and Disruptions

The BHP Billiton township feeder suffered several outages during the year, some simple faults on the main feeder, mainly the result of lightning strikes and storm damage. There were also some planned outages for maintenance. There were 2 outages on our West 11kv Feeder caused by birds.

A total of 139 street lights were maintained, with 36 light fittings and 89 globes replaced. Two light poles were replaced due to corrosion at the base. A feeder cable that fed 2 lights on Arcoona Street failed and was replaced.

## Roxby Water

Council's appointment as a Water Distribution and Sewerage Authority for the Roxby Downs Township arises as a result of Section 13 of the Roxby Downs (Indenture Ratification) Act.

This Section inter alia requires Council to comply with standards normally applicable by SA Water, and specifies that Council should take practical efforts in sewerage effluent wastewater re-use, specifies how much we can pay for water and also that profits can be transferred back to the Municipality.

Council operates water and sewerage services under the ROXBY WATER banner as a separate business unit.



Water meters are read concurrently with electricity meters on a quarterly basis at the end of June, September, December and March each year. Some 1,633 accounts for water and sewerage are sent out early the following month. Customers can pay by cash, cheque, credit card, EFT or direct debit from a nominated bank account.

### WATER SUPPLY

Water for Roxby Downs, Olympic Dam and the mine site is sourced from the Great Artesian Basin near the southern and eastern areas of Lake Eyre. Pumped some 200 km south to a desalination plant on the BHP Billiton mining lease, water is then cooled, desalinated and stored for later distribution. Water for the township is then pumped some 10km to a covered water supply dam on the outskirts of town.

Roxby Water then purchases water from BHP Billiton at a predetermined price set out in the *Indenture*. Council then distributes, checks the quality against water quality standards and if needed, chlorinates the water at our pump station before pumping to residents within the township via approximately 35 km of pipe work.

Water is very soft, of high quality, has a small amount of natural fluoride and is low in dissolved solids. Water has been tested and compared against a range of other urban water supplies and bottled water with favourable results.

### WATER RATES & CONSUMPTION

Council operates a 3 tiered incentive based pricing structure for water. Charges are based on allocated access units according to the size of the water meter serving the property.

#### Water Rates

Water charges are set per calendar year. Those rates effective from January 2011 are as follows

All Properties	Charges per access unit per quarter
Supply Charge	\$40.00
First 34 kl	\$1.55 per kl
34 – 120 kl	\$3.00 per kl
Over 120 kl	\$4.70 per kl

On a regular basis these rates will be analysed to see if some refinement is required.

#### Water Consumption

Notwithstanding the very low rainfall, high pool ownership and young age of our community water consumption continues to be moderate and compares favourably with other regional communities.

Statistic	2010/11	2009/10	2008/09
Vol of water sold to customers (kl)	641,84	657,551	728,991
Average Price per kl	\$3.14	\$3.19	\$3.00
Estimated township population	4,948	4,762	5,087
Total water consumption. (litres/head per day)	355	378	412

#### Notes:

- (i) The above table should be used as an overall guide only but a given that populations are estimates.
- (ii) Under the *Indenture* a minimum allowance of 650 litres of water /head/per day plus a reasonably sufficient quantity for parks & gardens and community parks needs to be provided to the Town.
- (iii) Current and historical consumption is below this amount and favourable considering our low rainfall, young community and large and ever increasing number of domestic swimming pools.
- (iv) 2008/09 and 2009/10 includes water used in BHP Billiton's Subdivisions B & C residential developments.



**New Storage shed at the Township water supply Built as storage for generator trailer and crane trailer. Also toilet and work area.**

### WATER WORKS

Various capital replacement water works were carried out during the year including the following:

- 6 Water main valves had leaks
- 472 street fire hydrants were cleaned out and checked with only 4 requiring repairs.
- New 24 volt pump fitted to sump in water skid area.
- Two (2) yearly maintenance and calibration checks for Town Water Supply pumping station.
- 2 broken water mains repaired.
- 41 x 20mm, 6 x 50mm and 1 x 80mm Water meters were removed and replaced as part of a regular replacement program.
- Internal Inspection of hydro tanks,
- 26 New top halves to meter taps fitted. 12 New taps to meters.

## SEWERAGE SERVICES

Roxby Water also provides a full sewerage system to all 1,633 properties within the township. Sewage and sullage are transported through some 35km of sewerage mains, manholes and 8 pump stations and pumped to a series of lagoons to the west of the township.

In addition, rainfall run-off in the township's catchment area of some 5 sq km is separately collected and pumped via the latter stage of the sewerage system to the town's sewerage effluent lagoons. When the facultative treatment process is completed, treated effluent water is then pumped to the town's two ovals and golf club for re-use as irrigation.



*During the year 135 ML of treated recycled water was used on the golf course and township ovals*

Whilst this system represents good environmental practice and saves the community many thousands of dollars in watering grassed areas, our high evaporation rate (approximately 3m per year) causes some concern.

For instance in winter we have too little storage capacity and need to encourage use, whilst in summer we sometimes have to restrict use to conserve the resource. Management issues can also arise when large influxes of stormwater enter the primary dams.

Water intended for re-use (i.e. irrigation purposes of the golf course and oval) is pre-treated to meet guidelines for re-use of water. Regular testing is carried out in accordance with the E.P.A licence requirements.

## SEWERAGE CHARGING

Since June 2000 Council has used the South Australian Local Government Association property unit system for the charging for sewerage. This followed a major review.

Sewerage charges effective from 1 January 2011 for all freehold properties abutting a sewerage main are \$149 per property unit per quarter. (\$599 per annum). For residential premises, this is currently less than charges that are applied by SA Water in country South Australia for residential properties.

## SEWERAGE WORKS

Sewerage works carried out during the year included the following:

- 25 Sewer inspections were carried out during the year on the new extensions to housing and the two new school halls

- Pump Station major repairs included overhaul of pump 1 pump stations H and D. A new Water for reuse grundfos delivery pump at sewer lagoons. New wet end for Chlorine booster pump at sewer lagoons, cleaning of some sewer mains, storm water mains and 9 pump station wet wells.
- 7 blocked mains attended to during the year caused by tree root intrusion, cool drink cans, fat and other objects. On 35 occasions sewer pumps were unblocked due to foreign objects such as tampons, underpants, tennis balls, parts of mop heads, tee shirts and fat intrusion.



*New Ezy Dump site For Travelling Campers*

- 1-new connection to sewer main for an Ezy dump site for emptying toilet canisters for camping and caravanning vehicles.
- Cleanup sewer pond area
- Bi-yearly maintenance checks of all pump stations, sewer lagoon recycling area and irrigation shed. New chlorine injector and regulators over hauled at treatment shed.
- Sewer Lagoons treated with Cupricide to knock down Algae bloom.
- Samples and data taken and recorded for Sewer Lagoon Licence and independent verification checked. Review and upgrade study of waste water and stormwater with a new irrigation management plan was put together for recycled water reuse on playing fields.



## Governance & Compliance

Council operates with a management organisation of 23 permanent staff plus various contact service providers. With increased community development and residential development demands, pre-planning for possible expansion of the town and the need to meet ever increasing compliance requirements, human resources are invariably stretched and will need to be addressed to ensure that the Council is managed effectively. All staff act in an interactive way across a wide variety of functions. As at 30 June 2011 the following positions were employed:

### Corporate and Community

Administrator, Manager Community Development, Governance & Strategic Support, Administration Officer Community Projects, Administration Officer Governance & Strategic Support, Human Resources/OHW&S/Strategic Support Advisor (contract service)

### Administration

Customer Service Officers (4) & Records Management Officer

### Finance

Financial Accountant, Rates/Creditors Officer, Water Services / Payroll Officer, Electricity Service Officer and Financial Advisor (contract service)

### Works

Municipal Works Manager, Municipal Works Compliance Officer, Works Administration Officer, Electrical Manager, Electrical Officer (contract service), Water & Sewerage Manager, Water & Sewerage Officer/OHS Coordinator, Contracts Advisor (contract service)

### Library

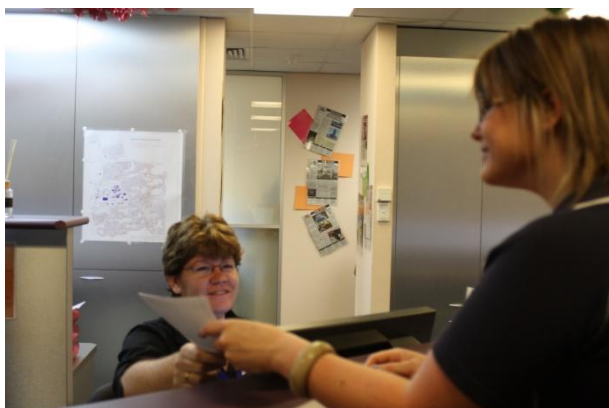
Community Librarian, Library Assistants (3)

### Development

Building and Planning Administration Officer, Planning Officer, Building Surveyor, Environmental Health Officer (contract services)

### Roxby Leisure (contract services)

Roxby Leisure Manager, Culture & Leisure Precinct Staff



*Council staff at Office Front Counter*

## DECISION MAKING

This section outlines Council's decision making structure and functions of the Council and also describes the Information Statement published by Council in accordance with the requirements of section 9(2) of the *Freedom of Information Act 1991*.

### Decision Making Structure & Functions of Council

Decision making structures of Roxby Downs Council are unique in South Australia. Under the *Roxby Downs (Indenture Ratification) Act 1982* the position of 'Administrator' is an Officer of The Crown subject to the direction of the Minister of Primary Industries (now Mineral Resources).

BHP Billiton is also formally recognised and along with the State Government contributes equally to fund Council's Municipal deficit. Whilst both partners must approve Council's budget, they have no formal control of the day to day operations of Council which is an independent legal entity. Nevertheless in practice, Council regularly consults with both in a proactive manner.

As a result, the Administrator is effectively a combined "CEO/Mayor." Decisions of "The Administrator" become the decisions of "The Council," like any other Council in South Australia. Compliance with the *Local Government Act 1999* and other relevant legislation is still required, albeit with minor modifications as set out in the Indenture. For practical purposes, where a formal statutory Council decision is required, then formal resolution is recorded. There are currently no delegations of Council's powers made to staff.

Notwithstanding these peculiarities, Council has a very open approach relating to exercising its powers. Indeed, as there are no formal meetings there are no deadlines that have to be met in order to address any issues that arise. Council also consults with its community on particular issues that may affect the Council area and has adopted a Public Consultation Policy to assist with this process.

Public consultation can take a variety of forms, including, but not limited to public meetings and forums, project committees, forums and working groups, workshops/seminars, letters to individual residents, surveys, notices published via the Monitor Community Newspaper, advertisements, media coverage and displays and exhibitions.

During the year through implementation of the Roxby Downs Community Plan, Council has been able to expand the community's input and guidance in decisions (Refer to Community Plan) through the Roxby Downs Community Board and associated Forums.

### Access to Council Information

Various Council documents and other information are available on Council's website without the need for a formal application under the *Freedom of Information Act 1991*. This includes policies on Review of Council Decisions and Procedures, Public Consultation, Council Employee Code of Conduct, Order Making, Contracts & Tendering and Strategic Management Plan.

Some information may be available for viewing at no charge, whilst some may be copied at a small charge, provided that copying does not infringe copyright. In some cases, where an extraordinary amount of staff time is required to comply with a request for information, charges may be imposed to recover costs.

Requests for other information will be considered in accordance with the *Freedom of Information Act 1991*. Under this legislation, unless the applicant is granted an exemption, an application fee must be forwarded with the request to Council's Freedom of Information Officer.

## Governance & Compliance

Should the applicant require copies of any documents requested pursuant to a Freedom of Information request, charges may apply. Applications will be responded to as soon as possible within the statutory time period of thirty days.

### Amendment of Council Records

A member of the public may gain access to Council documents to make amendments concerning their personal affairs by making a request under the *Freedom of Information Act 1991*. A member of the public may then request a correction to any information about themselves which is incomplete, incorrect, misleading or out-of-date.

To gain access to these Council records, a member of the public must complete a Freedom of Information application as detailed above, outlining the records that he/she wishes to inspect, and this application must be forwarded to Council.

### Freedom of Information Applications

During the 2010/11 year no Freedom of Information applications were received.

### Roxby Council Audit Committee

Pursuant to Section 41 of the *Local Government Act 1999* Council has established an Audit Committee to inter alia review financial reporting, internal controls and risk management systems and oversee the external audit. Councils current Audit Committee comprised Peter Brass (Chair) and members Mark Booth and Warwick Koster. The 2 year term of the Committee expired on 30 June 2011 when a new Committee will be formed.

The Council Administrator and Finance staff attend meetings but have no role in and decision making. All decisions of the Committee become recommendations to Council. All committee members are paid an allowance. The Committee met formally on 5 occasions (10/11) and 4 occasions (09/10). Minutes of the public section of all meetings are located on Council's website

### Roxby Downs Advisory Reference Group

In 2009 the Minister for Mineral Resources established the Roxby Downs Advisory Reference Group. This group provides government policy advice to the Administrator. Meetings are held on a regular basis in Adelaide and occasionally in Roxby Downs. During the year activity was limited, in part due to a change in Minister and the Mineral Resources Department and Olympic Dam Taskforce being actively involved in negotiations with BHP Billiton on a new Indenture.

### Other Committees

Following obtaining legal advice Council was advised that the provisions of the *Indenture* removed all requirements associated with elected members. As a result the normal mechanism for establishing a Committee of Council Pursuant to the provision of Section 41 of the *Local Government Act 1999*; cannot be applied.

Nevertheless Council does operate Roxby Road Safe and Roxby Downs Youth Advisory Council as advisory Committees under the *Indenture*. There were no allowances paid to these committee members

### Review of Council Decisions

Council's Review of Council Decisions Procedure under section 270 of the *Local Government Act 1999* provides a

further opportunity for any person who is aggrieved by any Council decision to review that decision. During 2010/11 no applications were received with Council having no outcomes to report pursuant to Section 270(8) of the Act.

On a day to day basis the Administrator requires all staff to address customer concerns directly in accordance with established protocols and procedures. Decisions can then be reviewed by the Administrator in an impartial manner. This process separates the role of decision maker and reviewer. Obviously some actions do need to be handled directly by the Administrator, in which case a detailed explanation results.

### Policies

The Local Government Act requires various policies to be established by a Council. Those associated with finance are also reviewed by Council's Audit Committee. During the past two (2) years, as additional resources became available, significant emphasis was undertaken in improving this element of Council's operation. In many instances additional policies and procedures, which in the main reflected existing operations, were developed and formally adopted. Increased activity is shown by the following:

Policy / Procedure Type	2010/11	2009/10
Governance	9	5
Finance	8	6
Human Resources	16	3
OHW&S	31	0
Works	10	2
Electricity	2	0
<b>Total</b>	<b>76</b>	<b>16</b>

### DEVELOPMENT ASSESSMENT PANEL

In relation to some decisions under the *Development Act 1993*, this Council, like a number of smaller Councils, has obtained an exemption from the Minister for Planning and Local Government to formally have a Development Assessment Panel. All of Council's decisions under the *Development Act 1993* as a Relevant Authority are made by The Administrator following independent advice from Council's Planning Officer.

### COMMUNITY LAND

Council has completed a classification process and prepared community land management plans for each identified parcel of community land. A register and copies of relevant management plans are available from Council.

### NON APPLICABLE ITEMS

The following prescribed items under Schedule 4 of the *Local Government Act 1999* relating to the content of the Annual Report are not applicable to our Council and hence not reported:

- Information on allowance paid to members of the council or a council committee.
- Report on the use of sections 90 and 91 of the Act relating to the conduct of Council meetings.
- Various electoral provisions.
- Council has no subsidiaries.

# Governance & Compliance

## HUMAN RESOURCE MANAGEMENT

Human resource management actions and programs that benefited staff undertaken during the year include the following:

### Equal Opportunity

Council is committed to the principles of equal opportunity. Council policies recognise that discrimination in employment practices or incidents of sexual harassment are illegal, unwelcome and inappropriate. The principle of individual merit is the only basis used in the human resource management of staff, recruitment practices and the selection of individuals for promotion.

### Enterprise Agreement

During the year Council management and staff successfully completed negotiations to replace Council's Workplace Agreement 2006 under the *Workplace Relations Act 1996* with a new Enterprise Agreement 2010 pursuant to Section 79 of the *Fair Work Act 1994*. This agreement maintains and refines various employment and welfare initiatives such as a Time off in Lieu system that provides staff with flexibility to combine work, personal and family commitments.

### Training & Development

Council continues to support training and development programs for staff and has been able to increase opportunities notwithstanding that our remote location makes access to programs difficult and costly.

## SENIOR EXECUTIVE OFFICERS

Council has decided that for the purposes of the *Local Government Act 1999*, the Senior Executive Officer of the Council is the Administrator. Details of the salaries and benefits payable are detailed in the Register of Remuneration Salaries and Benefits

## OTHER ORGANISATIONS

Council has not formed any Council subsidiary pursuant to Section 42 of the *Local Government Act 1999*.

Council is a member of the South Australian Local Government Association and receives a one (1) vote entitlement at any meeting of the Association. Together with the Councils of Port Augusta, Port Lincoln, Port Pirie and Whyalla, Council makes up the Spencer Gulf Cities Association. Despite being in recess remains a designated regional grouping of the Local Government Association. Council has also been accepted as a Port Augusta delegate on the Provincial Cities Association.

The Administrator is also a Board Member on the Regional Communities Consultative Council and Port Augusta, Roxby Downs, Woomera Health Advisory Committee.

## NATIONAL COMPETITION POLICY

National Competition Policy, inter alia, refers to an agreement between the Council of Australian Governments (COAG) that endorsed a wide ranging package of legislative and administrative reforms with the intent that Government business and entities should not enjoy a competitive advantage simply by nature of being in public ownership.

Clause 7 of that agreement required each party to prepare and report on a statement of the application of competition principles to particular Local Government activities and functions. For the 2010/11 year Council:

- has determined that it does not undertake significant business activities, nor has it created any significant business activities in the year.
- established a clear recognition of the need to act and perform to ensure fair and open competition in all activities that Council undertakes in line with the broad intent of competitive neutrality, unless the public benefit requires otherwise.
- has reviewed its bylaws with specific regard to removing any restrictions that prevent open competition or provide any net competitive advantage to Council.
- did not receive any complaints about our application of competitive neutrality.
- is involved in public monopolies associated with the provision of electricity, water and sewerage services. These operate in accordance with the provisions of the *Roxby Downs (Indenture Ratification) Act 1982*.

## LOCAL LAWS

Council has the following By Laws in place

- Order Making Policy under the *Local Government Act 1999*. This which sets out the steps that Council will take in relation to making orders for the unsightly condition of land, hazards on lands adjoining a public place, animals that may cause a nuisance or hazard and inappropriate use of a vehicle.
- Bylaw 1 - Penalties and Permits and Bylaw 2 - Dogs and Cats under the *Dog & Cat Management Act*.

## COMPETITIVE TENDERING

Council has never employed traditional day labour staff for the provision of external works. This work has always been carried out by contract, a situation that is likely to remain.

Council works and purchases have been sourced externally by a competitive tendering process in accordance with Council's Contracts and Tenders Policy which was upgraded during the year. One assessment criteria includes consideration of the impact of service delivery approaches on local businesses.

## CIVIC FUNCTIONS

### Citizenships

Council's Administrator conducted 11 Citizenship Ceremonies during the financial year with a total of 36 people becoming Australian Citizens.



*New Australian Citizens*

# Governance & Compliance

## Australia Day Awards

Council conducted the Annual Australia Day Celebrations at the Roxby Downs Swimming Pool which incorporated the Australia Day Awards and Roxby Downs Sport & Recreation Forum Sports Awards. The 2011 Council Award winners were:

<b>Citizen of the Year</b>	Merv Rogers
<b>Young Citizen of the Year</b>	No award
<b>Community Event of the Year</b>	No award



Merv Rogers with winners of the Sports Awards

## MUNICIPAL RATING

Each year Council provides a Summary of the Annual Business Plan and Budget to all ratepayers. Complete budget documents which include the rationale for the adoption of Council rates is also available upon request. Relevant summary includes following salient features.

### Rate Revenue

When adopting the budget on 31 August 2010, Council decided to raise **\$3,137,000** municipal rate revenue by way of the following:

- a combination of a fixed charge (**\$450**) for all rateable properties plus the following rates in the dollar based on a property's capital value based on the designated use of land

<b>Residential</b>	0.3150 cents
<b>Commercial</b> (Shop, Office & Other)	0.8600 cents
<b>Industrial</b> (Light & Other) Primary Production & Other	0.7600 cents
<b>Vacant</b>	0.5950 cents

- a fixed residential garbage collection charge of **\$195**
- a Separate Rate / NRM Levy of **\$35** on behalf of the SA Arid Lands Natural Resources Management Board

### Valuations

All land within the Council area, except for land specifically exempted (e.g. BHP Billiton Crown Land and Council occupied land), is rateable. Council has decided to continue to use capital value as the basis for valuing land within the Council area. It is considered that this method of valuing land provides the fairest method of distributing the rate burden across all ratepayers.

## Levels of Rating

In addressing the levels of rating, Council took into consideration inter alia the strategic development of the town, impact of rates on all businesses in the Council area as well as the costs to service our remote township. In conjunction with the State Government and BHP Billiton has recognised that local residents should make a contribution that is consistent with resident incomes and equally shares the overall costs of running the municipality to meet the high standards required by the community.

As a result, Council decided to increase the overall rate revenue by **5.0%**. This brought the average residential rate to **\$1,565 per annum, or \$30.10 per week**.

Given the extent of our subsidy and the fact that Roxby Downs has the highest taxable income in the State but one of the lowest average residential rates to match then this increase is considered reasonable and compares favourably with most other Local Government Authorities.

## Where Your Rates Go

Ever thought where your "Municipal Rates" go? Below is an "approximate" expenditure breakdown for every \$100 paid in rates as sent out to all ratepayers in the Annual Business Plan and Budget Summary 2010/11.



<b>Governance \$1.30</b>	<b>Cultural Services \$13.80</b>
<b>Business \$0.60</b>	<b>Garbage Collection \$9.60</b>
<b>Tourism \$0.50</b>	<b>Landfill &amp; Recycling \$5.60</b>
<b>Library \$9.20</b>	<b>Public Conveniences \$1.00</b>
<b>Stormwater \$0.90</b>	<b>Street Cleaning \$4.60</b>
<b>Street Lighting \$3.00</b>	<b>Community Development \$5.20</b>
<b>Parks &amp; Gardens \$3.20</b>	<b>Sport &amp; Recreation \$6.70</b>
<b>Footpaths \$2.10</b>	<b>Swimming \$2.70</b>
<b>Roads &amp; Streets \$0.80</b>	<b>Ovals \$5.80</b>
<b>Streetscaping \$7.50</b>	<b>Building Planning &amp; Health \$3.00</b>
<b>Family &amp; Youth \$8.60</b>	<b>Dogs Cats &amp; Reg Control \$3.40</b>
	<b>Other \$0.90</b>

### Note

- Figures include overheads and are a guide only to the areas of "Net" municipal expenditure which rates are applied.
- Actual expenditure can vary as items separately funded by loans, grants or from reserves are not included.
- Operations for Roxby Power and Roxby Water are excluded.
- For every \$100 of rate revenue, BHP Billiton and the State Government combine to provide approximately a 9% contribution through municipal deficit support. This is half the amount of the previous year.

## Strategic Management

The Roxby Downs Township is the most unique in South Australia. Since the initial construction of the Olympic Dam Mine, the local community has undergone substantial structural change. The community's "interdependence" with the mine, its aspirations, future and by implication Council's approach can be summarised as per the following statement which represents the cornerstone of Council's strategic direction:

### Strategic Statement

**To turn a World Class Mining Deposit into a World Class Mining Operation requires people with the high specialist skills that choose BHP Billiton and Roxby Downs as their preferred destination over many other world-wide alternatives.**

## STRATEGIC MANAGEMENT PLAN

Council adopted its Strategic Management Plan on 12 June 2007. Significantly it includes many elements of the 2005 Roxby Downs Community Plan which was driven by Council as a catalyst to form a strong community focused and participative Local Government. Council has adopted the following Community Vision, Mission and Goals.

### Community Vision

**"Roxby Downs is a young vibrant town with a caring, tolerant, diverse community that aims for strong interdependent business and social partnerships, to provide for a safe, healthy and financially secure lifestyle."**

### Mission

**"Council should aim to create a strong community-focused, participative and financially independent Local Government that assists all sectors to work co-operatively and to develop and set its own direction."**

### Goals

Council's Strategic Plan incorporates the following Goals as our primary focus. Each goal also has a number of long term objectives

- 1 Corporate    2 Leadership    3 Community    4 Municipal  
5 Commercial    6 Economic    7 Environment**

## COMMUNITY PLAN

Council has also taken on the responsibility for establishing the structure of the Roxby Downs Community Board as an Incorporated Association and for the Board to have interdependent Forums and Partnerships.

All decisions of the Association are completely independent of Council's operation. Whilst the Community Board, is responsible for reporting to the community on the Community Plan ultimately Council retains the statutory obligation for many elements. The Board is also accountable to Council for its performance.

### Community Forums & Partnerships Visions

Council has adopted each of the plan's elements and the relevant vision and actions as part of our operation. These are shown on the following table with appropriate cross reference to the relevant goal in Council's Strategic Plan.



"Roxby Downs attracts families, couples and individuals to work and live in the town for extended periods by providing opportunities to enhance their personal development, lifestyle and wealth" (Goal 6)



"Roxby Downs enjoys a high volunteer participation rate by residents of all ages and genders, due to the effective and efficient management of the Roxby Down's volunteer resource centre and generous acknowledgment of and support for the town's volunteers." (Goal 3)



"Roxby Downs' innovative environmental initiatives in arid recovery and highly efficient management of waste, water and power earns it acclaim as a model environ." (Goal 7)



"Roxby Downs has a culture of responsible drinking and nil tolerance towards substance abuse of any kind, making Roxby Downs a safe enjoyable place to live and visit." (Goal 3)



"Roxby Downs has an adequate supply, variety and standard of affordable housing for all residents" (Goal 6)



"Roxby Downs is seen as a hub for arts and culture for the far north, a place where innovation and creativity is encouraged and projects developed that appeal to wider community" (Goal 3)



"Roxby Downs supports families and young people to live and thrive in the community, upholding their ideas and influence in all aspects of community life" (Goal 3)



"Roxby Downs businesses enjoy profitable economic stability and are renowned for their innovation, high levels of service and the cooperative manner in which they work together and support their community" (Goal 6)



"Roxby Downs offers extensive opportunities for residents and visitors of all ages and skill levels to participate in a wide range of sport and recreation activities" (Goal 4)



"Roxby Downs is a township of active and healthy residents, who are aware of and value healthy lifestyles" (Goal 3)



"Roxby Downs is a place of excellence in education and workplace training" (Goal 3)



## Annual Business Plan

Under Council's Strategic Plan seven (7) broad goals with a number of long term objectives have been identified. To achieve these objectives various priorities and actions have been identified to make up Council's Annual Business Plan. Details of actions proposed for 2010/11, achievements, actions proposed for 2011/12 and respective Council function are detailed as follows:

2010/11 BUSINESS PLAN ACTIONS	2010/11 ACHIEVEMENTS	2011/12 BUSINESS PLAN ACTIONS	FUNCTION
<b>Goal 1 - Corporate Council to function in a civic and responsible manner</b>			
<b>CORPORATE OBJECTIVE 1.01 Undertake Council's Corporate Services functions in accordance with the Local Government and Roxby Downs (Indenture Ratification) Acts.</b>			
(a) Continue to review and implement improvements to Council's governance, policy, records management, corporate services, and staff related functions.	Regular consultation with staff and regular liaison with the Roxby Council Audit Committee, Roxby Downs Advisory Reference Group. Resources now dedicated to improving records management systems	(a) Continue to review and implement improvements to Council's governance, policy, corporate services, and staff related functions.  Implement records management policies, procedures and staff training to ensure compliance with legislative standards	Corporate Services
(b) Continue review of overall operational performance and staff resources and implement changes.	Staffing resources reviewed with changes made in line with philosophy of continuous improvement	(b) Continue review overall operational performance and staff resources and implement changes.	Corporate Services
(c) Continue to review and monitor improvements for Council's assets including Office, Depot and Houses.	Improvements completed	(c) Continue to review and monitor improvements for Council's assets including Office, Depot and Houses.	Corporate Services
		Office Building Replacements	
		Upgrade Air-conditioning to Council Office	
		Construct additional carparking	
		AO Map & Scanner	
(d) Investigate options and provide a detailed analysis of funding implications associated with BHP Billiton's proposed Olympic Dam mine expansion.	Various submissions to the State Government and BHP Billiton regarding changes to the Roxby Downs (Indenture Ratification) Act 1982.	(d) Investigate options and provide a detailed analysis of funding implications associated with BHP Billiton's proposed Olympic Dam Mine Expansion.	Corporate Services
(e) Undertake a strategic policy review of Council's services (standards of delivery and user pays rationale) and a detailed in depth financial analysis of council's operations. (Continue from 2009/10).	Ongoing.	(e) Undertake a strategic policy review of Council's services (standards of delivery and user pays rationale) and a detailed in depth financial analysis of council's operations. (continue from 2009/10)	Corporate Services
(f) Update Long Term Financial Plan based on current operating scenario (no mine expansion) in light of this review.	Detailed model prepared. Progress depends on outcomes of Indenture changes	(f) Update Long Term Financial Plan based on current operating scenario (no mine expansion) and future scenarios (mine expansion) in light of this review.	Corporate Services
(g) Update Strategic Management Plan in light of this review.		(g) Review and update Council's Strategic Management Plan.	Corporate Services
		Continue to work with Sport & Recreation Forum and other users of sporting facilities in the strategic development of both sporting facilities and sports generally	Sport & Recreation

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
		As outlined in Council's submission to BHP Billiton's Olympic Dam Draft EIS, work with users of the Motor Sports Precinct on a Master Plan Development of the area.	Corporate Services
(h) Asset replacement items include capital upgrade of phone system and replacement of Council's photocopiers.	Completed		Corporate Services
<b>CORPORATE OBJECTIVE 1.02 Minimise operational risks and ensure that Council is operated in a safe manner</b>			
(a) Continue to review and implement improvements to Risk Management & OH&S policies and actions.	Improvements implemented through a process of continuous improvement including the appointment of a OH & S Coordinator	(h) Continue to review and implement improvements to Risk Management & OH&S policies and actions.	Corporate Services
(b) Undertake building and site improvements to Council Office and Works Depot.	Completed work on Council reception.	(i) Undertake building and site improvements to Council Office and Works Depot.	Corporate Services
<b>Goal 2 – Leadership Facilitate the development of local leadership that unites the community and portrays Roxby Downs in a positive light.</b>			
<b>LEADERSHIP OBJECTIVE 2.01 Operate and review Community Strategic Plan.</b>			
(a) Within budget constraints, provide appropriate resources to assist Community Board, Community Forums and Partnerships on the basis of delivering projects and strategies identified in the Community Plan.	Manager Community Development, Governance & Strategic Support provides executive support to the Community Board. The Board funded all of its projects from external grants and sponsorship. Council contributed some funding towards operational expenses and also partially contributed to some projects on a case by case basis.	(a) Within budget constraints, provide appropriate resources to assist Community Board, Community Forums and Partnerships on the basis of delivering projects and strategies identified in the Community Plan.	Community Services
		(b) Complete recruitment of Community Project Officers to assist in strengthening outcomes in the Business Development, Environment, Health, and Alcohol and Substance Abuse Areas.	Community Services
<b>LEADERSHIP OBJECTIVE 2.02 Provide a strong community voice at State and Regional Level.</b>			
(a) Continue participation and advocacy through the Administrator being delegate with the Local Government, Spencer Gulf Cities and Provincial Cities Associations, Regional Communities Consultative Council, Northern Region Development Board, Flinders Area Consultative Committee, and the Port Augusta Regional and Hospital Board.	As required Administrator attended and participated in and advocated at various meetings during the year.	(a) Continue participation and advocacy through the Administrator being delegate with the Local Government, Spencer Gulf Cities and Provincial Cities Associations, Regional Communities Consultative Council, Far North RDA and Port Augusta Regional and Hospital Board.	Community Services
(b) Continue to advocate to the State Government and BHP Billiton regarding aspects that affect the structural operation of the township and services delivered by the State Government.	Administrator regularly met with State Government and BHP Billiton representatives throughout the year to champion issues and advocate on behalf of the community	(b) Continue to advocate to the State Government and BHP Billiton regarding aspects that affect the structural operation of the township and services delivered by the State Government.	Community Services

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
<b>LEADERSHIP OBJECTIVE 2.03 Enhance community's relationship and partnership with BHP Billiton.</b>			
(a) Continue to implement strategies as part of the Community Plan to improve community understanding, appreciation and support for BHP Billiton's operations.	Raised community awareness through the Community Board and use of local media	(a) Continue to implement strategies as part of the Community Plan to improve community understanding, appreciation and support for BHP Billiton's operations.	Community Services
(b) Continue to assist BHP Billiton in relation to Olympic Dam Expansion Study.	Provided regular feedback throughout the year	(b) Continue to assist BHP Billiton in relation to Olympic Dam Expansion Study.	Community Services
(c) Continue to promote a partnership approach with BHP Billiton.	Community Board and its forums acted as a catalyst for these relationships and partnerships with BHP Billiton staff, Council staff and community members attending meetings and sharing ideas and information	(c) Continue to promote a partnership approach with BHP Billiton.	Community Services
<b>LEADERSHIP OBJECTIVE 2.04 Provide opportunities for leadership development in Roxby Downs.</b>			
(a) Opportunities are afforded to community members who are involved in implementing the community plan.	Ongoing. Community members gain leadership experience through their roles as Chairpersons of the various Forums/ Partnerships and the Community Board as well as many others with strong supporting roles.	(a) Opportunities are afforded to community members who are involved in implementing the community plan.	Community Services
		Mentoring and assistance provided by Council staff	
(b) Maintain sponsorship of SA Regional Community Leadership Program and target local residents as future participants.	Program put into recess.	(b) If requested, maintain sponsorship of SA Regional Community Leadership Program and target local residents as future participants.	Community Services
<b>LEADERSHIP OBJECTIVE 2.05 Increase community understanding, involvement and partnership in Council's decision-making.</b>			
(a) Continue to provide information to the community to highlight the role and function of Council's operations.	Full page created in the Monitor and published weekly to highlight and promote Council activities. Council staff continued to maintain their regular weekly sessions on ROXFM	(a) Continue to provide information to the community to highlight the role and function of Council's operations.	Community Services
(b) Continue to support Community Board, Forums and Partnerships to assist Council where Community Plan actions require Council to implement outcomes as part of Council's statutory role, functions and responsibilities.	Regular Council representation on Community Board and at Forum and Partnership meetings. Feedback continuously gathered and considered.	(b) Continue to support Community Board, Forums and Partnerships to assist Council where Community Plan actions require Council to implement outcomes as part of Council's statutory role, functions and responsibilities.	Community Services
<b>Goal 3 - Community Stimulate and facilitate community cultural development.</b>			
<b>COMMUNITY OBJECTIVE 3.01 Assist, facilitate and improve the operation and co-operation of community groups.</b>			
(a) Continue to mentor Community Board and Community Forums and provide appropriate resources to assist individual sectors to work cooperatively on cross sector projects.	Continued support by the Manager Community Development, Governance & Strategic Support and other staff and resources as needed	(a) Continue to mentor and resource Community Board and Community Forums and provide appropriate resources to assist individual sectors to work cooperatively on cross sector projects.	Community Services

2010/11 BUSINESS PLAN ACTIONS	2010/11 ACHIEVEMENTS	2011/12 BUSINESS PLAN ACTIONS	FUNCTION
<b>COMMUNITY OBJECTIVE 3.02 Expand and enhance the opportunities for young people in town.</b>			
(a) Subject to budget constraints continue to maintain resource operation of Youth Services within Roxby Leisure's operations.	Through Roxby Leisure Youth and Social Services Officer employed. Continued support for YAC Committee	(a) Subject to budget constraints continue to maintain resource operation of Youth Services within Roxby Leisure's operations.	Youth Development
(b) Continue to monitor and review community programs to identify needs and gaps	Family and Youth Forum has gone into recess due to the emergence of health service based community programs supporting families	(b) Continue to support and assist youth via participation with Family and Youth Forum.	Youth Development
(c) Review services and programs and support on ground strategies as periodically recommended.	Ongoing as part of Youth Services operation	(c) Review services and programs and support on ground strategies as periodically recommended.	Youth Development
(d) Explore external funding opportunities for youth initiatives and projects.	Ongoing as part of Youth Services operation	(d) Explore external funding opportunities for youth initiatives and projects.	Youth Development
(e) Support initiatives of Council's Roxby Downs Youth Advisory Committee.	Youth Centre upgraded to support requirements of Flipsyde Youth Health Service. Mentoring provided by Roxby Leisure's Youth and Social Services Officer	(e) Support initiatives of Council's Roxby Downs Youth Advisory Committee.	Youth Development
		Purchase identified new equipment including more gaming consoles, RV's and games Create & present a proposal to Council for the improvement of both physical and mental perception of the skate park & Richardson Place Rotunda Investigate the possibility of a drug and drinking volunteer group for the skate park Start a youth volunteer program/register Launch the Youth Leadership Program. Finalise the 'Beat the Heat Youth Festival' concept. Arrange potential sponsors and activities, timeline and when and where it will be held. Through the YAC, further develop the youth calendar to ensure consistency for the youth. Exploring the possibility of Sponsorship / Partnership for events and services provided.	
		(f) Replace floor coverings at Youth Centre	
<b>COMMUNITY OBJECTIVE 3.03 Facilitate Volunteer Program and Volunteer Resource Centre.</b>			
(a) Finalise volunteer recruitment and management policies and procedures for incorporation into the development of a Council Volunteer program.	Council currently does not have a Volunteer Program however volunteer recruitment and management policies have been developed in preparation for the future		Community Development
(b) Explore potential funding opportunities and partnerships to develop a Volunteer Resource Centre.	Currently not a need for a Volunteer Resource Centre however staff continue to keep abreast through links with Volunteering SA and LGA Networks	(a) Explore potential funding opportunities and partnerships to develop a Volunteer Resource Centre.	Community Development

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
<b>COMMUNITY OBJECTIVE 3.04 Facilitate community co-operatives.</b>			
(a) Unlikely that any action will result in the short term but monitor situation and assist in development of community cooperatives where possible.	No further action	(a) Unlikely that any action will result in the short term but monitor situation and assist in development of community cooperatives where possible.	Community Development
<b>COMMUNITY OBJECTIVE 3.05 Support Family Life.</b>			
(a) Continue to support and assist community based programs supporting families and Alcohol & Substance Abuse Partnership (incorporating the Far North Drug and Alcohol Group).	Situation continued to be monitored	(a) Continue to participate in and support and assist the Family & Youth Forum and Alcohol & Substance Abuse Partnerships (incorporating the Far North Drug and Alcohol Group.)	Community Development
(b) Explore opportunities with the State Government for greater support resources for families being delivered in Roxby Downs.	Links established with the Office for Women which includes establishing a Women's Information Hub in the Library and further dialogue with the Department about support services.	(b) Explore opportunities with the State Government for greater support resources for families being delivered in Roxby Downs.	Community Development
(c) Encourage appropriate bodies to investigate the extent and causes of mental illness and stress in Roxby Downs and support prevention strategies.	Ongoing monitoring	(c) Encourage appropriate bodies to investigate the extent and causes of mental illness and stress in Roxby Downs and support prevention strategies.	Community Development
(d) Encourage and act as a catalyst for a holistic approach with the Alcohol and Substance Abuse Partnership and collaboration of appropriate agencies in dealing with social issues associated with alcohol and substance abuse.	Ongoing collaboration of agencies occurs through the Roxby Downs Health Forum along with community awareness and education programs	(d) Encourage and act as a catalyst for a holistic approach with the Alcohol and Substance Abuse Partnership and collaboration of appropriate agencies in dealing with social issues associated with alcohol and substance abuse.	Community Development
(e) Due to successful funding from BHP Billiton appoint a part-time coordinator to facilitate outcomes to maximise the collaboration of appropriate agencies in dealing with social issues associated with alcohol and substance abuse.	Several unsuccessful attempts Recruitment of Alcohol & Substance Abuse Project Officer. Existing community staff to take over managing the project in 2011/12.	(e) Due to successful funding from BHP Billiton appoint a part-time coordinator to facilitate outcomes to maximise the collaboration of appropriate agencies in dealing with social issues associated with alcohol and substance abuse.	Community Development
(f) Support any confidential enquiry to ascertain the community's financial health and identify and support individuals and families in improving their financial position.	No action but continued monitoring	(f) Support any confidential enquiry to ascertain the community's financial health and identify and support individuals and families in ways to improve their financial position.	Community Development
(g) Review services and programs, support on ground strategies as periodically recommended and explore grant funding opportunities for projects and activities that benefit families and young people.	Ongoing review	(g) Review services and programs, support on ground strategies as periodically recommended and explore grant funding opportunities for projects and activities that benefit families and young people	Community Development
(h) In conjunction with stakeholders review the extent and form of financial support to families formerly provided through employment of Council's Family and Youth Officer.	Assisted in establishing a Youth Health Service as part of an external grant application. Obtained grants to fund a variety of Youth Programs.	(h) Continue to explore options for a community safe house	Community Development
(i) Continue to explore options for a community safe house.	Ongoing review due to complex issues that need to be addressed	(i) Encourage a more holistic approach with the health providers generally.	Community Development

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
<b>(j)</b> Encourage a more holistic approach with the health providers generally.	Staff continue to interact with health providers as members of the Steering Committee of the Strengthening Our Families Program, Roxby Downs Health Forum and Health Advisory Committee	<b>(j)</b> In conjunction with stakeholders review the extent and form of financial support to families formerly provided through employment of Council's Family and Youth Officer.	Community Development
<b>(k)</b> Explore opportunities for grant funding provide resources for the establishment and operation of a Project Coordinator to deliver in partnership with the State Government the Obesity Prevention and Lifestyle (OPAL) Program for young people in light of Council's 2010 application being unsuccessful.	Applications for OPAL in 2009/10 and 2010/11 unsuccessful	<b>(k)</b> Explore opportunities for potential partnerships to deliver an Obesity Prevention and Lifestyle (OPAL) Program for young people in view of Council's 2011 application being unsuccessful..	Community Development
<b>COMMUNITY OBJECTIVE 3.06 Establish and develop Roxby's cultural identity.</b>			
<b>(a)</b> Continue to include streetscape improvements into public spaces with assistance and support of Community Gardens	Participated in Community Gardens Sub Committee (Joint Council & Roxby Downs Community Board). Applied for Commonwealth funds to improve shade in Richardson Place.	<b>(a)</b> Continue to include streetscape improvements into public spaces with assistance and support of Community Gardens Sub Committee of Family & Youth Forum.	Cultural Development
<b>(b)</b> Assist community and cultural events including annual Christmas Pageant.	Assisted the Rotary organising Committee for the Annual Christmas Pageant	<b>(b)</b> Assist community and cultural events including annual Christmas Pageant and Arts Festival.	Cultural Development
<b>(b)</b> On a cost effective basis explore opportunities more new major cultural events to be delivered in town.	Ongoing through Roxby Leisure Business Unit's operation	<b>(c)</b> On a cost effective basis explore opportunities more new major cultural events to be delivered in town	Cultural Development
<b>(c)</b> Review and integrate the form of Arts support through Roxby Leisure's operation.	Ongoing	<b>(d)</b> Review and integrate the form of Arts support through Roxby Leisure's operation.	Cultural Development
<b>(c)</b> Encourage increase usage of the library as a venue for community activity.	Library activities promoted in the Monitor newspaper, on community noticeboards and on RoxFM. Library used as a venue for weekly community programs like Toddler Story Time and school holiday activities	<b>(e)</b> Encourage increase usage of the library as a venue for community activity.	Cultural Development
<b>(f)</b> Support on an as needs basis, various public art projects that arise.	Ongoing but little action undertaken during the year	<b>(f)</b> Support on an as needs basis, various public art projects that arise.	Cultural Development
		<b>(g)</b> Develop and implement a year round rotating banner program to add colour and vibrancy to Richardson Place	Cultural Development
<b>COMMUNITY OBJECTIVE 3.07 Provide relevant community information about the role, operation and services provided by Council.</b>			
<b>(a)</b> Continue to purchase advertising and advertorial space for Council through The Monitor Community Newspaper.	Weekly page in the Monitor Community Newspaper. Council Staff write articles and contribute content for stories that promote council services, activities and projects	<b>(a)</b> Continue to purchase advertising and advertorial space for Council through The Monitor Community Newspaper.	Community Development
<b>(b)</b> Continue to provide sponsorship to RoxFM Community Radio station.	RoxFM used as a vehicle to provide information on the services of Council through weekly Friday afternoon session updates.	<b>(b)</b> Continue to provide sponsorship to RoxFM Community Radio Station.	Community Development
<b>(c)</b> Continue to review and improve operation of Council and Roxby Leisure portions of Roxby Downs Dot Com community web-site.	Major upgrade completed	<b>(c)</b> Continue to review and improve operation of Council and Roxby Leisure portions of Roxby Downs Dot Com community web-site.	Community Development

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
<b>(d)</b> Continue to review and improve generally Council's communication strategy.		<b>(d)</b> Continue to review and improve generally Council's communication strategy	Community Development
		Continue to produce a weekly information page in the Monitor Community Newspaper and attend weekly radio spot at RoxFM	
		Develop and implement a welcome Information Pack for new residents	
<b>COMMUNITY OBJECTIVE 3.08 Develop community media outlets.</b>			
<b>(a)</b> Continue to encourage The Monitor community newspaper and RoxFM community radio to develop closer partnerships and common goals.	Continuous review undertaken and some discussions about a closer interdependent relationship	<b>(a)</b> Continue to encourage The Monitor community newspaper and RoxFM community radio to develop closer partnerships and common goals including sharing of resources.	Community Development
<b>(b)</b> Continue to support The Monitor and RoxFM Community Radio on an "as needs" basis.	Assistance with IT requirements provided to ROXFM.	<b>(b)</b> Continue to support The Monitor and RoxFM Community Radio on an "as needs" basis	Community Development
<b>(c)</b> Examine ways to integrate community media with other community communication avenues.		<b>(c)</b> Examine ways to integrate community media with other community communication avenues	Community Development
		<b>(d)</b> In partnership with The Monitor and RoxFM Community Radio jointly contribute to, develop and maintain to an the integrated community website roxbydowns dot com	Community Development
<b>COMMUNITY OBJECTIVE 3.09 Enhance the vibrancy and cohesion of the local community.</b>			
<b>(a)</b> Continue to encourage members of the community to participate in community forums and take an active role in implementing the Roxby Downs Community Plan.	New projects used as a catalyst to encourage increased participation	<b>(a)</b> Continue to encourage members of the community to participate in community forums and take an active role in implementing the Roxby Downs Community Plan.	Community Development
<b>(b)</b> In partnership with BHP Billiton and local businesses continue to work collaboratively to assist community groups to participate with the newly established Roxby Downs Community Foundation.	Administrator and Manager Community Development, Governance and Strategic Support on Foundation Board as independent members	<b>(b)</b> In partnership with BHP Billiton and local businesses continue to work collaboratively to assist community groups to participate with the newly established Roxby Downs Community Foundation.	Community Development
		<b>(c)</b> Implement a range of community development, engagement and marketing actions that build on the current community capacity associated with Community owned and managed entities including the Community Board and associated Forums, Community Newspaper and Community Radio Station	Community Development
<b>Goal 4 - Municipal Provide a range of municipal services which efficiently and effectively meet the needs of the community.</b>			
<b>MUNICIPAL OBJECTIVE 4.01 Ensure that Council's planning and development policies and actions promote orderly, economic and sustainable development.</b>			
<b>(a)</b> Continue to promote and educate the community on Council's Development Plan, its implementation and ongoing development, assessment and compliance.	Articles written for the Monitor Newspaper on topic on various topics including swimming pool compliance and development consent requirements	<b>(a)</b> Continue to promote and educate the community on Council's Development Plan, its implementation and ongoing development, assessment and compliance.	Building & Planning

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
<b>(b)</b> Review development plan following finalisation of current State Government development plan review.	Awaiting release	<b>(b)</b> In partnership with BHP Billiton continue to support Adelaide University's Building and Landscape architecture students to undertake specific policy and design work within the planning and environmental spheres in Roxby.	Building & Planning
<b>(c)</b> In partnership with BHP Billiton continue to support Adelaide University's Building and Landscape architecture students to undertake specific policy and design work within the planning and environmental spheres in Roxby.	2009/10 Program curtailed by Adelaide University	<b>(c)</b> Continue to develop appropriate land use policies to meet the changing environment and educate the community and where appropriate enforce Development Plan and Land Use Agreement Compliance.	Building & Planning
		<b>(d)</b> Review development plan following finalisation of current State Government development plan review.	Building & Planning
<b>MUNICIPAL OBJECTIVE 4.02      Increase Council's financial independence.</b>			
<b>(a)</b> Continue to develop and implement a program of revenue raising that is consistent with Council's constraints and meets relevant criteria for commercial utilities dividends.	Ongoing. Action reflected in overall budget documents and as a policy direction.	<b>(a)</b> Continue to develop and implement a program of revenue raising that is consistent with Council's constraints and meets relevant criteria for commercial utilities dividends.	Corporate Services
<b>(b)</b> Continue to discuss with BHP Billiton and the State Government over possible amendments to the Roxby Downs (Indenture Ratification Act) 1982 that have a positive financial impact on Council's operations.	Ongoing. Several submissions made	<b>(b)</b> Continue to discuss with BHP Billiton and the State Government over possible amendments to the Roxby Downs (Indenture Ratification Act) 1982 that have a positive financial impact on Council's operations.	Corporate Services
<b>(c)</b> Maintain prudent and realistic increases in rates and charges in light of local cost influences and the capacity of community.	Previous consistent 9.8% increases in municipal rates over several years were reduced to 7.5% for 2009/10 and 5% in 2010/11 following benchmarking against Adelaide Roxby Downs has high residential rates and scope to increase is limited. Water and Sewerage prices increased to reflect local cost of operating in Roxby Downs. Electricity tariffs benchmarked under the Indenture against Adelaide rates.	<b>(c)</b> Maintain prudent and realistic increases in rates and charges in light of local cost influences and the capacity of community.	Corporate Services
<b>(d)</b> Continue to refine Asset Maintenance Strategy by undertaking condition audits to refine Infrastructure Maintenance Program, and long term asset renewal program.	Consolidation of Asset Base completed and converted to a dedicated externally located Asset Management System. Condition audits and updates for road infrastructure incorporated in 2009/10 financials. Further more detailed analysis commenced.	<b>(d)</b> Continue to Refine Asset Maintenance Strategy by undertaking condition audits to refine Infrastructure Maintenance Program, and long term asset renewal program.	Corporate Services
<b>(e)</b> Continue to lobby BHP Billiton and the State Government for an appropriate allocation of financial support under the Roxby Downs (Indenture Ratification) Act 1982.	Ongoing. Several submissions made	<b>(e)</b> Continue to lobby BHP Billiton and the State Government for an appropriate allocation of financial support under the Roxby Downs (Indenture Ratification) Act 1982.	Corporate Services
<b>(f)</b> Continue to pursue grant opportunities for community projects.	Funding approved for Community Board and Council for Multicultural Quilt project and for a project to support environmental initiatives. To be implemented in 2011/12	<b>(f)</b> Continue to pursue grant opportunities for community projects.	Corporate Services



<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
(g) Develop long term financial strategy as part of a potentially expanded town.	Ongoing. Will be hugely affected by potential changes to the Indenture and in an expanded town.	(g) Develop long term financial strategy as part of a potentially expanded town.	Corporate Services
<b>MUNICIPAL OBJECTIVE 4.03 Safeguard the community's environmental health.</b>			
(a) Continue to provide ongoing environmental health services to the community.	Ongoing with outsourcing through Salisbury Council. Refer to Environmental Health Section of Annual Report.	(a) Continue to provide ongoing environmental health services to the community	Health
<b>MUNICIPAL OBJECTIVE 4.04 Ensure that roads, streets, footpaths and bicycle paths service the needs of the community and are maintained in a safe and attractive condition.</b>			
(a) Continue to maintain roads, streets, footpaths and bike paths within constraints of available funding allocations.	Ongoing. Refer to Works and Services section of Annual Report	(a) Continue to maintain roads, streets, footpaths and bike paths within constraints of available funding allocations.	Roads & Streets
(b) Continue to support the work of Roxby Road Safe.	Two council staff are active members of Roxby Roadsafe.	(b) Continue to support the work of Roxby Road Safe including support for the Way2Go program	Roads & Streets
(c) Continue to refine Asset Maintenance Strategy by undertaking condition audits to more accurately reflect long term asset renewal program.	Consolidation of Asset Base completed and converted to a dedicated externally located Asset Management System. Condition audits and updates for road infrastructure incorporated in 2009/10 financials. Further more detailed analysis commenced.	(c) Continue to refine Asset Maintenance Strategy by undertaking condition audits to more accurately reflect long term asset renewal program.	Roads & Streets
(d) Provide appropriate financial allocation to replace those sections of footpath that have been identified for replacement.	A number of broken and unsafe sections of footpath removed or replaced. Regular risk assessments are carried out to identify defects resulting in repairs being prioritised	(d) Provide appropriate financial allocation to replace those sections of footpath that have been identified for replacement.	Footpaths
		Footpath replacement program Replace bitumen footpaths at Gregory, Alberrie, Curdimurka, Mirra, Kennebery, Bopeechee & Mulgaria Streets	
(e) Continue to review parking practices within township, provide effective education and enforcement and initiate improvements.	Rigid and regular patrols of the loading, bus, disabled, and drop off zones result in expiations to offenders. Other parking related offences generally result in an initial warning followed by enforcement for non compliance. Trees planted and watering system installed	(e) Continue to review parking practices within township, provide effective education and enforcement and initiate improvements.	Roads & Streets
(f) Continue to assist BHP Billiton in the design of municipal infrastructure associated with the potential expansion of the town.	Assistance provided in relation to Subdivision C	(f) Continue to assist BHP Billiton in the design of municipal infrastructure associated with the potential expansion of the town.	Roads & Streets
(g) Complete streetscape replacements for Burgoyne Street (continued on from 2009/10).	Completed	(g) Streetscape replacements	Streetscaping
(h) New Shade Sails to Richardson Place median adjacent bus stop.	Shade sails installed.	(h) Finalise Richardson Place median redevelopment adjacent to bus stop	Streetscaping
(i) Subject to Roads to Recovery Funding initiate traffic improvements by way of roundabouts and traffic control devices at Arcoona Street and Pioneer Drive intersection and Gregory Street over the next 3 yrs.	Program submitted	(i) Subject to Roads to Recovery Funding initiate traffic improvements by way of roundabouts and traffic control devices at Arcoona Street and Pioneer Drive intersection and Gregory Street over the next 3 years.	Roads & Streets

2010/11 BUSINESS PLAN ACTIONS	2010/11 ACHIEVEMENTS	2011/12 BUSINESS PLAN ACTIONS	FUNCTION
<b>MUNICIPAL OBJECTIVE 4.05 Ensure the ongoing viable operation and enhancement of the Roxby Downs Cultural &amp; Leisure Precinct.</b>			
<p>(a) Maintain operations of Roxby Leisure as a discrete marketing and management unit of Council and ensure that all services delivered from the Roxby Downs Culture and Leisure Precinct adapt to meet the ever changing expectations and needs of the community.</p>	<p>Ongoing</p>	<p>(a) Maintain operations of Roxby Leisure as a discrete marketing and management unit of Council and ensure that all services delivered from the Roxby Downs Culture and Leisure Precinct adapt to meet the ever changing expectations and needs of the community.</p> <p><b>Sport &amp; Recreation</b></p> <p>Address the operation of the basketball backboards to enable easier raising and lowering for staff.</p> <p>Additional outdoor seating around netball and tennis courts</p> <p>New indoor hockey goals</p> <p>Replace skirting boards in stadium 1</p> <p>Improve &amp; create recreational programs &amp; activities by transforming 'Come-Try Soccer' to a Junior competition.</p> <p>Assess the feasibility of an indoor rock climbing wall in stadium 2.</p> <p>Create an event that other towns can be invited to – for example, work with Junior Basketball to hold a yearly 'Roxby Basketball Carnival'.</p> <p>Provide Opportunities for student leadership and development of specific job training experiences.</p> <p>Hold sports clinics from umpiring through to individual clinics.</p> <p>Purchase Netball padding to improve safety standards.</p> <p>Continue to work with volunteers to assist in running and managing their sports</p> <p>Continue to work with associations that currently use the facilities to increase participation numbers and sports events/competitions.</p> <p>Create a sporting event that other area associations could participate.</p> <p>Apply for Government grants that could improve sports equipment and services available.</p> <p>Examine potential of sponsorship for sporting events.</p> <p>Continue to work with Sport &amp; Recreation Forum and other users of sporting facilities in the strategic development of both sporting facilities and sports generally</p> <p><b>Nippy Gym</b></p> <p>Explore usage by different age groups including varying session times &amp; undertaking weekly lessons.</p> <p>Hire out Nippy Gym equipment (Children's Birthday celebrations, BHPB Family Day and other community celebrations etc.).</p> <p>Ensure the durability and longevity and a new equipment asset review and replacement program.</p>	<p>Various</p> <p>Sport &amp; Recreation</p> <p>Community Development</p>

2010/11 BUSINESS PLAN ACTIONS	2010/11 ACHIEVEMENTS	2011/12 BUSINESS PLAN ACTIONS	FUNCTION
		Potential move/re-arrange storage areas.	
		Continue to work with other organisations such as Health Workers, and Physios etc.	
		Continue Partnership with Allied Health Services to young families.	
		<b>Recreation Swimming</b> Increase usage by expanding current membership options, providing a consistent service and purchase of additional water play equipment	Swimming
		Increase the number of outdoor movie screenings	
		<b>Swim School</b> Look at increasing session numbers to cater for more participants.	Swimming
		Investigate possibility of disability classes.	
		Provide classes for those that are currently not catered or specific groups. This includes exploring opportunities for adult and disability classes	
		Promote water safety for children in the local community before summer.	
		The lack of qualified instructors impacts on the amount of sessions that can be run on each day, as well as the opportunities we can provide to the community. Address this by encouraging staff to take additional qualification and hiring more qualified staff	
		<b>Pulse Fitness</b> Offer personal training services as an additional cost to members.	Sport & Recreation
		Continue to run a boot camp program for groups of 10 people who train together.	
		Expand current classes on offer including classes for mothers in community so that they can not only get a stronger bond with their babies but learn how to correctly lift, carry, hold etc.	
		Develop other innovative programs such as the biggest loser program to assist in maintaining a healthy lifestyle.	
		Undertake an expanded marketing program to attract new users to the gym.	
		Offer to existing membership.	
		Explore and develop a "Roxby Games" concept to	
		<b>Visitor Information Services</b> Develop and create a new updated Roxby Downs Brochure.	Tourism
		Display brochure in VIC and neighbouring town VIC's.	
		Find and Sell Souvenirs that have 'Roxby Downs' on it	

2010/11 BUSINESS PLAN ACTIONS	2010/11 ACHIEVEMENTS	2011/12 BUSINESS PLAN ACTIONS	FUNCTION
		<p>Investigate ways to improve the acoustics of the Visitor Information Centre</p> <p>Install a Public Access Computer in VIC</p> <p>Continue to stimulate general interest and awareness of the Art Gallery by appropriate exhibitions, showcasing local and regional artists and running local arts competitions</p> <p><b>Kiosk</b></p> <p>Re-model kiosk foyer and entrance way to be more appealing.</p> <p>Provide a Larger Range of Food &amp; Drink</p> <p>Working with Links (Recreation Industry Management Software) to expand current equipment.</p> <p><b>Dunes Cafe</b></p> <p>Change the menu to include more 'fresh options' and use the knowledge of the Pulse Fitness staff to create healthy options and advertise them to customers</p> <p>Ensure Coffee Standards are consistently high</p> <p>Review and continuously improve Customer Service</p> <p>Ensuring the Dunes Cafe is a suitable meeting space for all members of the Roxby Down's Community</p> <p>Continue to gather feedback and ideas on ways to cater for parents and their children (in terms of nippy gym equipment throughout the week, toys and entertainment for children etc.).</p> <p>Continue to working with mums and children specifically to actively providing suitable meeting spaces, times, and seating for those who have children, whilst providing high quality customer service and a pleasant environment for other customers at the same time.</p> <p>Increase awareness to both sporting and community groups by showcasing their organisation.</p>	<p>Tourism</p> <p></p> <p></p> <p>Sport &amp; Recreation</p> <p></p> <p></p> <p>Arts &amp; Culture Community Development</p> <p></p> <p>Sport &amp; Recreation</p>
<b>(b)</b> Continue to finalise and implement Council's Facilities Maintenance Program, and prepare long term asset renewal program with supporting financial strategy.	Ongoing	<b>(b)</b> Continue to finalise and implement Council's Facilities Maintenance Program, and prepare a long term asset renewal program with supporting financial strategy	Cultural Services Sport & Recreation
<b>(c)</b> Continue to develop strategies to integrate the Precinct's operations with the adjacent Library and Education facilities, Richardson Place and Roxby Central Retail Shopping Centre.	Ongoing	<b>(c)</b> Continue to develop strategies to integrate the Precinct's operation with the adjacent Library and Education facilities, Richardson Place and Roxby Central Retail Shopping Centre.	Library Economic Development
<b>(d)</b> Asset replacement works include replacement of air conditioners and kitchen equipment to the Cultural Centre and replacement of pipe work and paving to Swimming Pool (continued on from 2009/10).	Completed	<b>(d)</b> Asset replacement works for Cultural Centre, Leisure Centre & Swimming Pool include the following:	Various

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
		Replacement of Cafe furniture	Cultural Services Community Development
		Renovate Kitchen (continued on from 2010/11)	
		Leisure Centre Foyer Renovation	Sport & Recreation
		Replace Shade & Blinds at Leisure Centre	
		Repaint Northern facade to Leisure Centre	
		Replace floor coverings at Kiosk	
		Replace Air conditioning at Gym, Reception & Squash Courts	Swimming
		Replace section of solar heating to swimming pool	Community Development
		Replace shade and rubber soft fall for crèche playground	Swimming
		<b>(e)</b> Complete Indoor Teaching and Rehabilitation Swimming Pool (continued on from 2010/11)	Swimming
		<b>(f)</b> Install inflatable relocatable indoor play area to Auditorium	Community Development
		<b>(g)</b> Install Electronic Community Notice Board	Community Development
<b>MUNICIPAL OBJECTIVE 4.06 Maintain and enhance sporting recreation facilities.</b>			
<b>(a)</b> Continue to maintain sporting & recreation facilities.	Ongoing. A continuous program of turf improvement has been implemented for all turf areas.	<b>(a)</b> Continue to maintain sporting & recreation facilities.	Sport & Recreation
<b>(b)</b> Explore opportunities for expansion of sporting services.	Ongoing	<b>(b)</b> Explore opportunities for expansion of sporting services.	Sport & Recreation
<b>(c)</b> Continue to finalise and implement Council's Facilities Maintenance Program, and prepare long term asset renewal program with supporting financial strategy.	Ongoing	<b>(c)</b> Continue to finalise and implement Council's Facilities Maintenance Program, and prepare long term asset renewal program with supporting financial strategy.	Sport & Recreation
<b>(d)</b> Continue to support and work as an integral member of the Sport & Recreation Forum.	Ongoing	<b>(d)</b> Continue to support and work as an integral member of the Sport & Recreation Forum.	Sport & Recreation
<b>(e)</b> Assist BHP Billiton in integrating improved recreational facilities into Township Master Plan.	Ongoing	<b>(e)</b> Assist BHP Billiton in integrating improved recreational facilities into Township Master Plan	Sport & Recreation
<b>(f)</b> Finalise long term strategy for the development and management of all recreation facilities in Roxby Downs with continued strong partnership with users and sporting clubs.	Ongoing	<b>(f)</b> Finalise long term strategy for the development and management of all recreation facilities in Roxby Downs with continued strong partnership with users and sporting clubs.	Sport & Recreation
<b>(g)</b> Continue to develop long term recreational facility maintenance and improvement programs.	Ongoing	<b>(g)</b> Continue to develop long term recreational facility maintenance and improvement programs	Sport & Recreation
<b>(h)</b> Continue to explore possibilities of inclusion of a half court basketball court adjacent to skateboard track.	Ongoing	<b>(h)</b> Continue to explore possibilities of inclusion of a half court basketball court adjacent to skateboard track	Sport & Recreation

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
(i) Replace swimming pool shade canopy (continued on from 2009/10).	Completed		Swimming
(j) Finalise modest 2009/10 improvements to small oval to formalise a secondary playing pitch to cater for soccer, hockey and rugby.	Stage 1 works completed and grass established	(i) Finalise modest 2009/10 improvements to small oval to formalise a secondary playing pitch to cater for soccer, hockey and rugby.	Sport & Recreation
(k) Subject to funding fencing and hardstand to soccer pitch area at rear of Leisure Centre.	Completed	(j) Reposition exist oval lights to main oval onto small oval to not only improve sport participation in Roxby Downs but also reduce the wear and tear on the main oval. Construction dependent on whether BHP Billiton finance upgrade of main town oval lights and upon funding allocation	Sport & Recreation
(l) Erect goal posts to small oval.	-	(k) Subject to funding construct sail shade over skate park.	Sport & Recreation
<b>MUNICIPAL OBJECTIVE 4.07 Maintain and enhance playgrounds public open spaces</b>			
(a) Continue to maintain open space areas.	Regular cyclic risk assessments have been implemented to identify maintenance and safety issues as they arise and are acted upon with due diligence.	(a) Continue to maintain open space areas.	Parks & Gardens
(b) Continue to support and work as an integral member with Family & Youth Forum and associated playgrounds and Community Garden committees.	Emphasis on upgrade of Curdimurka Street Playground commence with assistance of the Roxby District Rotary Club	(b) Continue to support and work as an integral member with Family & Youth Forum and associated playgrounds and Community Garden committees.	Parks & Gardens
(c) Continue to develop long term open space and parks and gardens maintenance and improvement programs.	Ongoing	(c) Continue to develop long term open space and parks and gardens maintenance and improvement programs.	Parks & Gardens
(d) Subject to community input and fundraising construct further upgrade works for Curdimuka St Playground.	Ongoing	(d) Subject to community input and fundraising replace fence and construct paving at Curdimuka St Playground.	Parks & Gardens
		(e) Continue to explore possibilities of inclusion of a half court basketball court adjacent to skateboard track	Parks & Gardens
		(f) Stage 1 Lions Park Upgrade	Parks & Gardens
<b>MUNICIPAL OBJECTIVE 4.08 Maintain and enhance the operations of the Roxby Downs Community Library</b>			
(a) Maintain/increase the number of children's holiday programs and toddler story time.	Ongoing	(a) Maintain / increase the number of children's holiday programs and toddler story time.	Library
(b) Continued promotion of library services in-house and through local media.	School holiday programs promoted via community notice-board and RoxFM.	(b) Continued promotion of library services in-house and through local media.	Library
(c) Upgrade computers furniture and equipment.	Completed	(c) Upgrade computers furniture and equipment	Library

<b>Goal 5 – Commercial      Operate council’s commercial businesses in a way that provides excellent service and returns commercial dividends.</b>					
<b>COMMERCIAL</b>	<b>OBJECTIVE</b>	<b>Operate Roxby Water as an independent business unit, which provides high quality water and sewerage services and yields commercial dividends.</b>			
<b>5.01</b>					
(a) Maintain Roxby Water’s Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy.	Consolidation of Asset Base completed and converted to a dedicated externally located asset Management System.	(a) Maintain Roxby Water’s Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy.	Water Supply Sewerage Services		
(b) Implement major asset replacements.	Refer Roxby Water Section of Annual Report	(b) Implement major asset replacements.	Water Supply		
		<b>Water Supply</b>			
		Water Meter Replacement Program. Replace water meters from older part of town in vicinity of Stuart Rd			
		Water Plant & Equipment. Construct small tank for rerouting sample water to landscape areas			
		Water Meters New			
		Water Recycling. Construct small pump, tank and filter for cleaning water to dosing booster pump			
		Water Meter Replacement Program. Replace water meters from older part of town in vicinity of Stuart Rd	Sewerage Services		
		<b>Sewerage</b>			
	Sewer Pump Station Asset Replacements				
	Sewer Lagoons Capital Replacement Expenses				
(c) Continue to assist BHP Billiton in design of water and sewerage infrastructure associated with potential expansion of the town.	Ongoing	(c) Continue to assist BHP Billiton in the design of water and sewerage infrastructure associated with potential expansion of the town.	Water Supply Sewerage Services		
(d) Continue with marketing campaign to encourage direct debit and credit card payment options for consumers.	Ongoing	(d) Continue with marketing campaign to encourage direct debit and credit card payment options for consumers.	Corporate Services		
(e) Explore other methods for retail payments for consumers.	BPay implementation commenced	(e) Explore other methods for retail payments for consumers.	Corporate Services		
(f) Construct sewer disposal point for caravans and campers.	Completed		Tourism		
<b>COMMERCIAL OBJECTIVE 5.02      Operate Roxby Power as an independent business unit, which provides high quality electricity services and yields commercial dividends.</b>					
(a) Maintain Roxby Power’s Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy.	In Progress	(a) Maintain Roxby Power’s Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy.	Electricity Supply		
		(b) Complete major asset replacements.	Refer to Roxby Power Section of Annual Report	(b) Complete major asset replacements.	Electricity Supply
				Meter Purchases	
				Meter Purchase New	
	High Voltage Plant. Replacement of transformer SR1 and RM03				

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
(c) Continue to assist BHP Billiton in design of electricity infrastructure associated with potential expansion of the town.	Ongoing on as required basis	(c) Continue to assist BHP Billiton in design of electricity infrastructure associated with potential expansion of the town.	Electricity Supply
(d) Continue with marketing campaign to encourage direct debit and credit card payment options for consumers.	Ongoing	(d) Continue with marketing campaign to encourage direct debit and credit card payment options for consumers.	Corporate Services
(e) Explore other methods for retail payments for consumers.	BPay implementation commenced	(e) Explore other methods for retail payments for consumers.	Corporate Services
<b>COMMERCIAL OBJECTIVE 5.03</b>			
(a) Continue to monitor and investigate suitable business opportunities including those from non-traditional areas.	Overall a watching brief	(a) Continue to monitor and investigate suitable business opportunities including those from non-traditional areas.	Corporate Services
(b) Continue to assist BHP Billiton in relation to Olympic Dam Expansion Study.	Ongoing on an as request basis.	(b) Continue to assist BHP Billiton in relation to Olympic Dam Expansion Study.	Corporate Services
<b>Goal 6 –Economic Stimulate and facilitate economic development.</b>			
<b>ECONOMIC OBJECTIVE 6.01 Support and development of Tourism opportunities in Roxby Downs.</b>			
(a) Continue to operate Visitor Information centre.	Ongoing operations	(a) Continue to operate Visitor Information Centre notwithstanding withdrawal of financial support from Tourism SA	Tourism
		(b) Continue to support Tourism	Tourism
<b>ECONOMIC OBJECTIVE 6.02 Enhance economic and business operations in Roxby Downs.</b>			
(a) Provide support to retailers, commercial operators and contractors to reinvigorate and unite as a cohesive and vibrant business sector as envisaged in the 2005 Community Plan.	Ongoing but little result achieved	(a) Provide support to retailers, commercial operators and contractors to reinvigorate and unite as a cohesive and vibrant business sector as envisaged in the 2005 Community Plan	Business
(b) Support actions as they arise from an established peak business body.	No actions forthcoming	(b) Support actions as they arise from an established peak business body.	Business
(c) Support actions to investigate and advocate on behalf of business to address factors such as housing and accommodation that adversely affect local business.	Some community lobbying and media articles raised profile of issue. Shortages being addressed through BHP Billiton’s expansion of Subdivision C	(c) Support actions to investigate and advocate on behalf of business to address factors such as housing and accommodation that adversely affect local business.	Business
(d) Develop and implement strategies to aid in the cohesive future development of the business sector.		(d) Develop and implement strategies to aid in the cohesive future development of the business sector.	Business
(e) Maintain Council as a resource partner with the Far North RDA and explore potential opportunities for business services to be continued to be delivered from within Roxby Downs.	Ongoing	(e) Maintain Council as a resource partner with the Far North RDA and explore potential opportunities for business services to be continued to be delivered from within Roxby Downs.	Business
		(f) Employ a Business / Main Street Type Coordinator.	Business



<b>Goal 7 - Environment      Manage the urban and natural environment in a sustainable manner.</b>			
<b>ENVIRONMENT OBJECTIVE 7.01      Provide environmentally sound, convenient and timely waste management services.</b>			
<b>(a)</b> Operate domestic garbage collection and street bin collection service.	Ongoing Weekly domestic collection with minimum of fuss meeting resident expectations.	<b>(a)</b> Operate domestic garbage collection and street bin collection service.	Garbage Collection
<b>(b)</b> Undertake regular street cleaning and litter collection.	Ongoing. An EPA approved landfill closure plan has been implemented requiring the current fill area to be capped as the voids are filled. New specifically designed cells will be created and used when required.	<b>(b)</b> Undertake regular street cleaning and litter collection.	Street Cleaning
<b>(c)</b> Develop a range of litter control strategies to minimise discarded litter.	Ongoing. Introduction of segregation of a number of recyclable materials has had a significant downward total tonnage of waste entering the fill area.	<b>(c)</b> Develop a range of litter control strategies to minimise discarded litter.	Environment
<b>(d)</b> Support where appropriate environmental actions of the Environment Forum.		<b>(d)</b> Support where appropriate environmental actions of the Environment Forum.	Environment
<b>(e)</b> In conjunction with BHPB and the State Government explore funding opportunities for a significant upgrade to the Opal Road landfill site in accordance with EPA requirements that incorporates expanded recycling facilities.	Ongoing Richardson Place receives daily litter pick along with Lions Park or any other reserve requiring attention. Programmed litter picks for all public spaces has resulted in less litter overall.	<b>(e)</b> In conjunction with BHPB and the State Government explore funding opportunities for a significant upgrade to the Opal Road landfill site in accordance with EPA requirements that incorporates expanded recycling facilities.	Landfill & Recycling
<b>(f)</b> In conjunction with BHP Billiton, review short and long term structural costs for integrated waste management including possibilities of introducing kerbside recycling. In the meantime continue to encourage local recycling efforts.	Ongoing Council has a policy to supply bin lids and pins for the contractor to replace at no cost any missing or non functional lids as to minimize the spread of litter by opportunistic Crows.	<b>(f)</b> In conjunction with BHP Billiton, review short and long term structural costs for integrated waste management including possibilities of introducing kerbside recycling. In the meantime continue to encourage local recycling efforts.	Landfill & Recycling
<b>(g)</b> Review operation of and scope of the Commercial Waste Levy.	Level reviewed and increased annually in line with levels as benchmarked against similar areas elsewhere	<b>(g)</b> Review operation of and scope of the Commercial Waste Levy.	Landfill & Recycling
		<b>(h)</b> Explore increase and varied waste collection, recycling and disposal options through a new tender process.	Landfill & Recycling
		<b>(i)</b> Subject to funding assistance, in partnership with BHP Billiton employ an Environment Officer to assist in implementing appropriate strategies	Environment
		<b>(j)</b> Environment Officer Employment per annum for 3 years	Environment
<b>ENVIRONMENT OBJECTIVE 7.02      Provide effective dog and cat management to suit our remote locality.</b>			
<b>(a)</b> Continue to implement new By-law No 2 – Dogs and Cats.	Operational		Dogs & Cats
<b>(b)</b> Subject to allocation of appropriate resources, work on actions as identified in Council's Animal management Plan.	As identified in the plan council responds to dogs walking at large and does random patrols and endeavours to enforce registrations of dogs and cats.	<b>(a)</b> Subject to allocation of appropriate resources, work on actions as identified in Council's Animal Management Plan	Dogs & Cats
<b>(c)</b> Upgrade dog pound (continued from 2008/2009).	Project partly completed	<b>(b)</b> Upgrade dog pound. (continued from 2008/09)	Dogs & Cats

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
<b>ENVIRONMENT OBJECTIVE 7.03 Preserve and enhance native vegetation and significant trees.</b>			
(a) Continue to lobby BHP Billiton to upgrade Crown Land Township Reserve areas to an acceptable standard.	Ongoing	(a) Continue to lobby BHP Billiton to upgrade Crown Land Township Reserve areas to an acceptable standard.	Parks & Gardens
		(b) Develop and promote Council's "adopt a verge" redevelopment program whereby Council supports in partnership with residents and owners joint development of the roadside verge.	Footpaths & Streetscaping
		(c) Explore additional funding opportunities for an accelerated tree planting program in public areas and streetscape verge areas	Parks & Gardens & Streetscaping
<b>ENVIRONMENT OBJECTIVE 7.04 Reduce energy consumption and encourage the use of renewable energy.</b>			
(a) Continue to encourage the installation of household photovoltaic arrays through current power buyback tariffs rate and provide information on concerning Government rebates on solar hot water systems.	Ongoing. Council maintains a buyback rate as part its adopted electricity tariffs notwithstanding a legal exemption	(a) Continue to encourage the installation of household photovoltaic arrays through current power buyback tariffs rate and provide information on concerning Government rebates on solar hot water systems.	Environment
(b) Continue to assist customers in energy conservation including conducting energy audits.	Ongoing	(b) Continue to assist customers in energy conservation including implementing energy audits.	Environment
		(c) Subject to funding assistance, in partnership with BHP Billiton employ a Project Officer (Environment Initiatives) to assist in implementing appropriate strategies	Environment
<b>ENVIRONMENT OBJECTIVE 7.05 To reduce water consumption and promote storm water and effluent reuse.</b>			
(a) Develop and implement appropriate water conservation policies including improvements to development plans and guidelines and land management agreements.	No definitive action other than regular publicity of appropriate water conservation measures. BHP Billiton supplies tables showing daily water consumption which appear in local papers on a weekly basis	(a) Develop and implement appropriate water conservation policies including improvements to development plans and guidelines and land management agreements.	Environment
(b) Participate in suitable programs to highlight to the community existing and future water conservation initiatives to educate the community to conserve water.	Ongoing through regular communication undertaken throughout the year	(b) Participate in suitable programs to highlight to the community existing and future water conservation initiatives to educate the community to conserve water.	Environment
(c) Improve integration of stormwater into effluent lagoons for reuse.	Review of stormwater infiltration referred to BHP Billiton as part of a township expansion requirement.	(c) Improve integration of stormwater into effluent lagoons for reuse.	Environment
		(d) Subject to funding assistance, in partnership with BHP Billiton employ a Project Officer (Environment Initiatives) to assist in implementing appropriate strategies	Environment
<b>ENVIRONMENT OBJECTIVE 7.06 Undertake suitable control of pest plants.</b>			
(a) Provide support and participate in representative bodies concerned with land resource management.	-	(a) Provide support and participate in representative bodies concerned with land resource management.	Environment
(b) Support regional weed strategy.		(b) Support regional weed strategy	Environment

<b>2010/11 BUSINESS PLAN ACTIONS</b>	<b>2010/11 ACHIEVEMENTS</b>	<b>2011/12 BUSINESS PLAN ACTIONS</b>	<b>FUNCTION</b>
		(c) Implement a local community education campaign concerning control and management of pest plants	Environment
<b>ENVIRONMENT OBJECTIVE 7.07 Monitor and address noise related issues.</b>			
(a) Undertake appropriate education and where appropriate, enforcement of provisions in relation to noise.	-	(a) Undertake appropriate education and where appropriate, enforcement of provisions in relation to noise.	Environment
(b) Explore opportunities for implementation of appropriate noise control by-laws.	-	(b) Explore opportunities for implementation of appropriate noise control by-laws.	Environment
<b>ENVIRONMENT OBJECTIVE 7.08 Raise community awareness of Environmental issues</b>			
(a) Assist and work with Environmental Forum in relation to Environmental issues	Ongoing with Council an active participant in the Forum	(a) Assist and work with Environmental Forum in relation to Environmental issues.	Environment
(b) Explore the potential of employing a Project Officer to develop community education programs that promote energy efficiency and water saving strategies for householders and businesses		(b) Subject to funding assistance, in partnership with BHP Billiton employ an Environment Officer to assist in implementing appropriate strategies	Environment

# Financial Reports

## ROXBY DOWNS COUNCIL

### General Purpose Financial Reports for the year ended 30 June 2011

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**ROXBY COUNCIL**  
**ANNUAL FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 June 2011**

**CERTIFICATION OF FINANCIAL STATEMENTS**

I have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2011 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



.....  
William James Boehm  
**ADMINISTRATOR**

Date: 10 November 2011

## Statement of Comprehensive Income for the year ended 30 June 2011

	Notes	2011 \$'000	2010 \$'000
<b>INCOME</b>			
Rates	2	3,257	2,991
Statutory charges	2	88	72
User charges	2	8,125	8,099
Grants, subsidies and contributions	2	894	1,412
Investment income	2	172	92
Reimbursements	2	123	78
Other income	2	106	50
<b>Total Income</b>		<b>12,765</b>	12,794
<b>EXPENSES</b>			
Employee costs	3	1,801	1,497
Materials, contracts & other expenses	3	9,441	8,761
Depreciation, amortisation & impairment	3	2,239	1,979
Finance costs	3	20	16
<b>Total Expenses</b>		<b>13,501</b>	12,253
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>(736)</b>	541
Asset disposal & fair value adjustments	4	(2)	19
Amounts received specifically for new or upgraded assets	2	70	34
<b>NET SURPLUS / (DEFICIT)</b>		<b>(668)</b>	594
Transferred to Equity Statement			
Other Comprehensive Income			
Changes in revaluation surplus – infrastructure, property, plant & equipment	9	9,858	18,494
<b>Total Other Comprehensive Income</b>		<b>9,858</b>	18,494
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>9,190</b>	19,088

This Statement is to be read in conjunction with the attached Notes.

## Balance Sheet for the year ended 30 June 2011

	Notes	2011 \$'000	2010 \$'000
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	5	5,138	4,223
Trade & other receivables	5	3,401	3,632
Inventories	5	12	12
<b>Total Current Assets</b>		<b>8,551</b>	7,867
<b>Non-current Assets</b>			
Financial Assets	6	-	20
Infrastructure, Property, Plant & Equipment	7	106,765	97,664
<b>Total Non-current Assets</b>		<b>106,765</b>	97,684
<b>Total Assets</b>		<b>115,316</b>	105,551
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	8	2,309	1,729
Provisions	8	83	93
<b>Total Current Liabilities</b>		<b>2,392</b>	1,822
<b>Non-current Liabilities</b>			
Provisions	8	33	28
<b>Total Non-current Liabilities</b>		<b>33</b>	28
<b>Total Liabilities</b>		<b>2,425</b>	1,850
<b>NET ASSETS</b>		<b>112,891</b>	103,701
<b>EQUITY</b>			
Accumulated Surplus		25,234	25,902
Asset Revaluation Reserves	9	81,946	72,088
Other Reserves	9	5,711	5,711
<b>TOTAL EQUITY</b>		<b>112,891</b>	103,701

This Statement is to be read in conjunction with the attached Notes.

## Statement of Changes in Equity for the year ended 30 June 2011

	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
2011	Notes \$'000	\$'000	\$'000	\$'000
Balance at end of previous reporting period	25,902	72,088	5,711	103,701
Restated opening balance	25,902	72,088	5,711	103,701
<b>Net Surplus/(Deficit) for Year</b>	<b>(668)</b>	-	-	<b>(668)</b>
<b>Other Comprehensive Income</b>				
Gain on revaluation of infrastructure, property, plant & equipment	-	9,858	-	9,858
Transfers between reserves	-	-	-	-
<b>Balance at end of period</b>	<b>25,234</b>	<b>81,946</b>	<b>5,711</b>	<b>112,891</b>
<b>2010</b>				
Balance at end of previous reporting period	25,692	53,594	5,327	84,613
Restated opening balance	25,692	53,594	5,327	84,613
<b>Net Surplus/(Deficit) for Year</b>	594	-	-	594
<b>Other Comprehensive Income</b>				
Gain on revaluation of infrastructure, property, plant & equipment	-	18,494	-	18,494
Transfers between reserves	<b>(384)</b>	-	384	-
<b>Balance at end of period</b>	<b>25,902</b>	<b>72,088</b>	<b>5,711</b>	<b>103,701</b>

This Statement is to be read in conjunction with the attached Notes.

## Cash Flow Statement for the year ended 30 June 2011

	Notes	2011 \$'000	2011 \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Operating receipts		13,852	13,206
Investment receipts		147	89
<u>Payments</u>			
Operating payments to suppliers & employees		<b>(11,650)</b>	<b>(10,549)</b>
Finance payments		<b>(20)</b>	<b>(57)</b>
<b>Net Cash provided by (or used in) Operating Activities</b>	10	<b>2,329</b>	2,689
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		70	34
Sale of replaced assets		16	50
<u>Payments</u>			
Expenditure on renewal/replacement of assets		<b>(727)</b>	(152)
Expenditure on new/upgraded assets		<b>(773)</b>	<b>(2,050)</b>
Loans made to community groups		-	(30)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(1,414)</b>	<b>(2,148)</b>
<b>Net Increase (Decrease) in cash held</b>		<b>915</b>	541
Cash & cash equivalents at beginning of period	10	<b>4,223</b>	3,682
<b>Cash &amp; cash equivalents at end of period</b>	10	<b>5,138</b>	4,223

This Statement is to be read in conjunction with the attached Notes.

# Financial Reports

## Notes to and forming part of the Financial Statements for the year ended 30 June 2011

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1. Basis of Preparation

##### 1.1. Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

##### 1.2. Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.3. Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

##### 1.4. Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

#### 2 The Local Government Reporting Entity

Roxby Council is incorporated under the SA Local Government Act 1999 and has its principal place of business at Richardson Place, Roxby Downs. These financial statements include the consolidated fund and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. A separate statement of moneys held in the Trust Fund is available for inspection at the Council Office by any person free of charge.

#### 3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

#### 4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 1999*. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 12.

#### 5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

#### 6 Infrastructure, Property, Plant & Equipment

##### 6.1 Initial Recognition

All assets are initially recognised at cost.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use.

For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

##### 6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$100
Other Plant & Equipment	\$100
Buildings - new construction/extensions	\$1,000
Park & Playground Furniture & Equipment	\$1,000
Road construction & reconstruction	\$1,000
Paving & footpaths, Kerb & Gutter	\$1,000
Drains & Culverts	\$1,000
Reticulation extensions	\$1,000
Sidelines & household connections	\$1,000
Artworks	\$1,000



## Notes to and forming part of the Financial Statements for the year ended 30 June 2011

### 6.3 Subsequent Recognition

All material asset classes are re-valued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 7.

### 6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment	
Office Equipment	5 to 10 years
Office Furniture	5 to 10 years
Vehicles and Road-making Equip	3 to 20 years
Other Plant & Equipment	3 to 20 years
Building & Other Structures	
Buildings – masonry	20 to 60 years
Buildings – other construction	20 to 60 years
Playground equipment	5 to 15 years
Benches, seats, etc	5 to 15 years
Infrastructure	
Sealed Roads – Surface	18 to 38 years
Sealed Roads – Structure	20 to 99 years
Unsealed Roads	10 to 34 years
Paving & Footpaths, Kerb & Gutter	25 to 72 years
Drains	40 to 70 years
Flood Control Structures	6 to 60 years

### 6.5 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been re-valued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

## 7 Payables

### 7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

### 7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

## 8 Employee Benefits

### 8.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119 Employee Benefits.

Council recognises a current liability for Long Service Leave benefits for all employees who have completed 7 or more years service as at reporting date with all other employees Long Service Leave benefits classified as a non-current liability. All employee Annual Leave benefits have been disclosed as a current liability as they are all due and payable as at reporting date. All benefits have been measured as the present value of the estimated future cash outflows (including payroll based oncosts). Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	4.96% (2010, 4.7%)
Weighted average settlement period	1 year (2010, 1 year)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

### 8.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 16.

## 9 Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

## 10 GST Implications

*In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"*

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

# Financial Reports

Notes to and forming part of the Financial Statements for the year ended 30 June 2011

## 12 Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2011 reporting period and have not been used in preparing these reports.

AASB 1	First-time Adoption of Australian Accounting Standards
AASB 3	Business Combinations
AASB 5	Non-current Assets Held for Sale and Discontinued Operations
AASB 7	Financial Instruments: Disclosures
AASB 8	Operating Segments
AASB 9	Financial Instruments
AASB 101	Presentation of Financial Statements
AASB 107	Statement of Cash Flows
AASB 108	Accounting Policies, Changes in Accounting Estimates and Errors
AASB 110	Events after the Reporting Period
AASB 118	Revenue
AASB 119	Employee Benefits
AASB 132	Financial Instruments: Presentation
AASB 137	Provisions, Contingent Liabilities and Contingent Assets
AASB 139	Financial Instruments: Recognition and Measurement
AASB 140	Investment Property
AASB 1031	Materiality
AASB 2009-11	Amendments to Australian Accounting Standards arising from AASB 9 [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 121, 127, 128, 131, 132, 136, 139, 1023 & 1038 and Interpretations 10 & 12]
AASB 2009-12	Amendments to Australian Accounting Standards [AASBs 5, 8, 108, 110, 112, 119, 133, 137, 1023 & 1032 and Interpretations 2, 4, 16, 1039 & 1052]
AASB 2010-4	Further Amendments to Australian Accounting Standards arising from the Annual Improvements Project [AASBs 3, 7, 121, 128, 131, 132 & 139]
AASB 2010-5	Amendments to Australian Accounting Standards [AASBs 1, 3, 4, 5, 101, 107, 112, 118, 119, 121, 132, 133, 134, 137, 139, 140, 1023 & 1038 and Interpretations 112, 115, 127, 132 & 1042]
AASB 2010-6	Amendments to Australian Accounting Standards [AASBs 1 & 7]
AASB 2010-7	Amendments to Australian Accounting Standards arising from AASB 9 [AASBs 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023 & 1038 and Interpretations 2, 5, 10, 12, 19 & 127]
Interpretation 14	AASB 119 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction

(Standards not affecting local government have been excluded from the above list).

Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 *Contributions*. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

## Note 2 - INCOME

Notes	2011 \$'000	2010 \$'000
<b>RATES REVENUES</b>		
<u>General Rates</u>	<b>3,057</b>	2,875
Less: Discretionary rebates, remissions & write offs	<b>(128)</b>	(168)
	<b>2,929</b>	2,707
<u>Other Rates (including service charges)</u>		
Natural Resource Management Levy	<b>43</b>	-
Waste collection	<b>282</b>	265
	<b>325</b>	265
<u>Other Charges</u>		
Penalties for late payment	<b>2</b>	16
Legal and other costs recovered	<b>1</b>	3
	<b>3</b>	19
	<b>3,257</b>	2,991
<b>STATUTORY CHARGES</b>		
Development Act fees	<b>44</b>	22
Animal registration fees & fines	<b>42</b>	47
Parking fines / expiation fees	<b>2</b>	3
	<b>88</b>	72
<b>USER CHARGES</b>		
Commercial Activity Revenue	<b>929</b>	907
DECS User Charges	<b>263</b>	251
Landfill Fees	<b>266</b>	221
Electricity Charges	<b>3,498</b>	3,465
Water Charges	<b>1,932</b>	2,141
Sewer Charges	<b>1,236</b>	1,114
Parking Permits	<b>1</b>	-
	<b>8,125</b>	8,099
<b>INVESTMENT INCOME</b>		
Interest on investments		
Local Government Finance Authority	<b>54</b>	18
Banks & other	<b>118</b>	74
	<b>172</b>	92
<b>REIMBURSEMENTS</b>		
- employees reimb for accommodation	<b>28</b>	41
- for insurance/workcover	<b>83</b>	37
- other	<b>12</b>	-
	<b>123</b>	78
<b>OTHER INCOME</b>		
Sundry	<b>106</b>	50
	<b>106</b>	50
<b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>		
Amounts received specifically for new or upgraded assets	<b>70</b>	34
Other grants, subsidies and contributions	<b>852</b>	1,372
Individually significant item - additional Grants Commission Payment	<b>42</b>	40
	<i>see below</i>	
	<b>964</b>	1,446
<b>Sources of grants</b>		
Commonwealth government	<b>70</b>	34
State government	<b>594</b>	812
Other	<b>300</b>	600
	<b>964</b>	1,446
On 30 June 2010, Council received payment of the first instalment of the 2010/11 Grant Commission (FAG) grant. Similarly, on 28 June 2011 Council received payment of the first instalment of the 2011/12 grant. It is not known when the timing of these grant payments will be restored to normal schedule, but this will materially adversely affect Council's operating results as these amounts are recognised as income upon receipt.	<b>42</b>	40

# Financial Reports

Notes to and forming part of the Financial Statements for the year ended 30 June 2011

## Note 3 EXPENSES

	Notes	2011 \$'000	2010 \$'000
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		1,185	1,021
Employee leave expense		240	228
Superannuation – defined contribution plan contributions	16	114	117
Workers' Compensation Insurance		137	64
Other		125	67
<b>Total Operating Employee Costs</b>		<b>1,801</b>	<b>1,497</b>
 <b>Total Number of Employees</b> <i>(Full time equivalent at end of reporting period)</i>		<b>18</b>	<b>19</b>
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		44	29
Bad and Doubtful Debts		15	11
Subtotal - Prescribed Expenses		<b>59</b>	<b>40</b>
<u>Other Materials, Contracts &amp; Expenses</u>			
Contractors		5,079	5,035
Purchases of Power		1,602	1,495
Purchases of Water		703	731
Legal Expenses		111	92
Materials & Consumables		669	398
External Houses		156	163
- Insurance		224	201
- Sundry		838	606
Subtotal - Other Materials, Contracts & Expenses		<b>9,382</b>	<b>8,721</b>
		<b>9,441</b>	<b>8,761</b>
Council has reviewed the nature of expense classification treatments for particular items during the 2010/11 financial year and where deemed appropriate, adjusted the classification of certain expenses. Adjustments to comparative have also been undertaken.			
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>			
<u>Depreciation</u>			
Buildings & Other Structures		314	312
Roads		318	304
Footpaths		59	58
Kerb & Guttering		50	50
Car Parks		14	14
Parks & Gardens		208	201
Power Infrastructure		484	304
Water Infrastructure		205	206
Sewerage Network		174	170
Stormwater Drainage		75	75
Plant & Equipment		300	248
Furniture & Fittings		38	37
		<b>2,239</b>	<b>1,979</b>
<b>FINANCE COSTS</b>			
Bank Fees, Charges & Bond Interest Charges		20	16

## Note 4 ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

	Notes	2011 \$'000	2010 \$'000
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>			
<i>Assets renewed or directly replaced</i>			
Proceeds from disposal		16	50
Less: Carrying amount of assets sold	7	18	31
<b>NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS</b>		<b>(2)</b>	<b>19</b>

## Note 5 CURRENT ASSETS

	Notes	2011 \$'000	2010 \$'000
<b>CASH &amp; EQUIVALENT ASSETS</b>			
Cash on Hand and at Bank		95	691
Deposits at Call		3,965	2,503
Short Term Deposits & Bills, etc		1,078	1,029
		<b>5,138</b>	<b>4,223</b>
<b>TRADE &amp; OTHER RECEIVABLES</b>			
Rates – General & Other		952	1,318
Electricity Charges Outstanding		104	79
Water & Sewer Charges Outstanding		35	51
Debtors – General		742	416
Accrued Revenues		1,390	1,667
GST Reconciliation		55	92
Loans to community organisations		-	10
Refundable Expenses (Insurance Claims & Bonds)		11	11
<b>Total</b>		<b>3,289</b>	<b>3,644</b>
Less: Allowance for Doubtful Debts		12	12
		<b>3,277</b>	<b>3,632</b>
<b>INVENTORIES</b>			
Trading Stock – Roxby Leisure		12	12
		<b>12</b>	<b>12</b>

## Note 6 NON-CURRENT ASSETS

	Notes	2011 \$'000	2010 \$'000
<b>FINANCIAL ASSETS</b>			
<b>Receivables</b>			
Loans to Community Organisations		-	20
<b>TOTAL FINANCIAL ASSETS</b>		<b>-</b>	<b>20</b>

## Notes to and forming part of the Financial Statements for the year ended 30 June 2011

### Note 7 INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2010 \$'000				2011 \$'000			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Land	12,456	636	-	13,092	12,456	636	-	13,092
Buildings & Other Structures	-	15,012	(6,426)	8,586	-	15,252	(6,741)	8,511
Roads	24,167	-	(2,121)	22,046	24,167	-	(2,439)	21,728
Footpaths	2,842	-	(234)	2,608	2,842	5	(293)	2,554
Kerb & Guttering	3,518	-	(157)	3,361	3,518	-	(207)	3,311
Car Parks	900	-	(67)	833	900	-	(81)	819
Parks & Gardens	4,587	-	(1,254)	3,333	4,587	507	(1,462)	3,632
Power Infrastructure	9,378	4,667	(4,252)	9,793	28,293	135	(9,126)	19,302
Water Infrastructure	18,555	116	(3,146)	15,525	18,546	195	(3,342)	15,399
Sewerage Network	14,837	-	(2,311)	12,526	14,837	53	(2,485)	12,405
Stormwater Drainage	5,882	-	(919)	4,963	5,882	-	(994)	4,888
Plant & Equipment	-	1,472	(607)	865	-	1,907	(893)	1,014
Furniture & Fittings	-	378	(245)	133	-	393	(283)	110
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	<b>97,122</b>	<b>22,281</b>	<b>(21,739)</b>	<b>97,664</b>	<b>116,028</b>	<b>19,083</b>	<b>(28,346)</b>	<b>106,765</b>
<b>2010 Totals</b>	<b>74,294</b>	<b>27,043</b>	<b>(22,359)</b>	<b>78,978</b>	<b>97,122</b>	<b>22,281</b>	<b>(21,739)</b>	<b>97,664</b>

	2010 \$'000 CARRYING AMOUNT	CARRYING AMOUNT MOVEMENTS DURING YEAR \$'000				2011 \$'000 CARRYING AMOUNT	
		Additions		Disposals	Depreciation		Net Revaluation
		New/Upgrade	Renewals				
Land	13,092	-	-	-	-	13,092	
Buildings & Other Structures	8,586	239	-	-	(314)	8,511	
Infrastructure	-	-	-	-	-	-	
Roads	22,046	-	-	-	(318)	21,728	
Footpaths	2,608	5	-	-	(59)	2,554	
Kerb & Guttering	3,361	-	-	-	(50)	3,311	
Car Parks	833	-	-	-	(14)	819	
Parks & Gardens	3,333	507	-	-	(208)	3,632	
Power Infrastructure	9,793	7	128	-	(484)	9,858	
Water Infrastructure	15,525	-	80	(1)	(205)	15,399	
Sewerage Network	12,526	-	53	-	(174)	12,405	
Stormwater Drainage	4,963	-	-	-	(75)	4,888	
Plant & Equipment	865	-	466	(17)	(300)	1,014	
Furniture & Fittings	133	15	-	-	(38)	110	
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	<b>97,664</b>	<b>773</b>	<b>727</b>	<b>(18)</b>	<b>(2,239)</b>	<b>9,858</b>	
<b>Comparatives</b>	<b>78,978</b>	<b>2,050</b>	<b>152</b>	<b>(31)</b>	<b>(1,979)</b>	<b>18,494</b>	

#### Valuation of Assets

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost.

#### Land

Council undertook a valuation of all Council owned land assets as at 30 June 2010 using the South Australian Valuer General's data provided to Council. All individual land assets were reviewed and updated to reflect the Valuer General's reported valuations.

#### Buildings & Other Structures

All buildings have been measured at historical cost using the cost basis for initial recognition. Council will undertake a valuation of all Council owned buildings in 2011/12 financial year with the assistance of external consultants. Assets will be valued to the written down replacement cost as from 1 July 2011 and based the 2010/11 depreciation calculations on this valuation basis.

#### Infrastructure

Roads, Footpaths, Kerb & Guttering and Car Park assets were valued by Tonkin Consulting as at 30 June 2010 at the written down replacement cost. A condition assessment was last carried out on 30 June 2009 by Tonkin Consulting.

Water assets were re-valued by Tonkin Consulting as at 1 July 2009 at the written down replacement cost. A condition assessment was also carried out as part of the valuation undertaken by Tonkin Consulting.

Sewer Infrastructure assets were re-valued by Tonkin Consulting as at 30 June 2010 at the written down replacement cost. A condition assessment was also carried out as part of the valuation undertaken by Tonkin Consulting.

Stormwater assets were re-valued by Tonkin Consulting as at 30 June 2010 at the written down replacement cost. A condition assessment was also carried out as part of the valuation undertaken by Tonkin Consulting.

Power Infrastructure were re-valued by Tonkin Consulting as at 1 July 2010 at the written down replacement cost. A condition assessment was also carried out as part of the valuation undertaken by Tonkin Consulting. As a result of the valuation undertaken and revision of remaining of useful lives as a result of the condition assessment carried out on these assets in the 2010/11 financial year, the estimated effect on depreciation for the current year was an increase of \$176,000.

#### Plant, Furniture & Equipment

Pursuant to Council's election, these assets are recognised on the cost basis.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2011

### Note 8 - LIABILITIES

	Notes	2011 \$'000		2010 \$'000	
		Current	Noncurrent	Current	Noncurrent
<b>TRADE &amp; OTHER PAYABLES</b>					
Goods & Services		1,694	-	1,438	-
Payments received in advance		28	-	-	-
Accrued expenses - employee entitlements		179	-	147	-
Deposits, Retentions & Bonds		59	-	65	-
Accrued Expenses - Other		225	-	79	-
		<b>2,185</b>	<b>-</b>	<b>1,729</b>	<b>-</b>
<b>PROVISIONS</b>					
Employee entitlements (including oncosts)		83	33	93	28
		<b>83</b>	<b>33</b>	<b>93</b>	<b>28</b>

### NOTE 9 - RESERVES

ASSET REVALUATION RESERVE	Notes	1/07/2010	Net Increments (Decrements)	Transfers, Impairments	30/06/2011
		\$000's	\$000's	\$000's	\$000's
Land		10,944	-	-	10,944
Infrastructure					
Roads		17,778	-	-	17,778
Footpaths		1,940	-	-	1,940
Kerb & Guttering		2,505	-	-	2,505
Car Parks		807	-	-	807
Parks & Gardens		1,553	-	-	1,553
Power Infrastructure		6,778	9,858	-	16,636
Water Infrastructure		14,530	-	-	14,530
Sewerage Network		10,215	-	-	10,215
Stormwater Drainage		5,038	-	-	5,038
<b>TOTAL</b>		<b>72,088</b>	<b>-</b>	<b>-</b>	<b>81,946</b>
<i>2010 Totals</i>		<i>53,594</i>	<i>18,494</i>	<i>-</i>	<i>72,088</i>

OTHER RESERVES	1/07/2010	Transfers to Reserve	Transfers from Reserve	30/06/2011
Asset Replacement	5,711	-	-	5,711
<b>TOTAL OTHER RESERVES</b>	<b>5,711</b>	<b>-</b>	<b>-</b>	<b>5,711</b>
<i>2010 Totals</i>	<i>5,327</i>	<i>1,637</i>	<i>(1,253)</i>	<i>5,711</i>

#### PURPOSES OF RESERVES

##### Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets.

### Note 10 - RECONCILIATION TO CASH FLOW STATEMENT

#### a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2011 \$'000	2010 \$'000
Total cash & equivalent assets	5	5,138	4,223
Balances per Cash Flow Statement		<b>5,138</b>	<b>4,223</b>
<b>b) Reconciliation of Change in Net Assets to Cash from Operating Activities</b>			
Net Surplus (Deficit)		(668)	594
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		2,239	1,979
Net increase (decrease) in unpaid employee benefits		27	(38)
Change in allowances for under-recovery		30	3
Grants for capital acquisitions treated as Investing Activity		(70)	(34)
Net (Gain) Loss on Disposals		2	(19)
		<b>1,560</b>	<b>2,485</b>
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		221	479
Net (increase) decrease in Inventories		-	4
Net increase (decrease) in trade & other payables		548	(279)
<b>Net Cash provided by (or used in) operations</b>		<b>2,329</b>	<b>2,689</b>
<b>c) Financing Arrangements</b>			
Unrestricted access was available at balance date to the following lines of credit:			
Bank Overdrafts (undrawn as at 30 June 2011)		500	500
Corporate Credit Cards		10	10

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

The bank overdraft facility is held with National Australia Bank (NAB).

## Notes to and forming part of the Financial Statements for the year ended 30 June 2011

### Note 11 – COMPONENTS OF FUNCTIONS

FUNCTION	INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL				
	2011	2010	2011	2010	2011	2010	2011	2010	2011	2010
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Corporate Services	4,009	4,305	3,161	(83)	848	4,388	694	1,299	67,757	67,257
Buildings & Equipment	57	67	1,943	164	(1,886)	(97)	-	-	-	-
Environment	548	501	697	888	(149)	(387)	-	-	-	-
Infrastructure	161	469	696	1,348	(535)	(879)	160	74	-	-
Community Services	45	423	210	1,862	(165)	(1,439)	40	39	-	-
Sport & Recreation	1,184	780	2,451	1,599	(1,267)	(819)	-	-	-	-
Regulatory Control	94	80	237	306	(143)	(226)	-	-	-	-
Electricity Supply	3,498	3,465	2,643	3,465	855	-	-	-	19,406	9,872
Water Supply	1,932	1,948	1,045	1,523	887	425	-	-	28,153	28,422
Sewerage Services	1,237	756	418	1,181	819	(425)	-	-	-	-
<b>TOTALS</b>	<b>12,765</b>	<b>12,794</b>	<b>13,501</b>	<b>12,253</b>	<b>(736)</b>	<b>541</b>	<b>894</b>	<b>1,412</b>	<b>115,316</b>	<b>105,551</b>

Excludes net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

The activities relating to Council functions are as follows:

<b>Corporate Services</b>	General Operations, Council Offices, Rates, Governance, Participating in Local Government Associations, General Grants
<b>Building &amp; Equipment</b>	House running expenses, Council depreciation, Office Plant and Equipment, Works Depot Maintenance and running expenses
<b>Environment</b>	Landfill & Recycling maintenance and disposal fees, garbage collection and charges, environmental protection, litter control, vandalism
<b>Infrastructure</b>	Roads and transport, Parks and Gardens, off road tracks, stormwater, footpaths, streetscaping, skate park & public street lighting
<b>Community Services</b>	Youth Centre operation & services, community library, auditorium, cinema/theatrette, art gallery maintenance and operation, community development support, volunteer support, family support
<b>Sport &amp; Recreation</b>	Operations and maintenance of Leisure Centre, Swimming Pool, Tennis & Netball Courts, community ovals plus other support to sport and recreation groups
<b>Regulatory Control</b>	Dog & Cat Control, Development Act Planning & Building fees & charges, Environmental Health expenses
<b>Electricity Supply</b>	Retail & distribution of electricity, power purchases & electricity infrastructure maintenance
<b>Water Supply</b>	Retail and distribution of water, water purchases and water infrastructure maintenance
<b>Sewerage Services</b>	Sewerage infrastructure and lagoons maintenance, recycled effluent and sewerage service charges

### Note 12 - FINANCIAL INSTRUMENTS

<b>Bank, Deposits at Call, Short Term Deposits</b>	<p><b>Accounting Policy:</b> Carried at lower of cost and net realisable value; interest is recognised when earned.</p> <p><b>Terms &amp; conditions:</b> Deposits are returning fixed interest rates between 4.5% and 5.5% (2010: 4% and 4.5%).</p> <p><b>Carrying amount:</b> approximates fair value due to the short term to maturity.</p>
<b>Receivables</b> Rates & Associated Charges (Including legals & penalties for late payment) Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; conditions:</b> Secured over the subject land, arrears attract interest of 0.75% (2010: 0.58%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Receivables</b> Fees & other charges	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Liabilities</b> Creditors and Accruals	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying amount:</b> approximates fair value.</p>

## Notes to and forming part of the Financial Statements for the year ended 30 June 2011

### Note 12 - FINANCIAL INSTRUMENTS Cont'd

#### Liquidity Analysis

2011	Due < 1 year year \$'000	Due > 1 year; < 5 years \$'000	Due > 5 years years \$'000	Total Contractual Cash Flows \$'000	Carrying Values \$'000
<b>Financial Assets</b>					
Cash & equivalents	5,138	-	-	5,138	5,138
Receivables	2,394	-	-	2,394	2,394
<b>Total</b>	<b>7,532</b>	<b>-</b>	<b>-</b>	<b>7,532</b>	<b>7,532</b>
<b>Financial Liabilities</b>					
Payables	2,130	-	-	2,130	2,130
<b>Total</b>	<b>2,130</b>	<b>-</b>	<b>-</b>	<b>2,130</b>	<b>2,130</b>
<b>2010</b>					
<b>Financial Assets</b>					
Cash & equivalents	4,233	-	-	4,233	4,223
Receivables	2,222	20	-	2,242	2,242
<b>Total</b>	<b>6,455</b>	<b>20</b>	<b>-</b>	<b>6,475</b>	<b>6,465</b>
<b>Financial Liabilities</b>					
Payables	1,582	-	-	1,582	1,582
<b>Total</b>	<b>1,582</b>	<b>-</b>	<b>-</b>	<b>1,582</b>	<b>1,582</b>

#### Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

#### Risk Exposures

**Credit Risk** represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

**Market Risk** is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

**Liquidity Risk** is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows. Council also has available a range of bank overdraft and short-term draw down facilities that it can access.

**Interest Rate Risk** is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

### Note 13 – COMMITMENTS FOR EXPENDITURE

	Notes	2011 \$'000	2010 \$'000
<b>Capital Commitments</b>			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Buildings		-	367
		<b>-</b>	<b>367</b>
These expenditures are payable:			
Not later than one year		-	367
		<b>-</b>	<b>367</b>
<b>Other Expenditure Commitments</b>			
Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:			
Audit Services		-	52
Waste Management Services		252	552
Employee Remuneration Contracts		-	145
Management Services		85	152
Other		5,496	3,314
		<b>5,833</b>	<b>4,215</b>
These expenditures are payable:			
Not later than one year		2,620	-
Later than one year and not later than 5 years		3,213	3,221
Later than 5 years		-	994
		<b>5,833</b>	<b>4,215</b>

## Notes to and forming part of the Financial Statements for the year ended 30 June 2011

### Note 14 - FINANCIAL INDICATORS

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

	2011	2010	2009
<b>Operating Surplus</b>	<b>(736)</b>	<b>541</b>	<b>(114)</b>
<i>Being the operating surplus (deficit) before capital amounts</i>			
<b>Adjusted Operating Surplus</b>	<b>(696)</b>	<b>539</b>	<b>(152)</b>
<i>In each of June 2009, 2010 and 2011 the Commonwealth Government made an advance payment of one quarterly payment of the Financial Assistance Grant (see Note 3). Accordingly there were five "quarterly" payments in 2009, and four payments in each of 2010 and 2011. The Adjusted Operating Surplus and Adjusted Operating Surplus Ratio adjust for this distortion.</i>			
<b>Operating Surplus Ratio</b>			
<u>Operating Surplus</u>	<b>(23%)</b>	<b>18%</b>	<b>(4%)</b>
Rates – general & other less NRM levy			
<b>Adjusted Operating Surplus Ratio</b>	<b>(22%)</b>	<b>17%</b>	<b>(6%)</b>
<i>This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.</i>			
<b>Net Financial Liabilities</b>	<b>(6,114)</b>	<b>(6,025)</b>	<b>(5,619)</b>
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses).</i>			
<b>Net Financial Liabilities Ratio</b>			
<u>Net Financial Liabilities</u>	<b>-48%</b>	<b>-47%</b>	<b>-45%</b>
Total Operating Revenue less NRM levy			
<b>Interest Cover Ratio</b>			
<u>Net Interest Expense</u>	<b>(1.2%)</b>	<b>(0.6%)</b>	<b>(0.8%)</b>
Total Operating Revenue less NRM levy less Investment Income			
<b>Asset Sustainability Ratio</b>			
<u>Net Asset Renewals</u>	<b>32%</b>	<b>5%</b>	<b>0%</b>
Depreciation Expense			
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>			
<b>Asset Consumption Ratio</b>			
<u>Carrying value of depreciable assets</u>	<b>77%</b>	<b>80%</b>	<b>75%</b>
Gross value of depreciable assets			
<i>Total carrying value of depreciable assets divided by total reported value of depreciable assets before accumulated depreciation.</i>			

### Note 15 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2011 \$'000	2010 \$'000
Income	<b>12,765</b>	12,794
less Expenses	<b>13,501</b>	12,253
<b>Operating Surplus / (Deficit)</b>	<b>(736)</b>	<b>541</b>
<i>less Net Outlays on Existing Assets</i>		
Capital Expenditure on renewal and replacement of Existing Assets	<b>727</b>	152
less Depreciation, Amortisation and Impairment	<b>2,239</b>	1,979
less Proceeds from Sale of Replaced Assets	<b>16</b>	50
	<b>(1,528)</b>	<b>(1,877)</b>
<i>less Net Outlays on New and Upgraded Assets</i>		
Capital Expenditure on New and Upgraded Assets <i>(including investment property &amp; real estate developments)</i>	<b>773</b>	2,050
less Amounts received specifically for New and Upgraded Assets	<b>70</b>	34
less Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<b>-</b>	<b>-</b>
	<b>703</b>	2,016
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>89</b>	<b>402</b>



## Note 16 - SUPERANNUATION

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

### Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9% in 2010/11 for Marketlink members and 3% for Salarylink members; 9% and 3% respectively in 2009/10). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

### Salarylink (Defined Benefit) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Scheme's Trustee based on advice from the Scheme's Actuary. The rate is currently 6% (6% in 2009/2010) of "superannuation" salary. Given that Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation, the remaining 3% for Salarylink members is allocated to their Marketlink account. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink Plan is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent full actuarial investigation conducted by the Scheme's actuary, L C Brett, BSc., FIA, FIAA, of Brett and Watson Pty Ltd as at 30 June 2008, the Trustee has determined that the current funding arrangements are adequate for the expected Defined Benefit Plan liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

## Note 17 CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE BALANCE SHEET

The following assets and liabilities do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

### LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

### BANK GUARANTEES

Council has not guaranteed any loans and other banking facilities advanced to community organisations and sporting bodies.

### COUNCIL LANDFILL

Council owns and operates one landfill facility. The site is required to be capped and rehabilitation work undertaken in accordance with licence agreement with the Environmental Protection Agency. As at 30 June 2011, the liability associated with capping and closure rehabilitation work to be carried out on this site had not been quantified. A liability therefore has not been recorded in the accounts as these estimates could not be calculated. Further work is being undertaken to quantify these estimates and expected to be undertaken during 2011/12, when results of a new waste management tender are known and following discussions with BHP Billiton and the State Government on possible future obligations will also be taken into account.

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE MUNICIPAL COUNCIL OF ROXBY DOWNS

We have audited the accompanying financial report of the Municipal Council of Roxby Downs, which comprises the balance sheet as at 30 June 2011 and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

### *The Responsibility of the Administrator / Chief Executive Officer for the Financial Report*

The Administrator / Chief Executive Officer of the Municipal Council of Roxby Downs is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Administrator / Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

### **Independence**

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011 and the Australian professional ethical pronouncements.

### **Auditor's Opinion**

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Municipal Council of Roxby Downs as of 30 June 2011, and its financial performance and cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards (including Australian Accounting Interpretations).

**DEAN NEWBERY & PARTNERS**  
**CHARTERED ACCOUNTANTS**



**DON VENN**  
**PARTNER**

Signed on the 22<sup>nd</sup> day of November 2011,  
at 214 Melbourne Street, North Adelaide, South Australia 5006.

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ROXBY COUNCIL

ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2011

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Roxby Council for the year ended 30 June 2011, the Council's Auditor, Don Venn, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

William James Boehm  
ADMINISTRATOR

David Powell  
PRESIDING MEMBER AUDIT COMMITTEE

Date: 17/11/11



Auditor's Independence Declaration under Section 22 of the Local Government  
(Financial Management) Regulations 2011 to the Roxby Downs Council.

I confirm that, for the audit of the financial statements of the Roxby Downs Council for the year ended 30 June 2011, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

Don Venn

DEAN NEWBERY & PARTNERS  
CHARTERED ACCOUNTANTS  
214 MELBOURNE STREET  
NORTH ADELAIDE SA 5006

Dated this 4<sup>th</sup> day of July 2011

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