



2014-15 ANNUAL REPORT

Acknowledgements

Council wishes to acknowledge The Monitor – Your Community Newspaper for permission to use various photos and newspaper articles and captions. Front page photo by Kerrie Thomas captures the sea of Sturt's Desert Peas that flowered south of Roxby Downs during 2015

roxbycouncil

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Introduction



Council is pleased to publish our Annual Report for the 2014/15 Financial Year. This Report details actual performance and highlights achievements for the period 1 July 2014 to 30 June 2015.

2014/2015 proved to be very challenging year for both Council and the community. Job losses at Olympic Dam resulted in a drop in population and an ongoing air of uncertainty prevailed throughout the community. The flow on effects to local business has been immense and although this is outside of Council's control, we have dedicated an Officer to work on strategies to help strengthen the local business base.

With the potential for lost revenue arising from untenanted houses and reduced usage of services due to people leaving town, Council embarked on a period of consolidation. This included reviewing staffing requirements with staff numbers falling slightly through natural attrition. As many of our staff are the spouses of mineworkers we were directly affected, losing three staff initially with potentially more in the coming months.

During this period of consolidation projects were reprioritised, not proceeded with or deferred to place Council in a stronger position moving forward.

It was also a year of great sadness with the sudden passing of David Hallett – our longstanding Manager of Roxby Power. Dave had worked at the Council for 26 years and was instrumental in the development and maintenance of the town's electrical infrastructure. The Christmas lights in Richardson Place are just one of his legacies. I am also incredibly proud of our staff and how they pulled together both professionally and personally during this difficult time.

Although we are experiencing this downturn we must not forget that there is still a large local population to serve. New residents are still moving to town. We continue to focus our attention on projects and programs aimed at lifting the spirit of the community. We will respond in a positive and proactive manner and continue to work with key stakeholders to rebuild confidence in Roxby Downs as a great place to live, work and raise a family.

Whilst being an important record of compliance under the *Local Government Act 1999*, this Annual Report highlights how Council balances the many and varied leadership, cultural, social, economic and environmental considerations required to guide the community and achieve a unique future for all residents.

For Council the operation under the *Roxby Downs (Indenture Ratification) Act 1982* remains a challenge given that many aspects including the level of Municipal Deficit Funding are subject to the separate decisions by the State Government and BHP Billiton. Council remains positive that continued dialogue will lead to improved clarity around a range of issues that, amongst other things, will lead to a more succinct and robust Long Term Financial Plan.

Despite the many challenges we have built a strong foundation on which to move forward. This Annual Report provides a "snapshot" of our vibrant community and the challenges we face, but also reflects our strong sense of optimism for the future.

Bill Boehm
Administrator

Overview

Roxby Downs has a unique local government structure unlike any other township in South Australia. The operations of Roxby Council cannot be meaningfully understood without some knowledge of the community and its environment.



Roxby Downs Town Centre

Nestled in rich red sand dunes clad in native pine, Roxby Downs was originally built in 1987, following much political controversy, to service the giant world-class Olympic Dam Copper Uranium Mine and Processing Plant.

The Mine was originally a Joint Venture operation between Western Mining Corporation (WMC) and British Petroleum (BP). In the late 1980s the then WMC Resources acquired BP's share and operated the mine until BHP Billiton's successful acquisition in 2005.

Since its inception the mine and town have grown rapidly. A major expansion in 1996 increased the town's size from 2,700 to around 5,000 before a recent decline to around 4,000. A number of workers also work on a fly in/fly out or drive in/drive out basis. Since May 2004 large scale investigations by WMC Resources and BHP Billiton have revealed that Olympic Dam has a world class ore body which will potentially support an open cut mine for the next 100 years or so.

This generated great optimism for a potential major expansion from the current underground operation, especially as BHP Billiton obtained all of the necessary approvals. Unfortunately however, the project was later deferred due to the global economic climate and a need to improve the method of mining for such a large resource intensive project. Recent decline in the mining industry generally has also affected the township.

Notwithstanding this Roxby Downs will still need to become a world class town and community if it is to adequately serve such a world class ore body.

Like traditional mining towns, Roxby residents have high disposable incomes. Whilst approximately 20% of the adult population will turnover every year, a significant number

arrived following the 1996 expansion when the town effectively doubled in size.

The town was actually built by the mining company in partnership with the State Government as part of the provisions of the *Roxby Downs (Indenture Ratification) Act 1982* (Indenture). The mining company does not, however, manage the town on a day-to-day basis. Council and the wider community meet that responsibility, albeit with a modest legislative subsidy provided by BHP Billiton and the State.

This is different to many remote company owned towns which can lead to unrealistic expectations for those accustomed to working for mining companies in remote locations. It is often expected that the mining company will actually provide everything but Roxby has broken this stereotype to become an inclusive "can do" community that all can be proud of.

By its size, hierarchical structure and operational needs, the mine strongly influences the behaviour and makeup of the community. Much of community life revolves around shift rosters. Those at senior management level work long hours and are constantly required to attend to operational issues associated with a 24-hour operation.

The residential community consists of 27% under the age of 20 (2011) and is culturally diverse with over 40 different nationalities represented. A number of contractors and employees live in residential camps and commute to other home bases when not working. Various mine shift rosters influence this behaviour.

Similarly, whilst on one level, community support for BHP Billiton's operation is a "given", not all of the community actually understands the complexities of the business, nor the issues and pressures that such a large mining company faces.

In itself this is not a major issue, the community has grown rapidly to a size that the businesses and services offered also serve a large domestic base and that of the surrounding region. Demands for a fulfilling lifestyle are growing. Indeed, the facilities and infrastructure are of high quality and the envy of most other towns. However so do the challenges that result from a reduced population.



Horticultural work in Richardson Place



Council Overview

In South Australian Local Government terms, Roxby Downs is unique. Created and operating under the *Indenture*, Council operates with all the powers, functions and duties of a South Australian Local Government Authority, with a number of notable exceptions. These include:

- The requirement of elected Councillors has been suspended with an appointed "Administrator" performing all of the functions of Council.
- Separate power and water authorities have been created, with Council operating them as separate self-contained business units.
- The State Government and BHP Billiton are required to approve the Council budget and fund an annual operating Municipal deficit.
- External contractors carry out most of our construction and maintenance work.

When the Municipality was established in 1982, it was always intended that the appointment of the Administrator would be only interim, as a prelude to a possible future elected Council. At the time, it was envisaged that the town would have grown to a population in the vicinity of 9,000. In these circumstances, it was thought that there would be enough population to financially sustain a fully independent operation that could be effectively self-sufficient.

Despite population growth, significant improvements in mining technology have meant that the Olympic Dam mining operation can be operated with far less staff than initially envisaged. Whilst Roxby has, in the past, been one of the fastest growing towns in the State, it is unlikely that this initial prediction will, in the short to medium term, be reached. At this stage, Council undertakes its Municipal Operation at an annual loss of around \$0.6 million.

Governance arrangements are a matter for the State Government and BHP Billiton as, under Clause 23 of the *Indenture*, the term of the Administrator is a matter for both BHP Billiton and the State Government to agree. Any move to an elected Council would be a decision taken jointly by both parties, a situation that was addressed as part of the 2011 Bill to amend the indenture that was passed by State Parliament.

Meanwhile, Council is acting in a pro-active manner to build the social capacity of the community through a range of unique community development strategies as well as traditional asset management and service delivery roles. By increasingly seeking to inform and consult we aim to form a strong community focused, participative and Local Government that will meet the needs of one of the largest mining companies in the world.

These roles are diverse and include such matters as; improving the quality of life of the community; planning at the local and regional level; local area environmental management; developing community resources; representing the interests of the wider community, and acting as a responsible decision maker.

As well as providing electricity, water and sewerage services Council also delivers a wide range of traditional municipal services including roads, streets, footpaths, parks and gardens, and waste management. To support community life Council also manages various sport and recreation facilities including the Leisure Centre, swimming pool, community ovals and associated buildings as well as providing significant community cultural development activities.

Budget Overview

Unlike most Local Government Authorities in South Australia, Council operates the utilities Roxby Power (Electricity) and Roxby Water (Water and Sewerage), as well as the normal Municipal Council functions.

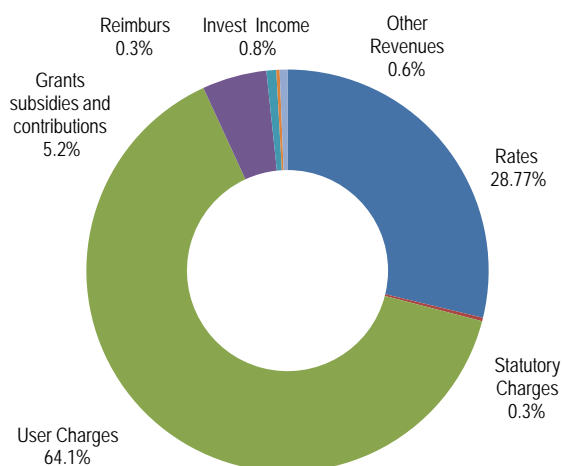
Under AAS27 Australian Accounting Standards, Council is required to prepare Annual Financial Statements for the organisation as a whole. These are included later in the Annual Report and reflect accurately the financial position of Council.

Operational Revenue & Expenditure

Overall Council is in a sustainable operating position as indicated in the relevant Statement of Comprehensive Income, with an operating deficit of \$199,000. The operating result can vary from year to year but importantly it includes an annual depreciation amount in this cost. This figure is a "non-cash amount" and represents the loss of value of assets that will eventually need to be replaced at some point in the future. It effectively means that in our situation the community of today is largely meeting the costs of the use of

assets it consumes and in effect not pushing these costs onto future generations.

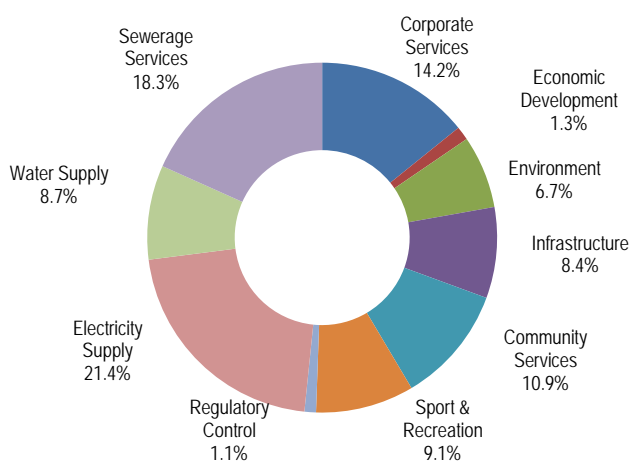
Overall operational revenue is shown as follows. Unlike other local governments, revenue from water and electricity makes up a significant portion of Council's revenue base and is retained locally rather than being received by other entities such as the State Government (SA Water) or private businesses such as AGL and SA Power Networks.



Under the *Roxby Downs (Indenture Ratification) Act 1982* Council's municipal deficit (\$0.6m) included in operating income is reimbursed in equal shares by the State Government and BHP Billiton.

Total Expenditure by Percentage

In accordance with the *Local Government (Financial Management) Regulations 1999*, Council is required to report its budget according to a full cost attribution basis. Direct and indirect overhead costs have been allocated to relevant functions as shown by the following functional analysis.



Total Expenditure & Income by Amount

Total Expenditure & Income (Capital, Operating including municipal deficit subsidy) & Reserve Transfers but excluding depreciation for the year is detailed as per the following table. (all figures \$000's)

PROGRAM	Expenses	Income	Net
CORPORATE SERVICES	3,328	8,608	5,280
Participating in Local Government, Spencer Gulf Cities and Provincial Cities Associations, operating Services SA and Government Housing Agency Services and Municipal Rates collection.			
Corporate Services	3,185	8,008	4,823
Municipal Deficit		600	600
Governance	143	0	(143)
ECONOMIC DEVELOPMENT	297	28	(269)
Assistance to Business Forum, Northern Region Development Board, tourism support signage and marketing, Visitor Information Centre operation plus festivals support			
Business	122	0	(122)
Tourism	175	28	(147)
ENVIRONMENT	1,577	858	(718)
Operations and waste levy associated with Opal Road waste landfill, domestic garbage collection service, garbage charges, street cleaning, weed control, assistance to Environment Forum and other actions			
Other Environment	82	0	(82)
Waste Management	1,235	858	(377)
Public Conveniences	12	0	(12)
Street Cleaning	247	0	(247)
INFRASTRUCTURE	1,969	806	(1,163)
Operation and maintenance of footpaths, roads and streets, street lighting, streetscaping, traffic control, public conveniences, parks and gardens, playgrounds, bike paths, skate park, stormwater drainage and assistance to Roxby Road Safe.			
Stormwater	77	33	(44)
Street Lighting	163	0	(163)
Parks & Gardens	96	0	(96)
Footpaths	380	393	13
Roads & Streets	352	371	19
Streetscaping	902	10	(892)
COMMUNITY SERVICES	2,549	871	(1,678)
Operation of youth centre, community library, auditorium, cinema / theatre and art gallery, community development support to Community Board and Forums to support the implementation of the Roxby Downs Community Plan.			
Communications	8	0	(8)
Community Development	237	33	(203)
Youth Development	127	6	(122)
Cultural Services	1,844	797	(1,047)
Library	333	35	(298)
SPORT & RECREATION	2,130	881	(1,249)
Operation and maintenance of the Leisure Centre, tennis and netball courts, swimming pool, community ovals and associated buildings, support to Sport & Recreation Forum plus broader recreation development assistance to local sporting organisations.			
Leisure	1,412	839	(573)
Swimming	378	5	(373)
Ovals	340	37	(303)
REGULATORY CONTROL	249	48	(201)
Regulatory control services associated with administration of the Development Act, and Public and Environmental Health and Animal Control under the Dog and Cat Management Act and emergency service levy and management.			
Building & Planning	84	13	(71)
Dogs Cats & Pests	70	34	(37)
Other Regulatory Control	17	1	(15)
Health	78	0	(78)
MUNICIPAL	12,100	12,100	(0)
ELECTRICITY SUPPLY	5,006	5,006	0
SEWERAGE SERVICES	2,043	2,268	225
WATER SUPPLY	4,290	4,065	(225)
COUNCIL TOTAL	23,439	23,439	0

roxbylink is the business unit that manages all of Council's cultural and recreation facilities.

Cultural facilities include a 350 seat Auditorium, a modern 80 seat Café, Visitor Information Centre, Art Gallery, 60 seat cinema, ROXFM Community Radio Station, and Community "link" library.

Leisure facilities include a Kiosk, a modern Gymnasium with and dedicated Group Fitness room, two indoor multipurpose Stadiums, three international standard Squash courts, two outdoor Netball courts, three Tennis courts, outdoor grassed ovals, a facility users' Crèche, indoor lap and hydrotherapy pool, 1 and a 25m outdoor pool with attached toddler play area including a slide.

The complex has become a cultural, social and recreational hub for the community.

Cultural

Visitor Information Centre

The Visitor Information Centre implemented some small changes this financial year that have made a huge difference. The local and SA region information boards were updated with headings, while some furniture reshuffling has really opened up the space.



The centre received 2,367 visitor enquiries by either phone or email; 42 Olympic Dam Surface Tours were coordinated along with 11 Arid Recovery Sunset Tours. 1,056 people experienced the Olympic Dam Surface tour, while 62 people joined an Arid Recovery Sunset tour.

In July 2015 the Olympic Dam Discovery Tour was introduced. This is a combined tour that visits Olympic Dam's surface operation along with the Arid Recovery Reserve. This tour will help to promote other local businesses with the introduction of a local discount voucher page given out with all bookings.

Feedback received from visitors continues to be positive with most pleasantly surprised and amazed at the facilities our town offers.

Dunes Café

The Café enjoyed an increase in sales during the year despite the local economic downturn and population loss. Community Groups continue to make strong use of our facilities for their meetings.

The Play Café is still strong in numbers particularly with parents and small children. A new cake fridge was purchased and placed at the auditorium end of the counter for our cake displays. The original fridge is now a "Grab N Go" fridge, giving customers more options and allowing them to be served faster. The breakfast menu remains strong along with our coffee sales.



The tables and chairs in the café have been replaced, with the existing tables and chairs being shared between the play café, which has been growing for a while, and the kiosk foyer. All of the round tables from the play café and kiosk foyer are now used outside the cafe in two places –, the library and the kiosk. A new freezer was ordered for the kitchen.

There is also a new range of cookies (Monster Cookies) introduced which have proven very popular. These are now a permanent item and are displayed in glass jars on top of the two cake display fridges.



Auditorium Cultural Events

The Auditorium continues to be the premier venue for hosting large scale events.

During the year these events included the BHP Billiton Service awards, the Far North Regional Business Awards, Isaac Lomman (hypnotist), Cabfest, Three Stuffed Mums, The Merger, Trilogy Studios, Jazzamatazz, 61 Circus Acts, Watoto Childrens Choir and Roxby Academy of Dance end of year performances.

Roxby District Sporting Club held two events this year - Sponsors Night and End of Season Presentations. The World Food and Music Festival was another well received event with roxbylink staffing the bar. Roxbylink, in conjunction with Country Arts SA, continues to source top class shows that entertain, enthral and engage residents of all ages.



The BHP Billiton Service Awards was a massive production with David Campbell as Master of Ceremonies. Roxby Academy of Dance still calls the auditorium home, and the first ever calisthenics concert, organised by Trilogy Studios was held and enjoyed by all who attended. Roxby Academy of Dance held their annual concert over two days and had big crowds attend both nights. Roxby's Got Talent was held on June 21 with over 250 people attending and 25 contestants of all ages. The Far North Regional Business Awards was another successful night with roxbylink catering for this event and providing staff for setting up.



The beginning of 2015 saw a number of bookings cancelled due to talk of renovations to the centre that ultimately didn't proceed as the project was deferred. However, the Auditorium proves to be a versatile environment for a wide variety of uses from weekly regular Strengthening our Families meetings, to community consultation and information sessions and various events such as Far North Football League Mail Medal Ceremony, Scout fundraisers, International Yoga Day, local and international performances.



Outback Cinema
Cinema takings are also doing well compared to the previous financial year. Ticket prices were kept at \$10 to keep the cinema affordable.

This year Outback Cinema participated in the Little Big Shots festival which is aimed at several children's age groups and showed a series of short films.



This was quite popular with several age groups sessions selling out – participants were very excited to experience a “big city” program in our small town.

Art Gallery
The Art Gallery housed nine exhibitions with a mix of professional touring exhibitions with local and regional artists showcasing their works.



Most exhibitions included a launch event encouraging the community to get to know the artists and their inspiration. These have proved popular with local exhibitors inviting their family and friends to celebrate their work. Some café lounges have been placed inside the quiet space of the gallery to offer a quieter place to sit and relax which has proved popular and also softens the space.

The Art Gallery has also hosted community based exhibitions including the Festival of Trees which had a huge response from the community, as well as the Inner Selfie Campaign which was a thought-provoking display by local women.



Roxby Community Link Library

In September 2014, the Library celebrated its first birthday

In response to customer demand, opening times were standardised to 9am Monday to Friday and 9am to 12 noon Saturday.



Library staff celebrating our first anniversary



Library memberships for both adults and children continue to grow and it is gratifying to see so many individuals and families take advantage of our many services on a daily basis.

Loans and collection size also increased over the financial year.

Toddler Story Time

Throughout the year, weekly Toddler Story Time sessions continued to be enthusiastically supported by the community. In the third quarter the repeat session was moved to a Wednesday morning to remove a clash within the wider roxbylink centre and, following this, a decision was made to align the start times of both sessions to 9.30am.

The other significant change to Toddler Story Time was that in April to June quarter, following analysis of borrowing patterns, a decision was made to consolidate both sessions within the library space ensuring that families had access to library resources when utilising this service.

National Simultaneous Story Time

This popular annual initiative took place on Wednesday May 23 and the library was thrilled to have over 130 participants. This year's book was *The Brothers Quibble* written and illustrated by popular Australian author Aaron Blabey.

To accommodate groups from both the kindergarten and local school that wished to participate, simultaneous events were hosted in the



library and cinema using the eBook in addition to a live dramatization on RoxFM.

The book was also utilised for Toddler Story Time sessions in the same week.

Additional Programming

Throughout the year the library continued its role in hosting a number of community events. School holiday sessions were well patronised and while dropping to a single session during the school holidays, Toddler Story Time continued to have good attendance.



In May, the library hosted a drawing event with Illustrator Craig Smith and it was wonderful to a group of about 80 adults and children participating in the Saturday morning workshop.

New services such as the introduction of new children's Audio Books available through the library were routinely advertised through the local newspapers to strengthen overall community awareness.

Annual Library Usage

Overall demand and utilisation for services remains on the increase.

Item	No's
Membership	
Active library members	1,883
Active residing in Council area	1,692
Children	641
Loans	
Adult (excluding audio-visual)	3,433
Children and teen (excluding audio-visual)	7,429
Total loans (excluding Community Languages)	19,541
Collection	
Adult Resources (book stock- excluding AV)	4,085
Children's (book stock - excluding AV)	5,424
Total book stock	9,504
Grand total materials and resources (including community language)	10,810
Services, Programs and Facilities	
Public Internet bookings	3,147
Children's school holiday programs and activities -12 sessions (attendees)	203
Class and Group visits 37 sessions (participants)	1,755
Toddler Story Time 74 sessions (attendees)	4,943
Door count (Estimate)	16,888
Meeting Room Bookings	186
Public Internet bookings	3,147
Children's school holiday programs and activities -12 sessions (attendees)	203

Leisure

Aquatics

Winter season numbers decreased from the previous year due to cool windy weather and a drop in the overall population. Summer memberships travelled well with a minority of users taking up either the \$50 single or \$200 family membership for the season. During the late summer – early winter season the need for more Pool Plant Operators and in house training about chemicals levels and testing was identified. This training is due to be scheduled for the next summer season.

Damage to the roof and interior of the outdoor plantroom due to rusted sheeting and box gutters was identified as a major issue for the coming summer season, with repair works to be completed to ensure the integrity of the building. Minor repairs to the toddler pool have been made to keep it serviceable for the next summer season, however due to the level of maintenance required it is recommended to be replaced for the 2016-2017 season.

Summer pool season saw the increase in use for company Christmas and end of year parties. They find the facility and services that we offer to be convenient and easy to access.



The Indoor Pool has been an increasing place of interest in hosting baptisms with the church booking out the indoor pool for a short time to perform the ceremony.

Swim School

Swim School attendances have doubled since 13/14. We have gained a number of new students, a majority between the ages of 6 months to 3 years. We have since qualified and trained two more instructors to cover absences and take on permanent classes. Roxbylink swim school ran holiday programs during December.



We trialled a five-day intensive program which focussed on survival swimming techniques for children between the ages of six months – 12 years old. We also held a three-day holiday program which focussed on first aid and survival water skills for children between the ages of 8 to 15 years. Both programs were very successful and came close to booking out completely.



Roxbylink Swim School gained extra equipment including new flippers, mirrors and new round noodles to be utilised by all students.

This has increased the variety of teaching methods used by instructors. An in-pool platform was also purchased to allow our younger students to sit safely on the opposite end of the pool. This allowed instructors to manoeuvre students safely and faster, allowing for extra practice turns. We will be conducting a competitive strokes course in late October to further train instructors on racing techniques.

Kiosk

Once again there was an increase in sales for the 2014/2015 year. More staff have completed coffee training resulting in the coffee machine being used on a more regular basis and having another option for our customers when the café is closed. The kiosk is very busy throughout the pool season and is currently handling all cinema sales.



Kids Club – Crèche

The Crèche has had steady numbers over the past 12 months. Even though many of our regulars have left town we continue to have repeat business and new children attending each month.

Wednesday morning ladies netball has brought different families to crèche and several have become regular customers. We have also seen a slight increase in crèche numbers when Yoga and Swim school is operating.

Each month we incorporate a new theme in crèche to keep it interesting and relevant depending on the time of year. We create craft and colouring for the children to be creative, some of these themes included; Space, Jungle, Mother's Day, Father's Day, Christmas, Easter etc.

Crèche continues to enforce a healthy eating program in the room which encourages parents to bring appropriate snacks for their children rather than junk food.

We have had numerous changes to the staff in crèche over the last 12 months and have been fortunate to have café staff to help fill shifts when needed.



Kids Club – Nippy Gym

Nippy Gym numbers continue to fluctuate and numbers on a weekly basis are unpredictable.

The under 18 month area has been popular with many mothers using this time and space for mothers' group catch-ups. The space now has extra mats, toys and a separate ball pit for the little ones.

The MINI Exercise circuit numbers have dropped off for the 4-5 year olds as we are seeing fewer children in this age group, due to the new kindergarten and school earlier age intake. On average we see three children using the MINI exercise circuit each week.

'Traffic Town' remains to be popular as part of Nippy Gym, where children can scoot around on mini plastic motorbikes. Parents are required to be involved with their children to assist in developing their balance, co-ordination and spatial awareness.

A short interactive singing session for parents, children and staff was also introduced.



Traffic Town

Additional staff resources were also allocated where needed to assist with Nippy Gym set up. Marketing for Crèche and Nippy Gym continues throughout roxbylink and in *The Monitor*.

Pulse Fitness – Gym

It has been an exciting year for Pulse Fitness. Attendance rates have been tracking along nicely in comparison to previous years. The Adult one month membership continues to be the most popular membership. There has been a significant increase in Junior attendance from previous years. Staffing levels have proved challenging, however this is starting to ease with new staff coming on board which is improving regularity of staffing.

Many positive changes have and are taking place to improve the space, aesthetics, operations and level of customer service. New equipment has been purchased including dumbbells, kettlebells, accessory stand, key box to store locker keys and keys and barrels have been replaced for the lockers. Boxing glove inners and a new speed ball have also been purchased.

Drinks are now for sale in Pulse Fitness which includes Powerade and Pump Water. BSC Protein shakes and Protein bars are now also for sale from Pulse Fitness and are proving largely popular.

Motivational posters have now been purchased and are on display throughout the Gym. The TV's have been replaced and music upgraded. Other potential changes also include a proposal to move the reception desk to significantly open up the floor space and visibility, to repaint the Gym and to replace part of the flooring.

Uniform tops have also been purchased for each staff member, these are a black dri-fit material with the Pulse Fitness logo.



Pulse Fitness – Group Fitness

Greater variety in Group Fitness classes and times are available and positive feedback is being received by our members. Classes include Aqua, Butts and Guts, Pump, Yoga and Circuit. Staffing has changed with former staff returning and a fully qualified yoga instructor joining the team, which has helped create high attendance rates.

Improvements have been made to the Group Fitness room including the purchase of new equipment such as Body Pump weights, storage weight tree for Group Fitness weights and hanging fitness mats with rack. A new blind has also been purchased. Other potential changes include a proposal to install mirrors, repaint and replace the carpet with new flooring.

Changes have been made to our communication and marketing strategies. All Group Fitness timetables are now printed on card with a fridge magnet on each. Larger timetables are also displayed throughout the centre and our website and community Facebook page is also used for marketing classes. In addition to this, a monthly newsletter is created and a 'Pose of the Month' handout is available for Yoga clients.

Sports – Centre Based

Centre Based sport has been struggling for numbers over the last six months due to team members leaving town. Despite this, Wednesday night netball still has eight teams and is progressing well with a few new players in the mix. Due to the reduction of numbers Indoor Hockey is predicted to fold despite efforts to draw in new players. Senior soccer numbers have been fluctuating with a number of consecutive weeks with non-attendance. Both Hockey and Soccer will be marketed again in January 2016 for another season with the hopes of having a few more people around to boost numbers. All current players are still keen to keep playing.

Junior soccer this year saw an under-16 and under-12 team attend the SA Junior Soccer Association Country Championships held in Renmark. This event was well received and players gained invaluable knowledge and experience. Many thanks go to BHP Billiton, Toll, Roxby Bakery and Roxby Community Club for their donations. Without this support we could not have been able to attend.

Ovals

The ovals are looking as good as ever looked. With the addition of two new dedicated staff working on both the golf club greens as well as the ovals, this has been an amazing success story for the community given the results they have achieved in such a short space of time. We are still experiencing issues with the corellas in town so much care needs to be taken in keeping the ovals in pristine condition.



We have added a couple of sets of soccer goals to the small oval allowing all age groups to train at once which has been a great benefit. During the year artwork on the retaining wall on the northern side of the oval was completed by students from the area school under the direction of Rachel Young.

The oval has been used by many groups this year with Roxby Downs Area School being the most constant user along with the Far North Football League and the Roxby Districts Cricket Association.



Other events throughout the year included school sports days, Relay for Life, National Premier League soccer, Desert Dash and the very successful Pink Stumps day. During the year Little Athletics advised they wished to start up over the next summer period so preparations began with that purpose in mind. A long jump pit, discus circle and running track are all planned for the small oval.

As yet there has been no changes to amenities other than general maintenance, however with the Sport & Recreation Master Plan process well on the way we may see some upgrades within the next couple of years.

The Football Federation SA Regional Round was held again for the second year and proved to be a success once again with attendance numbers increasing – this has also helped the growth of our Junior Soccer program. We were lucky to have the FFSA Trophy come up for photo opportunities on the night.



Sport & Recreation Review

During the year the Council appointed Sport and Recreation Review Team continued to work with stakeholders. A Steering Committee has been meeting to investigate what is needed for Sport and Recreation over the next few years. The review has so far identified a range of issues including:

- New liquor licence arrangements and impacts
- Fragmentation and lack of coordination in events and in funding applications
- Governance and financial solvency of clubs
- Future facilities funding priorities and transparency
- User charges and sporting club capacities
- Skill sets and time constraints of volunteers
- Appreciation and upkeep of facilities
- Junior sport and development.

The Review is scheduled for completion in 2015/16 and will contribute to the long term sustainability of sport and recreation in Roxby Downs.

Municipal Services

Council also provides a range of other general municipal services:

Services SA

Council has been operating as the local service centre for Transport SA transactions since 2007. Since that time the service has proven very popular and prompted Council to extend the hours of operation from two to five days a week in 2011. As a result, transactions are now evenly spread across the week which has led to reduced waiting times and queues. The services provided include licence applications and renewals, motor vehicle and boat registrations and renewals and learner permit testing. The service operates Monday to Friday from 9am to 4.30pm.

Government Housing

Council has had another busy year acting as a key agent for Government housing. Council entered into an agreement with the State Government's Building Management, Accommodation and Property Services division in 2007. This department provides housing to State Government employees across Roxby Downs and Andamooka who are appointed to roles in Police, Health, Natural Resources and Education.



When Council commenced as a key agent in 2007 it managed 52 houses. The portfolio has now grown to 90 properties.

Historically the end of the school year is a busy time due to the transient nature of our community; people choosing to vacate prior to Christmas and relocate before the new school year commences. Despite only 74 properties currently being tenanted, regular inspections and monitoring are still required on vacant properties. During periods of vacancy the Government sometimes carries out larger maintenance works (e.g. new kitchens). All maintenance reported from inspections is followed up and carried out by the Building Management Accommodation and Property Services division's appointed contractors.

Roxby Roadsaf

Council is proud to support the Roxby Road Safe Forum. This community road safety forum includes representatives from Council, the Community Board, Health Services, local transport operators, Roxby Downs Police and the Emergency

Services as well as other interested members of the community.

Regular articles on road safety were published in the Monitor Newspaper in an effort to raise community awareness of road safety issues.



Cloth Nappy Program

Free Cloth Nappies for Roxby's Newest Residents

Roxby babies contribute an estimated 1 million disposable nappies to landfill each year. Modern cloth nappies (MCNs) are a cute, easy to use environmentally friendly alternative.

Roxby Council and Sustainababy are working together to offer all Roxby babies born in 2014 a free MCN kit worth \$135.

It's easy to collect your free cloth nappy starter kit, just visit or contact the Roxby Council Office on 86710010

Terms and conditions apply see www.roxydowns.com

"Welcome to Roxby, baby!"

During 2014 Council piloted a new cloth nappy program. The cloth nappy starter kits contained cloth nappies and other stock recommended by local eco-friendly business Sustainababy. These packs contain a variety of different nappy brands and styles which give parents the opportunity to see what works for them. In the first stage of the pilot the starter kits were free and available to babies born in 2014. In the second stage they were available at a subsidised rate for babies born in 2015. The pilot has been well received and has achieved its aims of raising awareness of the impact that disposable nappies have on the waste stream. At the end of 2015 the program will be reviewed.

Community Events and Programs

Council supports a number of community events throughout the year. Council staff assist various forums with the planning and running of their events. This support includes providing event management advice, marketing and promotion, financial management, volunteer management and infrastructure management.

Roxby Power staff assist with electrical needs while members of the Municipal Works team and external contractors ensure that the main street and other event venues are well maintained before and after events in areas such as waste management, road closures, rotating banners and gardening. Staff of Roxbylink support events taking place in the various venues located within the Cultural and Leisure Precinct.

Events supported during the year included World Food and Music Festival, NAIDOC celebrations and Roxby Downs Business Awards. At Christmas time Roxby Power staff installed Christmas lights in the main street in time for the annual Christmas pageant.



Council staff cooking breakfast on Australia Day

Every January, as part of the official Australia Day Citizen of the Year celebrations, Council staff take time out to cook a special barbecue breakfasts for over 250 hungry patrons.

Youth

Small Oval Retaining Wall Art Project

Six young people participated in a youth art project involving the retaining wall at the small oval. The participants were mentored by local artist Rachel Young.

They learnt how to design and cut stencils as well as paint using aerosol techniques.



Youth Advisory Committee (YAC)

YAC forms part of the Community Board (Youth Forum) but Council assists by providing support through the Community Project Officer Youth and Children. YAC organises events such as Roxby's Got Talent, Console Gaming Night and Hawaiian Pool Party throughout the year which connect young people to the community and to each other. The YAC have also supported a number of community events including World Food and Music Festival and NAIDOC Week facilitating activities for children and young people during these events.

Annual Youth Survey 2014

The Roxby Downs Annual Youth Survey 2014 explored what young people in our community value, their issues of concern, where they turn to for support, their engagement in community activities and their feelings about the future. The Roxby Downs Annual Youth Survey has been run since 2012. The results have gone on to inform the agenda of Council and community organisations such as the Roxby Downs Community Board.

National Youth Week 2015

National Youth Week is an annual, week-long celebration of young people (aged 12 – 25) throughout Australia. It is a joint initiative of the Australian, State, Territory and Local Governments. It gives young people an opportunity to

express their ideas and views, and act on issues that affect their lives. It also lets young people have a lot of fun. A number of events were organised celebrating National Youth Week 2015. Events included a Silent Disco and Scavenger Hunt.



Community Communications

Council uses a wide variety of communication methods to ensure information reaches a wide audience.

These methods include The Vibe Radio Show on RoxFM, emergency announcements on RoxFM, a full page of latest news in *The Monitor* each week, notices on community noticeboards in the shopping mall and in other strategic locations, website, brochures and flyers and TV screens in the roxbylink building, Council reception area and library.

The Vibe

A key component of Council's communication strategies has been the development of a weekly hour radio show on RoxFM called "The Vibe". Council staff have been trained to work on the air and in how to produce a radio show. 'The Vibe' community radio show airs every Friday at 1pm. Council also sponsors the Vibe community notice board that airs several times a day.

The Vibe is a one hour show highlighting upcoming events and news from local community groups and not for profit organisations. Guests from these groups are often invited to come along to talk on air about their event, group or cause in an effort to increase involvement and community participation.



Sasha, Ann-Marie, Kirsten and Anni, co-presenters of 'the Vibe' and Community Notice Board

Roxby Council

It's yoga – with a twist

...scales are being...
...a yoga...
...international...
...yoga...
...of two sessions...
...provided by fully...
...qualified instructor...
...Ms McGrath...
...at the...
...on Sunday, June 21.

...scales are being...
...a yoga...
...international...
...yoga...
...of two sessions...
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...Ms McGrath...
...at the...
...on Sunday, June 21.



Annual Business Plan community engagement to be held this week

Each year Roxby Council releases an Annual Business Plan, which highlights its strategy, direction for the coming year across a range of key areas.

Before the document is finalised, a draft plan is released to the public for consultation and is available for download from www.roxbycouncil.com.au or at our drop-in sessions at the Council office during business hours.

Traditionally Roxby Council has invited community members to attend a public meeting and written submission process, which will also be the case in 2015.

However, an additional opportunity to engage with community members has also been scheduled. On Thursday, June 18 at 7pm, Council Administrator Bill Bodden invites the community to come along to Dunes Cafe to learn more about the Draft Annual Business Plan for the 2015/16 financial year in an informal setting.

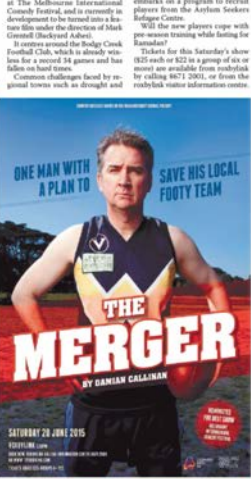
Attendees will have the chance to listen to Bill provide a summary of the key elements of the draft plan, as well as a further opportunity to meet and speak with Council management.

As part of the statutory process, written submissions may be made to Council (PO Box 124, Roxby Downs SA 5725) up until 5pm on Thursday, June 25.

The formal public meeting will be held at 8.30pm on Thursday, June 25, at the Roxby Council Boardroom, where attendees interested can also present their submissions to Council.

Last chance for Merger show tickets

...if you get your tickets for The Merger this Saturday night...
...Presented by Country Arts SA and Roxby Council...
...The production earned Callahan his third Barry Award nomination at The Melbourne International Comedy Festival...
...It centres around the Bodgy Cook football club...
...Common challenges faced by regional towns such as drought and



COUNCIL OFFICE Opening hours 9am to 5pm weekdays Telephone 8671 2010 • Fax 8671 6432 Email info@roxbycouncil.com.au After hours emergency Mobile 0418 897 870 Web www.roxbycouncil.com	LIBRARY Opening hours 9am to 5pm Monday - Friday 9am to 12pm Saturdays Telephone 8671 0000 Email library@roxbycouncil.com.au Library membership is free. A wide range of resources are available including books, DVDs, magazines and internet facilities. Toddler Story Time 9.30am Wednesdays	WASTE MANAGEMENT Good Place Landfill now CLOSED to the public. Waste available for the incl. green or yellow domestic collection can now be deposited at BSA Waste Solutions' Resource Recovery Centre, 10 Coase Street, Roxby Downs. In the light industrial zone. Monday to Friday 10am - 4pm Saturdays 10am - 12pm Sunday 1pm - 5pm All inquiries 86 8671 1154	SERVICE 6A Opening hours Monday to Friday 9am to 4.30pm Council's private bus transport services including: • Vehicle registration • Boat registrations • Licensing transactions * Licence written theory tests (test to begin before 4pm) All inquiries 131 694
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THE MONITOR - Your Community Newspaper | www.themonitor.com.au | Wednesday, June 17, 2015 - Page 7

A typical Council page published weekly in The Monitor

Community Website

In 2002 Council established and has continued to operate the Roxby Downs.com website on behalf of the community. In 2011 the website was completely overhauled and redesigned. The fresh new look aimed to be a one stop shop for the community and people interested in moving to Roxby Downs to access a vast array of information about every aspect of living, working, visiting and doing business in Roxby Downs.

Management of the content has proven to be problematic and resource intensive due to the transience and rapid change that occurs. Often up to date information is not provided when businesses change. With this in mind the website will be redesigned towards the end of 2015 to include an improved user interface and easier navigation.



The website is considered a critical communication tool as relocation decisions are often based on information sourced online particularly by people from interstate or overseas who may be unfamiliar with Australia or living in an outback environment. It is, therefore, important to communicate

through photographs, information and other weblinks the vast array of activities, services and facilities available to residents and to promote the quality of life factors that attract people from all over the world.

The website includes information on health services; education options; sport and recreation clubs; arts and cultural facilities; activities and facilities for children and young people; events and functions; churches and religious services; businesses; and links to employment agencies. The website also has direct links to *The Monitor* and RoxFM. Log on to www.roxbydowns.com to regularly see the updates.

Community Consultation

Council staff regularly attend community meetings where they can listen to community concerns and discuss ideas. In addition to this ongoing dialogue Council also conducted formal community consultations sessions on playgrounds, the Community Youth Centre and Future Development of Richardson Place.

In the 2013/2014 Annual Business Plan Council highlighted an ongoing commitment to undertake improvements to local playgrounds. Providing areas for children to engage in creative and physical play in a fun and safe environment is a vital part of a healthy community. Any improvements need to be thought through strategically and with this in mind Council invited local residents to participate in a Coffee, Cake and Consultation session on 23 July 2014.

Do you have any ideas on how we could improve our playgrounds?

We invite you to join Council's Community Team for

Coffee, Cake & Consultation

on Wednesday 23 July 2014 at The Dunes from 9am -11am

Why not drop by and share your ideas with us?

For more information, please contact Ann Marie or Kirsten at Roxby Council on 8671 0010

The views of the main playground users were also critical and Council sought the views of school students at Roxby Downs Area School and St Barbara's Parish School during Wellbeing Week. Children were asked to draw their dream playground and many imaginative ideas were proposed. The outcomes from this consultation will assist Council to prioritise and plan for the future.



Annual Business Plan Consultation

Each year Council releases an Annual Business Plan which highlights the strategic direction for the coming year across a range of key areas. Before the document is finalised the draft plan is released to the public for consultation. Traditionally Council has invited community comment through a public meeting and written submission process, however, for the first time in 2015 Council also held an introductory information session. The extra session offered an opportunity for the community to find out about the key elements of the draft plan and to meet and talk to senior Council staff. This session was followed by a formal public meeting.

Community Youth Centre

The draft plans for the renovated Community Youth Centre were released during February and March 2015 with Council receiving a number of submissions. As a result of the feedback the plans were slightly modified to include additional storage facilities, improved environmental efficiencies in regard to energy, water and waste as well as refurbishment of the existing male and female amenities. The feedback received from all parties overwhelmingly supported this initiative and recognised the level of interest and passion the community has for this project.

Richardson Place



The community was invited to provide feedback on draft design proposals and concept plans developed as part of the Department of Planning Transport and Infrastructure – Places of People Grant. These designs were based on previous feedback received as part of the Future Roxby consultations. Elements such as traffic, car parking, play areas, events, street art and ways to boost local retail opportunities were discussed. The aim is to transform Richardson Place into an activated and vibrant environment that supports local businesses and encourages new ones to be established.

Community feedback received will help shape and refine the design work. Implementation will be subject to budget availability and access to grants. Should the funding be available the next stage is detailed design development and further community consultation.

Branding

In early 2012 Council embarked on a bold new strategy to create a recognisable and marketable identity for the Roxby Downs community. Drawing on the theme of YOUNG, VIBRANT COMMUNITY all marketing materials including street banners, brochures, websites, and business cards utilise the theme.



A key part of the branding is the graphic element of the sun/waving hand. Nothing epitomises the Australian Outback more than the sun. At the same time this graphic element depicts a friendly waving hand symbolising the close knit and welcoming community that is Roxby Downs.



In August 2014 Council unveiled a new brand identity for the leisure and cultural centres in Richardson Place, focusing on the importance of connecting our community. Unveiled as 'RoxbyLINK', the new branding aimed to capture the Fun, Fitness and Functions the community accesses through the leisure and cultural centres. Over the past decade Roxby Leisure has welcomed around 40,000 visitors per annum through the doors, making the precinct a key community hub for the people of Roxby Downs and surrounds.

Banner Program

As part of an integrated approach to marketing Richardson Place, a series of themed street banners have been created to introduce colour and vibrancy to this precinct and contribute to the sense of place and town pride. The banners incorporate the young vibrant community branding and are used to promote events as well as reflect our young vibrant community.



The banners are rotated regularly to create interest and movement in the main street. There are 20 banner poles located on both sides of the street and the suite of banners promote specific events throughout the year including events like the Red Earth Festival, World Food and Music Festival, Christmas Pageant, Remembrance Day, Anzac Day, and events celebrating Indigenous culture.

Welcome Bag

Council has produced a welcome bag for new residents containing information about a range of council services.

The bags are distributed at the time new residents sign up for electricity and are also available from the Visitor Information Centre.



Community Flag

As part of the branding strategy a community flag was created which forms part of the suite of flags that are raised daily at the War Memorial.



Along with the Australian Flag, Aboriginal and Torres Strait Islander Flag and Council Flag, the community flag represents local residents and the contribution they make to the community.

Community Owned Media

Council is a proud supporter of community owned media, providing free building space and other in-kind support throughout the year to support these independently incorporated not for profit associations.

The Monitor Community Newspaper

THE MONITOR—Your Community Newspaper, hit the streets in April 2003. The newspaper has achieved high acclaim and widespread community acceptance, not just in Roxby Downs but in the surrounding townships of Andamooka, Woomera, Pimba, William Creek, Marree and outlying stations.



The Monitor is distributed free to all households in Roxby Downs as well as 23 outlying townships. In 2005 the paper moved from a fortnightly distribution to a weekly basis.

Initially Council technically owned the paper, but in a custodial capacity only with all management carried out externally and independently with Council exercising no editorial control. By November 2007, however, the Monitor's financial operations were sound enough for it to be transitioned to an Incorporated Association.

The paper distributes 3,700 copies and has 2,500 readers on line per month. The estimated readership is 6,000 per week. The paper provides four local jobs across a diversity of skills. It also supports local community groups, who provide a paper delivery service each week.

Dedicated to delivering local news and information every week, the paper has a strong local community focus.

RoxFM Community Radio

Council continues to support the outstandingly successful community radio station RoxFM by providing building space within the Roxby Downs Cultural Precinct.



The radio station is considered to be a vital community asset and in 2013 the station also celebrated its 10th anniversary. RoxFM has won numerous awards and has continued to flourish against growing competition from other broadcasters (not for profit and commercial radio stations) who relay their content into the township.

Despite the competition in 2007/08 RoxFM was rated in an independent survey by the University of Queensland as the number one listened to radio station in Roxby Downs. Its community roots are driven by its band of committed volunteers who have forged strong links with all sections of the community, sporting and community groups and local businesses.

The station is widely respected by its listeners, advertisers and the state wide network of Community Radio Stations. It

is particularly noted for its Youth Presenters program which encourages and supports people as young as 12 years of age to be presenters on the station.

Municipal Works & Services

A range of Municipal works and services were undertaken during the year including the following:

Footpath Upgrade

This financial year the following footpaths were upgraded: Wangianna, Bopeechee, Kennebery and Mulgaria which totalled approximately 1200m. Bark chip and plants were also placed along the verges where the footpaths have been upgraded.

A sealed bitumen footpath was also constructed on Olympic Way from Axehead to the BP Service Station.

Council also continues to monitor footpaths within the town and complete maintenance as required on those with broken or raised slabs that could potentially cause trip hazards.

Roads

General maintenance was carried out on Olympic Way between Burgoyne Street and Callanna Road; this maintenance included repairing failing edges and sealing cracks in preparation for the road to be resealed in the next financial year.

Stuart Road between Arcoona and Quandong Streets also received maintenance, with cracks also being sealed.

Landscaping

The rose gardens in front of Subway and the National Bank had steel posts and a wire fence installed to discourage pedestrians from walking through the garden and destroying the roses.



Richardson Place Rose Garden

Arcoona Street medium strip also received a facelift with new plants being planted.

Playgrounds

The upgrade on Curdimurka Playground began in earnest, on completion of the upgrade the playground will host a new fence, toilets, play equipment, lawn and bark chip. It is anticipated that the upgrade will be completed early in the next financial year.

Ongoing maintenance and routine inspections are carried out on all playgrounds at regular intervals to ensure they are complying with standards.

Vandalism

Vandalism is a continuing regular occurrence in the Council area, with ongoing repairs being made to street signage. Graffiti is removed from the playgrounds etc as soon as possible.

Corellas

This year the town experienced a higher than usual number of Corellas in the township. Unfortunately these birds became a nuisance in town by damaging trees and infrastructure including shade sails, street lights and eating various cables. A large amount of bird droppings were deposited over footpaths and roads, which was unsightly and required regular pressure cleaning to prevent health concerns.

Council called upon volunteers and implemented a whip cracking program, with volunteers going out at dusk to crack the whip as the birds were settling for the night. Results to date are proving to be positive.



Corella droppings

Parking

Council upgraded the parking area at the back of the roxbylink centre. This improved car park is now sealed and has parking spaces for 34 cars. Works also included a new fence between the car park and the small oval.



roxbylink rear carpark

Parking on verges or footpaths damages infrastructure including the irrigation and as a result, Council continues the ongoing process of educating the public on the reasons for not parking on these areas. The Parking Officer continues to monitor parking within the township. Expiations are issued to those who park illegally in the school drop off, bus, loading, disabled zones and reverse park.

Dogs & Cats

As part of Council’s management responsibilities under the *Dog and Cat Management Act 1995* a range of formal activities and complaints were attended to. A summary of relevant statistics are as follows:

Item	2014/15	2013/14
Dog Registrations	820	852
Dog Expiations	32	20
Dog Complaints	66	91
Dog Impoundments	42	71
Dog Attack Reports	2	0
Dog Expiation Income	\$4,067	\$2,226
Dog Registration Fees	\$31,442	\$27,166
Cat Registrations	143	141
Cat Expiations	8	1
Cat Registration Fees	\$4,606	\$3,715
Cat Nuisance Reports	22	16

Council’s Animal Management Plan, adopted in August 2007, and By-Law No 2 (introduced for dogs and cats in October 2008) have been upheld by Council and residents. All cats must be registered, de-sexed and micro chipped and contained on the property. Approval to house more than two dogs/cats per property must be obtained prior to registration.

Stormwater

Councils’ stormwater system comprises 240 storm water side entry pits connected to 12.5 km of various sized storm water pipes, 8.5km open drains, 10 storm catchments, detention and retention dams. The majority of the town is naturally drained but in some locations areas are drained with the aid of two small storm water pumping stations. The town has been well designed to ensure that for moderate storm events, stormwater is contained within the storm water system. For larger rarer events some sections of road double as a minor floodway for short periods.

Annual clearing of silt and rubbish from pits and drains and storm water earth drains is undertaken. The challenge, however, is to manage debris associated with woodchip areas which from time to time are picked up into the stormwater system and can cause minor blockages.

Waste Management

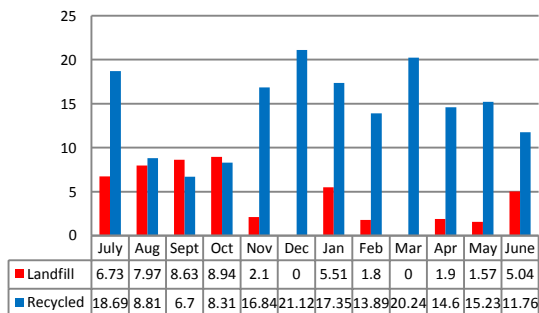
Council and our contractors endeavour to work together to ensure the general appearance of our township is kept and maintained at a high standard at all times.

Kerbside Recycling and Green Waste bins are still randomly checked for contamination. As reflected in the following charts, contamination is still occurring, which results in some of the loads being sent straight to the landfill instead of being mulched or recycled.

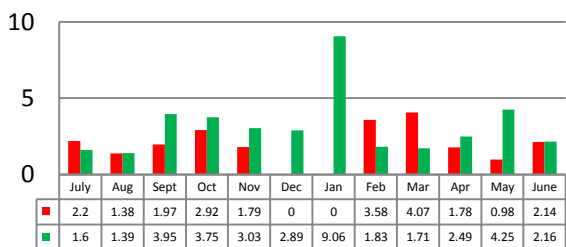


Bins which are non-complying are stickered and it becomes the responsibility of the resident to dispose of the contents. Roxby Downs Opal Road Landfill continued to offer a free service to all residents for domestic waste until 15 June 2015. The landfill was then closed to the general public, to allow the construction of the new Waste Transfer Station. Resident's domestic waste can now be accepted at the Roxby Downs Resource Recovery Centre located in Gosse Street. A commercial waste fee applies to all commercial rubbish.

Recycling - Tonnes



Green Waste - Tonnes



Environmental Health

Council has a long standing arrangement with Salisbury Council to perform all Environmental Health functions. The only exception is immunisation services which are provided by the Roxby Downs Health Service.

Environmental Health Officers attend Roxby Downs on a monthly basis, with supplementary support via phone, fax and email. Work carried out during the year included the following:

- Health promotion, during inspections/investigations with free literature on various subjects available from the Council Office.
- Public and limited access swimming pools are monitored daily by the relevant pool operators and are inspected by Environmental Health Officers on a regular basis when the pools are open for use. Pools inspected include those in the Roxby township and at Olympic Dam.
- Legislation pursuant to the *Public Health (Legionella) Regulations 2013* requires all Councils to register High Risk Manufactured Water Systems (Cooling Water and Warm Water Systems). One Warm Water System has been registered with Council and is inspected for compliance on an annual basis (via third party inspectors). Roxby Downs does not have any Cooling Water Systems.
- Roxby Downs Council has 27 food businesses which are assessed for compliance against the *Food Act 2001* and the Food Safety Standards. A total of 55 food inspections were undertaken in the last financial year which included nine follow up inspections.

Public Health Plan

As part of the responsibilities arising from the *South Australian Public Health Act 2011* Council is required to prepare and implement a regional health plan. The Act recognises that councils provide leadership and public health in their regions and also impact on the health of their communities by what they do and do not do.

Many local government activities have links to public health. These community activities include: waste management, environmental health; building inspections; planning and development approvals, infrastructure (footpaths, parks, shade); animal management, sport and recreation; community services; emergency management; and environment.

The community identified health as a high priority in preparation of the Roxby Downs Community Plan (2005) and aspired for Roxby Downs to be recognised as a healthy town. With this in mind Council has been proactive in the planning process and engaged consultants from Healthy Environs to prepare the plan in consultation with the Health Forum, Youth Advisory Committee and other stakeholders.

Consultation sessions occurred with Council staff, and members of the local health profession to inform and add value to the plan. Council's Public Health Plan has been endorsed by the Chief Public Health Officer and implementation of the recommendations has commenced. Council is also required to provide a progress report which was submitted in October 2014.

Development

Council is required to assess all forms of development against its Development Plan, as well as the Building Code of Australia under the Development Act and associated Regulations.

This is carried out under long standing arrangements with both Salisbury Council (building assessment) and Stewart Payne planning consultant (planning approvals), who attend Roxby on a monthly basis or as required, with supplementary support via phone, fax & email.

Forms and guidelines related to development can be obtained from Council's website:
<http://www.roxbydowns.com/Council/m-building-planning>.

Regulations establish procedures which Council must follow in its assessment of applications including what level of public notification is required, and where applications must be referred to external authorities, such as the Environment Protection Authority. Also, fees are set by regulation and are standardised throughout the State.

Recent amendments to regulations has removed the requirement for minor residential development, including garages, carports, pergolas, sheds, fences and swimming pools to be notified to adjoining owners.

Further recent amendments to regulations allow for small scale residential development to fast tracked through the approval process. This generally applies to smaller structures under 40m² where they are built at the rear of houses.

While shade sails are generally exempt from approvals, if they are positioned in front of the dwelling, Council approval must be obtained.

Development Activity

Development Assessment activity carried out during the year is highlighted in the following table:

Item	2014/15	2013/14
Dwellings	0	0
Additions/alterations to dwellings	2	2
Carports, Outbuildings Verandas	27	30
Signs	2	1
Swimming Pools	5	3
Flats/Units	0	1 (31 units)
Business/ Commercial	1	1
Industrial	4	1
Other – Community	2	3
Land Division	1	0
Demolition	1	0
Tanks	2	0
Waste Water Treatment Plan	0	1
Total Applications	47	43
Estimated Expenditure	\$2.06m	\$3.28m

Development activity in Roxby Downs has reflected broader economic conditions being experienced by the mining industry and was comparable to the 2013/14 period. Over the year, Council issued 47 approvals representing just over \$2 million in development cost.

Larger projects receiving approval included redevelopment of the Youth Centre as part of an ongoing upgrade to the roxbylink precinct. Extensions to St Barbara’s Parish School hall providing expanded facilities were also approved, along with large industrial sheds and the establishment of a waste transfer depot within the Light Industrial Zone.



Roxby Downs in its arid setting

Amendment to Regulations Concerning Swimming Pools

While driving through a pleasantly landscaped town with all amenities and services provided, its arid setting and remote location can be forgotten.

Roxby Downs is reliant upon desalinated water from the Great Artesian Basin which is expensive to produce and supply for living purposes. While people have a reasonable expectation to be able to enjoy the same benefits as those living in other areas of the State, some concessions to the local environment and the need for sustainable practices must be made. The Land Management Agreement

negotiated with BHP Billiton for all new development in the southern residential areas of the town and Council’s Development Plan contain additional provisions related to residential landscaping and swimming pools aimed at conserving water.

In the case of swimming pools, amendments to development legislation created an anomaly where such were not subject to development approval, notwithstanding that Council had planning provisions to control their size and need for water saving measures such as shade sails, pool covers and water efficient filtration systems.

To resolve this anomaly, Council wrote to the Minister of Planning to request that new regulations exempting domestic swimming pools from development approval, not apply to Roxby Downs. The Minister agreed that due to Roxby Downs’ unique circumstances, it should not be exempt and an amendment to Development Regulations become operational this year.

As a result of the change to regulations, Council is able to ensure that the development of swimming pools in Roxby Downs is carried out in a more sustainable way. Pools must be less than 40,000 litres capacity and have shade sail and surface covers as well as water efficient filtration systems. This ensures that a valuable resource is shared more equitably throughout the community.

Enforcement Activities

Apart from some minor forms of residential building work, the majority of development requires approval from Council. This is to ensure that development is consistent with the Development Plan and meet safety and structural standards set out in the Building Code of Australia.

Council has powers to ensure that all development is subject of applications and also, that conditions which might apply to an approval are complied with.

Over the year, Council has undertaken activity to ensure that compliance with legislative requirements occurs through letters and contact with parties. It may also issue orders and expiate when orders are not complied with. Council may also refer matters to the courts where ongoing breaches may occur.





roxbypower
a division of roxby council

Council's appointment as a power distribution authority for the Roxby Downs Township arises as a consequence of Section 18 of the Schedule to the Roxby

Downs (Indenture Ratification) Act 1982, which, among other things, specifies the rationale and level of tariffs that can be charged for electricity.

As the Indenture preceded the introduction of the National Electricity market, Council is exempt from the provisions of the National Electricity Market which introduced full contestability into South Australia for all consumers on 1 January 2003. This situation also applies to BHP Billiton who is the sole licensee for retail and distribution of electricity to Roxby Downs and Olympic Dam.

Council holds a Notice of Exemption from the National Energy Retail Market by the Minister for Mineral Resources and is required to comply with specific licence conditions and various codes such as the Retail and Distribution Code. The electricity operations are run as a separate business unit under the Roxby Power banner. This includes the provision of public street lighting, which is separately charged to Council's Municipal operations.

BHP Billiton owns 256kV and 132kV power lines that transmit electricity from the national grid at Port Augusta to Olympic Dam. A 33kV line then serves the Roxby township where Roxby Power takes control.

Electricity meters are read concurrently with water meters on a quarterly basis at the end of June, September, December and March each year. Accounts are sent out early the following month. Customers can pay by cash, cheque, credit card, EFT, or direct debit from a nominated bank account.

Electricity Retail

Electricity Usage

A breakdown of customer usage is shown as follows:

Tariffs	2014/15		2013/14	
	No	Annual Use MW.hrs	No	Annual Use MW.hrs
M	1737	9488.5	1737	9516.3
C	1	21.35	1	10.1
J	169	302.3	169	288.3
S	81	1547.2	81	1565.6
D & N	15	1320.4	15	1141.2
HVD	1	2640.0	1	2626.0
LVD	6	2858.2	6	3055.9
Other	1	0.8	1	0.8
Solar	51	-583.4	51	-169.2
Totals		17594.7		19609.0

A change in special tariffs rationalised to two types, HVD and LVD. Roxby Downs Club added two LVD Tariffs.

Audits and Annual Reports

Annual Safety and Operational Audit reports were completed for the Office of the Technical Regulator (OTR) and Essential Services Commission of SA (ESCOSA). Both the reports were accepted and approved.

Electricity Tariffs

A summary of Roxby Power's tariffs (including GST) adopted from 1 January 2015 is shown below.

Customers < 160 MW.hr pa.	Supply Charge \$ per qtr.	Supply Rate Cents per kw.hr	
M – Domestic Light & Power	\$66.00	30.97	
C - Charitable Institutions	\$66.00	30.97	
J – Off Peak Hot Water	Nil	15.97	
SOLA – Solar Buyback		23.63	
S –General Supply	\$66.00	33.34 (first 7500 kw.hr per qtr) 34.99 (thereafter)	
D & N – General Supply Time of Use	\$66.00	38.96 (peak 7am to 9pm Mon – Fri) 20.31 (other times)	
Customers > 160 MW hr pa.	Annual Max Demand	Annual Max Demand Rate \$ per KVA	Supply Charge Supply Rate Cents per kw.hr
HVD – High Voltage Demand (<1 MVA)	First 150KVA Next 150KVA Next 750KVA Balance KVA Additional	\$20.829 \$14.414 \$10.495 \$10.360 \$6.272	\$15.00 supply charge per month 22.68 (peak 7am to 9pm Mon – Fri) 12.96 (other times)
LVD – Low Voltage Demand (>80KVA)	First 150KVA Next 150KVA Next 750KVA Balance KVA Additional	\$17.853 \$12.355 \$8.996 \$8.880 \$5.376	\$15.00 supply charge per month 23.81 (peak 7am to 9pm Mon – Fri) 12.78 (other times)
Monthly Service Charge	Customers > 160MW.hr pa including meter reading, access and communications fee.		\$140.00
New Customer Bond	Retained for 2yrs		Up to 37.5% of estimated annual bill

Meters

Roxby Power continued its meter replacement and upgrades. Digital metering will be used to replace mechanical style meters as this provides better analysis of power usage, allowing us to provide more informative data to customers.

Solar

From 1 July 2014 to 30 June 2015 Roxby Power connected 69 new solar systems. Sixty six were installed as domestic systems, and three as commercial systems, ranging in size from 5 kW up to 10 kW. We now have 801 kW of solar systems connected to our network.

Township Power Consumption

Total power consumption MW (including street lighting) over the past 6 years is shown as follows:

2014/15	17,594	2011/12	20,484
2013/14	19,609	2010/11	20,407
2012/13	20,904	2009/10	20,512

Power consumption overall was down compared to the 2013/14 year. A downturn in occupied housing, a reduction in commercial consumption, a quantity of new LED street lighting, and significant additional solar systems attributed to the lower consumption.

Electricity Distribution

The Roxby Downs electrical distribution system is highly reliable in its operation. It includes 6.5km of 11kV overhead mains, 19km of 11kV underground mains, 30.6km underground Low Voltage Mains, 35 x 11kV Pad mount Transformers and a range of township street lights.



General Snapshot of Works Undertaken

- Replaced two lightning arrestors on the Feeder Line to the Golf Club and Sewer Lagoons that were badly damaged by birds. These were changed by SA Power Networks using Live Line techniques. No power outage was required.
- Installation of new car park lighting to the area behind the roxbylink centre .
- A number of service pillars were damaged by vehicles and needed replacement.
- A new 400 kVa generator was installed at roxbylink to provide backup power to the centre in the event of a power outage. This then provides the community with a refuge should outages occur over the summer months.



New generator for back-up power to roxbylink

Outages and Disruptions

The BHP Billiton township feeder suffered no outages during the year. There was one main outage on Stuart Road, which was mitigated by the use of a number of generators. There were other general planned outages to connect new supplies, and undertake general maintenance on plant and equipment.

Street Lighting

Roxby power undertook maintenance programs throughout the year. A combination of light fitting changes and globe replacements constituted the majority of the maintenance undertaken.

Other Works

Roxby Power was involved with providing power to facilities set up for the Football Federation SA Soccer match as part of our community projects work. Other community projects included provision and install of Christmas lights in Richardson Place, and power supplies for the World Food and Music Festival and other main street events.

Planning is underway for the two- yearly maintenance of HV equipment as required under our distribution licence.

Vale Dave Hallett

It is with much sadness that we mark the passing of David Hallett, our long serving Electrical Services Manager who died suddenly on 12 April 2015.

Dave had only last year celebrated a quarter of a century as a Roxby Downs' Council employee and member of the Roxby Downs community. Dave was instrumental in the development of and maintenance of our town's electrical infrastructure.



He initiated the LED Street Lighting replacement program, the installation of three phase power in the main street for events, and each year installed Christmas lighting in the main street. When new subdivisions were developed he had a hand in recommending new street names. Dave's last project was the installation of the new electrical generator to support the roxbylink complex. This project was championed by Dave and we are glad that he got to see the completion of this project. Our thoughts go to his family, friends and colleagues. He is dearly missed.



LED Streetlight Program

Council's appointment as a Water Distribution and Sewerage Authority for the Roxby Downs Township arises as a result of Section 13 of the Schedule to the Roxby Downs (Indenture Ratification) Act 1982.



This Section requires Council to comply with standards normally applicable by SA Water, and specifies that Council should take practical efforts in sewerage effluent wastewater re-use, specifies how much we can pay for water and also that profits can be transferred back to the Municipality. Council operates water and sewerage services under the Roxby Water banner as a separate business unit.

In January 2013 amendments to the Water Industry Act came into effect with Council requiring and obtaining a Water Industry Retail Licence issued by the Essential Services Commission of South Australia. A number of provisions for retailing came into being, although Council was up to this time operating the Business Unit on principles similar to Council's electricity operations such that customers saw little if any change in operations.

Water meters are read concurrently with electricity meters on a quarterly basis at the end of June, September, December and March each year. Some 1,562 accounts for water and sewerage are sent out early the following month. Customers can pay by cash, cheque, credit card, EFT or direct debit from a nominated bank account.

Water Supply

Water for Roxby Downs, Olympic Dam and the mine site is sourced from the Great Artesian Basin near the southern and eastern areas of Lake Eyre. Pumped some 200km south to a desalination plant on the BHP Billiton mining lease, water is then cooled, desalinated and stored for later distribution. Water for the township is then pumped 10km to a covered water supply dam on the outskirts of town.

Roxby Water then purchases water from BHP Billiton at a predetermined price set out in the *Indenture*. Council then distributes, checks the quality against water quality standards and if needed, chlorinates the water at our pump station before pumping to residents within the township via approximately 38km of pipe work.

Roxby's water quality is best described as being very soft, of high quality, having a small amount of natural fluoride and low in dissolved solids. Water has been tested and compared against a range of other urban water supplies and bottled water with favourable results.

In 2013 the Safe Drinking Water Act was introduced whereby all licensed water providers were required to develop and follow a Risk Management Plan. This essentially is to ensure the water quality delivered to the customer meets Australian Quality Standards, regular monitoring is carried out and to check both operational and regulatory parameters are met. Council has developed a Risk Management Plan that has been approved by Health SA.

Water Rates & Consumption

Council operates a three tiered incentive-based pricing structure for water. Charges are based on allocated access units according to the size of the water meter serving the property.

Water charges are set per calendar year. Those rates effective from January 2015 are as follows:

All Properties	Charges per access unit per quarter
Supply Charge	\$55.00
First 34 kl	\$1.95 per kl
34 – 120 kl	\$3.75 per kl
Over 120 kl	\$5.75 per kl

On a regular basis these rates will be analysed to see if some refinement is required.

Water Consumption

Notwithstanding the very low rainfall, high pool ownership and young age of our community water consumption continues to be moderate and compares favourably with other regional communities.

Statistic	2014/15	2013/14	2012/13
Volume of water sold to customers (kl)	582,675	607,000	671,000
Average Price per kl	\$3.51	\$3.98	\$3.77
Estimated township population	3900	4500	4,500
Total water consumption. (litres/head per day)	409	369	408

Notes:

- (i) The above table should be used as an overall guide only given that population figures are estimates.
- (ii) Under the *Indenture* a minimum allowance of 650 litres of water per head per day plus a reasonably sufficient quantity for parks & gardens and community parks, needs to be provided to the Town. Council remains well within this allowance.
- (iii) Current and historical consumption is below this amount and favourable considering our low rainfall, young community and large and ever increasing number of domestic swimming pools.



New 20mm water meter

Water Related Works

Various maintenance activities were carried out during the year including the following:

- Street fire hydrants were cleaned out and checked with repairs needed on three hydrants.
- Water main repairs in Curdimurka, Callana and Gregory streets (minor),
- Replaced 200 of water main on Arcoona Street.
- Bi-annual maintenance of the town water supply pumps and Chlorine injection system.
- 70 water meter repairs.
- The rolling five year water meter replacement program continued.



Water Main repair

Sewerage Services

Roxby Water also provides a full sewerage system to all 1,633 properties within the township. Sewage and sullage are transported through some 35km of sewerage mains, manholes and nine pump stations and pumped to a series of lagoons to the west of the township.

This system represents good environmental practice and provides the community with a saving of many thousands of dollars in watering the golf course. However, our high evaporation rate (approximately 3m per year), and reduced storage capacity means that we sometimes have to restrict the re-use. Management issues can also arise when large influxes of stormwater enter the primary dams.

Water intended for re-use (i.e. irrigation purposes of the golf course) is pre-treated to meet guidelines for re-use of water. Regular testing is carried out in accordance with the EPA licence and Department of Health requirements.

Over the past ten years with the growth of the town and increase in grass areas, the use of re-use water on Council's ovals has had to be rationalised such that in 2012 all of Council's re-use water has been directed to the golf course. This allows for optimum and appropriate use with less possibility of public contact due to the nature of the use of the space.

Council undertook improvements to Council's effluent lagoons and disposal paths through improved irrigation. Works were completed in November 2014.



Lining of the new winter storage dam at Sewer Lagoons

Sewerage Charging

Since June 2000 Council has used the South Australian Local Government Association property unit system for the charging for sewerage. This followed a major review.

Sewerage charges effective from 1 January 2015 for all freehold properties abutting a sewerage main are \$230 per property unit per quarter (\$920 per annum). For residential premises, this is currently less than charges that are applied by SA Water in country South Australia for residential properties.

Sewerage Works

Sewerage works carried out during the year included the following:

- Pump Station major repairs included the installation of a new pump to pump station E. Cleaning of some sewer mains, storm water mains and the 10 pump station wet wells was also carried out.
- A number of blocked mains were attended to during the year caused by tree root intrusion, cool drink cans, fat and other objects. Several sewer pumps were unblocked due to foreign objects such as hygiene products, underpants, tennis balls, parts of mop heads, tee shirts and fat intrusion.
- Contractor engaged to clean sewer mains.
- Clean up of sewer pond area.
- Bi-yearly maintenance checks of all pump stations, sewer lagoon recycling area and irrigation shed. Chlorine injector and regulators overhauled at the treatment shed.
- Sewer Lagoons treated with Copper Sulphate for algae control.
- Samples and data taken and recorded for Sewer Lagoon Licence and independent verification checks.
- Council has put out a tender for the supply and install of new control panels for the sewer pump stations including a SCADA communications platform. It is envisaged that this work will be completed by the end of October 2015.

Management & Governance

The overall management of the Council involves work and actions over a very large array of areas with a large number of complex statutory compliance aspects.

Our People



Michelle
Corporate, Community & Governance



Peter
Municipal Works



Shane
Water and Electrical Operations



Tony
roxbylink Operations



Council staff



Vanja
Financial Management

General

All staff are multi-skilled and act in an interactive way across a wide variety of functions including:

Corporate Strategy	Community Development
Governance	Community Engagement
Human Resources	Communications
Administration	Customer Service
Financial Management	Records Management
Government Housing Agency	Rates Collection
Arts & Cultural Development	Water Billing
Municipal Works	Electricity Billing
Water Supply Operation	Sewerage Operations
Electrical Operations	Regulatory Control
Youth Services	Leisure Services
Art Gallery	Dogs & Cat Management
Library	Cinema
Visitor Information	Gymnasium
Cafe	Swimming
Ovals	Parks & Gardens
Streetscaping	

Council has a longstanding agreement with Salisbury Council for the provision of Environmental Health Services and Building Surveying Services and with Stuart Payne for Planning Services.

roxbylink staff

During the financial year 20 permanent staff working in the Cultural and Leisure Precinct and employed by the Outback Leisure Company were transferred into Council employment. Bringing these staff in-house has resulted in significant cost

savings. As at 30 June 2015 there were 47 permanent full time and part time staff working across all of Council's services, along with various contract service providers.

During 2015/2016 there are plans to finalise the transition with the transfer of casual staff.

Organisational Review

In the second half of the financial year, with an aim of continuous improvement and consideration of the local economic climate and population changes, Council completed an organisational restructure. Through natural attrition some positions were not replaced and in other cases resources were re-directed to priority areas. This has resulted in a leaner organisation.

In 2013 Council entered into a three-year agreement with Country Arts SA which included part funding for the employment of an Arts and Cultural Development Officer. The partnership proved very successful with many Country Arts touring events taking place in Roxby Downs. Although the agreement is due to end in 2015, Council aims to maintain this important relationship on a non-funding basis.

Council and the Roxby Downs Golf Club entered into a joint partnership arrangement for the maintenance and upkeep of the Golf Course and ovals. As a result a Golf Course and Ovals Superintendent and Groundsman were employed. The ovals are now looking in peak condition due the efforts of these new recruits.

Senior Executive Officers

Council has decided that for the purposes of the *Local Government Act 1999*, the Senior Executive Officer of the Council is the Administrator. Details of the salaries and benefits payable are detailed in the Register of Remuneration Salaries and Benefits.

Decision Making

This section outlines Council's decision making structure and functions of the Council and also describes the Information Statement published by Council in accordance with the requirements of section 9(2) of the *Freedom of Information Act 1991*.

Decision Making Structure & Functions of Council

Decision making structures of Roxby Downs Council are unique in South Australia. Under the *Roxby Downs (Indenture Ratification) Act 1982* the position of 'Administrator' is an Officer of The Crown subject to the direction of the Minister of Mineral Resources and Energy.

BHP Billiton is also formally recognised and along with the State Government contributes equally to fund Council's Municipal deficit. Whilst both partners must approve Council's budget, they have no formal control of the day to operations of Council which is an independent legal entity. Nevertheless in practice, Council regularly consults with both in a proactive manner.

As a result, the Administrator is effectively a combined "Chief Executive Officer/Mayor." Decisions of "The Administrator" become the decisions of "The Council," like any other Council in South Australia. Compliance with the *Local Government Act 1999* and other relevant legislation is still required, albeit with minor modifications as set out in the Indenture. For practical purposes, where a formal statutory Council decision is required, then formal resolution is recorded.

Notwithstanding these peculiarities, Council has a very open approach relating to exercising its powers. Indeed, as there are no formal meetings there are no deadlines that have to be met in order to address any issues that arise. Council also consults with the community on particular issues that may affect the Council area and has adopted a Public Consultation Policy to assist with this process.

Public consultation can take a variety of forms, including, but not limited to public meetings and forums, project committees, forums, working groups, workshops/seminars, letters to individual residents, surveys, notices published via the Monitor Community Newspaper, advertisements, media coverage and displays and exhibitions.

During the year through implementation of the Roxby Downs Community Plan, Council has been able to expand the community's input and guidance in decisions (Refer to Community Plan) through the Roxby Downs Community Board and associated Forums.

Access to Council Information

Various Council documents and other information are available on Council's website without the need for a formal application under the *Freedom of Information Act 1991*. This includes policies on Review of Council Decisions and Procedures, Public Consultation, Council Employee Code of

Conduct, Order Making, Contracts & Tendering and Strategic Management Plan.

Some information may be available for viewing at no charge, whilst some may be copied at a small charge, provided that copying does not infringe copyright. In some cases, where an extraordinary amount of staff time is required to comply with a request for information, charges may be imposed to recover costs.

Requests for other information will be considered in accordance with the *Freedom of Information Act 1991*. Under this legislation, unless the applicant is granted an exemption, an application fee must be forwarded with the request to Council's Freedom of Information Officer.

Should the applicant require copies of any documents requested pursuant to a Freedom of Information request, charges may apply. Applications will be responded to as soon as possible within the statutory time period of thirty days.

Amendment of Council Records

A member of the public may gain access to Council documents to make amendments concerning their personal affairs by making a request under the *Freedom of Information Act 1991*. A member of the public may then request a correction to any information about themselves which is incomplete, incorrect, misleading or out-of-date.

To gain access to these Council records, a member of the public must complete a Freedom of Information application as detailed above, outlining the records that he/she wishes to inspect, and this application must be forwarded to Council.

Freedom of Information Applications

During the 2014/15 year Council received one Freedom of Information request which were promptly attended to.

Roxby Council Audit Committee

Subject to the overriding provisions of the Indenture, Council has established an Audit Committee pursuant to Section 126 of the *Local Government Act 1999*. This Committee is established to review financial reporting, internal controls and risk management systems and oversee the external audit. Council's current Audit Committee comprises David Powell (Chair) and members Trevor Starr and Warwick Koster.

The Council Administrator and Finance staff attend meetings but have no role in and decision making. All decisions of the Committee become recommendations to Council. All committee members are paid an allowance. The Committee met formally on four occasions during the financial year.

Roxby Downs Advisory Reference Group

In 2009 the Minister for Mineral Resources established the Roxby Downs Advisory Reference Group. This group provides government policy advice to the Administrator. Meetings are held on a regular basis in Adelaide and occasionally in Roxby Downs.

Other Committees

After obtaining legal advice Council was advised that the provisions of the *Indenture* removed all requirements associated with elected members. As a result the normal mechanism for establishing a Committee of Council Pursuant to the provision of Section 41 of the *Local Government Act 1999*; cannot be applied.

Committees previously managed by Council - Roxby Road Safe and the Roxby Downs Youth Advisory Committee - are now operating under the Roxby Downs Community Board Structure. Council, however, continues to play a role with in-kind support for these committees.

Review of Council Decisions

Council's Review of Council Decisions Procedure under section 270 of the *Local Government Act 1999* provides a further opportunity for any person who is aggrieved by any Council decision to review that decision. During 2014/15 no applications were received with Council having no outcomes to report pursuant to Section 270(8) of the Act.

On a day to day basis the Administrator requires all staff to address customer concerns directly in accordance with established protocols and procedures. Decisions can then be reviewed by the Administrator in an impartial manner. This process separates the role of decision maker and reviewer. Obviously some actions do need to be handled directly by the Administrator, in which case a detailed explanation results.

Policies

The Local Government Act requires various policies to be established by a Council. Those associated with finance are also reviewed by Council's Audit Committee. These policies are regularly reviewed and updated.

Policy / Procedure Type	2014/15
Governance and Corporate	14
Finance	22
Human Resources	17
WHS	34
Works, Planning	3
Electricity	0
Total	90

Development Assessment Panel

In relation to some decisions under the *Development Act 1993*, this Council, like a number of smaller Councils, has obtained an exemption from the Minister for Planning and Local Government to formally have a Development Assessment Panel. All of Council's decisions under the *Development Act 1993* as a Relevant Authority are made by the Administrator following independent advice from Council's Planning Officer.

Community Land

Council has completed a classification process and prepared community land management plans for each identified parcel of community land. A register and copies of relevant management plans are available from Council.

Non Applicable Items

The following prescribed items under Schedule 4 of the *Local Government Act 1999* relating to the content of the Annual Report are not applicable to our Council and not reported:

- Information on allowances paid to members of the council or a council committee
- Report on the use of sections 90 and 91 of the Act relating to the conduct of Council meetings
- Various electoral provisions
- Council has no subsidiaries

Human Resource Management

Human resource management actions and programs that benefited staff undertaken during the year include the following:

Equal Opportunity

Council is committed to the principles of equal opportunity. Council policies recognise that discrimination in employment practices or incidents of sexual harassment are illegal, unwelcome and inappropriate. The principle of individual merit is the only basis used in the human resource management of staff, recruitment practices and the selection of individuals for promotion.

Enterprise Agreement

Staff conditions of employment are reflected in the Roxby Downs Council Enterprise Agreement 2014 pursuant to Section 79 of the *Fair Work Act 1994*. This agreement maintains and refines various employment and welfare initiatives such as a Time off in Lieu system that provides staff with flexibility to combine work, personal and family commitments. The current three year agreement commenced on 29 January 2014.

Training & Development

Council continues to support training and development programs for staff and has been able to increase opportunities notwithstanding our remote location, however, makes access to programs from a travel and availability perspective challenging and costly.

Other Organisations

Council has not formed any Council subsidiary pursuant to Section 42 of the Local Government Act 1999.

Council is a member of the South Australian Local Government Association and receives a one (1) vote entitlement at any meeting of the Association. Together with the councils of Port Augusta, Port Pirie and Whyalla, Council makes up the Spencer Gulf Cities Association. This association remains a designated regional grouping of the Local Government Association. Council has also been accepted as a Port Augusta delegate on the Provincial Cities Association.

The Administrator is also a Board Member on the Regional Communities Consultative Council and Port Augusta, Roxby Downs, Woomera Health Advisory Committee.

National Competition Policy

National Competition Policy refers to an agreement between the Council of Australian Governments (COAG) that endorsed a wide ranging package of legislative and administrative reforms with the intent that Government business and entities should not enjoy a competitive advantage simply by nature of being in public ownership.

Clause 7 of that agreement requires each party to prepare and report on a statement of the application of competition principles to particular Local Government activities and functions.

For the 2014/15 year Council

- has determined that it does not undertake significant business activities, nor has it created any significant business activities in the year.
- established a clear recognition of the need to act and perform to ensure fair and open competition in all activities that Council undertakes in line with the broad intent of competitive neutrality, unless the public benefit requires otherwise.
- has reviewed its bylaws with specific regard to removing any restrictions that prevent open competition or provide any net competitive advantage to Council.
- did not receive any complaints about our application of competitive neutrality.
- is involved in public monopolies associated with the provision of electricity, water and sewerage services. These operate in accordance with the provisions of the *Roxby Downs (Indenture Ratification) Act 1982*.

Local Laws

Council has the following By Laws in place:

- Order Making Policy under the *Local Government Act 1999*. This sets out the steps that Council will take in relation to making orders for the unsightly condition of land, hazards on lands adjoining a public place, animals that may cause a nuisance or hazard and inappropriate use of a vehicle.
- Bylaw 1 - Penalties and Permits and Bylaw 2 - Dogs and Cats under the *Dog & Cat Management Act*.

Competitive Tendering

With the exception of Ovals maintenance which commenced this financial year, Council has never employed traditional day labour staff for the provision of external works. This work has always been carried out by contract, a situation that is likely to remain.

Council works and purchases have been sourced externally by a competitive tendering process in accordance with Council's Contracts and Tenders Policy which was upgraded and reviewed by the Audit Committee last financial year. One assessment criteria includes consideration of the impact of service delivery approaches on local businesses.

For significant tenders Council will engage a Probity Auditor to overview the process and selection evaluation through a panel who will provide a report and recommendation to the Administrator.

Civic Functions

Australia Day Awards

Council conducted the Annual Australia Day Celebrations at the Roxby Downs Swimming Pool which incorporated the Australia Day Awards and Roxby Downs Sport & Recreation Forum Sports Awards. The 2015 Award winners were:

Citizen of the Year	Vern Kruger
Young Citizen of the Year	Gemma Thomas
Community Event of the Year	Rotary Christmas Pageant



Australia Day Award Winners 2015

Citizenships

Roxby Downs continues to welcome people from all over the world. Council's Administrator conducted 26 Citizenship Ceremonies during the financial year with a total of 43 people becoming Australian Citizens. This is an increase from the previous year by six.



Municipal Rating

Each year Council provides a Summary of the Annual Business Plan and Budget to all ratepayers. Complete budget documents which include the rationale for the adoption of Council rates is also available upon request. Relevant summary includes following salient features.

Rate Revenue

When adopting the budget on 29 August 2014, Council decided to raise municipal rate revenue by way of the following:

- a combination of a fixed charge (\$590) for all rateable properties plus the following rates in the dollar based on a property's capital value based on the designated use of land

Residential	0.3830 cents
Commercial (Shop, Office & Other)	1.0600 cents
Industrial (Light & Other) Primary Production & Other	0.0950 cents
Vacant	0.7550 cents
- a fixed residential garbage collection charge of **\$430**
- a Separate Rate / NRM Levy of **\$54** on behalf of the SA Arid Lands Natural Resources Management Board

Valuations

All land within the Council area, except for land specifically exempted (e.g. BHP Billiton Crown Land and Council occupied land), is rateable. Council has decided to continue to use capital value as the basis for valuing land within the Council area. It is considered that this method of valuing land provides the fairest method of distributing the rate burden across all ratepayers.

Levels of Rating

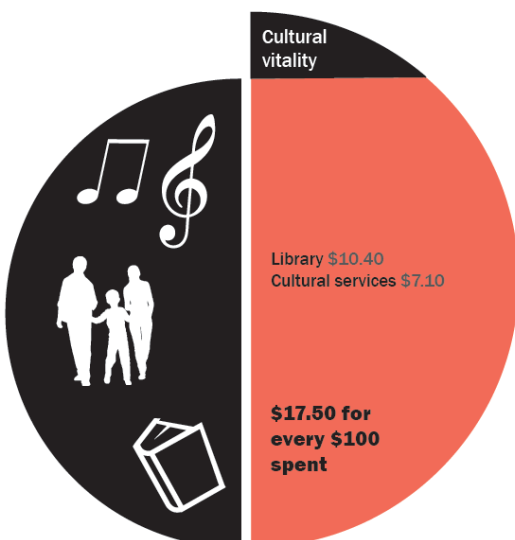
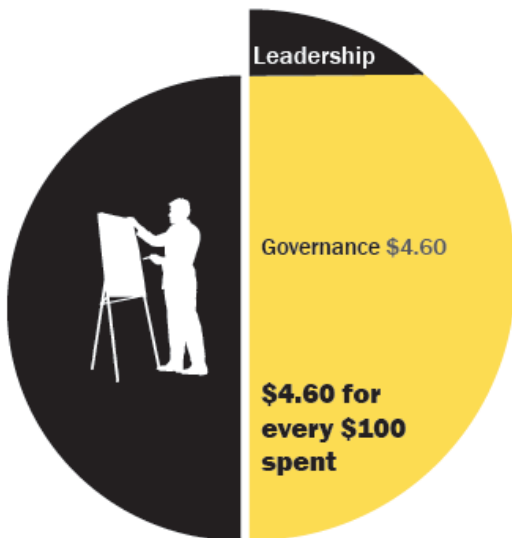
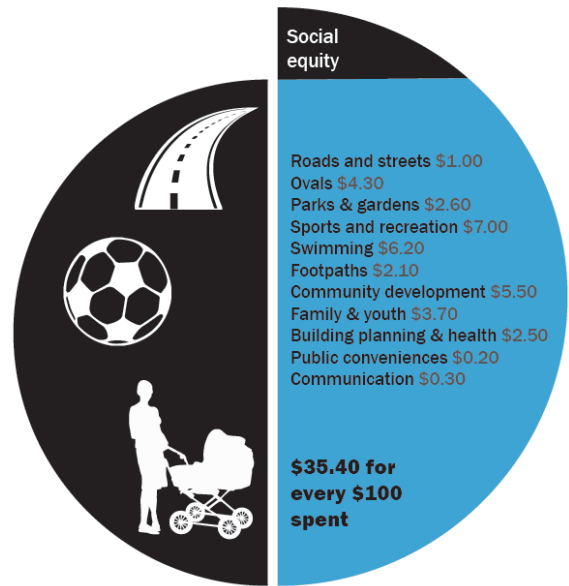
In addressing the levels of rating, Council considered the strategic development of the town, impact of rates on all businesses in the Council area as well as the costs to service our remote township. In conjunction with the State Government and BHP Billiton, Council has recognised that local residents should make a contribution that is consistent with resident incomes and equally shares the overall costs of running the municipality to meet the high standards required by the community.

As a result, Council decided to increase the overall rate revenue by 7.6%. This brought the average residential rate including garbage charge to \$1,873.00 per annum, or \$36.02 per week. Given the extent of our subsidy and the fact that Roxby Downs has the highest taxable income in the State but one of the lowest average residential rates to match, this increase is then considered reasonable and compares favourably with most other Local Government Authorities

Where Your Rates Go

Ever wondered where your Municipal Rates go? Here is an *approximate* expenditure breakdown for every \$100 paid in rates. Figures include overheads and are a guide only to the areas of net municipal expenditure which rates are applied.

Actual expenditure can vary as items separately funded by loans, grants, power, water, sewerage or from reserves are not included.



Strategic Management

During 2011 Council conducted a major review of its Strategic Management Plan 2007-2012. This plan included elements of the 2005 Community Plan, which was then driven by Council as a catalyst to form a strong community focused and participative Local Government. It was important for the new Strategic Management Plan to reflect the community's vision and aspirations.

Roxby Downs Community Plan

The Roxby Downs Community Plan was launched in April 2005. This visionary document provides a framework for ongoing community development and reflects the community's aspirations for the future which have changed little in the 10 years since it was written. The Plan is still very much relevant today. The Plan was always intended to be an evolutionary document regularly updated to meet the changing needs of the community.

"Roxby Downs is a young vibrant town with a caring, tolerant, diverse community that aims for strong interdependent business and social partnerships, to provide for a safe, healthy and financially secure lifestyle."

The community aspires for Roxby Downs to be recognised as a:

Healthy Town
Welcoming Town
Learning Community
Model Environmentally
Friendly Town
Family Orientated Town
Place of Personal Development



The establishment of a Community Board was a key recommendation of the 2005 Community Plan. The Community Board was established in November 2005 and incorporated as a not for a not for profit Association in December 2006.

Although now operating as a separate legal entity, the Community Board receives operational funding and executive support from Council. The Board from time to time also applies to Council for funding to support specific projects.

Council's Manager Corporate Strategy and Governance acts as Executive Officer of the Board. Council staff are also involved at Board level and in the Forums as advisors, mentors, and resources. These relationships are critical because members of the Board and Forums are all volunteers many with full time work, shift work and family commitments.

This community management structure has created an avenue for members of the community to take an active role in shaping the town's future. The structure facilitates community consultation, sharing of ideas and debating of issues. Community participation in the subcommittees (Forums) continues to be encouraging with over 100 people actively involved on a regular basis.

In the process of implementing the Community Plan the Community Board and its subcommittees have developed and managed a range of projects and activities.

During 2014/15 groups focused on planning and staging programs and events that included: Volunteer of the Month award; Sports Person of the Year Award; Red Earth Festival (2015); Women's Network events, various Country Arts events; artist workshops; annual NAIDOC week event; World Food and Music Festival (2014); and annual Business Awards.

The Community Plan is a dynamic document and continues to evolve as the needs and aspirations of the community change. The achievement of goals and timeframes is dependent upon the availability of resources and the dedication and enthusiasm of hardworking volunteers.

Whilst availability of resources is an ongoing challenge, grant and sponsorship opportunities will continue to be pursued to support community projects and activities.

The Community Plan provides the foundation for Council's Strategic Plan with support continuing to be a priority.

Strategic Management Plan

"A World Class-Town to support a World-Class Mine

The Roxby Downs Township is the most unique in South Australia. The Roxby community is about to embark on a journey of unparalleled change and future that brings with it unprecedented challenges and opportunities. It was within this context that the new Strategic Management Plan 2012 - 2017 was adopted in May 2012.

The Plan maintains all of the sound strategies previously adopted in the 2007-2012 plan but expands and further articulates what is required to achieve a world class community. The community's "interdependence" with the mine and its aspirations drive the Council's raison d'être:

To turn a World Class Mining Deposit into a World Class Mining Operation requires people with the high specialist skills that choose BHP Billiton and Roxby Downs as their preferred destination over many other world-wide alternatives.

This statement is the cornerstone of Council's strategic direction and shapes the essence of what Council, on behalf of the community, is striving to achieve. The standard of the town's infrastructure and the community functions and services provided by Council are critical for BHP Billiton to achieve its goal, consistent with the current operation even and any future expansion of the mine.

So what is a World-Class Community?

A world class community is a well-balanced community, one which supports all voices. It's a place where holistic decisions are made. Essentially it's not about streets paved with gold but an integrated community that has strong values and works together for a common goal.

As defined through international studies a world class community is one where diversity and inclusion are the foundation, where no one is left behind and portrays the following characteristics:

An environment where all people are valued and respected
 Safety
 Prepared and hopeful youth
 Strong school systems that work for everyone
 New and growing businesses with a broad spectrum of jobs
 Rich variety of arts, culture, and leisure opportunities
 Affordable, quality housing
 Healthy and credible local government
 Full range of high-quality health care
 Strong citizen leadership
 Effective public transportation

This approach also accords with the State Government's Strategic Direction and vision looking forward to 2050. The State Government has adopted the following seven (7) important strategic objectives to spur new and increased action.

Creating a vibrant city
 Safe communities and healthy neighbourhoods
 Premium food and wine from our clean environment
 An affordable place to live
 Every chance for every child
 Grow advanced manufacturing
 Realising the benefits of the mining boom for all

The Strategic Plan echoes the community's aspirations and vision. Council's Mission is:

To aim to create a strong community-focused, participative and financially independent Local Government that assists all sectors to work co-operatively and to develop and set its own direction



In order to achieve Council's and the community's vision the goals of the 2007-2012 Strategic Management Plan were reframed as five supporting Pillars as the foundation supported by various goals and objectives.

This is the purpose of the five pillars, to create a quintuple bottom line which shapes our actions and decision making.



The Five Pillars

Leadership

Primarily councils perform and discharge the powers, functions and responsibilities under the Local Government Act 1999 and other acts. In addition to civic leadership councils have a responsibility to be responsive to the needs, interests and aspirations of individuals and groups within their communities and to empower leadership from within its constituents

Cultural Vitality

Cultural Vitality is the key ingredient to town's liveability. It is the ingredient that makes global citizens choose one town over another and key to winning in a competitive labour market.

Social Equity

In addition to providing and coordinating various public services and facilities local government is expected to develop its community and resources in an equitable and socially just

Economic Prosperity

People who move to Roxby Downs often do so in search of increased personal wealth and professional development. The community has an essential role to play to attract and retain them especially given competition from other mines world-wide. Successful and sustainable communities generally have successful businesses with strong interdependent relationships.

Environmental Sustainability

Councils are required to manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, to improve amenity of the area, to take measures that provide protection from natural and other hazards and to mitigate the effects of such hazards.

Annual Business Plan

Under Council's Strategic Management Plan each Pillar has a number of specific goals and objectives. To achieve these, various priorities and actions were identified at the start of the financial year as part of Council's Annual Business Plan. For simplicity each action has been shown against one objective, but as most actions invariably meet several objectives then these are also denoted. Eg (L1.2, EV3.2). Commentary on progress achieved during the financial year as well as actions proposed for 2015/16 are also shown. Also shown is the relevant area of expenditure as previously summarised. For clarity purposes actions have been classified according to the nature of the activity as denoted by the following:

(R) Actions that are recurrent occurring every year; (O) Actions that are in an ongoing state of development across more than one financial year; & (S) other actions that are specific to a particular year.

2014/15 Actions		2014/15 Achievements	2015/16 Proposed Actions	
L1 Civic Leadership				
"A responsible consultative and inclusive body dedicated to good governance, proactive leadership and provision of quality lifestyle options and services"				
L1.1	Equitable, high quality and customer oriented Council Services and facilities that meet the needs of the community			Corporate Services
A1	Maintain appropriate standards of service delivery and ensure strategically programmed asset renewal program (R) (L1.1)	Ongoing part of operation	P1	Maintain appropriate standards of service delivery and ensure strategically programmed asset renewal program (R)
A2	Develop and publish an appropriate set of "service standards" (O) (L1.1)	Under way	P2	Review and implement sound governance, records management policies and procedures (R)
A3	Undertake building and site improvements to Council Office, Public Infrastructure and Works Depot to meet operational needs and WHS requirements. (S) (L1.1)	Completed	P3	Finalise and publish an appropriate set of "service standards" (O)
(a)	New storage shed (S)			
A4	Undertake well overdue building and site improvements to Council Houses to meet operational needs and WHS requirements. (S) (L1.1)	Completed	P4	Undertake cyclic asset replacement building and infrastructure works to Council's Corporate Services areas to meet operational needs and WHS requirements. Works include Council Office, Works Depot, Houses, Vehicle Fleet and IT Infrastructure and equipment. (a) Council Offices and Works Depot Cyclic asset replacements (b) IT and telephone infrastructure & equipment (c) Houses including internal renovation and pergola extension to Hamilton Court residence prior to new employee starting (d) Council Vehicles.
A5	Consolidate new "Open Office" Business Management System (R) (L1.1)	Completed		
A6	Undertake appropriate computer hardware and software improvements Review completed and budget prepared for 2014/15 (S) (L1.1)			
(a)	Extensions to CCTV Extension due to be completed by June / July 2014 (O)	Completed		
(b)	Physical linking all areas by Optic Fibre cable(s) due to be completed by June / July 2014 (O)	Completed		
(c)	Upgrading of Council telephone system. (S)	Completed		
L1.2	Effective planning to meet the expanding needs of the town			Corporate Services
A7	Promote and educate the community and stakeholders on Council's Development Plan, its implementation, assessment and compliance. (R) (L1.2, EV3.2)	Ongoing part of operation	P5	Promote and educate the community and stakeholders on Council's Development Plan, its implementation, assessment and compliance. (R)

2014/15 Actions		2014/15 Achievements	2015/16 Proposed Actions	
A8	Develop appropriate land use and development practices and policies to meet the changing environment (R). Actions include (L1.2, EV3.2) (a) Review of feasibility for other accommodation options to be established on existing zoned land (b) Examining the feasibility and appropriateness of policies that encourage retail competition (c) Liaison with BHP Billiton concerning potential access to land under their control for commercial developments	Ongoing part of operation	P6	Develop appropriate land use and development practices and policies to meet the changing environment (R)
A9	Review and potentially downsize the scope of the overall strategic Master Plan development of the town in light of BHP Billiton's decision to defer the expansion of the Olympic Dam Mine (R) (L1.2, EV3.2)	Commenced	P7	Review and potentially downsize the scope of the overall strategic Master Plan development of the town in light of BHP Billiton's decision to defer the expansion of the Olympic Dam operation (R)
A10	Review development plan requirements following finalisation of Master Plan development review (O) (L1.2, EV3.2)		P8	Review development plan requirements following finalisation of Master Plan development review (O)
L1.3	Effective communication, consultation and support with the community			Corporate Services
A11	Review and improve Council's communication strategy including incorporating a social media element(R) (L1.3, SE1.5)	Ongoing with new elements to be introduced during 2015/2016	P9	Continue to review and improve Council's communication strategy including incorporating a social media element (R)
A12	Continue to produce a weekly information page in the Monitor Community Newspaper and provide weekly radio information on RoxFM (R) (L1.3, SE1.5)	Ongoing part of operation	P10	Continue to produce a weekly information page in the Monitor Community Newspaper and provide weekly radio information on RoxFM (R)
A13	Review and improve operation of the Roxby Downs Dot Com community website (R) (L1.3, SE1.5)	Review completed with new website to be implemented in 2015/2016	P11	Review and improve operation of the Roxby Downs community website (roxbydowns.com) (R)
			P12	Continue to review Annual Business Planning process to extend community planning input to also ensure Community Board's desires are better included
			P13	Implement regular "coffee and conversation" sessions for residents to raise ideas that can contribute to shaping and improving Council's Annual Business Plan.
L1.4	Skilled and committed staff who work in a supportive environment			Corporate Services
A15	Undertake Council's Corporate Services and Strategic Development functions in accordance with its responsibilities under the Local Government and Roxby Downs (Indenture Ratification) Acts. (R) (L1.4, L1.1)	Ongoing part of operation	P14	Undertake Council's Corporate Services and Strategic Development functions in accordance with its responsibilities under the Local Government and Roxby Downs (Indenture Ratification) Acts (R)
A16	Review Annual Business Planning process to extend community planning input to also ensure Community Boards desires are better reflected (L1.4, L1.1)	Ongoing part of operation. Modifications introduced as part of the 2015/16 Annual Business Planning Process	P15	Explore employment opportunities for trainees and juniors to fill a range of required service delivery and administrative functions
A17	Review and develop an integrated strategy to more align and maximise use of joint Council and Roxby Leisure staff and resources (R) (L1.4, L1.1)	Ongoing part of operation with part integration of roxbylink staff completed	P16	Develop employees and best practice management systems for workplace health, safety and welfare (WHS) in line with industrial relations and risk management principles (R)
A18	Develop our employees and best practice management systems for workplace health, safety and welfare (WHS) in line with industrial relations and risk management principles (R) (L1.4, L1.1)	Ongoing part of operation	P17	Undertake an effective hazard management approach to WHS which includes the identification, assessment and control of hazards (R)
A19	Consult with and communicate relevant WHS Information and provide training to all employees in an appropriate manner (R) (L1.4, L1.1)	Ongoing part of operation		
A20	Undertake an effective hazard management approach to WHS which includes the identification, assessment and control of hazards (R) (L1.4, L1.1)	Ongoing part of operation		

2014/15 Actions		2014/15 Achievements	2015/16 Proposed Actions	
A21	Maintain a duty of care to all persons in the workplace including employees, contractors, consultants, labour hire, volunteers, visitors and the general community (R) (L1.4, L1.1)	Ongoing part of operation		
A22	Monitor and review WHS management systems and programs to allow for best practice and continual improvement and to comply with the requirements of the SA Workcover Performance Standards for self insurers (R) (L1.4, L1.1)	Ongoing part of operation		
A23	Monitor, review and implement improvements to Risk Management policies and actions(R) (L1.4, L1.1)	Ongoing part of operation		
L1.5 A financially sustainable and independent council			Corporate Services	
A24	Lobby BHP Billiton and the State Government for an appropriate allocation of financial support under the Roxby Downs (Indenture Ratification) Act 1982 (R) (L1.5, L1.2)	Ongoing part of operation	P18	Continue to lobby the State Government and BHP Billiton for an appropriate allocation of financial support under the Roxby Downs (Indenture Ratification) Act 1982 (R)
A25	Prepare and undertake public consultation on a Long Term Financial Plan that ensures financial sustainability of the Council (O) (L1.5)	Part completed. Awaiting advice from the State Government and BHP Billiton	P19	Continue to advocate to the State Government and BHP Billiton regarding financial aspects that affect the structural operation of the township (R)
A26	Advocate to the State Government and BHP Billiton regarding financial aspects that affect the structural operation of the township (R) (L1.5, L1.2)	Ongoing part of operation	P20	Prepare and undertake public consultation on a Long Term Financial Plan that ensures financial sustainability of the Council (subject to clarification of matters under the Indenture) (O)
A27	Develop and implement a program of revenue raising consistent with Council's operations (R) (L1.5, L1.2)	Ongoing part of operation	P21	Continue to develop and implement a program of revenue raising consistent with Council's operations and community expectations (R)
A28	Operate Roxby Power and Roxby Water as independent business units in accordance with relevant licences providing high quality service and providing commercial return (R) (L1.5, SE3.2)	Ongoing part of operation	P22	Operate Roxby Power and Roxby Water as independent business units in accordance with relevant licences providing high quality service and providing commercial return (R)
A29	Explore opportunities for additional revenue raising (R) (L1.5, SE3.2)	Ongoing part of operation	P23	Review the rating policy and fee for service charges in light of local cost influences and the capacity of community and business to pay (R)
A30	Review the rating policy and fee for service charges in light of local cost influences and the capacity of community and business to pay (R) (L1.5)	Ongoing part of operation		
L1.6 A strong voice for development of the community at State and Regional Levels			Governance	
A31	Advocate for the Council through the Local Government Association, Spencer Gulf Cities and Provincial Cities Associations, Regional Communities Consultative Council, Far North RDA and Port Augusta Regional Hospital Board (R) (L1.6)	Ongoing part of operation	P24	Advocate for the Council through the Local Government Association, Spencer Gulf Cities and Provincial Cities Associations, Far North RDA and Port Augusta Regional Hospital Board (R)
A32	Advocate and facilitate strong partnerships with the State Government and BHP Billiton to bring together key stakeholders to facilitate elements associated with a World-Class Community that are beyond Council's direct control (O) (L1.6)	Ongoing part of operation	P25	Advocate and facilitate strong partnerships with the State Government and BHP Billiton to bring together key stakeholders to continue to facilitate elements associated with a World-Class Community that are beyond Council's direct control (O)
L2 Community Leadership				
"A cohesive and committed community enjoying high quality of life in an area of the State that requires self reliance"				
L2.1 A robust and inclusive Community Board oriented towards optimum lifestyle outcomes for residents			Governance	
A33	Mentor Community Board members to take on leadership roles and participate in Community Board and Forum activities (R) (L2.1, L1.3, SE1.1, SE1.4)	Ongoing part of operation	P26	Mentor Community Board members to take on leadership roles, participate in Community Board and Forum activities and provide funding in leaderships development (R)

2014/15 Actions		2014/15 Achievements	2015/16 Proposed Actions	
A34	Provide appropriate resources to assist Community Board, Community Forums to deliver projects and strategies identified in the Community Plan (R) (L2.1, SE1.1, SE1.4)	Ongoing part of operation with some reductions in staff resources due to financial constraints	P27	Provide appropriate resources to assist Community Board, Community Forums to deliver projects and strategies identified in the Community Plan (R)
A35	Work in partnership with the Community Board in implementation of strategies that are consistent with Council's overall vision (R) (L2.1, L1.3, SE1.1, SE1.4)	Ongoing part of operation	P28	Work in partnership with the Community Board to improve their operation and implementation of strategies that are consistent with Council's overall vision (R)
L2.2 Integrated recreation, sporting and leisure facilities that are essential to the wellbeing of the community			Sport & Recreation	
A36	As part of an overall strategic Master Plan development of the town continue to review and work with strategic stakeholders of the Golf Club, Bowling Club, Motor Sports Precinct, Racecourse, Pony Club and major users of Council facilities through Council's Sport and Recreation Review Team. Review includes addressing liquor licence arrangements and impacts, fragmentation and lack of coordination in events and in funding applications, governance and financial solvency of clubs, future facilities funding priorities and transparency, user charges and sporting club capacities, skill sets and time constraints of volunteers, appreciation and upkeep of facilities, junior sport and development and other matters that arise through the process. e.g. such access to land.(O) (L2.2, SE3.2)	Review commenced and well advanced	P29	Continue to review and work with strategic stakeholders of the Golf Club, Bowling Club, Motor Sports Precinct, Racecourse, Pony Club and major users of Council facilities through Council's Sport and Recreation Review Team.(O)
A37	Following outcomes from work to re-establish the Sport & Recreation Forum and work with other users of sporting facilities in the strategic development of sporting facilities and sports programs (O) (L2.2, SE3.2)	Review commenced and well advanced	P30	In conjunction with the Sport and Recreation Review Team and stakeholder group undertake an overall strategic Master Plan development of all recreational and sport facilities and precincts to develop up a strategic program of future works
A38	Seek funding assistance from and work in partnership with the Department of Recreation and Sport to implement a program to work with stakeholders to develop and assist local clubs to increase participation, improve governance and administration and assist in the broader strategic development of sport and recreation (S) (L2.2, SE3.2)	Funding application successful	P31	Following outcomes from work to re-establish the Sport & Recreation Forum, work with other users of sporting facilities in the strategic development of sporting facilities and sports programs (O)
A39	Further develop the negotiated partnership currently undertaken with a registered Spencer Gulf RTO (Registered Training Organisation), which will enable Roxby LINK to offer nationally recognised training and enhance staff to develop valued skills and qualifications within the industry. To be finalised during 2014/15 year, RTO's have been identified and agreed to take on RoxbyLINK as a training unit (O) (L2.2, SE1.3)	Under review	P32	With funding assistance from and work in partnership with the Department of Recreation and Sport, implement a program to work with stakeholders to develop and assist local clubs to increase participation, improve governance and administration and assist in the broader strategic development of sport and recreation (S)
L2.3 Community involvement as a key part in development of the towns' Community Plan			Governance	
A40	Support opportunities for community members to be involved in implementing the Community Plan. (R) (L2.3, L2.1, SE1.1, SE1.4)	Ongoing part of operation	P33	Encourage members of the community to participate in community forums and take an active role in implementing the Roxby Downs Community Plan (R)
L2.4 A strong and increasing volunteer sector in support of community outcomes			Community Development	
A41	Encourage members of the community to participate in community forums and take an active role in implementing the Roxby Downs Community Plan (R) (L2.4, L2.1, SE1.1, SE1.4)	Ongoing part of operation	P34	Explore potential funding opportunities and partnerships to develop a Volunteer Resource Centre (O)
A42	Explore potential funding opportunities and partnerships to develop a Volunteer Resource Centre (O) (L2.3, L2.4)	Ongoing part of operation	P35	Start a youth volunteer program/register (O)

2014/15 Actions		2014/15 Achievements	2015/16 Proposed Actions	
A43	Start a youth volunteer program/register (O) (L2.4, SE1.2)	Ongoing part of operation	P36	Establish a Volunteer Management Program for Community Library volunteers catering to range of existing and new programs (R)
A44	Establish a Volunteer Management Program for Community Library volunteers catering to range of existing and new programs (R) (L2.4, SE1.2)			
L2.5 A community that has strong reciprocal relationships/partnerships with BHP Billiton			Governance	
A45	Promote and implement a partnership approach with BHP Billiton and the community (R) (L2.3, L1.6)	Ongoing part of operation	P37	Promote and implement a partnership approach with BHP Billiton and the community (R)
A46	Participate and assist BHP Billiton in the development and implementation of their Community Vision (O) (L2.3, L1.6)	Ongoing part of operation	P38	Participate and assist BHP Billiton in the development and implementation of their Community Vision (O)
A47	Explore opportunities for effective Community Co-operatives, (<i>remains on the agenda as a wish list</i>) (O) (L2.3, L1.6)		P39	Explore opportunities for effective Community Co-operatives, (<i>remains on the agenda as a wish list</i>) (O)
A48	Implement strategies as part of the Community Plan to improve community understanding and support for BHP Billiton's operations. (R) (L2.3, L1.6)	Ongoing part of operation	P40	Implement strategies as part of the Community Plan to improve community understanding and support for BHP Billiton's operations. (R)
CV1 A strong sense of place and identity "A sense of place and identity which encapsulates the unique status of the town"				
CV1.1 Residents view Roxby Downs as a unique and pleasant locality to live and work and have a sense of ownership and belonging			Cultural Services	
A49	Continue to provide a Welcome Information Pack for new residents (O) (CV1.1, SE1.1, CV1.3)	Ongoing part of operation	P41	Continue to provide a Welcome Information Pack for new residents (O)
A50	Review content of the community website, and explore other marketing opportunities to ensure that Roxby Downs is promoted as a great place to live and work (CV1.1, CV1.3, CV3.1)	Ongoing part of operation	P42	Review content of the community website, and explore other marketing opportunities to ensure that Roxby Downs is promoted as a great place to live and work (O?)
CV1.2 A cultural centre that enables development and extension of the cultural identity of a diverse population from differing backgrounds			Cultural Services	
A51	Develop an annual program of events for the cultural centre and Richardson Place which highlights the diverse demographic of the community (R) (CV1.2, CV1.1, CV1.3)	Program completed and successfully delivered. Ongoing part of operation	P43	Develop an annual program of events for the cultural centre and Richardson Place which highlights the diverse demographic of the community (R)
A52	Develop an arts and culture policy that supports the arts and is used in supporting arts and cultural development facility usage in the Cultural Centre (O) (CV1.2, CV1.1, CV1.3)		P44	Develop an arts and culture policy that supports the arts and is used in supporting arts and cultural development facility usage in the Cultural Centre (O)
A53	Assist community and cultural events including annual Christmas Pageant and various Arts Festivals (R) (CV1.2, CV1.1, CV1.3)	Ongoing part of operation		
CV1.3 A cohesive community that values its strong culture and common purpose			Cultural Services	
A54	Assist Community Board and Forums presence at Market Days and Community Events (R) (CV1.3, L2.1)	Ongoing part of operation	P45	Assist community and cultural events including annual Christmas Pageant and various Arts Festivals (R)
A55	Assist in establishing and maintaining Community Board and Forum Newsletter (O) (CV1.3, L2.1)	Ongoing part of operation	P46	Assist Community Board and Forums presence at Market Days and Community Events (R)
A56	Implement a marketing and communications program (R) (CV1.3, L1.3, SE1.5)	Ongoing part of operation	P47	Assist in establishing and maintaining Community Board and Forum Newsletter (O)
			P48	Implement a marketing and communications program (R)

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
CV2 A vibrant main street "Establishing the main street as a positive, creative and supportive place for the community to interact"		
CV2.1 A unique and vibrant Richardson Place as the focus of social, business and leisure activities for the community		Community Development
A57 Support alfresco dining activities on Richardson Place (O) (CV2.1, CV1.1, CV1.3)	Ongoing part of operation	P49 Support alfresco dining activities on Richardson Place (O)
A58 Facilitate arts and cultural activities on Richardson Place (R) (CV2.1, CV1.1, CV1.3)	Ongoing part of operation	P50 Facilitate arts and cultural activities on Richardson Place (R)
A59 Investigate options for twilight markets and producers markets to complement existing market days (R) (CV2.1, CV1.1, CV1.3)	Under review	P51 Investigate options for twilight markets and producers markets to complement existing market days (R)
A60 Continue development and implementation of a year round rotating banner program to add colour and vibrancy to Richardson Place (R) (CV2.1, CV1.1, CV1.3)	Ongoing part of operation	P52 Continue development and implementation of a year round rotating banner program to add colour and vibrancy to Richardson Place (R)
A61 With 2013/14 funding assistance from the Minister for Planning through the Places for People funding program continue with the 'Revitalising Richardson Place' project to bring in main street place making specialists to liaise with stakeholder focus groups to advise on an activation program for Richardson Place via hard and soft infrastructure. Scope to include (O) (CV2.1, CV1.1, CV1.3) (a) all suggestions that arose from the 2014 Future Roxby! consultations that have a potential impact or need to be consider as part of the review (b) an implementation program as funding priorities dictate over a notional 10 year period	Initial project completed	P53 With 2014/15 funding assistance from the Minister for Planning through the Places for People funding program, continue with the 'Revitalising Richardson Place' project from 2014/15 by undertaking detailed design work for an total implementation in the next few years as funds permit (O)
A62 Review Community Notice Board requirements (O) (CV2.1, CV1.1, CV1.3)	Ongoing part of operation	P54 Explore opportunities for more major cultural events to be delivered in town (R)
CV2.2 An interactive Cultural Centre that is the town's Community hub		Cultural Services
A63 Operate an interactive Cultural Centre comprising Auditorium, Dunes Cafe, Visitor Information Centre, Art Gallery, Cinema, and Library to continue to provide, maintain and expand a range of high quality customer services for a variety of patrons in a pleasant and expanded environment. (R) (CV2.2, CV1.1, CV1.3)	Ongoing part of operation	P55 Operate an interactive Cultural Centre comprising Auditorium, Dunes Cafe, Visitor Information Centre, Art Gallery, Cinema, and Library to continue to provide, maintain and expand a range of high quality customer services for a variety of patrons in a pleasant and expanded environment. (R)
A64 Support and facilitate community groups using the resources available in the Culture and Leisure Centres (R) (CV2.2, CV1.1, CV1.3)	Ongoing part of operation	P56 Support and facilitate community groups using the resources available in the Culture and Leisure Centres (R)
A65 As a result of completion of the 'Link Project' and Future Roxby! consultation reviews amend the scope of works and undertake a range of internal and external improvements that maximise the scope of an expanded range of services that can be offered for all ages and users includes Art Gallery, VIC, Café, Toilet Amenities including Parents Room, Small Kids Play Space, Radio Station, Green Room & Library Work Room Refurbishment. Design 2013/14. Construction 2014/15 subject to tender prices received. (CV2.2, CV1.1, CV1.3)	Project deferred due to cost and scope of asset replacement work reduced	P57 Review and undertake various minor asset replacements and improvements (O) (a) Play Café minor upgrade of toys, replacement of AV equipment and screens
A66 Arrange heating of the Auditorium using the existing air conditioning system as part of the Cultural Centre Upgrade (CV2.2, CV1.1, CV1.3)	Design and contract engagement finalised	P58 Install gas heating in the Auditorium (continued from 2014/15)
A67 Review and undertake various minor improvements (O) (CV2.2, CV1.1, CV1.3)	Ongoing part of operation	P59 In conjunction with completing the relining and sealing of area between cinema and auditorium, refurbish the green room and upgrade kitchen (continued from 2014/15)

2014/15 Actions		2014/15 Achievements	2015/16 Proposed Actions	
CV2.3	IntegratiOn of the cultural and leisure precinct into Richardson Place and educational facilities			Cultural Services
A68	Review and integrate Arts support through Roxby Leisure (CV2.3, CV1.1, CV1.3)	Ongoing part of operation	P60	Review and integrate Arts support through Council's roxbylink operation (O?)
A69	As part of a review of the Master Plan review integration of culture and leisure centres with DECD (O) (CV2.3, CV1.1, CV1.3, SE1.3)		P61	As part of a review of the Master Plan review integration of culture and leisure centres with DECD (O)
A70	Establish a new outdoor eating area at entrance to main entrance of Cultural Centre (O) (CV2.3, CV1.1, CV1.3, SE1.3)	Small low cost area provided	P62	Continue to establish a new outdoor eating area at entrance to the main entrance to the Cultural Centre (O)
A71	As a result of completion of the Cultural Centre Redevelopment Project and Future Roxby! consultation reviews (CV2.3, CV1.1, CV1.3, SE1.3) (a) Finalise options for expansion of the Cultural Centre adjacent to Richardson Place which incorporate a Kids Play Cafe and small Community Retail Pop up area fronting Richardson Place. Construction 2014/15 subject to tender prices received (O) (b) Following completion of the project, review the potential use and implement policies for use of the ground floor section that will maximise the opportunity for the establishment of "Pop Up" Retail, Artisans and Other Community/ Retail use. (O)	Project deferred due to cost and scope of asset replacement work reduced		
CV3	A community which celebrates cultural diversity "An inclusive community that values diversity and cultural infusion"			
CV3.1	A cohesive community that values and celebrates our pioneering culture and multicultural identity			Cultural Services
A72	Work with Aboriginal and Torres Strait Islander residents of Roxby Downs and education providers on ATSI education programs for children and adults and on new initiatives generally (O) (CV3.1, CV1.1, CV1.3, SE1.3)	Ongoing part of operation	P63	Work with Aboriginal and Torres Strait Islander residents of Roxby Downs and education providers on ATSI education programs for children and adults and on new initiatives generally (O)
A73	Work with members of the Roxby Downs Aboriginal and Torres Strait Islander communities on Cultural Awareness activities and NAIDOC week including representatives from the three local Aboriginal groups of the Roxby Downs area (R) (CV3.1, CV1.1, CV1.3)	Ongoing part of operation	P64	Work with members of the Roxby Downs Aboriginal and Torres Strait Islander communities on Cultural Awareness activities and NAIDOC week including representatives from Kokatha (R)
A74	Support Multicultural Forum activities including the World Food and Music Festival (R) (CV3.1, CV1.1, CV1.3, SE1.3)	Ongoing part of operation	P65	Support Multicultural Forum activities R)
A75	Work with Multicultural Forum to facilitate their activities within the Cultural Centre (R) (CV3.1, CV1.1, CV1.3)	Ongoing part of operation	P66	Work with Multicultural Forum to utilise the Community Youth Kitchen once the capital project upon completion of the capital project (R)
			P67	Work with Multicultural Forum to generally facilitate their activities (R)
CV3.2	Greater connection and understanding between young and older people			Cultural Services
A76	Through Council's Community Projects Officer (Youth and Children) develop and implement a range of youth strategies in conjunction with the Roxby Youth Forum (YAC) (R) (CV3.2, SE1.2, SE1.3)	Ongoing part of operation	P68	Through Council's roxbylink Community Projects Officer (Youth and Children) develop and implement a range of youth strategies in conjunction with the Roxby Youth Forum (YAC) (R)
A77	Through Council's Community Projects Officer (Youth and Children) develop and implement a range of strategies targeting children aged 8 to 12 yrs (R) (CV3.2, SE1.2, SE1.3)	Ongoing part of operation		
A78	Coordinate a Community Youth Mentoring Program in collaboration with RDAS (R) (CV3.2, SE1.2, SE1.3)	Mentoring program now managed by RDAS.		

2014/15 Actions		2014/15 Achievements	2015/16 Proposed Actions	
A79	The collaboration between the Community Projects Officer (Youth and Children) and Roxby LINK to develop a sustainable youth activity program (CV3.2, SE1.2, SE1.3)	Ongoing part of operation		
CV4	A vibrant and diverse arts culture "Encouragement of dynamic cultural and arts activity"			
CV4.1	Civic leadership and support in local cultural and arts activities			Cultural Services
A80	Explore opportunities for more major cultural events to be delivered in town (R) (CV4.1, CV1.1, CV 1.3, L2.4)	Ongoing part of operation and incorporated into Councils cultural development show program	P69	Explore opportunities for more major cultural events to be delivered in town (R)
A81	Incorporate some Arts elements into future playground developments (O) (CV4.1, CV1.1, CV 1.3)	Under review	P70	Incorporate some Arts elements into future playground developments (O)
A82	Work with community to assist and support additional public art installations (R) (CV4.1, CV1.1, CV 1.3)	Ongoing part of operation	P71	Work with community to assist and support additional public art installations (R)
A83	In conjunction with Country Arts SA employ an Arts and Cultural Development Officer	Part of operation but not continued in 2015/16		
A84	Support and assist Arts & Culture Forum (R) (CV4.1, CV1.1, CV 1.3, SE1.3)	Ongoing part of operation	P72	In conjunction with Country Arts SA employ a Cultural Development Officer (S)
A85	Support and assist in facilitating the Red Earth Festival on a biannual basis as requested by the Arts and Cultural Forum (R) (CV4.1, CV1.1, CV 1.3)	Ongoing part of operation	P73	Support and assist Arts & Culture Forum (R)
A86	Support and assist in the World Food and Music Festival on a biannual basis (R) (CV4.1, CV1.1, CV 1.3, CV3.1)	Ongoing part of operation	P74	Support and assist facilitating the 2015 Red Earth Festival (R)
A87	Partner with BHP Billiton to install a 25 th anniversary time capsule into the RoxbyLINK Visitor Information Centre (CV4.1, CV1.1, CV 1.3, CV3.1)	Under development	P75	Support and assist in the World Food and Music Festival on a biannual basis (R)
CV4.2	Cultural Centre as a regional hub for the arts			Cultural Services
A88	Develop a program to expand and host Country Arts SA events in the Cultural Centre (O) (CV4.2, CV4.1)	Ongoing part of operation and incorporated into Councils cultural development show program	P76	Develop a program to expand and host Country Arts SA events in the Cultural Centre (O)
A89	Assist community groups and forums to conduct arts activities within the Cultural Precinct (R) (CV4.2, CV4.1, L2.4, SE1.1)	Ongoing part of operation	P77	Assist community groups and forums to conduct arts activities within the Cultural Precinct (R)
A90	Develop and implement a program of increased live performance arts events within the Cultural Precinct (R) (CV4.2, CV4.1)	Ongoing part of operation and incorporated into Councils cultural development show program	P78	Develop and implement a program of increased live performance arts events within the Cultural Precinct (R)
A91	Assist in the establishment of a 'Friends of the Cinema' group (O) (CV4.2, CV4.1, L2.4, SE1.1)	Under development	P79	Assist in the establishment of a 'Friends of the Cinema' group (O)
A92	Stimulate general interest and awareness of the Arts by appropriate exhibitions, showcasing local and regional artists and running local arts competitions in the Art Gallery, Cafe and Link Building (R) (CV4.2, CV4.1, SE1.1)	Ongoing part of operation	P80	Stimulate general interest and awareness of the Arts by appropriate exhibitions, showcasing local and regional artists and running local arts competitions in the Art Gallery, Cafe and Link Building (R)
A93	Encourage establishment of Friends of the Art Gallery to work with the Centre to gain community feedback for art displays and to assist with community marketing of programs (R) (CV4.2, CV4.1, SE1.1)	Ongoing part of operation	P81	Encourage establishment of Friends of the Art Gallery to work with the Centre to gain community feedback for art displays and to assist with community marketing of programs (R)
A94	Hold 'Opening Nights' for new Exhibitions with nibbles & wine (CV4.2, CV4.1)	Ongoing part of operation	P82	Hold 'Opening Nights' for new Exhibitions with nibbles & wine (O)
A95	Liaise with the Schools to encourage classes of students to visit the Gallery (children to learn the appreciation of Art) (CV4.2, CV4.1, SE1.3)	Ongoing part of operation		
A96	Maximise use of recently converted cinema to digital operation (R) (CV4.2, CV4.1)	Ongoing part of operation		

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
SE1.1 A Community that shares its skills and knowledge		Community Development
A97 Facilitate a Roxby Skills register on roxbydowns.com.au (R) (SE1.1, SE1.2, L2.4)		P83 Facilitate a Roxby Skills register on roxbydowns.com.au (R)
A98 Assist in the development of healthy and social activities for men (R) (SE1.1, CV1.1)		P84 Assist in the development of health and social activities for men (R)
A99 Assist and support the Roxby Downs Women's Forum (R) (SE1.1, CV1.1, C)	Ongoing part of operation	P85 Assist and support the Roxby Downs Women's Forum (R)
A100 Facilitate development of a youth community kitchen (O) (SE1.1, CV3.1, L2.4)	Consultation, design and tendering for accompanying project completed for delivery in 2015/16	P86 Reconstruct and extend existing Community Youth Centre to include a fully functioning kitchen (project commenced in 2014/15 with public consultation, design and tendering processes being completed) (O)
SE1.2 Youth development, participation and wellbeing		Youth Development
A101 Support Roxby Youth Forum (YAC) and assist in activities and events they undertake (R) (SE1.2, CV1.1)	Ongoing part of operation	P87 Support Roxby Youth Forum (YAC) and assist in activities and events they undertake (R)
A102 Investigate installation of shade sails over Skate Park (SE1.2, SE2.3, SE3.3)	To be reviewed as part Lions Park Playground design	P88 Investigate installation of shade sails over Skate Park as part of master planning work associated with Lions Park
A103 Maintain & develop Youth Centre via various asset replacement works (R) (SE1.2, SE2.2, E1.2, CV1.1)	Redevelopment to commence late 2015	P89 Reconstruct and extend existing Community Youth Centre to include a fully functioning kitchen (project commenced in 2014/15 with public consultation, design and tendering processes being completed) (O)
A104 Seek feedback from young people on Community Library programs, resources and activities (R) (SE1.2, SE2.2, E1.2, CV1.1)	Ongoing part of operation	
SE1.3 Creativity and learning for ages within the community		Library Services
A105 Increase the number of children's holiday and toddler story time programs (R) (SE1.3, SE2.2, SE2.4)	Ongoing part of operation	P90 Increase the number of children's holiday and toddler story time programs (R)
A106 Promote library services both in-house and through local media (R) (SE1.3, SE2.2)	Ongoing part of operation	P91 Promote library services both in-house and through local media (R)
A107 Encourage increased usage of the library as a venue for community activity (R) (SE1.3, CV2.2, SE2.3)	Ongoing part of operation	P92 Encourage increased usage of the library as a venue for community activity (R)
A108 Review opening hours of the library to ensure that they meet the needs of the community (SE1.3, CV2.2, SE2.3)	Current hours consolidated but continually reviewed	P93 Review opening hours of the library to ensure that they meet the needs of the community (R)
A109 Assist volunteers to operate a community toy library (R) (SE1.3, CV2.2)	Ongoing part of operation	P94 Consolidate operation of community toy library within library's operations (R)
A110 Run English Conversation classes in the library for migrants (R) (SE1.3, SE2.2, SE2.4)	Under review	P95 Run English conversation classes in the library for people with English as a second language (R)
A111 Investigate funding opportunities for Adult Community Learning Programs (S) (SE1.3, SE2.2, SE2.4)	Under review	P96 Facilitate digital learning opportunities and encourage use of the library's digital workspaces (R)
A112 Facilitate digital learning opportunities and encourage use of the library's digital workspaces (SE1.3, SE2.2, SE2.4)	Ongoing part of operation	P97 Encourage and support the Community Board to facilitate a wider community review of the provision of childcare generally to ensure a long term sustainable future to meet community needs (O)
A113 Encourage and support the Community Board to facilitate a wider community review of the provision of childcare generally to ensure a long term sustainable future to meet community needs (SE1.3, SE2.2, SE2.4)	Ongoing part of operation	

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
SE1.4 Cooperative relationships between community and business		Community Development
A114 Assist in the development of community cooperatives where possible (O) (SE1.4, SE1.1)		P98 Assist in the development of community cooperatives where possible (O)
A115 Encourage a more holistic approach to service delivery with the health providers (O) (SE1.4, SE2.1)	Ongoing part of support for Health Forum	P99 Support Business Forum (O)
SE1.5 Progressive relevant community oriented media services		Community Development
A116 Review and improve operation of Council and RoxbyLINK information on the Roxby Downs Dot Com community web-site (R) (SE1.5, L1.3)	Ongoing part of operation	P100 Review and improve operation of Council and roxbylink information on roxbydowns.com (R)
A117 Encourage The Monitor Community Newspaper and RoxFM community radio to develop closer partnership arrangements and share resources (R) (SE1.5, L1.3)	Ongoing part of operation	
A118 Support the weekly "The Vibe" community radio show on RoxFM (SE1.5, L1.3)	Ongoing part of operation	P101 Encourage the Monitor Community Newspaper and RoxFM community radio to develop closer partnership arrangements and share resources (R)
A119 Sponsor support The Monitor and RoxFM Community Radio on an "as needs" basis (R) (SE1.5, L1.3)	Ongoing part of operation	P102 Support the weekly "The Vibe" community radio show on RoxFM
A120 Examine ways to integrate community media with other community communication avenues (R) (SE1.5, L1.3)	Ongoing part of operation	P103 Support The Monitor and RoxFM Community Radio on an "as needs" basis (R)
A121 In partnership with The Monitor and RoxFM Community Radio jointly contribute to, develop and maintain the community web site "Roxby Downs Dot Com" (R) (SE1.5, L1.3)	Ongoing part of operation	P104 Examine ways to integrate community media with other community communication avenues (R)
A122 Include a relocated RoxFM and The Monitor as part of the 'Linking Roxby Redevelopment' of the Cultural and Leisure Precincts	Project deferred due to cost and scope of asset replacement work reduced but other opportunities may arise	P105 In partnership with The Monitor and RoxFM Community Radio jointly contribute to, develop and maintain the community website roxbydowns.com (R)
SE1.6 Affordable and accessible housing that meets the needs of the community		Community Development
A123 Investigate proposal for a Community Cooperative Housing Scheme (O) (SE1.6, EC2.1, CV1.1)		P106 Investigate proposal for a Community Cooperative Housing Scheme (Not likely in foreseeable future but keep on the agenda) (O)
SE2 Healthy and active community "Quality health, lifestyle, education and recreational facilities"		
SE2.1 Health and family support services in the community		Health
A124 In accordance with responsibilities under the Public Health Act 2011 implement actions from the adopted Roxby Healthy Community Health Plan in partnership with the Roxby Downs Health Forum and other stakeholders (SE2.1)	Ongoing part of operation	P107 In accordance with responsibilities under the Public Health Act 2011 implement actions from the adopted Roxby Healthy Community Health Plan in partnership with the Roxby Downs Health Forum and other stakeholders
A125 Continue to incorporate the role of Alcohol and Substance Project Officer within the Community Team to achieve better outcomes and collaboration of agencies dealing with social issues associated with alcohol and/or substance abuse (R) (SE2.1, EV3.5)	Ongoing part of operation	P108 Participate and support and assist the Alcohol & Substance Abuse Forum and participate in the Alcohol Accord (R)
A126 Participate and support and assist the Alcohol & Substance Abuse Forum and participate in the Alcohol Accord (R) (SE2.1, L2.4)	Ongoing part of operation	P109 Provide ongoing environmental health services to the community (R)
A127 Continue to investigate the feasibility of implementing a "dry zone" for the public places of the town (medium term strategy)(O) (SE2.1, L1.2)	Not currently seen as a priority.	P110 Participate and support Roxby Downs Health Forum (R)
A128 Provide ongoing environmental health services to the community (R) (SE2.1, EV3.5)	Ongoing part of operation	P111 Work with the Education and Child Development Forum to improve education outcomes

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
A129 Participate and support Roxby Downs Health Forum (R) (SE2.1, L2.4)	Ongoing part of operation	P112 Support the Happy and Healthy Expo on a biannual basis
A130 Develop positive parenting seminars to support local parents (SE2.1, L2.4)		
A131 Work with the Education and Child Development Forum to improve education outcomes (SE2.1, L2.4)	Ongoing part of operation	
A132 Support the annual Happy and Healthy Expo (SE2.1, L2.4)	Ongoing part of operation	
SE2.2 Integrated recreation, sporting and leisure programs that contribute to the wellbeing of the community		Leisure
A133 Assist in re-establishing a Sport & Recreation Forum, to provide for a more active long term role to increase awareness and develop sporting and community groups (O) (SE2.2, L2.4)	Ongoing part of operation	P113 Assist in re-establishing a Sport & Recreation Forum, to provide for a more active long term role to increase awareness and develop sporting and community groups (O)
A134 Seek funding assistance from the Department of Recreation and Sport to implement a program to work with stakeholders to develop and assist local clubs to increase participation, improve administration and assist in the broader strategic development of sport and recreation (S) (SE2.2, L2.4)	Funding assistance obtained	P114 With funding assistance from the Department of Recreation and Sport implement a program over 3 years to work with stakeholders to develop and assist local clubs to increase participation, improve administration and assist in the broader strategic development of sport and recreation (S)
A135 Review and update recreation program offerings to assist in maintaining healthy lifestyles (R) (SE2.2, L1.2)	Ongoing part of operation	P115 Review and update recreation program offerings to assist in maintaining healthy lifestyles (R)
A136 Examine potential for sponsorship of sporting events with BHP Billiton and local business (O) (SE2.2, SE1.4)	Ongoing part of operation	P116 Examine potential for sponsorship of sporting events with BHP Billiton and local business (O)
A137 Explore opportunities for expansion of sporting services (O) (SE2.2, L1.2)	Under review	P117 Explore opportunities for expansion of sporting services (O)
A138 Create a sporting event that other area associations could participate in (O) (SE2.2)	Under review	P118 Create a sporting event that other area associations could participate in (O)
A139 Work in partnership with BHP Billiton to bring high level sporting teams to Roxby Downs (O) (SE2.2)	Under review	P119 Work in partnership with BHP Billiton to bring high level sporting teams to Roxby Downs (O)
A140 Continue to work with associations that currently use the facilities to increase participation numbers and sports events/competitions (O) (SE2.2)	Ongoing part of operation	P120 Continue to work with associations that currently use the facilities to increase participation numbers and sports events/competitions (O)
A141 Work with and support the FFSA to bring National Premier League Football (Soccer) matches to Roxby Downs in 2014, 2015 and 2016 as part of their Regional round program (R) (SE2.2)	Ongoing part of operation	P121 Work with and support the FFSA to bring National Premier League Football (Soccer) matches to Roxby Downs in 2014, 2015 and 2016 as part of their Regional round program (R)
A142 Use profits derived from the FFSA Regional Round Program to create a Junior Sport Foundation (R) (SE2.2)	Ongoing part of operation	P122 Use profits derived from the FFSA Regional Round Program to create a Junior Sport Foundation (R)
A143 Hold sports clinics from umpiring through to individual clinics (O) (SE2.2)	Ongoing part of operation	P123 Hold sports clinics from umpiring through to individual clinics (O)
A144 Provide opportunities for student leadership and development of specific job training experiences (O) (SE2.2, SE1.1)	Ongoing part of operation	P124 Provide opportunities for student leadership and development of specific job training experiences (O)
SE2.3 Integrated and cost effective developed recreation and sporting facilities		Leisure
A145 In partnership with BHP Billiton integrate improved recreational facilities into a revised Township Master Plan now that expansion has been deferred and scope of township expansion likely to be reduced from that previously envisaged (O) (SE2.3, L2.2)	Part of Sport & Recreation Review	P125 As part of a resource agreement with the Roxby Downs Golf Club, maintain and upgrade township ovals (O)
A146 Following outcomes arising from Council's Sport and Recreation Review Team who are working with Sport and Recreation Stakeholder Steering Group implement improvements to facilities and management the next 3-4 year period. (O) (R) (SE2.3, L2.2)	Part of Sport & Recreation Review	P126 Following outcomes arising from Council's Sport and Recreation Review Team who are working with Sport and Recreation Stakeholder Steering Group, implement improvements to facilities and management the next 3-4 year period. (O) (R)

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
A147 Develop a long term strategy for the development and management of all recreation facilities in partnership with users and sporting clubs (R) (SE2.3, L2.2)	Project well developed	P127 Develop a long term strategy for the development and management of all recreation facilities in partnership with users and sporting clubs (R)
A148 Explore possibilities of inclusion of a half-court basketball court adjacent to skateboard track as part of an overall redevelopment of Lions Park (O) (SE2.3, SE3.3)	To be reviewed as part Lions Park Playground design	P128 Explore possibilities of inclusion of a half-court basketball court adjacent to skateboard track and BMX track as part of an overall redevelopment of Lions Park (O)
A149 Integrate improved coordination of sporting use on secondary playing areas pitch to cater for soccer, hockey and rugby teams (R) (SE2.3, L2.2)	Part of overall Sport & Recreation Review	P129 Integrate improved coordination of sporting use on small oval and allied playing areas to cater for existing and emerging sports. (R)
A150 Revamp amenity and enhance access at rear of Leisure Centre (O) (SE2.3, EV3.1)	Completed	
SE2.4 Delivery of fun active accessible activities for young people		Leisure
A151 Review the current opening times for crèche and Nippy Gym and implement further times as the needs arise (O) (SE2.4, SE2.1, SE2.3, SE2.7)	Ongoing part of operation	P130 Review the current opening times for crèche and Nippy Gym and implement further times as the needs arise (O)
A152 Incorporate pulse fitness staff, Health Workers, and Physios to improve Nippy Gym activities for kids, to improve their motor skills (O) (SE2.4, SE2.1, SE2.3, SE2.7)	Ongoing part of operation	P131 Incorporate Pulse Fitness staff, health workers, and physios to improve Nippy Gym activities for kids, to improve their motor skills (O)
A153 Initiate the small upgrade improvements to the Crèche including creating a mural theme wall, installing an outdoor painting board repainting walls, removing door and installing gate and erecting curtains (O) (SE2.4, SE2.1, SE2.3, SE2.7)	Completed	P132 Apply to the National Disability Insurance Scheme to become an approved provider
SE2.5 Well managed reactive and adaptable swimming facilities		Swimming
A154 Expand and adapt range of swimming classes including classes for those with disabilities, adults, and young children (R) (SE2.5, SE2.1, SE2.3, SE2.4)	Ongoing part of operation	P133 Expand and adapt range of swimming classes including classes for those with disabilities, adults, and young children (R)
A155 Increase usage by current membership options and session times (R) (SE2.5, SE2.1, SE2.3)	Ongoing part of operation	P134 Increase usage by current membership options and session times (R)
A156 Promote water safety for children in local community before summer (R) (SE2.5, SE2.1, SE2.3, SE2.4)	Ongoing part of operation	P135 Promote water safety for children in local community before summer (R)
A157 Continue to seek out more qualified staff and assist with up skilling (SE2.5, SE2.1, SE2.3)	Ongoing part of operation	P136 Continue to seek out more qualified staff and assist with up skilling (O)
A158 Run all year round swim school (R) (SE2.5, SE2.1, SE2.3, SE2.4)	Ongoing part of operation	P137 Run all year round swim school (R)
A159 Run outdoor movie screenings to increase visitation (R) (SE2.5, SE2.1, SE2.3, CV1.2, CV1.3)	Trial initiated	P138 Run outdoor movie screenings to increase visitation (R)
A160 Provide the various minor improvements to swimming facilities including the following (O&S) (SE2.5, SE2.1, SE2.3)		P139 Provide the various minor improvements to swimming facilities including the following (O&S)
(a) New seating for indoor swimming pool	Completed	(a) Improve gardens and BBQ facilities
(b) New water play equipment		P140 Complete the redesign of the toddler pool with a view to commencing construction following closure of the 2016 summer pool season (2015/16 and 2016/17 project)
		P141 Revamp soda ash storage area at the swimming pool plant room and upgrade chlorine gas system
		P142 Refurbish swimming pool change rooms as part of Community Youth Centre project (project commenced in 2014/15 with public consultation, design and tendering processes being completed) (O)

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
SE2.6 An excellent and well-resourced gymnasium with an expanded array of services		Leisure
A161 Implement program to ensure members are provided with greater customer service and motivation during workout (R) (SE2.6, SE2.1, SE2.3, SE2.7)	Ongoing part of operation	P143 Implement program to ensure members are provided with greater customer service and motivation during workout (R)
A162 Defer potential extension in favour of a refurbishment of the upstairs gymnasium (Project over 2 years. Design 2013/14. Construct 2014/15). (SE2.6, SE2.3, SE2.7)	Project deferred due to cost and scope of asset replacement work reduced	P144 Provide for various Gym replacements and improvements including the following(O&S) (a) New flooring, AV upgrade, painting and equipment upgrade
A163 Following completion of an extension to the gymnasium introduce expanded hours of operation. (O) (SE2.6, SE2.3, SE2.7)	Project deferred due to cost and scope of asset replacement work reduced	
A164 Provide for various Gym improvements (O&S) (SE2.6, SE2.3, SE2.7)	Ongoing part of operation	
SE2.7 Well presented and multi-use leisure facilities		Leisure
A165 Implement changes to software management as part of an integrated Council wide strategy (O) (SE2.7, SE2.3)	Under review	P145 Implement changes to software management as part of an integrated Council-wide strategy (O)
A166 Rearrange foyer improvements as part of revamping main entrance. (Design 2013/14, Construct 2014/15) (SE2.7, SE2.3)	Project deferred due to cost and scope of asset replacement work reduced	P146 Provide for asset replacements and minor roxbylink centre improvements (O&S) (a) Resurface and seal stadium, auditorium, café and squash court floors (b) Other minor allowance
A167 Provide for the various Leisure Centre improvements (O&S) (SE2.7, SE2.3) (a) replace outdoor furniture (b) major service to air-conditioning system	Completed	
A168 Investigate potential upgrades to Leisure Centre Facilities (O&S) (SE2.7, SE2.3) (c) revamp main pedestrian entrance (Project over 2-3 years. Concept 2014/15 with design in subsequent years (SE2.7, SE2.3)	Project deferred due to cost and scope of asset replacement work reduced	
SE2.8 Safe community transport network		Roads & Streets
A169 Continue to maintain roads, streets, footpaths and bike paths within constraints of available funding allocations (R) (SE2.8, EV3.1)	Ongoing part of operation	P147 Continue to maintain roads, streets, and bike paths within constraints of available funding allocations (R)
A170 Refine Asset Maintenance Strategy by undertaking condition audits to more accurately reflect long term asset renewal program (R) (SE2.8, L1.2)	Ongoing part of operation	P148 Reseal section of Olympic Way. Shoulder improvements and patching and reseal
A173 Continue to review traffic management and parking practices within township, provide effective education and enforcement and initiate improvements (R) (SE2.8)	Ongoing part of operation	P149 Refine Asset Maintenance Strategy by undertaking condition audits to more accurately reflect long term asset renewal program (R)
A174 Support and work with Roxby Roadsafe with respect to supporting their community road safety role within the community (SE2.8)	Ongoing part of operation	P150 Continue to review traffic management and parking practices within township, provide effective education and enforcement and initiate improvements (R)
A175 Support Community Board's investigation into the provision of a Community Bus service (SE2.8)	Support provided. RDAS service now available	P151 Support and work with Roxby Roadsafe with respect to supporting their community road safety role within the community (O)
A176 Streetscape replacements and improvements(R) (SE2.8, EV3.1)	Ongoing part of operation	P152 Construct new second pedestrian crossing in Richardson Place adjacent to RSL Community Memorial (design and tender processes completed in 2014/15)
A177 Reseal section of Olympic Way. Shoulder improvements and patching 2014/15 and reseal 2015/16 (SE2.8, EV3.1)	Completed	
A178 Construct new pedestrian crossing in Richardson Place adjacent to RSL Community Memorial (SE2.8, EV3.1)	Design and tender completed for construction in 2015/16	
A179 Complete review of LED lighting options for street lighting improvements and initiate a wider replacement program (O&S) (SE2.8, EV3.1)	Under review	

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
A180 Provide and maintain adequate Street Lighting (R) (SE2.8, EV3.1)	Ongoing part of operation	
SE2.9 Safe community footpath network		Footpaths
A169 Continue to maintain roads, streets, footpaths and bike paths within constraints of available funding allocations (R) (SE2.8, EV3.1)	Ongoing part of operation	P153 Continue to maintain footpaths within constraints of available funding allocations (R)
A170 Refine Asset Maintenance Strategy by undertaking condition audits to more accurately reflect long term asset renewal program (R) (SE2.8, L1.2)	Ongoing part of operation	P154 Refine Asset Maintenance Strategy by undertaking condition audits to more accurately reflect long term asset renewal program (R)
A171 Complete bitumen footpath replacement program at Kennebery, Bopeechee & Mulgaria Streets (O) (SE2.8, EV3.1)	Completed	P155 Footpaths asset replacements and minor extensions in various streets (a) Annual Allowance (b) Olympic Way extension
A172 New Footpath Extensions to Wangianna Street (concrete) and Olympic Way from Axehead Rd to BP Service Station (bitumen) (SE2.8, EV3.1)	Completed	
SE3 Access to services and facilities Access to a range of services in a remote location that is equal to or better than more populated locations"		
SE3.1 Efficient, reliable and cost efficient water supply		Water
A181 Maintain Roxby Water's Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy (R) (SE3.1, L1.5)	Ongoing part of operation	P156 Operate Roxby Water's water supply operation in an efficient and cost effective manner (O)
A182 Implement Water Meter Replacement Program (O) (SE3.1, L1.5)	Ongoing part of operation	P157 Undertake marketing campaign to encourage direct debit and credit card payment options for consumers (R)
A183 In conjunction with BHP Billiton review water supply requirements and develop and implement an appropriate management strategy (SE3.1, L1.5)	Under review	P158 Explore other methods for retail payments for consumers (R)
A184 Implement Water Plant & Equipment Replacement Program including the following works (O) (SE3.1, L1.5) (a) Upgrade SCADA Software and programming to control of pump stations, both sewer and potable water. Incorporates alarms, record keeping, monitoring, maintenance etc (b) Backup Township Water Supply Pump (c) Undertake various water asset replacement works	Partially completed with balance in 2015/16	P159 Maintain Roxby Water's Water Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy (R)
A189 Undertake marketing campaign to encourage direct debit and credit card payment options for consumers (R) (SE3.1, L1.5)	Ongoing part of operation	P160 Implement Water Meter Replacement Program (O)
A190 Explore other methods for retail payments for consumers (R) (SE3.1, L1.5)	Ongoing part of operation	P161 In conjunction with BHP Billiton review water supply requirements and develop and implement an appropriate management strategy (O) P162 Implement Water Plant & Equipment Replacement Program including the following works (O) (a) Upgrade SCADA Software and programming to control of pump stations, for potable water. Incorporates alarms, record keeping, monitoring, maintenance (b) Backup Township Water Supply Pump (c) Other water asset replacement works
SE3.2 Efficient reliable and cost efficient sewerage services		Sewer
A181 Maintain Roxby Water's Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy (R) (SE3.1, L1.5)	Ongoing part of operation	P163 Operate Roxby Water's sewerage services in an efficient and cost effective manner (O)

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
A185 Complete replacement and upgrade of sewer reuse pump station as part of an upgrade of Council's effluent disposal system (SE3.1, L1.5)	Completed	P164 Undertake marketing campaign to encourage direct debit and credit card payment options for consumers (R)
A186 Finalise replacement and upgrade of effluent disposal and irrigation system to more efficiently and effectively dispose of sewerage effluent onto golf course (SE3.1, L1.5)	Completed	P165 Explore other methods for retail payments for consumers (R)
A187 Finalise design and complete construction of new pre-treatment lagoon, extend storage lagoon and upgrade interconnections (SE3.1, L1.5)	Completed	P166 Maintain Roxby Water's Sewer Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy (R) (a) Upgrade of control panel and alarm system to current specifications and requirements. An added benefit will be that all pump station control components and functions becomes identical (b) Upgrade SCADA Software and programming to control of pump stations Incorporating alarms, record keeping, monitoring, maintenance etc (c) Other sewer asset replacement works
A188 Implement Sewer Plant and Equipment Replacement Program including the following works: (O) (SE3.1, L1.5) (a) Upgrade of control panel and alarm system to current specifications and requirements. An added benefit will be that all pump station control components and functions becomes identical (b) Undertake other sewer asset replacement works	Completed	
A189 Undertake marketing campaign to encourage direct debit and credit card payment options for consumers (R) (SE3.1, L1.5)	Ongoing part of operation	
A190 Explore other methods for retail payments for consumers (R) (SE3.1, L1.5)	Ongoing part of operation	
SE3.3 Cost efficient power distribution and utility services to the township		
A192 Implement Power Meter Replacement Program (R) (SE3.2, L1.5)	Ongoing part of operation	P167 Operate Roxby Power's electricity distribution and retail operation in an efficient and cost effective manner (O)
A193 Purchase and install new Power meters for new customers (R) (SE3.2, L1.5)	Ongoing part of operation	P168 Review impacts of solar operation (S)
A194 Undertake marketing campaign to encourage direct debit and credit card payment options for consumers (R) (SE3.2, L1.5)		P169 Undertake marketing campaign to encourage direct debit and credit card payment options for consumers (R)
A195 Explore other methods for retail payments for consumers (R) (SE3.2, L1.5)	Ongoing part of operation	P170 Explore other methods for retail payments for consumers (R)
A196 Implement Electricity Plant and Equipment Replacement Program including the following works: (O) (SE3.2, L1.5) (a) High Voltage Plant Replacements (b) Electrical Equipment (c) Undertake various other electricity asset replacement works	Program completed	P171 Implement Power Meter Replacement Program (R)
		P172 Purchase and install new Power meters for new customers (R)
		P173 Implement Electricity Plant and Equipment Replacement Program including the following works (R) (a) Low and high voltage plant, street lights and other electricity asset replacement works

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
SE3.4 Parks, gardens and open space off active and passive recreation opportunities		Parks & Gardens
A197 Develop Open Space Area plan (O) (SE3.3, EV3.1, EV3.5)		P174 Develop Open Space Area plan (O)
A198 Assist the Rotary Club of Roxby District to construct paving and other elements at Curdimurka St Playground (R) (SE3.3, EV3.1)	Ongoing part of operation	P175 Assist the Rotary Club of Roxby District to construct paving and other elements at Curdimurka St Playground (R)
A199 In consultation with established community focus groups and stakeholders continue strategic review of all playground facilities with a view to providing for future improvements over the next 3-4 years (O). Elements already identified for consideration include the following (SE3.3, EV3.1, EV3.2)		P176 In consultation with established community focus groups and stakeholders continue strategic review of all playground facilities with a view to providing for future improvements over the next 3-4 years (O)
(a) Replace fence at Curdimurka St Playground(O)	New fence installed	
(b) New Toilet at Curdimurka Park	New toilets installed	
(c) Master Plan for Lions Park with additional input via the Sport and Recreation Review Team	Master Plan under review	
A200 Support and assist BHP Billiton with their development of the existing Emu Trail (O) (SE3.3, EV3.1, EC1.1)	Work in progress put on hold due to BHP Billiton's changed circumstances	P177 Support and assist BHP Billiton with their development of the existing Emu Trail (O)
SE3.5 Council's community role in provision of telecommunication services is efficiently and effectively undertaken		Communications
A201 In conjunction with Imparja provide ongoing telecommunication service delivery for SBS TV & radio, Commercial TV & Triple J Radio (R) (SE3.4, CV1.3)	Ongoing part of operation	P178 In conjunction with Imparja provide ongoing telecommunication service delivery for SBS TV & radio, Commercial TV & Triple J Radio (R)
A202 Assist RoxFM in improving their retransmission including expanding their area of coverage by providing upgraded facilities and the Council Depot and a part of the Cultural Centre Redevelopment (O) (SE3.4, CV1.3)	Assistance provided	P179 Assist RoxFM in improving their retransmission including expanding their area of coverage by providing upgraded facilities and the Council Depot. (Part completed in 2014/15) (O)
EC1 Economically sustainable growth "Commonality of purpose between Council, BHP Billiton and business interests to continued growth and development"		
EC1.1 Tourism and visitation which contributes to economic prosperity		Tourism
A203 Operate accredited Visitor Information Centre (VIC) as part of the Cultural Centre (R) (EC1.1, CV2.2)	Ongoing part of operation	P180 Operate accredited Visitor Information Centre (VIC) as part of the Cultural Centre (R)
A204 Work with BHP Billiton to maintain and expand mine-site tours (R) (EC1.1)	Ongoing part of operation	P181 Re-develop the Roxby Downs Brochure for distribution through Roxby Downs' and neighbouring Visitor Information and Tourist Centres (R) (R)
A205 Re-develop the Roxby Downs Brochure for distribution through Roxby Downs' and neighbouring Visitor Information and Tourist Centres (R) (R) (EC1.1, CV1.1)	Ongoing part of operation	P182 Display minerals so that tourists and locals can visualise what is being mined at Olympic Dam (R)
A206 Display minerals so that tourists and locals can visualise what is being mined at Olympic Dam (R) (EC1.1)	Ongoing part of operation	P183 Display Aboriginal artefacts from Roxby area in VIC and the art gallery (O)
A207 Display Aboriginal artefacts from Roxby area in VIC and the art gallery (O) (EC1.1, CV2.2)	Ongoing part of operation	P184 Increase range of retail items offered to tourists and locals including locally made jewellery and giftware and regional gourmet produce (R)
A208 Increase range of retail items offered to tourists and locals including locally made jewellery and giftware and regional gourmet produce (R) (EC1.1, CV2.2)	Ongoing part of operation	P185 Partner with BHP Billiton to install a 25th anniversary time capsule into the roxbylink Visitor Information Centre (S)
A209 Work with BHP Billiton to install an appropriate entrance signage statement at the entrance / entrances to Roxby Downs (EC1.1, CV2.2)	Work in progress put on hold due to BHP Billiton changed circumstances	P186 Work with BHP Billiton to install an appropriate entrance signage statement at the entrance / entrances to Roxby Downs (O)
A210 Modify and upgrade internal layout of VIC to make entrance more accessible, provide for local history displays from the Stories Project, improve customer service area and enhance office layout (Design 2013/14, Construct 2014/15(O) (EC1.1, CV2.2)	Project deferred due to cost and scope of asset replacement work reduced	

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
EC1.2 High standards of infrastructure and community values that support economic development and business growth		Business
A211 Maintain and enhance public infrastructure that supports economic development and business growth (R) (EC1.2, L1.2)	Ongoing part of operation	P187 Maintain and enhance public infrastructure that supports economic development and business growth (R)
A212 Develop a public signage program that supports business (R) (EC1.2)		P188 Develop a public signage program that supports business (R)
EC1.3 Support of BHP Billiton in encouragement of recruitment and retention of staff to provide stability and tenure in the township		Business
A213 Initiate discussions with BHP Billiton regarding areas of common interest (R) (EC1.3, SE1.4, L2.5)	Project deferred due to cost and scope of asset replacement work reduced	P189 Initiate discussions with BHP Billiton regarding areas of common interest (R)
A214 Support Business Forum with respect to a more strategic approach with respect to fly in fly out, drive in drive out workers to better access the town and access services		P190 Support Business Forum with respect to a more strategic approach with respect to fly in fly out, drive in drive out workers to better access the town and access services (O)
A215 Work with BHP Billiton and the State Government to develop a cohesive strategy for commercial property affordability, availability and choice (R) (EC1.3, SE1.4, L2.5)		P191 Work with BHP Billiton and the State Government to develop a cohesive strategy for commercial property affordability, availability and choice (R)
EC1.4 Increased employment opportunities and skills development by engaging with BHP Billiton, government agencies and education providers in targeted initiatives		Business
A215 Continue to maintain and develop effective and reciprocal relationships with key stakeholders (BHPB, Council, State Gov't) (R) (EC1.4, L2.5)	Ongoing part of operation	P192 Continue to maintain and develop effective and reciprocal relationships with key stakeholders (BHPB, Council, State Gov't) (R)
A216 Support BHP Billiton's wider education strategy (EC1.4, L2.5)	Staff member sits on Education Partnership	P193 Support BHP Billiton's wider education strategy (O)
EC1.5 Assist local business to understand and adapt their operations to address waste water reuse, waste management and recycling, fuel and power conservation and protection of the unique desert environment		Business
A217 Develop resource material and provide technical assistance to local businesses to address biodiversity/environmental best practice (R) (EC1.5, SE1.4)		P194 Develop resource materials and provide technical assistance to local businesses to address biodiversity/environmental best practice (R)
EC2 Business development "A support business environment and focus"		
EC2.1 Appropriate and affordable land supply to support a more diverse and sustainable economic business base		Business
A218 Liaise with BHP Billiton so as to be in a position to scope the projected need for appropriately zoned land to meet increased demands by commercial interests (O) (EC2.1, EV3.2)		P195 Liaise with BHP Billiton so as to be in a position to scope the projected need for appropriately zoned land to meet increased demands by commercial interests (O)
EC2.2 An active business community		Business
A219 Provide resources and support Roxby Downs Business Forum (R) (EC2.2, L2.1)	Ongoing part of operation	P196 Provide resources and support Roxby Downs Business Forum (R)
A220 Encourage Business Forum Executive to include a representative from the owners of Roxby Central	Ongoing part of operation	P197 Encourage Business Forum Executive to include a representative from the owners of Roxby Central (S)
EC2.3 Incentive packages for attraction of high demand services to the area		Business
A221 Develop and implement strategies to aid in the cohesive future development of the business sector (R) (EC2.3, SE1.4)	Ongoing part of operation	P198 Develop and implement strategies to aid in the cohesive future development of the business sector (R)

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
EC2.4 The needs of local business are understood and responded to		Business
A222 Assist Far North Regional Development Australia (RDA) with respect to accessing business so that the RDA can increase training and business support (R) (EC2.4, SE1.4)	Ongoing part of operation	P199 Assist Far North Regional Development Australia (RDA) with respect to accessing business so that the RDA can increase training and business support (R)
A223 Maintain funding for Community Projects Officer (Business) and support identified projects as they arise(R) (EC2.4, SE1.4)	Ongoing part of operation	P200 Maintain funding for Community Projects Officer (Business) and support identified projects as they arise(R)
A224 Maintain Council as a resource partner with the Far North RDA and explore opportunities for business services to be delivered from within Roxby Downs (R) (EC2.4, SE1.4)	Ongoing part of operation	P201 Maintain Council as a resource partner with the Far North RDA and explore opportunities for business services to be delivered from within Roxby Downs (R)
A225 Explore ways to support and assist and the Roxby Central Traders generally. Specific action include (S) (EC2.4, SE1.4) (a) Further dialogue with the owners of the Roxby Central Shopping Centre (b) the possible appointment of a local shopping centre manager / retail specialist	Ongoing part of operation	P202 Explore ways to support and assist and the Roxby Central Traders generally. Specific action include (S) (a) further dialogue with the owners of the Roxby Central Shopping Centre (b) review of the current operating environment of the Shopping Centre (c) the possible appointment of a local shopping centre manager / retail specialist
A226 Maintain Business Communications through the Monitor Community Newspaper (R) (EC2.4, SE1.4, SE1.5)	Ongoing part of operation	
EC2.5 A cultural Centre that provides an integrated Art Gallery, Library, and Cinema with a range of divergent and complimentary services		Cultural Services
A227 Operate an expanded and diverse array of library services from new the "Link" building (R) (EC2.4, SE1.4, SE1.5)	Ongoing development of new programs to meet community needs	P203 Monitor and investigate suitable business opportunities including those from non-traditional areas (R)
A228 Examine ways to further operationally integrate all the operations of the Art Gallery, Library and cinema with other areas within the complex (R) (EC2.4, SE1.4, SE1.5)	Ongoing part of operation	P204 Find and sell Roxby themed souvenirs (R)
EC3 A prosperous community "A strong community backed retail and service based local business environment"		
EC3.1 Roxby Downs is a regional centre for Education, Training, Retail and Service Industries, Mining Support Services and Tourism		Streetscaping
A229 Monitor and investigate suitable business opportunities including those from non-traditional areas (R) (EC3.1, SE1.4)	Under review	P205 Identify and target suitable new businesses to the area (R)
A230 Find and sell Roxby themed souvenirs (R) (EC3.1, SE1.4)	Under review	P206 Support and assist Roxby Downs Area School Industry Training Program (R)
A231 Identify and target suitable new businesses to the area (R) (EC3.1, SE1.4)	Ongoing part of operation	P207 Investigate and advocate for housing and accommodation on behalf of business (R)
A232 Support and assist Roxby Downs Area School Industry Training Program (R) (EC3.1, SE1.4)	Staff sit on interview panels	P208 Investigate possibilities of developing Roxby Downs into a regional business mining hub for the Far North of South Australia (R)
A233 Investigate and advocate for housing and accommodation on behalf of business (R) (EC3.1, SE1.4)		
A234 Investigate possibilities of developing Roxby Downs into a regional business mining hub for the Far North of South Australia (R) (EC3.1, SE1.4)		

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
EV1 An environmentally sustainable town "Responsible, cost effective management of Roxby Downs' environment including minimising waste, managing energy and preserving vegetation"		
EV1.1 Waste management services which minimise waste and optimise recycling		Waste Management
A235 Provide environmentally sound, convenient and timely waste management services (R) (EV1.1, EC1.5)	Ongoing part of operation	P209 Provide environmentally sound, convenient and timely waste management services (R)
A236 Review and implement more comprehensive waste collection, recycling and disposal options (R) (EV1.1, L1.5)	Ongoing part of operation	P210 Review and implement more comprehensive waste collection, recycling and disposal options (R)
A237 Review operation of and scope of the current Commercial Waste Levy in light of improved waste management services and increased operating costs (R) (EV1.1, L1.5)	Under review	P211 Review operation of and scope of the current Commercial Waste Levy in light of improved waste management services and increased operating costs (R)
A238 Complete design and convert Opal Road Landfill into a Waste Transfer Station (O) (EV1.1, L1.5)	Design and tendering completed. Construction in 2015/16	P212 Construct new Waste Transfer Station at the Opal Road Landfill. (design and tender undertaken in 2014/15) (O)
A239 Complete design to construct a new Waste Transfer Station on Council land in Gosse Street. Construction deferred to future years when circumstances dictate (O) (EV1.1, L1.5)	Initial concept design and planning completed but project deferred in lieu of a partnership with BSH Waste to use their facilities in Gosse Street as part of a revamped in the current Waste Management Contract arrangements	P213 Monitor arrangements to use BSH's Recycling Centre in Gosse Street as a recycling / waste drop off centre (O)
A240 Complete design to construct a new Waste Transfer Station on Council land in Gosse Street. Construction deferred to future years when circumstances dictate (O) (EV1.1, L1.5)	Project deferred in lieu of a partnership with BSH Waste to use their facilities in Gosse Street as part of a revamped in the current Waste Management Contract arrangements	
EV1.2 Native Vegetation preserved and enhanced		Environment
A241 Implement a local community education campaign concerning control and management of pest plants (R) (EV1.2, EV2.1)	Ongoing part of operations	P214 Implement a local community education campaign concerning control and management of pest plants (R)
A242 Support and participate in representative bodies concerned with land resource management (R) (EV1.2)	Ongoing part of operations	P215 Support and participate in representative bodies concerned with land resource management (R)
A243 Support regional weed removal strategy (R) (EV1.2, EV3.1)	Ongoing part of operations	P216 Support regional weed removal strategy (R)
EV1.3 Conservation of water and optimised use		Environment
A244 Develop and implement appropriate water conservation policies including improvements to development plans and guidelines and land management agreements (R) (EV1.3)	Ongoing part of operations	P217 Develop and implement appropriate water conservation policies including improvements to development plans and guidelines and land management agreements (R)
A245 Participate in suitable programs to highlight to the community existing and future water conservation initiatives to educate the community to conserve water (R) (EV1.3, EC1.5)	Ongoing part of operations	P218 Participate in suitable programs to highlight to the community existing and future water conservation initiatives to educate the community to conserve water (R)
A246 Undertake a feasibility study to better harvest stormwater and better integrate into effluent lagoons for reuse (R) (EV1.3)	Under review	P219 Undertake a feasibility study to better harvest stormwater and better integrate into effluent lagoons for reuse (R)
A247 Review redevelopment of waste water reuse systems (R) (EV1.3)	Under review	P220 Review redevelopment of waste water reuse systems (R)

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
EV1.4 Reduced energy consumption and increased renewable energy		Environment
A248 Provide information concerning Government rebates on solar hot water systems (R) (EV1.4, EV2.1)	Ongoing part of operations	P221 Provide information concerning Government rebates on solar hot water systems (R)
A249 Assist customers in energy conservation including conducting energy audits and borrowing of energy audit kits (R) (EV2.1, EC1.5)	Ongoing part of operations	P222 Assist customers in energy conservation including conducting energy audits and borrowing of energy audit kits (R)
A250 Encourage the installation of household photovoltaic arrays through power buyback tariffs (R) (EV1.4, EV2.1)		P223 Work with BHP Billiton to explore opportunities for solar powering Roxby Downs (O)
A251 Work with BHP Billiton to explore opportunities for solar powering the Roxby Downs (O) (EV1.4, L1.2)		
EV2 An environmentally involved community "Individuals in the community understand and act to reduce environment impacts"		
EV2.1 A well educated and participative community		Environment
A252 Assist, support and work with Environmental Forum including community education and awareness programs and activities (R) (EV2.1, L2.1)	Ongoing part of operations	P224 Assist, support and work with Environmental Forum including community education and awareness programs and activities (R)
A253 Continue to provide support for environmental initiatives through a dedicated Community Projects Officer (R) (EV2.1, EC1.5)	Ongoing part of operations	P225 Continue to provide support for environmental initiatives through a dedicated Community Projects Officer (R)
A254 Assist Community Garden Forum (R) (EV2.1, SE1.1)	Ongoing part of operations with in-kind support as well as staff assistance	P226 Assist Community Garden Forum to develop the garden with in kind support, materials and expertise (R)
A255 Collaborate with local schools to raise student awareness of environmental impacts (EV2.1, SE1.1)	Community Project Officer involvement with Wipe Out Waste	P227 Collaborate with local schools to raise student awareness of environmental impacts (O)
EV3 A liveable urban environment "Enhancing the character, amenity and safety of Roxby Downs"		
EV3.1 A clean and attractive environment		Streetscaping
A256 Accelerate tree planting program in public areas and streetscape verge areas (R) (EV3.1, EV1.3, EV2.1)	Under review	P228 Accelerate tree planting program in public areas and streetscape verge areas (R)
A257 Develop and promote Council's "adopt a verge" redevelopment program where Council supports residents and owners to develop the roadside verge (R) (EV3.1, EV1.3, EV2.1)	Under review	P229 Develop and promote Council's "adopt a verge" redevelopment program where Council supports residents and owners to develop the roadside verge (R)
A258 Continue to include streetscape improvements into public spaces with assistance and support of Community Garden Forum and other community groups (R) (EV3.1, EV1.3, EV2.1)	Under review	P230 Continue to include streetscape improvements into public spaces with assistance and support of Community Garden Forum and other community groups (R)
A259 Support BHP Billiton in the program to upgrade Crown Land Township Reserve areas (R) (EV3.1, EV1.3, EV2.1)	Ongoing part of operation	P231 Maintain Corella management program (O)
A260 Ensure the streets and public areas of the town are regularly cleaned and swept (R) (EV3.1, EV1.3, EV2.1)	Ongoing part of operation	P232 Support BHP Billiton in the program to upgrade Crown Land Township Reserve areas (R)
A261 Develop a range of litter control strategies to minimise discarded litter (R) (EV3.1, EV1.3, EV2.1)	Ongoing part of operation	P233 Ensure the streets and public areas of the town are regularly cleaned and swept (R)
A262 Work in partnership with BHP Billiton for them to implement design and undertake construction of outfall drainage of Roxby Village and associated catchment (O) (EV3.1, EV1.3, EV2.1)	Under review	P234 Develop a range of litter control strategies to minimise discarded litter (R)

2014/15 Actions	2014/15 Achievements	2015/16 Proposed Actions
EV3.2 A built environment that is specifically designed to address the local climate		Planning
A263 Work with BHP Billiton to develop integrated urban design guidelines for all future residential developments (O) (EV3.2, L1.2)	Under review	P235 Work with BHP Billiton to develop integrated urban design guidelines for all future residential developments (O)
A264 Develop land management agreements that include specific environmental design provisions (O) (EV3.2, L1.2)	Under review	P236 Develop land management agreements that include specific environmental design provisions (O)
EV3.3 Effective and responsive dog and cat management		Dogs & Cats
A265 Review update and implement Council's Animal Management Plan (R) (EV3.3, EV3.5)		P237 Review update and implement Council's Animal Management Plan (R)
A266 Upgrade dog pound (O) (EV3.3)		P238 Provide a detailed report on needs, costing, justification and funding for the establishment a dog park (to be worked in conjunction with Sport and Recreation Master Plan Development and Review)
		P239 Upgrade dog pound (O)
EV3.4 Management of noise control		Other Regulatory Control
A267 Undertake appropriate education and where appropriate, enforcement of provisions in relation to noise (R) (EV3.4, EV2.1)	Under review	P240 Undertake appropriate education and where appropriate, enforcement of provisions in relation to noise (R)
A268 Explore implementation of appropriate noise control by-laws (R) (EV3.4)		P241 Explore implementation of appropriate noise control by-laws (R)
EV3.5 A safe community		Health
A269 Explore options for a community safe house (O) (EV3.5, SE2.1)	Under review	P242 Explore options for a community safe house (O)
A270 Participate in and support the Drug & Alcohol Accord (R) (EV3.4)	Regular attendance at meetings	P243 Participate in and support the Drug & Alcohol Accord (R)
A271 Continue to support the work of Roxby Road Safe (R) (EV3.5, SE2.1)	Regular attendance at meetings	P244 Continue to support the work of Roxby Road Safe (R)
A272 Maintain CCTV network (R) (EV3.5.)	CCTV network maintained and improved	P245 Maintain CCTV network (R)
A273 Link with the Neighbourhood Watch Committee (R) (EV3.5, SE1.1)	Staff member has joined committee	P246 Link with the Neighbourhood Watch Committee (R)
A274 Implement Bushfire Prevention Management Plans (R) (EV3.5)	Under review	P247 Implement Bushfire Prevention Management Plans (R)
A275 Maintain streetlight monitoring and maintenance program (R) (EV3.5)	Under review	P248 Maintain streetlight monitoring and maintenance program (R)
		P249 Review of LED lighting options for street lighting improvements and initiate a wider replacement program (O&S)
EV3.6 An efficient and effective stormwater system		Stormwater
		P250 Maintain and clean stormwater drainage system (O)
		P251 Work in partnership with BHP Billiton for them to implement design and undertake construction of outfall drainage of Roxby Village and associated catchment (O)
		P252 Allowance for stormwater pits and other asset replacements (O)

MUNICIPAL COUNCIL OF ROXBY DOWNS

General Purpose Financial Reports

for the year ended 30 June 2015

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Municipal Council of Roxby Downs**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2015****CERTIFICATION OF FINANCIAL STATEMENTS**

I have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2015 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



.....
William James Boehm
ADMINISTRATOR

Date: 15/10/2015

Principal Financial Statements

Statement of Comprehensive Income for the year ended 30 June 2015			
	Notes	2015 \$'000	2014 \$'000
INCOME			
Rates	2	5,214	4,844
Statutory charges	2	63	48
User charges	2	11,029	10,586
Grants, subsidies and contributions	2	1,053	955
Investment income	2	60	152
Reimbursements	2	124	48
Other income	2	122	131
Total Income		17,665	16,764
EXPENSES			
Employee costs	3	3,548	2,635
Materials, contracts & other expenses	3	11,731	11,942
Depreciation, amortisation & impairment	3	2,563	2,439
Finance costs	3	22	17
Total Expenses		17,864	17,033
OPERATING SURPLUS / (DEFICIT)		(199)	(269)
Asset disposal & fair value adjustments	4	32	3
Amounts received specifically for new or upgraded assets	2	56	91
NET SURPLUS / (DEFICIT)		(111)	(175)
Transferred to Equity Statement			
Other Comprehensive Income <i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus – infrastructure, property, plant & equipment	8	(164)	(3,909)
Total Other Comprehensive Income		(164)	(3,909)
TOTAL COMPREHENSIVE INCOME		(275)	(4,084)
This Statement is to be read in conjunction with the attached Notes.			

Balance Sheet for the year ended 30 June 2015			
	Notes	2015 \$'000	2014 \$'000
ASSETS			
Current Assets			
Cash and cash equivalents	5	1,872	3,786
Trade & other receivables	5	3,237	3,355
Inventories	5	21	20
Total Current Assets		5,130	7,161
Non-current Assets			
Infrastructure, Property, Plant & Equipment	6	128,197	126,591
Total Non-current Assets		128,197	126,591
Total Assets		133,327	133,752
LIABILITIES			
Current Liabilities			
Trade & Other Payables	7	1,873	2,191
Provisions	7	496	127
Total Current Liabilities		2,369	2,318
Non-current Liabilities			
Provisions	7	1,182	1,383
Total Non-current Liabilities		1,182	1,383
Total Liabilities		3,551	3,701
NET ASSETS		129,776	130,051
EQUITY			
Accumulated Surplus		29,020	23,420
Asset Revaluation Reserves	8	100,756	100,920
Other Reserves	8	-	5,711
TOTAL EQUITY		129,776	130,051
This Statement is to be read in conjunction with the attached Notes.			

Statement of Changes in Equity
for the year ended 30 June 2015

		Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
	Notes	\$'000	\$'000	\$'000	\$'000
2015					
Balance at end of previous reporting period		23,420	100,920	5,711	130,051
Restated opening balance		23,420	100,920	5,711	130,051
Net Surplus/(Deficit) for Year		(111)			(111)
Other Comprehensive Income					
Gain on revaluation of infrastructure, property, plant & equipment	8		(164)		(164)
Transfers between reserves	8	5,711		(5,711)	-
Balance at end of period		29,020	100,756	-	129,776
2014					
Balance at end of previous reporting period		23,595	104,829	5,711	134,135
Restated opening balance		23,595	104,829	5,711	134,135
Net Surplus/(Deficit) for Year		(175)			(175)
Other Comprehensive Income					
Gain on revaluation of infrastructure, property, plant & equipment	8		(3,909)		(3,909)
Transfers between reserves			-		-
Balance at end of period		23,420	100,920	5,711	130,051

This Statement is to be read in conjunction with the attached Notes.

Cash Flow Statement
for the year ended 30 June 2015

	Notes	2015	2014
		\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Rates – general & other		5,232	4,898
Fees & other charges		63	52
User charges		11,004	10,792
Investment receipts		104	219
Grants utilised for operating purposes		1,053	1,027
Reimbursements		124	53
Other revenues		139	1,463
<u>Payments</u>			
Employee Costs		(3,442)	(2,539)
Materials, contracts & other expenses		(11,918)	(14,190)
Finance payments		(28)	(17)
Net Cash provided by (or used in) Operating Activities		2,331	1,758
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		56	91
Sale of replaced assets		32	47
Repayments of loans by community groups		-	4
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(63)	(1,862)
Expenditure on new/upgraded assets		(4,270)	(2,487)
Net Cash provided by (or used in) Investing Activities		(4,245)	(4,207)
Net Increase (Decrease) in cash held		(1,914)	(2,449)
Cash & cash equivalents at beginning of period	9	3,786	6,235
Cash & cash equivalents at end of period	9	1,872	3,786

This Statement is to be read in conjunction with the attached Notes.

Notes to & Forming Part of the Financial Statements

Note 1 Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation**1.1 Compliance with Australian Accounting Standards**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

The Municipal Council of Roxby Downs was established under the Roxby Downs (Indenture Ratification) Act 1982 and has its principal place of business at Richardson Place Roxby Downs.

These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

The principal activities and entities conducted other than in the Council's own that has been included in these consolidated financial statements are: Roxby Power, Roxby Water and Roxby Leisure.

The Act prescribes requirements regarding the management of power and water assets, including for cost recovery from consumers (refer Note 2 USER CHARGES).

Power and Water assets owned by the Council are disclosed in Note 6 INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT and revaluation increments are separately disclosed in Note 8 RESERVES.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period,

and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In the month of June in recent years the Federal Government has paid amounts of untied financial assistance grants, which are recognised on receipt, in advance of the year of allocation. In June 2011, one quarter of the 2011/12 allocation amounting to \$42,000 was paid in advance; in June 2012, two quarters of the 2012/13 allocation: \$87,000; and in June 2013, again two quarters of the 2013/14 allocation: \$87,000. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in a consistent manner.

These amounts in advance were adjusted in the 2013/14 financial year. The total amount of the adjustment was \$87,000, which has adversely affected the operating result for that year. The 2014/15 financial year once again reflects the receipt of an advance payment of two quarters of the 2015/16 allocation; \$97,000.

The actual amounts of untied grants received during the reporting periods (including the advance allocations) are disclosed in Note 2.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 9.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

6 Infrastructure, Property, Plant & Equipment**6.1 Land under costs**

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

6.2 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use.

6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 6. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.4 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 6.

6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown below in Note 6. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Employee Benefits

8.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date.

Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	2.34% (2014, 3.23%)
Weighted average settlement period	1 year (2014, 1 year)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

8.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 15.

9 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

10 Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2015 reporting period and have not been used in preparing these reports.

AASB 7	Financial Instruments – Disclosures
AASB 9	Financial Instruments
AASB 15	Revenue from Contracts with Customers
AASB 124	Related Party Disclosures

Standards containing consequential amendments to other Standards and Interpretations arising from the above – AASB 2010-7, AASB 2014-1, AASB 2014-3, AASB 2014-4, AASB 2014-5, AASB 2014-6, AASB 2014-7, AASB 2014-8, AASB 2014-9, AASB 2014-10, AASB 15-1, AASB 15-2, AASB 15-3, AASB 15-4, AASB 15-5 and AASB 2015-6.

Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 2 Income

Notes	2015 \$'000	2014 \$'000
RATES REVENUES		
<u>General Rates</u>	4,456	4,222
Less: Discretionary rebates, remissions & write offs	(108)	(173)
	4,348	4,049
<u>Other Rates (including service charges)</u>		
Natural Resource Management Levy	101	97
Waste collection	744	672
	845	769
<u>Other Charges</u>		
Penalties for late payment	8	12
Legal and other costs recovered	13	14
	21	26
	5,214	4,844
STATUTORY CHARGES		
Development Act fees	18	13
Animal registration fees & fines	42	34
Parking fines / expiation fees	3	1
	63	48
USER CHARGES		
Commercial Activity Revenue	1,526	1,436
Landfill Fees	62	77
Electricity Charges	4,667	4,506
Water Charges	2,877	2,850
Sewer Charges	1,897	1,717
	11,029	10,586
INVESTMENT INCOME		
Interest on investments		
Interest on investments	60	152
	60	152
REIMBURSEMENTS		
- employees reimbursement for accommodation	3	8
- for insurance/workcover	118	37
- other	3	3
	124	48
OTHER INCOME		
Sundry	122	131
	122	131
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Amounts received specifically for new or upgraded assets	56	91
Other grants, subsidies and contributions	1,053	955
	1,109	1,046
The functions to which these grants relate are shown in Note 10.		
Sources of grants		
Commonwealth government	509	446
State Government (Municipal Deficit)	300	300
Other (Municipal Deficit)	300	300
	1,109	1,046

Note 3 Expenses

EMPLOYEE COSTS		
Salaries and Wages	2,614	1,907
Employee leave expense	389	330
Superannuation – defined contribution plan contributions	15	190
Workers' Compensation Insurance	124	61
Other	172	147
Total Operating Employee Costs	3,548	2,635
Total Number of Employees	44	27
<i>(Full time equivalent at end of reporting period)</i>		
MATERIALS, CONTRACTS & OTHER EXPENSES		
<u>Prescribed Expenses</u>		
Auditor's Remuneration		
- Auditing the financial reports	32	31
Bad and Doubtful Debts	36	(1)
Subtotal - Prescribed Expenses	68	30

Note 3 Expenses (cont'd)

Notes	2015 \$'000	2014 \$'000
<u>Other Materials, Contracts & Expenses</u>		
Contractors	8,326	8,566
Landfill (capping and Rehabilitation Refer Note 7 for Provisions)	52	52
Purchase of Power	1,485	1,491
Purchase of Water	829	854
External Houses	332	304
Insurance	340	311
Legal Expenses	125	167
Levies paid to government – NRM levy	82	94
Sundry	92	73
Subtotal - Other Materials, Contracts & Expenses	11,663	11,912
	11,731	11,942
DEPRECIATION, AMORTISATION & IMPAIRMENT		
<u>Depreciation</u>		
Buildings & Other Structures	524	540
Roads	404	326
Footpaths	104	102
Kerbing & Guttering	112	113
Car Parks	16	14
Parks & Gardens	91	84
Power Infrastructure	610	557
Water Infrastructure	181	189
Sewerage Network	195	181
Stormwater Drainage	80	78
Plant & Equipment	227	236
Furniture & Fittings	19	19
	2,563	2,439
FINANCE COSTS		
Interest	22	17
	22	17

Note 4 Asset Disposal & Fair Value Adjustments

INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		
<u>Assets renewed or directly replaced</u>		
Proceeds from disposal	32	47
Less: Carrying amount of assets sold	-	44
Gain (Loss) on disposal	32	3
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	32	3

Note 5 Current Assets

CASH & EQUIVALENT ASSETS		
Cash on Hand and at Bank	42	82
Deposits at Call	386	2,079
Short Term Deposits & Bills, etc	1,444	1,625
	1,872	3,786
TRADE & OTHER RECEIVABLES		
Rates – General & Other	311	329
Rates postponed for State Seniors	-	-
Electricity Charges Outstanding	1,112	1,027
Water & Sewerage Charges Outstanding	1,123	1,052
Accrued Revenues	18	62
Debtors – General	656	789
GST Recoupment	5	22
Refundable Expenses (Insurance Claims & Bonds)	12	10
Prepayments	-	64
	3,237	3,355
INVENTORIES		
Roxby Leisure	21	20
	21	20

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 6 Infrastructure, Property, Plant & Equipment

	Fair Value Level	2014 \$'000				2015 \$'000			
		AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Land Level 2	2	7,657	-	-	7,657	7,657	-	-	7,657
Land Level 3	3	7,601	-	-	7,601	7,601	-	-	7,601
Buildings & Other Structures Level 3	3	16,162	2,047	(7,337)	10,872	16,162	2,148	(7,775)	10,535
Buildings & Other Structures Level 2	2	4,094	-	(2,160)	1,934	4,191	-	(2,298)	1,893
Infrastructure									
Roads	3	23,227	2,712	(3,283)	22,656	23,227	2,712	(3,687)	22,252
Footpaths	3	4,424	339	(554)	4,209	4,424	540	(657)	4,307
Kerb & Guttering	3	7,934	-	(771)	7,163	7,934	-	(883)	7,051
Car Parks	3	787	213	(139)	861	787	213	(155)	845
Parks & Gardens	3	1,523	1,086	(617)	1,992	1,574	1,523	(708)	2,389
Power Infrastructure	3	34,176	3,520	(9,923)	27,773	34,176	3,736	(10,531)	27,381
Water Infrastructure	3	16,843	630	(3,768)	13,705	16,843	644	(3,951)	13,536
Sewerage Network	3	14,599	507	(3,148)	11,958	14,599	4,697	(3,343)	15,953
Stormwater Drainage	3	6,289	33	(1,276)	5,046	6,289	32	(1,355)	4,966
Plant & Equipment		-	2,453	(1,607)	846	-	2,756	(1,771)	985
Furniture & Fittings		-	458	(344)	114	-	458	(363)	95
Capital Work in Progress		-	2,204	-	2,204	-	751	-	751
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		145,316	16,202	(34,927)	126,591	145,464	20,210	(37,477)	128,197
<i>Comparatives</i>		149,058	11,996	(32,420)	128,634	145,316	16,202	(34,927)	126,591

	2014 \$'000	CARRYING AMOUNT MOVEMENTS DURING YEAR \$'000						2015 \$'000		
		CARRYING AMOUNT	Additions		Disposals	Depreciation	Transfers		Net Revaluation	
			New/Upgrade	Renewals			In			Out
Land Level 2	7,657	-	-	-	-	-	-	-	7,657	
Land Level 3	7,601	-	-	-	-	-	-	-	7,601	
Buildings & Other Structures Level 3	10,872	100	-	-	(437)	-	-	-	10,535	
Buildings & Other Structures Level 2	1,934	210	-	-	(87)	-	-	(164)	1,893	
Infrastructure										
Roads	22,656	-	-	-	(404)	-	-	-	22,252	
Footpaths	4,209	202	-	-	(104)	-	-	-	4,307	
Kerbing & Guttering	7,163	-	-	-	(112)	-	-	-	7,051	
Car Parks	861	-	-	-	(16)	-	-	-	845	
Parks & Gardens	1,992	488	-	-	(91)	-	-	-	2,389	
Power Infrastructure	27,773	218	-	-	(610)	-	-	-	27,381	
Water Infrastructure	13,705	12	-	-	(181)	-	-	-	13,536	
Sewerage Network	11,958	2,302	-	-	(195)	1,888	-	-	15,953	
Stormwater Drainage	5,046	-	-	-	(80)	-	-	-	4,966	
Plant & Equipment	846	303	63	-	(227)	-	-	-	985	
Furniture & Fittings	114	-	-	-	(19)	-	-	-	95	
Capital Work in Progress	2,204	435	-	-	-	-	(1,888)	-	751	
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	126,591	4,270	63	-	(2,563)	1,888	(1,888)	(164)	128,197	
<i>Comparatives</i>	128,634	2,487	1,862	(44)	(2,439)	-	-	(3,909)	126,591	

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Valuation of Assets**General Valuation Principles**

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are restated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use: For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Fair value hierarchy level 2 valuations: Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land: Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and/or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets: There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves: The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate. The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council. This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$500
Other Plant & Equipment	\$500
Buildings – new construction/extensions	\$1,000
Park & Playground Furniture & Equipment	\$1,000
Road construction & reconstructions	\$1,000
Paving & footpaths, Kerb & Gutter	\$1,000
Drains & Culverts	\$1,000
Reticulation extensions	\$1,000
Sidelines & household connections	\$1,000

Estimated Useful Lives: Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations continued use. The

range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater of lesser amount:

Plant, Furniture & Equipment	
Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	3 to 8 years
Other Plant & Equipment	3 to 20 years
Building & Other Structures	
Buildings – masonry	20 to 60 years
Buildings – other construction	20 to 60 years
Playground equipment	5 to 15 years
Benches, seats, etc	5 to 15 years
Infrastructure	
Sealed Roads – Surface	18 to 38 years
Sealed Roads – Structure	20 to 99 years
Unsealed Roads	10 to 34 years
Paving & Footpaths, Kerb & Gutter	25 to 72 years
Drains	40 to 70 years
Flood Control Structures	6 to 60 years

In May 2015 the interpretation of 'AASB 116 Property Plant and Equipment' was reviewed by the Australian Accounting Standards Board to accounting for residual values of assets. It was determined that residuals should be applied to reflect expected net receipts from disposal of an asset to another party. This interpretation has resulted in an increase to annual depreciation of \$139,099.

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Council's Land Assets were valued as at 30 June 2014 using the South Australian Valuer-General Valuation.

Buildings & Other Structures

Level 3 Buildings Assets have been valued at written down replacement cost for 30 June 2014. These assets were revalued as at 30 June 2012 by Tonkin Consulting.

Fair Value hierarchy Level 2 Building Assets were revalued by Herron Todd White as at 30 June 2015.

Infrastructure

Roads, Footpaths, Kerb & Guttering and Car Parks were valued by Tonkin as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried as part of revaluation.

Water assets were revalued by Tonkin as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried as part of revaluation.

Sewer assets were revalued by Tonkin as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried out as part of revaluation.

Stormwater assets were revalued by Tonkin as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried out as part of revaluation, in order to gain the accurate life expectancy and revaluation was performed primarily on the surface visible assets which included assets like: side entry pits, head walls, wing walls and junction boxes.

Power assets were revalued by Tonkin as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried out as part of revaluation.

Plant, Furniture & Equipment

These assets are recognised on the cost basis.

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 7 Liabilities

	Notes	2015 (\$'000)		2014 (\$'000)	
		Current	Noncurrent	Current	Noncurrent
TRADE & OTHER PAYABLES					
Goods & Services		1,572	-	1,741	-
Accrued Expenses - employee entitlements		49	-	306	-
Accrued Expenses - other		68	-	7	-
Deposits, Retentions & Bonds		29	-	33	-
Other (Post Closure)		155	-	104	-
		1,873	-	2,191	-
PROVISIONS					
Employee entitlements (including oncosts)		496	27	127	33
Landfill		-	1,155	-	1,350
		496	1,182	127	1,383

At this stage Council does not have an EPA approved capping or post closure plan in place incorporating monitoring. Consultants have yet to finalise discussions. Council has obtained a substantial amount of cover material which will likely reduce costs.

Note 8 Reserves

ASSET REVALUATION RESERVE	Notes	1/07/2014	Net Increments (Decrements)	Transfers, Impairments	30/06/2015
		\$'000's	\$'000's	\$'000's	\$'000's
Land		13,110	-	-	13,110
Buildings & Other Structures		495	(164)	-	331
Roads		19,422	-	-	19,422
Footpaths		3,558	-	-	3,558
Kerb & Guttering		6,696	-	-	6,696
Car Parks		893	-	-	893
Parks & Gardens		1,698	-	-	1,698
Power Infrastructure		26,231	-	-	26,231
Water Infrastructure		13,328	-	-	13,328
Sewerage Network		10,092	-	-	10,092
Stormwater Drainage		5,397	-	-	5,397
TOTAL		100,920	(164)	-	100,756
<i>Comparatives</i>		<i>104,829</i>	<i>(3,909)</i>	<i>-</i>	<i>100,920</i>

OTHER RESERVES	1/07/2014	Transfers to Reserve	Transfers from Reserve	30/06/2015
Asset Replacement	5,711	-	(5,711)	0
TOTAL OTHER RESERVES	5,711	-	(5,711)	0
<i>Comparatives</i>	<i>5,711</i>	<i>-</i>	<i>-</i>	<i>5,711</i>

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Note 9 Reconciliation to Cash Flow Statement

a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2015 \$'000	2014 \$'000
Total cash & equivalent assets	5	1,872	3,786
Balances per Cash Flow Statement		1,872	3,786
b) Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus (Deficit)		(111)	(175)
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		2,563	2,439
Net increase (decrease) in unpaid employee benefits		106	96
Grants for capital acquisitions treated as Investing Activity		(56)	(91)
Net (Gain) Loss on Disposals		(32)	(3)
		2,470	2,266
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		118	(526)
Net (increase) decrease in inventories		(1)	(10)
Net increase (decrease) in trade & other payables		(61)	28
Net increase (decrease) in other provisions		(195)	-
Net Cash provided by (or used in) operations		2,331	1,758
c) Financing Arrangements			
Unrestricted access was available at balance date to the following lines of credit:			
Bank Overdrafts		500	500
Corporate Credit Cards		10	10
LGFA Cash Advance Debenture facility		2,500	-

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. The bank overdraft facility is held with National Australia Bank.

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 10 Functions

FUNCTION	INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL				
	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000	2015 \$'000	2014 \$'000
Corporate Services	5,541	5,253	6,806	6,414	(1,265)	(1,161)	760	674	26,950	27,036
Culture	578	662	1,539	1,582	(961)	(920)	-	-	3,115	3,125
Infrastructure	1,070	895	2,440	2,472	(1,370)	(1,577)	264	245	37,045	37,163
Community Services	42	41	185	291	(143)	(250)	-	-	2,744	2,753
Sport & Recreation	930	792	2,416	2,001	(1,486)	(1,209)	29	36	5,939	5,958
Regulatory Services	63	48	84	90	(21)	(42)	-	-	-	-
Electricity Supply	4,667	4,506	2,567	2,364	2,100	2,142	-	-	30,271	30,367
Water Supply	2,877	2,850	1,386	1,353	1,491	1,497	-	-	14,994	15,042
Sewerage Services	1,897	1,717	441	466	1,456	1,251	-	-	12,269	12,308
TOTALS	17,665	16,764	17,864	17,033	(199)	(269)	1,053	955	133,327	133,752

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets and amounts received specifically for new or upgraded assets.

The activities relating to Council functions are as follows:

Corporate Services	General Operations, Council Offices, Rates, Governance, Participating in Local Government Associations, General Grants
Culture	Art Gallery, Visitors Information Centre, Cinema, Auditorium, Community Library, Cultural Centre Administration
Infrastructure	Roads and transport, Parks and Gardens, off road tracks, stormwater, footpaths, streetscaping, skate park & public street lighting, landfill & recycling maintenance and disposal fees, garbage collection and charges, environmental protection, litter control, vandalism
Community Services	Youth Centre operation & services, community development support, volunteer support, family support, festivals, community boat activities, health, media, business support and tourism promotion
Sport & Recreation	Operations and maintenance of Leisure Centre, Swimming Pool, Tennis & Netball Courts, community ovals plus other support to sport and recreation groups
Regulatory Services	Dog & Cat Control, Development Act Planning & Building fees & charges, Environmental Health expenses, emergency services support
Electricity Supply	Retail & distribution of electricity, power purchases & electricity infrastructure maintenance
Water Supply	Retail and distribution of water, water purchases and water infrastructure maintenance
Sewerage Services	Sewerage infrastructure and lagoons maintenance, recycled effluent and sewerage service charges

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 11 Financial Instruments

All financial instruments are categorised as *loans and receivables*.

Accounting Policies – Recognised Financial Instruments

<p>Bank, Deposits at Call, Short Term Deposits</p>	<p>Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned. Terms & conditions: Deposits are returning fixed interest rates between 2.0% and 2.5% (2014: 2.5% and 3.65%). Carrying amount: approximates fair value due to the short term to maturity.</p>
<p>Receivables Rates & Associated Charges (including legal's & penalties for late payment) Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.</p>	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and reassessed annually) when collection in full is no longer probable. Terms & conditions: Secured over the subject land, arrears attract interest of 0.65% (2014: 0.67%). Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State. Carrying amount: approximates fair value (after deduction of any allowance).</p>
<p>Receivables Fees & other charges</p>	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and reassessed annually) when collection in full is no longer probable. Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries. Carrying amount: approximates fair value (after deduction of any allowance).</p>
<p>Liabilities Creditors and Accruals</p>	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council. Terms & conditions: Liabilities are normally settled on 30 day terms. Carrying amount: approximates fair value.</p>

Liquidity Analysis

2015	Due < 1 year \$'000	Due > 1 year; < 5 years \$'000	Due > 5 years \$'000	Total Contractual Cash Flows \$'000	Carrying Values \$'000
Financial Assets					
Cash & Equivalents	1,872	-	-	1,872	1,872
Receivables	2,923	-	-	2,923	2,926
Total	4,795	-	-	4,795	4,798
Financial Liabilities					
Payables	1,756	-	-	1,756	1,756
Total	1,756	-	-	1,756	1,756
2014					
Financial Assets					
Cash & Equivalents	3,786	-	-	3,786	3,786
Receivables	1,999	-	-	1,999	1,999
Total	5,785	-	-	5,785	5,785
Financial Liabilities					
Payables	1,878	-	-	1,878	1,878
Total	1,878	-	-	1,878	1,878

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 12 Commitments for Expenditure

Notes	2015 \$'000	2014 \$'000
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Sewerage Network	320	166
Buildings	2,456	-
Roads & Footpaths	65	-
	2,841	166
These expenditures are payable:		
Not later than one year	2,841	166
	2,841	166
Other Expenditure Commitments		
Other non capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Waste Management	1,296	2,333
Other	2,220	2,261
Audit	34	32
	3,550	4,626
These expenditures are payable:		
Not later than one year	1,956	1,808
Later than one year and not later than 5 years	1,594	2,818
	3,550	4,626

Note 13 Financial Indicators

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

	2015	2014	2013
Operating Surplus Ratio			
<u>Operating Surplus</u>	(4%)	(6%)	(49%)
Rates – general & other less NRM levy			
<i>This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.</i>			
Adjusted Operating Surplus Ratio	(6%)	(6%)	(49%)
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.</i>			
Net Financial Liabilities Ratio			
<u>Net Financial Liabilities</u>	(9%)	(21%)	(35%)
Total Operating Revenue			
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>			
Asset Sustainability Ratio			
<u>Net Asset Renewals</u>	1%	74%	32%
Infrastructure & Asset Management Plan required expenditure	*	*	*
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>			

Notes to and forming part of the Financial Statements for the year ended 30 June 2015

Note 14 Uniform Presentation of Finances

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2015 \$'000	2014 \$'000
Income	17,665	16,764
less Expenses	17,864	17,033
Operating Surplus / (Deficit)	(199)	(269)
less Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	63	1,862
less Depreciation, Amortisation and Impairment	(2,563)	(2,439)
less Proceeds from Sale of Replaced Assets	(32)	(47)
	(2,532)	(624)
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	4,270	2,487
less Amounts received specifically for New and Upgraded Assets	(56)	(91)
less Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	-	-
	4,214	2,396
Net Lending / (Borrowing) for Financial Year	(1,881)	(2,041)

Note 15 Superannuation

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formally Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink). All other employees (including casuals) have all contributions allocated to Marketlink.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2014/15; 9.25% in 2013/14). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2013/14) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation scheme selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Note 16 Contingencies & Assets & Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

BANK GUARANTEES

Council has not guaranteed any loans.

Note 17 Events Occurring Subsequent to Balance Date

There have been no events after balance date.

Audit Report

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE MUNICIPAL COUNCIL OF ROXBY DOWNS**

We have audited the accompanying financial report of the Municipal Council of Roxby Downs, which comprises the Statement of Financial Position as at 30 June 2015 and the Statement of Comprehensive Income, the Statement of Changes in Equity and the Statement of Cash Flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

The Responsibility of the Administrator for the Financial Report

The Administrator of the Municipal Council of Roxby Downs is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Administrator, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011 and the Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Municipal Council of Roxby Downs as at 30 June 2015, and its financial performance and cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards (including Australian Accounting Interpretations).

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

SAMANTHA ALLARD
PARTNER

Signed on the 19th day of November 2015,
at 214 Melbourne Street, North Adelaide, South Australia 5006.

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North Adelaide SA 5006

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Liability limited by a scheme approved under Professional Standards Legislation

Municipal Council of Roxby Downs**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2015****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Municipal Council of Roxby Downs for the year ended 30 June 2015, the Council's Auditor, Samantha Allard, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



William James Boehm
ADMINISTRATOR



David Powell
**PRESIDING MEMBER
AUDIT COMMITTEE**

Date: 3/11/2015

Audit Certificate of Audit Independence

**Certification of Auditor's Independence**

I confirm that, for the audit of the financial statements of the Municipal Council of Roxby Downs for the year ended 30 June 2015, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

A handwritten signature in blue ink, appearing to read "Samantha Allard".

SAMANTHA ALLARD**Partner****DEAN NEWBERY & PARTNERS****CHARTERED ACCOUNTANTS****Dated this 3rd day of November 2015**



Overall Council & General
Municipal Operation Operations



Electricity Operations



Water & Sewerage Operations



Cultural & Leisure Operations

roxbycouncil

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