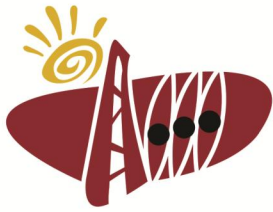


# Roxby Council Annual Report 2011/2012



  
young vibrant community



**roxby**council  
young vibrant community



**roxby**power  
a division of roxby council



**roxby**water  
a division of roxby council



**roxby**leisure

**Acknowledgements**

Council wishes to acknowledge *The Monitor – Your Community Newspaper* for permission to use various photos and newspaper articles and captions.

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## Contents

<b>Contents</b>	1	<b>Roxby Water</b>	17
<b>Introduction</b>	2	WATER SUPPLY	17
<b>Overview</b>	3	WATER RATES & CONSUMPTION	17
BUDGET OVERVIEW	4	WATER WORKS	17
BUDGET SUMMARY	5	SEWERAGE CHARGING	18
<b>Municipal Services</b>	6	SEWERAGE WORKS	18
CULTURAL CENTRE	6	<b>Governance &amp; Compliance</b>	19
LEISURE FACILITIES	7	DECISION MAKING	19
FAMILIES & YOUTH	8	DEVELOPMENT ASSESSMENT PANEL	20
SERVICES SA	9	COMMUNITY LAND	20
GOVERNMENT HOUSING	9	NON APPLICABLE ITEMS	20
ROXBY ROADS SAFE	9	HUMAN RESOURCE MANAGEMENT	21
COMMUNITY LIBRARY	10	SENIOR EXECUTIVE OFFICERS	21
COMMUNICATING WITH THE COMMUNITY	11	OTHER ORGANISATIONS	21
THE MONITOR COMMUNITY NEWSPAPER	11	NATIONAL COMPETITION POLICY	21
ROXFM COMMUNITY RADIO	11	LOCAL LAWS	21
COMMUNITY WEBSITE	11	COMPETITIVE TENDERING	21
WORKS & SERVICES	12	CIVIC FUNCTIONS	22
DOGS & CATS	13	MUNICIPAL RATING	24
WASTE MANAGEMENT	13	<b>Strategic Management</b>	25
STORM WATER SYSTEM	13	STRATEGIC MANAGEMENT PLAN	25
ENVIRONMENTAL HEALTH	13	ROXBY DOWNS COMMUNITY PLAN	25
DEVELOPMENT	14	REVIEW OF STRATEGIC PLAN 2007-2012	25
<b>Roxby Power</b>	15	STRATEGIC PLAN 2012-2017	26
ELECTRICITY RETAIL	15	<b>Annual Business Plan</b>	27
ELECTRICITY DISTRIBUTION	16		
<b>Financial Reports</b>			45
COUNCIL CERTIFICATE			45
PRINCIPAL FINANCIAL STATEMENTS			46
Statement of Comprehensive Income			46
Balance Sheet			46
Statement of Changes in Equity			47
Cash Flow Statement			47
NOTES TO & FORMING PART OF THE PRINCIPAL FINANCIAL STATEMENTS			48
Note 1 Significant Accounting Policies			48
Note 2 Income			50
Note 3 Expenses			51
Note 4 Asset Disposal & Fair Value Adjustments			51
Note 5 Current Assets			51
Note 6 Infrastructure, Property, Plant & Equipment			52
Note 7 Liabilities			53
Note 8 Reserves			53
Note 9 Reconciliation to Cash Flow Statement			53
Note 10 Functions			54
Note 11 Financial Instruments			54
Note 12 Commitments for Expenditure			55
Note 13 Financial Indicators			56
Note 14 Uniform Presentation of Finances			56
Note 15 Superannuation			57
Note 16 Contingencies & Assets & Liabilities Not Recognised In The Balance Sheet			57
AUDIT REPORT			58
COUNCIL CERTIFICATE OF AUDIT INDEPENDENCE			59
AUDIT CERTIFICATE OF AUDIT INDEPENDENCE			60

## Introduction



**Roxby Council Administrator  
Bill Boehm**

Council is pleased to publish the Annual Report for the 2011/12 Financial Year. The Annual Report details actual performance and highlights achievements for the period from 1 July 2011 to 30 June 2012.

In addition to being an important record of compliance under the *Local Government Act 1999*, the Annual Report highlights how Council balances the many and varied leadership, cultural, social, economic and environmental considerations required to guide the community and achieve a unique future for all residents.

The 2011/12 Year has been an exciting but challenging one for the Council and the Community.

Exciting as BHP Billiton's proposed Olympic Dam Expansion saw the long overdue completion of all statutory approvals. Challenging as the project was later deferred due to the global economic climate and need to improve the method of mining for such a large resource intensive project.

For Council the operation under the Roxby Downs (Indenture Ratification) Act 1982 remains a challenge given that many aspects are subject to the separate decision by the State government and BHP Billiton. The level of Municipal deficit funding is a case in point with the final approved amount of \$0.6 million in line with the previous financial year remains the lowest in the history of the Council. The non-funding of municipal depreciation of around \$1.4 million remains a significant issue. Council continues to pursue other revenue options and has consistently endeavoured to persuade both parties of the wisdom of changing some of the anomalies contained within the Indenture that could assist Council's viability and for at least the medium term.

Notwithstanding these issues as articulated through the 2011/12 Annual Report much has been achieved. A new strategic plan of high quality, outstanding community events and a general increase in continually improving our operation through new and existing staff paints a positive picture. During the year significant work was undertaken to improve the reconciliation, mapping and valuation of assets thereby improving the confidence and accuracy of Council's financials. As indicated in the Financial Statements, at least in the medium term Council is financially sound with an operating surplus, even though the Municipal Operation continues to operate with a deficit. Significantly this result has been achieved with modest revenue increases and, thus far, no appreciable decline in service levels.

The Roxby Downs township is the most unique in South Australia. Since the initial construction of the Olympic Dam Mine, the local community has undergone substantial structural change. The community's "interdependence" with the Mine, its aspirations, future and by implication Council's approach will require our actions to focus on turning a World Class Mining Deposit into a World Class Mining Operation. This requires people with the high specialist skills that choose BHP Billiton and Roxby Downs as their preferred destination over many other world-wide alternatives.

This remains perhaps Council's greatest challenge and as heavily articulated in Council's Strategic Management Plan. Throw in recent restructuring and downsizing at Olympic Dam highlights how challenging an environment we face for 2012/13 but one that we are up for.

Overall the outlook remains very positive. Council has steadily increased its skill base and resources resulting in improved management and governance generally. Community participation on a wide range of fronts continues to increase and impress. Roxby Downs is an outstanding community and projects planned for 2012/13 will build on a successful 2011/12.

We trust that the Annual Report proves enlightening and that you gain a "snapshot" of our vibrant community and the challenges we face, but equally perhaps will leave the reader with a sense of strong optimism. Roxby is different and we are proud of it.

**Bill Boehm  
Administrator**

## Overview

Roxby Downs has a unique local government structure unlike any other township in South Australia. The operations of the Roxby Downs Council cannot be meaningfully understood without some knowledge of the community and its environment.



**Roxby Downs Town Centre**

Nestled in rich red sand dunes clad in native pine, Roxby Downs was originally built in 1987, following much political controversy, to service the giant world-class Olympic Dam Copper Uranium Mine and Processing Plant.

The Mine was originally a Joint Venture operation between Western Mining Corporation (WMC) and British Petroleum (BP). In the late 1980s the then WMC Resources acquired BP's share and operated the mine until BHP Billiton's successful acquisition in 2005.

Since its inception the mine and town have grown rapidly. A major expansion in 1996 increased the town's size from 2,700 to the current permanent stable population of around 5,000. A number of workers also work on a fly in/fly out or drive in/drive out basis. Since May 2004 large scale investigations by WMC Resources and BHP Billiton have revealed that Olympic Dam has a world class ore body which will potentially support an open cut mine for the next 100 years or so.

This generated great optimism for a potential major expansion from the current underground operation, especially as BHP Billiton obtained all of the necessary approvals. Unfortunately however, the project was later deferred due to the global economic climate and need to improve the method of mining for such a large resource intensive project.

Notwithstanding this Roxby Downs will need to become a world class town and community if it is to adequately serve such with a world class ore body.

Like traditional mining towns, Roxby residents have high disposable incomes. Whilst approximately 20% of the adult population will turnover every year, a significant number

arrived at the time that the mine commenced operation. Others arrived following the 1996 expansion when the town effectively doubled in size.

The town was actually built by the mining company in partnership with the State Government as part of the provisions of the *Roxby Downs (Indenture Ratification) Act 1982* (Indenture). The mining company does not, however, manage the town on a day-to-day basis. Council and the wider community meet that responsibility, albeit with a modest legislative subsidy provided by BHP Billiton and the State.

This is different to many remote company owned towns and can lead to unrealistic expectations for those accustomed to working for mining companies in remote locations where it is often expected that the mining company will actually provide everything.

By its size, hierarchical structure and operational needs, the mine strongly influences the behaviour and makeup of the community. Much of community life revolves around shift rosters. Those at senior management level work long hours and are constantly required to attend to operational issues associated with a 24-hour operation.

The residential community consists of 27% under the age of 20 (2011), with a number of contractors and employees living in residential camps and commuting to other home bases when not working. Various mine shift rosters influence this behaviour.

Similarly, whilst on one level, community support for BHP Billiton's operation is a "given", not all of the community actually understands the complexities of the business, nor the issues and pressures that such a large mining company faces.

In itself this is not a major issue, the community has grown rapidly to a size that the businesses and services offered also serve a large domestic base and that of the surrounding region. Demands for a fulfilling lifestyle are growing.

Indeed, the facilities and infrastructure are of high quality and the envy of most other towns. However, are they appreciated and how does such a transitory 'young' community with the highest birth rate in South Australia participate in the essential process of "community building?"



**Richardson Place**

In South Australian Local Government terms, Roxby Downs is unique. Created and operating under the *Indenture*, Council operates with all the powers, functions and duties of a South Australian Local Government Authority, with a number of notable exceptions

## Overview

These include:

- The requirement of elected Councillors has been suspended with an appointed "Administrator" performing all of the functions of Council.
- Separate power and water authorities have been created, with Council operating them as separate self-contained business units.
- The State Government and BHP Billiton are required to approve the Council budget and fund an annual operating Municipal deficit.
- External contractors carry out all construction and maintenance work.

When the Municipality was established in 1982, it was always intended that the appointment of the Administrator would be only interim, as a prelude to a possible future elected Council. At the time, it was envisaged that the town would have grown to a population in the vicinity of 9,000. In these circumstances, it was thought that there would be enough population to financially sustain a fully independent operation that could be effectively self-sufficient.

Despite population growth and significant improvements in mining technology have meant that the Olympic Dam Copper Uranium Mine can be operated with far less staff than initially envisaged.

Whilst Roxby is one of the fastest growing towns in the State, it is unlikely that this initial prediction will, in the short to medium term, be reached. At this stage, Council operates its Municipal Operation at an annual loss of around \$0.6 million (excluding municipal depreciation of around \$1.4million). This is then subsidised equally between BHP Billiton and the State Government.

This financial shortfall makes it difficult for both funding parties as each has their own financial constraints in which to reconcile. Any shortfall in deficit funding also has the potential to adversely impact on Council's compliance under the Local Government Act.



*Roxby Downs Council Offices in Richardson Place*

It also provides the most significant barrier to any change in governance arrangements as under Clause 23 of the *Indenture* the term of the Administrator is a matter for both BHP Billiton and the State Government to agree. Any move to an elected Council would be a decision taken jointly by both

parties, a situation that was addressed as part of the 2011 bill to amend the indenture that was passed by State Parliament.

Meanwhile, Council is acting in a pro-active manner to build the social capacity of the community through a range of unique community development strategies as well as the traditional asset management and service delivery roles.

These are diverse and include such matters as improving the quality of life of the community, planning at the local and regional level, local area environmental management, developing community resources, representing the interests of the wider community as well as acting as a responsible decision maker.

Council has therefore taken a proactive role in developing the capacity of the community, by increasingly seeking to inform and consult as we aim to form a strong community focused, participative and Local Government that will meet the needs of one of the largest mining companies in the world.



*Horticultural work in Richardson Place*

## BUDGET OVERVIEW

Unlike most Local Government Authorities in South Australia, Council operates the utilities ROXBY POWER (Electricity) and ROXBY WATER (Water and Sewerage), as well as the normal Municipal Council functions. The Budget should, therefore, be viewed as three (3) separate entities with both utilities operating on a commercial basis.

Under the *Roxby Downs (Indenture Ratification) Act 1982*, ROXBY POWER is not permitted to make a "profit," but can direct any excess income into its asset replacement fund. Profits (if any) from ROXBY WATER however, are permitted to support the Municipality. The State Government and BHP Billiton equally meet the deficit on Municipal Operations.

Under AAS27 Australian Accounting Standards, Council is required to prepare Annual Financial Statements for the organisation as a whole. These are included later in the Annual Report and reflect accurately the financial position of the Council.

As indicated, Council's funding arrangements require each entity to be treated separately.

## BUDGET SUMMARY

To achieve this task various direct and indirect overhead costs are distributed from the Municipal operation to Roxby Water and Roxby Power so as to accurately reflect the true operating cost for each entity.

An overall summary and functional category split is shown as follows: *(Note all figures \$000's)*

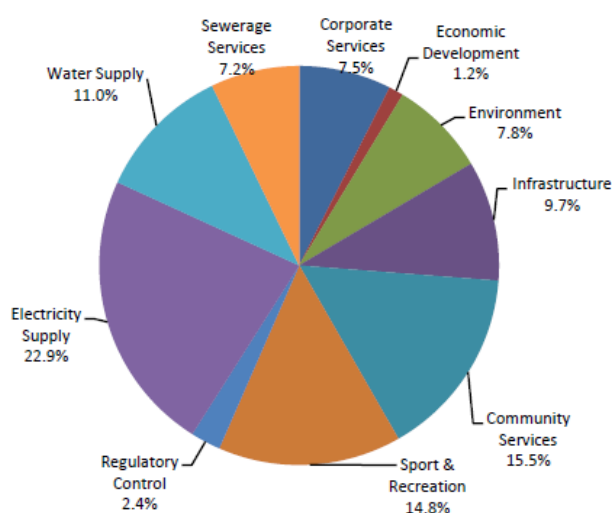
Finance Category	Municipal	Roxby Power	Roxby Water	Council Total
Operating Expenses	(7,934)	(3,623)	(2,663)	(14,221)
Capital Expenses	(1,166)	(104)	(95)	(1,365)
Operating Income	7,673	4,039	2,937	14,649
Capital Income	42	0	0	42
Reserve Transfers	322	(311)	(178)	(167)
Net	(1,062)	0	0	(1,062)
Unfunded Deprec	1,062	0	0	1,062
Adjusted Net	(0)	0	0	(0)

Note:

- Under the Roxby Downs (Indenture Ratification) Act 1982 Council's municipal deficit (\$0.6 million) included in operating income is reimbursed in equal shares by the State Government and BHP Billiton
- Unfunded depreciation represents the amount of depreciation that is not funded. BHP Billiton and the State Government are aware of this aspect which is expected to be addressed in subsequent years.
- Reserve Transfer from reserves fund various capital replacement works.

In accordance with the Local Government (Financial Management) Regulations 1999, Council is required to report its budget according to a full cost attribution basis. Direct and indirect overhead costs have been allocated to relevant functions as shown by the following functional analysis.

### Total Expenditure by Percentage



Total Expenditure & Income (Capital, Operating including municipal deficit subsidy) & Reserve Transfers but excluding depreciation for the year is detailed as per the following.

### TOTAL EXPENDITURE & INCOME BY AMOUNT (all figs \$000's)

PROGRAM	Expenses	Income	Net
<b>CORPORATE SERVICES</b>			
Participating in Local Government, Spencer Gulf Cities and Provincial Cities Associations, operating Services SA and Government Housing Agency Services and Municipal Rates collection.			
Corporate Services	1,673	4,901	(3,228)
Governance	38	0	38
<b>ECONOMIC DEVELOPMENT</b>			
Assistance to Business Forum, Far North RDA, tourism support signage and marketing, Visitor Information Centre operation plus festivals support.			
Business	74	0	74
Tourism	191	66	125
<b>ENVIRONMENT</b>			
Operations and waste levy associated with Opal Road waste landfill, domestic garbage collection service, garbage charges, street cleaning, weed control, assistance to Environment Forum and other actions			
Other Environment	82	0	82
Waste Management	854	605	249
Public Conveniences	25	0	25
Street Cleaning	150	0	150
<b>INFRASTRUCTURE</b>			
Operation and maintenance of footpaths, roads and streets, street lighting, streetscaping, traffic control, public conveniences, parks and gardens, playgrounds, bike paths, skate park, stormwater drainage and assistance to Roxby Road Safe.			
Stormwater	45	0	45
Street Lighting	167	0	167
Parks & Gardens	126	0	126
Footpaths	77	0	77
Roads & Streets	172	206	(34)
Streetscaping	505	7	498
<b>COMMUNITY SERVICES</b>			
Operation of youth centre, community library, auditorium, cinema / theatre and art gallery, community development support to implement the Roxby Downs Community Plan.			
Communications	30	0	30
Community Development	217	9	208
Youth Development	128	5	123
Cultural Services	1,025	679	346
Library	386	54	331
<b>SPORT &amp; RECREATION</b>			
Operation and maintenance of the Leisure Centre, tennis and netball courts, swimming pool, community ovals and associated buildings, support to Sport & Recreation Forum plus broader recreation development assistance to local sporting organisations.			
Leisure	1,635	1,148	487
Swimming	265	146	119
Ovals	418	99	318
<b>REGULATORY CONTROL</b>			
Regulatory control services associated with administration of the Development Act, and Public and Environmental Health and Animal Control under the Dog and Cat Management Act and emergency service levy and management.			
Building & Planning	141	112	29
Dogs Cats & Pests	211	43	168
Other Regulatory Control	16	3	13
Health	36	1	34
<b>MUNICIPAL</b>	<b>8,686</b>	<b>8,086</b>	<b>(600)</b>
<b>ELECTRICITY SUPPLY</b>	<b>4,083</b>	<b>4,083</b>	<b>0</b>
<b>SEWERAGE SERVICES</b>	<b>1,860</b>	<b>1,978</b>	<b>118</b>
<b>WATER SUPPLY</b>	<b>1,172</b>	<b>1,054</b>	<b>(118)</b>
<b>COUNCIL TOTAL</b>	<b>15,801</b>	<b>15,201</b>	<b>(600)</b>

## Municipal Services

Council delivers a wide range of traditional municipal services including roads, streets, footpaths, parks and gardens, and waste management. To support community life Council also manages various sport and recreation facilities including the Leisure Centre, swimming pool, community ovals and associated buildings as well as providing significant community cultural development activities.

A snapshot of various initiatives undertaken during the year is provided as follows:

### CULTURAL CENTRE



*Front of Cultural Centre*

The Roxby Downs Cultural Centre comprises of a 350 seat Auditorium, a modern 80 seat Cafe, Visitor Information Centre, Art Gallery, 60 seat Theatrette and ROXFM Community Radio Station, and has become the cultural and social hub for the community.

The direct management and operation of these facilities is by Council through a separately created Council business unit (Roxby Leisure). Council is now directly responsible for all revenue and expenditure but with operational staff and maintenance externally sourced.

This operation has proved hugely successful and has allowed Council to more readily adapt to changing community needs with the services ever expanding. Critically, changes have been made without any increase in operational costs. In late June 2012 planning began to relocate and integrate the community library into the Cultural Centre space.

#### Outback Cinema (Theatrette)

The Outback Cinema regularly screens an expanding range of new release movies. Patronage continues to be difficult to predict when screening in Roxby Downs but the staff, in conjunction with our film distributors, have developed a system of grading films that is specific to the town and surrounds which is proving to be working well.

Overall cinema attendance fell by 8% on last year. However, planned facilities maintenance in 2012/13 which includes the conversion of the cinema projection system to digital will enhance the quality of the cinema experience and improve access to recent release movies. Operationally this will allow the retention of more popular films for longer viewing seasons and the further development of theme nights. The value of the Theatrette as a corporate venue is highlighted with the frequent use by local and out of region businesses and government organisations for presentations and launches.

#### Visitor Information Centre

Roxby Downs Visitor Information Centre is an accredited Visitor Information Centre located at the main entrance to the Roxby Downs Cultural Centre and is operated as part of Roxby Leisure's operations.

The 2011/2012 season recorded a visitation rate of 3,443, which, overall, was down 32% on the previous year. However the low number of visitor enquiries between July 2011 and December 2011 was compensated by significant growth in visitor enquiries in the second half of the year. Between January and June 2012 the number of visitor enquiries increased by 77% when compared to the same period the previous year.

Visitor numbers are affected by the periodic lack of temporary accommodation in Roxby Downs. Staff have also noted that tourists are continuing to stay at the Woomera caravan park due to the high cost of accommodation in Roxby Downs.

As an accredited operator the Visitor Information Centre forms part of a national network of centres recognised for quality of information and service. This network plays a major role in encouraging visitors to move around the state and the Visitor Information Centre is usually the first stop for new arrivals in Roxby Downs.

A major focus continues to be the updating of information brochures and large format graphic display screens, redevelopment and reproduction of the tourist map along with the sale of the usual souvenirs and tourist items.

The Olympic Dam mining operation is still the major draw card to the region, with the Centre coordinating the surface mine tours and showing information on the mining operation in the Theatrette on a regular basis each week. The Visitor Information Centre is also a 'selling point for Tours of Arid Recovery which continue to be very popular.



*Visitor Information Centre*

#### Art Gallery

The Art Gallery continues to be a popular venue with Roxby Leisure organising regular Country Arts SA touring exhibitions along with large community based exhibitions by local artists, school art, quilters and scrap bookers. Most exhibitions were conducted with a formal opening. Demand for the use of the gallery space is now seeing bookings having to be made 12 months in advance.



## Municipal Services

### Auditorium

The Auditorium regularly hosts a variety of functions including live performances of local and national acts, school presentation nights, commercial sales and trade displays. During 2011/2012 there were 335 bookings, only slightly lower than the previous year.



*Auditorium set up for BHP Billiton Service Awards Presentation Night*

On Thursdays the Auditorium doubles as the venue for the community's popular Nippy Gym which is aimed at children aged 6 months to 4 years. Nippy Gym operates for 11 months of the year and the attendance levels for 2011/12 of 1,526 have remained on par with the previous year. In May Nippy Gym was relocated to one of the Stadiums with a view to creating a play cafe area in the auditorium.



*Nippy Gym in action*

### Creche (Kids Club)

A crèche known as the Kids Club is operated within the cultural and leisure centre complex to support parents attending cultural, leisure and recreation activities. Kids Club caters for children aged 6 months to 5 years and operates Mondays, Tuesdays, Wednesdays and Fridays between the hours of 9am and 12noon. Sessions are for one hour only and due to its popularity bookings are essential. During the year there were 2,223 attendances which was an increase of 20% from the previous year.

### Dunes Cafe

Dunes Café is an integral part of the Cultural Centre linking all elements including Auditorium, Visitor information Centre, Art Gallery, Outback Cinema and RoxFM. The café's kitchen was expanded and upgraded during the year due the growth in demand and a need to expand catering operations.



*Dunes Cafe*

The Dunes Café operates as a cafe during the day but has the capacity to be used for smaller intimate functions at night and afterhours as an alternative to the auditorium. Notable functions carried out during the year included High Tea, BHP Billiton functions, African Delegation Visit, Volunteer Thankyou event, local sporting club functions as well as regular meetings on a no cost hire basis for many community groups.

As the facilities have been granted a special purpose liquor licence to cater to special functions for the community, the use of this service over the year has resulted many functions being held within the various licensed areas throughout the centre.

### LEISURE FACILITIES

The Roxby Downs Leisure Centre comprises two indoor basketball stadiums, three squash courts, gymnasium, kiosk; an outdoor swimming pool which incorporates a 25m solar heated main pool plus interactive water play features, and an indoor heated 16.7m rehabilitation and teaching pool. Adjacent are two outdoor netball and three tennis courts with associated ovals combining to form the recreation hub for the community.

Under the direct management and operation of Council through the separately created Roxby Leisure Business Unit Council is directly responsible for all revenue and expenditure but with operational staff and maintenance externally sourced.

By using external contract staffing, Council has been able to have more direct operational control that has enabled greater flexibility in meeting ever changing community needs. In light of a potential expansion of the town and given high demand for space major changes are foreshadowed.



*Junior sport in Action*

## Municipal Services

Sports offered include tennis and night softball, and the continued expansion of existing programs such as junior basketball and netball, senior basketball and netball, volleyball and mixed netball, indoor soccer, touch football, soccer and softball, and the development of the outdoor soccer field being completed.



*Junior Soccer & Senior Netball*

### Gymnasium

There is a strong focus on fitness and healthy lifestyle commitments by Roxby Leisure to the community. There has been a decrease in facility memberships during 2011/12. Gym memberships are affected by the high turnover of population.

Despite the fall in memberships; gym attendance increased by 91% over the 12 months from 14,370 to 27,415. Group fitness attendance also increased by 91% from 2,193 to 4,194 visits.



*Pulse Fitness - Leisure Centre Gymnasium*

### Major Capital Works

Major capital works undertaken during 2011/12 included:

- Development of a soccer pitch and extending the school oval
- Resurfacing of stadiums and squash courts
- Installation of sail shades in the Aquatic Centre
- Replacement of air conditioning in the Cultural Centre.

### Swimming

Swimming facilities offered by the 25m solar heated swimming pool and accompanying leisure aquatic spaces have been extremely well patronised with a number of special events such as the BHP Billiton Family Day and twilight summer pool parties and Christmas parties notable expanding successes.



*Roxby Downs Aquatic Facility*

The demands on swimming facilities and the community's awareness of health and rehabilitation stimulated Council to investigate the feasibility of building an indoor aquatic & hydrotherapy facility. The study was completed in early 2011 and the results indicated that there was a real community need and support for this project including its financial viability.

Council received a \$40,000 grant from the State Government's, Department of Recreation and Sport, to allow the planning and building of a 16.6 metre indoor teaching and therapy pool. Work started on this project in May 2011 and the facility was officially opened in October 2011.



*Indoor Aquatic and Hydrotherapy Pool*

During the outdoor pool season which runs from October to March there was an overall growth in usage by 7%. This includes activity in both the outdoor and indoor pools. From April to June 2012 there was an average of 225 visits per month to the indoor pool and this continues to grow.

## FAMILIES & YOUTH

Council supports families and youth through a variety of Community Services programs.

### Youth

Council provides traditional youth service delivery as part of the operation of Roxby Leisure business unit by providing recreational, educational and support services to a range of youth, aged between 12 and 25. The skate park and youth centre have created focal points and low key meeting places for young people. National Youth Week, school holiday programs and volunteering at RoxFM remain a key focus.

## Municipal Services

Through Roxby Leisure, Council operates a Youth Advisory Council which has the primary role of advising Council on appropriate strategies on issues that affect young people in Roxby Downs.

### Families

There are outstanding community health programs being delivered by Roxby Downs Health Services to support families and for this reason Council does not have a direct role in providing these services. Council, instead, provides indirect support through the provision of family friendly venues and children's programs such as Nippy Gym, crèche, toddler story time and school holiday activities.

Council also maintains a connection through the Manager Community Development who sits on the Strengthening Our Families Steering Committee and other key community committees. Council continues to monitor community needs and keep abreast of emerging trends in order to strategically plan for future requirements.

### SERVICES SA

Council has been operating as the local service centre for Transport SA transactions since 2007. This service had previously operated from the Roxby Downs Police station. The services provided include licence applications and renewals, motor vehicle and boat registrations and renewals and learner permit testing.

Due to the popularity of this service Council was granted approval to extend the hours of operation to five days a week (Monday to Friday) from 9.00am to 4.30pm. This change has proven popular with the community.

### GOVERNMENT HOUSING

Council has again had a busy year acting as the Key Agent for all Government Housing in Roxby Downs and Andamooka. Houses are tenanted by State Government employees working in areas such as Police, Education and Health.



*Council Officer undertaking Government Housing Inspection*

Council acts as a key agent, conducts ingoing and outgoing inspections. Once tenanted, responsibility for ongoing maintenance rests with the State Government Building Management Accommodation Services Branch. Vacant properties continue with routine checks and monitoring until a house allocation is issued.

Since undertaking this role in November 2007 property numbers have steadily increased from 52 to 78 properties, of which 5 are located in Andamooka. In May Council took over the Key Agency for 5 New Properties in the New Subdivision that was released in Roxby Downs.

### ROXBY ROADS SAFE

The Roxby RoadSafe Committee comprises of representatives from Council, the Community Board, Health Services, local transport operators, Roxby Downs Police and the Emergency Services as well as other interested members of the community.

The committee was very active during the year with members distributing promotional literature and giveaways from the Motor Accident Commission at BHP Billiton Family Day (November 2011) and the Happy and Healthy Expo (March 2012).

Regular articles on road safety were published in the Monitor Newspaper in an effort to raise community awareness of road safety issues. The committee takes community road safety very seriously and issues of concern that were raised during the year included the ongoing issue of speeding on Olympic Way, people not wearing seatbelts, child and pedestrian safety and safety of cyclists.



*Roxby Roadsafe display at Health Expo*

The Committee was also instrumental in lobbying for the Way2Go school road safety program in both schools. As part of this program signs designating safe places to cross the road will be installed during 2013.

## Municipal Services

### COMMUNITY LIBRARY

Up until 30 June 2012 Council's provision of public library services was on a joint basis between the Minister of Education, Libraries Board of South Australia. Under this arrangement the Roxby Downs Area School provided and maintained the building within the school grounds for library use by students of the school and the general public. In turn, Council contributed a share of the costs as its contribution for the 'community' portion of the Library's costs.

In June 2012 Council commenced planning to relocate and integrate the Community Library into the Cultural Centre complex, a move which commenced in July 2012.

Four staff are employed directly by Council - three part time Library Assistants and a Community Librarian. The library has around 2,500 active members utilising the library's services.



**National  
Year of  
Reading  
2012**

This year has seen the development of the library's collections, preparation for the State-wide Library Management System, participating in the National Year of Reading and the provision of existing library services and facilities, which include:

- Management and lending of books and resources to the community. Over 38,000 loans were issued to community and school borrowers throughout the year.
- Increased usage of the public internet computers, with 3,601 bookings by community members and visitors
- 28,000 resources within its collection for use by library and community members
- Subscription to 24 magazine titles and 3 newspapers
- 3,700 audio visual resources borrowed
- 23,000 loans of children's resources and over 4,500 loans of adult resources
- 380 Inter-library loan requests have been fulfilled for SA public libraries and our library service has received 750 from SA Public Libraries

#### Fleur McDonald Author Event

In April 2012, the Roxby Downs Community Library was pleased to host its inaugural author event, with popular Australian author Fleur McDonald, in celebration of the National Year of Reading. The event was well attended with over 30 people attending and extremely positive feedback about this new literacy initiative. This event was supported by Meg's Bookshop, and grant funding from Public Libraries Australia. The event was organised as a 'cabaret' style with customised centrepieces relating to Fleur's three book titles.

As the event was in celebration of the National Year of Reading, a promotional bag was developed with a variety of

resources, which helped to promote the library and Council's services and facilities.



*Author event in the Library*

#### Children's Programs

##### Including, Toddler Story Time and School Holiday Programs

The popular Toddler Story Time program, run in conjunction with the Roxby Downs Health Service remains popular with parents and younger library members and is held twice a week. Over the holiday period in December 2011 and January 2012 Toddler Story Time continued to be held weekly during this period for the first time. This was due to community feedback and was valued by community members. The total number of story time sessions held was 76 with 2,795 children attending, a slight increase from the prior year.

School Holiday programs were held in July, September, December, January and April with 8 events and 275 children and parents participating. The sessions were a popular activity for children and parents to connect with the community library. In addition the library participated in the national Summer Reading Program, titled Amazing Reads and supported by the State Library of Queensland and the South Australian Public Libraries network.



*School Holiday Activities*

## COMMUNICATING WITH THE COMMUNITY

Council uses a wide variety of communication methods to ensure information reaches a wide audience. These methods include:

- A weekly radio segment at 2pm each Friday on RoxFM
- Emergency announcements on RoxFM
- A full page of latest news in the Monitor Newspaper each week
- Notices on community noticeboards in the shopping mall and in other strategic locations
- Website
- Brochures and flyers
- TV Screen in Council reception area

## THE MONITOR COMMUNITY NEWSPAPER

THE MONITOR—Your Community Newspaper, hit the streets in April 2003 and has achieved high acclaim and widespread community acceptance, not just in Roxby Downs but in the surrounding townships of Andamooka, Woomera, Pimba, William Creek, Marree and outlying stations.



Distributed free to some 3,200 residents and 23 outlying townships, in 2005 the paper moved from a fortnightly distribution to a weekly basis.

Initially Council technically owned the paper, but in a custodial capacity only with all management carried out externally and independently with Council exercising no editorial control. By November 2007, however, the Monitor's financial operations were sound enough for it to be transitioned to an Incorporated Association.

The paper distributes 3,700 copies and has 2,500 readers on line per month. The estimated readership is 6,000 per week. The paper provides seven local jobs across a diversity of skills and participates in the RITE Program to give local youth the opportunity to experience the newspaper publishing industry.

Dedicated to delivering local news and information every week the paper has a strong local community focus.



*Council's  
Weekly  
Page  
in  
The Monitor*

## ROXFM COMMUNITY RADIO



Council continues to support the outstanding successful community radio station RoxFM as a vital community asset by providing building space within the Roxby Downs Cultural Precinct.

RoxFM has won numerous awards and has continued to flourish against growing competition from other broadcasters (not for profit and commercial radio stations) who relay their content into the township.

Despite the competition in 2007/08 RoxFM was rated in an independent survey by the University of Queensland as the number one listened to radio station in Roxby Downs. Its community roots are driven by its band of committed volunteers who have forged strong links with all sections of the community, sporting and community groups and local businesses.

The station is widely respected by its listeners, advertisers and the state wide network of Community Radio Stations. It is particularly noted for its Youth Presenters program which encourages and supports people as young as 12 years of age to be presenters on the station.

## COMMUNITY WEBSITE

In 2002 Council established and has continued to operate the Roxby Downs Dot Com Community Website. This allows the community to access a range of local business, community and council information. Council manages the website on behalf of the community and during the year the site was redesigned and upgraded. The fresh new look aims to be a one stop shop for accessing a vast array of information about every aspect of living, working, visiting and doing business in Roxby Downs.

The site is attracting high traffic from overseas and Australia wide as well as locals looking for specific information. With a full time webmaster updating information and updating local users the site will be a continuous work in progress. Log onto [www.roxbydowns.com](http://www.roxbydowns.com) to regularly see the updates.



*Website portal*

## Municipal Services

### WORKS & SERVICES

During the year a range of Municipal works and services were undertaken.



*Successful Streetscaping in Roxby Downs*

#### Streetscaping and Footpaths

- New plantings of small trees along Burgoyne Street and part of Tutop Street topped with bark to retain moisture and to suppress dust
- The local car lot was closed due to various reasons including safety issues giving council the opportunity to beautify the location with numerous tree and shrub plantings.
- The Emu Walking Trail that weaves throughout Roxby Downs was revamped and upgraded via a joint project between Roxby Downs Council and BHP Billiton Pty Ltd which has been recognised in the 2012 Heart Foundation Healthy Community Awards.



*New Signage for the Emu Walk through Roxby Downs*

#### Vandalism

Vandalism remains an ongoing problem which unfortunately places a financial burden on the entire community. Council tackles ongoing repairs to signage throughout various local streets in an effort to keep on top of this unfortunate activity. Graffiti is removed as soon as possible.

#### Roads

- Ongoing monitoring of Loading, Drop Off, School and Disabled Zones is undertaken
- Removal of abandoned cars
- Line marking of all municipal roads and streets yearly
- General clean up and maintenance
- Street sweeping truck made at least 2 visits in the year

- Installation of the signage exiting Mitre 10 Car park – Turn Left Only – ensuring safe roads
- Policing of Parking on the verge and footpaths in residential zones

#### Town Ovals

Contractors continuously carry out horticultural services including soil testing, fertilising and the general maintenance of irrigation to satisfy the various user groups.



*New Lighting erected at the Small Oval*

Kikuyu grass has been planted to bare patches on the main oval with regular soil testing, aerating and fertilising. A joint project with BHP Billiton saw Council fund the installation of the new lighting to the small oval. This complemented previous years major upgrade of lighting to the main oval funded by BHP Billiton. Picnic tables were provided between the Netball Courts under the existing shade structures.

#### Playground Reserves

Council's 6 playgrounds receive ongoing monthly safety checks as well as three monthly full safety audits. Results of these audits where the upgrade of various pieces of equipment within the play areas including a new shade sail to Curdimurka Playground.

#### Ongoing Public Education

Council continues to police the illegal parking in school drop off zones, bus zones, loading zones and disabled zones these types of parking offences attract immediate expiations. Council endeavours to educate the Public about the reasons for not parking on the verge and footpath and damaging costly infrastructure like irrigation.

#### Richardson Place

- Small shrubs and trees were planted on the eastern end of Richardson Place providing a new release of life within the vicinity.
- Regular safety audits carried out to identify potential trip hazards due to extreme heat events resulting in the re-laying of pavers to some areas.
- New shade sails have been erected along the grassed areas and at the rotunda near the crossing in Richardson Place for the convenience of residents and visitors
- New banners were installed and an overall marketing and events based management program implemented;

Council also takes every opportunity to educate residents through its weekly radio sessions and also its Council page in the local community newspaper.

## DOGS & CATS



As part of Council's management responsibilities under the *Dog and Cat Management Act 1995* a range of formal activities and complaints were attended to. A summary of relevant statistics are as follows:

Item	2010/11	2011/12
Dog Registrations	870	866
Dog Expiations	112	183
Dog Complaints	6	4
Dog Impoundments	53	61
Dog Attack Reports	2	1
Dog Expiation Income	\$10,547	\$12,142
Dog Registration Fees	\$27,309	\$26,737
Cat Registrations	153	157
Cat Expiations	12	5
Cat Registration Fees	\$3,950	\$4175
Cat Nuisance Reports	1	6

Council's Animal Management Plan which was adopted in August 2007 and By-Law No 2 which was introduced for dogs and cats in October 2008 have been upheld by Council and residents.

All cats must be registered, de-sexed and micro chipped and contained on the property. Approval to house more than 2 dogs/cats per property must be obtained prior to registration.

## WASTE MANAGEMENT

Roxby Downs Opal Road Land Fill continues to open 7 days a week (1pm to 6pm) and is a free service to all residents for domestic waste disposal. However a commercial waste fee applies to all commercial rubbish.

Council is obligated to manage the landfill to conditions set out in its Licence. These include the covering of rubbish daily to help to minimise the spreading of litter by the wind or the crows. Council is also active in creating a fire break around the landfill area annually.

Council is excited to report that it has implemented great changes in the waste management program this year including a three bin kerbside collection for residential properties. This has been adopted positively by residents within Roxby Downs overall.

Commencing a new contract in March saw the supply of a more timely and efficient collection and a new collection truck therefore reducing the deposit into the local land fill significantly which became apparent through regular surveying on the landfill site.

All rubbish is segregated with steel, plastic, oil, batteries and cardboard being sent away for recycling. Green waste is mulched and sometimes used for compost and mulch throughout the town.



*Council staff promoting recycling*

## STORM WATER SYSTEM

Councils' storm water system comprises 240 storm water side entry pits connected to 12.5 km of various sized storm water pipes, 8.5 km open drains, 10 storm catchment, detention and retention dams. The majority of the town is naturally drained but in some locations areas are drained with the aid of two small storm water pumping stations. The Town has been well designed to ensure that for moderate storm events, stormwater is contained within the storm water system. For larger rarer events some sections of road double as a minor floodway for short periods.

Annual clearing of silt and rubbish from pits and drains and storm water earth drains. The challenge however is to manage debris associated with woodchip areas which from time to time are picked up into the stormwater system and can cause minor blockages. During the year the 240 side entry pits were cleaned out twice and some drains cleaned this year.

## ENVIRONMENTAL HEALTH

Council has a long standing arrangement with Salisbury Council to perform all Environmental Health functions. The only exception is immunisation services which are provided by the Roxby Downs Health Service/Medical practice.

Health Officers attend Roxby Downs on a monthly basis, with supplementary support via phone, fax and email. Work carried out during the year included the following:

- Health promotion, during inspections/investigations with free literature on various subjects available from the Council Office and Medical Centre.
- Public and limited access swimming pools are monitored daily by the relevant pool operators and are inspected by Health Officers on a regular basis when the pools are open for use
- New legislation *Public and Environmental Health (Legionella) Regulations 2008* has been enacted requiring all Councils to register High Risk Manufactured Water Systems (Cooling Water and Warm Water Systems). A total of 471 Warm Water Systems have been registered with Council and will be compliance inspected on an annual basis (via third party inspectors). Roxby Downs does not have any Cooling Water Systems.
- Roxby Downs Council has 24 food businesses which are assessed for compliance against the Food Act 2001 and the Food Safety Standards. A total of 51 food inspections were undertaken in the last financial year. Sixteen follow up inspections were conducted and 5 food complaints investigated.

# Municipal Services

## DEVELOPMENT

Council is required to assess all forms of development alongside its Development Plan, as well as the Building Rules under the *Development Act 1993* and associated Regulations.

This is carried out under long standing arrangements with both Salisbury Council (building assessment) and Stewart Payne of Whyalla Council (planning approvals) who attend Roxby on at least a monthly basis, with supplementary support via phone, fax & email.

### Development Activity

Development Assessment activity carried out during the year is highlighted as per the following approvals:

Item	2010/11	2011/12
Dwellings	22	131
Additions/alterations to dwellings	4	7
Carports, Outbuildings Verandas	53	79
Signs	2	1
Swimming Pools	10	6
Flats/Units	0	0
Business/ Commercial	6	4
Industrial	3	5
Other	1	6
Land Division	1	4
Olympic Village Camp extension	0	1
<b>Total Applications</b>	<b>102</b>	<b>244</b>
<b>Estimated Expenditure</b>	<b>\$4.7m</b>	<b>\$73.6m</b>

The anticipated explosion in building approvals and activity occurred during the 2011/12 year in expectation of a positive announcement by the BHP Billiton board concerning the Olympic Dam expansion project. The value of development fully approved was \$73.6m compared with just \$4.7m for the previous year; a 1500% increase. In addition to the full approvals noted above, a major expansion to the Roxby Village accommodation camp was given Development Plan approval by Council. With this project costed at \$27.3m, the total value of development work approved by Council was over the \$100m mark. This is an all time record in terms of approvals for the Roxby Downs Council.

During the year, major projects undertaken included a 1,000 room expansion to the Olympic Village camp (approx \$40m) and redevelopment of the airport terminal and baggage handling facilities (\$4.2m) as well as major expansion to residential areas on the southern boundary of the town. Expansion to the Olympic Dam waste water treatment plant was planned and renewals for an approval for the Roxby Downs wastewater treatment plan were also obtained.

The Roxby Village application was a major development proposal requiring notification under the Development Act. A number of objections were received from nearby residents, a number of whom asked to appear before the Council at a formal hearing. This was conducted on 27 February 2012 at the Roxby Downs Council offices. As a result of the hearing modifications to the plans were sought by Council on behalf of residents. Amendments to the plans were agreed upon by BHP Billiton. This project has not been commenced due to the deferral of the expansion project, however a reasonable

outcome was achieved through negotiation with BHP Billiton with the assistance of affected residents.

### Land Management Agreement

With a high proportion of development activity now occurring to the south of the town, the vast majority of new housing in the town will be subject to a comprehensive land management agreement. This governs a range of issues, in particular in relation to development of sites, governing the size of pools, the development of landscaping, the retention of garages under the main roof and restricting multiple driveways into allotments. Council actively polices the implementation of the Land Management Agreement primarily at the development assessment stage.

It is apparent that some property owners are not aware of the provisions of the Land Management Agreement. Owners would have been provided a copy upon purchase of their properties. These contain provisions in addition to development matters and landowners should be aware of their obligations.

### Development Plan Amendments

Council made further submissions to the Government in respect to the proposed amendment to the Roxby Downs Development Plan. With the approval of the EIS it was anticipated that the Development Plan amendment would be authorised and put into operation. Council had a number of concerns with some provisions of the new plan, especially those related to multiple unit development.

Under the proposal, such medium and high density residential development would not have been subject to notification to adjoining land owners. Council objected strongly to this and after some negotiation, the government agreed to alter these provisions, providing greater control to Council and allowing for consultation in respect to the development of group dwellings, residential flat buildings and multiple dwelling proposals.

Council was also able to provide comment concerning relocation of a proposed caravan park and highway truck stop facility to enable compliance with outcomes from the Environmental Impact Statement process which restricts any form of residential development to the north of Axehead Road.

The new plan is expected to be authorised in the current financial year. Residents are unlikely to note major changes in Council's approach to the approval of small scale projects.

### Development Act Changes

The Government introduced further changes to the Development Act to streamline approval processes for small scale domestic development. New provisions create a category of development under Schedule 1A of the Development Regulations. Council has been implementing these changes through the year. The consequence of the changes has been speedier approvals of compliant development, and the elimination of a component of fees.



## Roxby Power

Council's appointment as a power distribution authority for the Roxby Downs Township arises as a consequence of Section 18 of the schedule to the Roxby Downs (Indenture Ratification) Act 1982, which specifies the rationale and level of tariffs that can be charged for electricity.

Council holds a Retail and Distribution Licence issued by the Essential Services Commission of South Australia and is required to comply with specific licence conditions and various codes such as the Retail and Distribution Code.

Council runs the electricity operations as a separate business unit under the ROXBY POWER banner. This includes the provision of public street lighting, which is separately charged to Council's Municipal operations.



As the Indenture preceded the introduction of the National Electricity market, Council is exempt from the provisions of the National Electricity Market which introduced full contestability into South Australia for all consumers on 1 January 2003.

This situation also applies to BHP Billiton who is the sole licensee for retail and distribution of electricity to Roxby Downs and Olympic Dam. BHP Billiton owns 256kV and 132kV power lines that transmit electricity from the national grid at Port Augusta to Olympic Dam. A 33kV line then serves the Roxby Township where Roxby Power takes control.

Electricity meters are read concurrently with water meters on a quarterly basis at the end of June, September, December and March each year. Accounts are sent out early the following month. Customers can pay by cash, cheque, credit card, EFT, or direct debit from a nominated bank account.

### ELECTRICITY RETAIL

#### Meters

Roxby Power will continue with its meter replacement and upgrades. Digital metering will be used to replace mechanical style meters as this provides better analysis of power usage allowing us to provide more informative data to customers. 200 are planned for replacement in the 2012/13 year.

#### Growth

BHP Billiton has almost completed Subdivision C to the south of town, Roxby power have installed 56 meters in Stage 1, and 112 meters in Stage 2. There were additionally 3 meters installed in the Light industrial area.

#### Solar

Until May 2011 Roxby Downs only had 3 Solar systems. Since September 2011, Roxby Power installed 27 new Solar System buyback meters. There were 4 Commercial systems and 23 Domestic systems, ranging in size from 1.5 kW up to 10 kW. We now have 128 kW of solar systems connected to our network. Future notifications have been received for 2 systems more at the time of writing.

### Electricity Usage

A breakdown on customer usage is shown as follows:

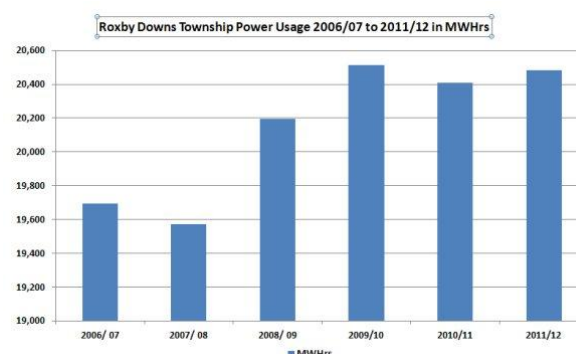
Tariff	2011/12		2010/11	
	No	Annual Use MW.hr	No	Annual Use MW.hr
<b>M</b>	1700	9,878.4	1514	9,652
<b>C</b>	2	77	2	10.9
<b>J</b>	167	355.3	155	364.2
<b>S</b>	70	1,251.6	58	1,437.1
<b>D &amp; N</b>	16	1901.7	14	1,674.3
<b>HVD</b>	1	2,875.2	1	2,851.8
<b>MLVD</b>	0		3	3,446.4
<b>LVD</b>	2	3157.2	2	338.2
<b>LVB</b>	0		1	139.6
<b>Other</b>	3	12.6		
<b>Solar</b>	22	-26.2	3	1.4
<b>Totals</b>		<b>19,509</b>		<b>19,915</b>

A change in special tariffs rationalised to 2 types, HVD and LVD. Roxby Downs Caravan Park closure removed customer from LVD Tariffs. – Table data per ESCOSA Annual Report.

### Township Power Consumption

Growth in total power consumption MW (including street lighting) over the past 6 years is shown as follows:

2011/12	20,484	2008/09	20,195
2010/11	20,407	2007/08	19,573
2009/10	20,512	2006/07	19,693



Power consumption overall was up compared to the 2010/11 year, Additional 60 houses in Subdivision C and several industrial developments add more load.



*One of many new SOLAR Systems installed in Roxby Downs since September 2011.*

## Roxby Power



*One of several landscaping projects, in this case to provide adequate working clearances and drainage.*

### Electricity Tariffs

A summary of Roxby Power's tariffs (including GST) adopted from 1 January 2012 is shown below.

Customers < 160 MW.hr pa.	Supply Charge \$ per qtr.	Supply Rate Cents per kw.hr	
M – Domestic Light & Power	\$48.00	24.25	
C - Charitable Institutions	\$48.00	24.25	
J – Off Peak Hot Water	Nil	12.50	
SOLA – Solar Buyback		21.58	
S –General Supply	\$48.00	26.10 (first 7500 kw.hr per qtr) 27.40 (thereafter)	
D & N – General Supply Time of Use	\$48.00	30.50 (peak 7am to 9pm Mon – Fri) 15.90 (other times)	
Customers > 160 MW hr pa.	Annual Max Demand	Annual Max Demand Rate \$ per KVA	Supply Rate Cents per kw.hr
HVD – High Voltage Demand (<1 MVA)	First 100KVA	\$20.380	19.30 (peak 7am to 9pm Mon – Fri) 7.94 (other times)
	Next 150KVA	\$13.939	
	Next 750KVA	\$11.522	
	Balance KVA	\$9.911	
LVD – Low Voltage Demand (>80KVA)	First 100KVA	\$20.380	24.63 (peak 7am to 9pm Mon – Fri) 9.23 (other times)
	Next 150KVA	\$13.939	
	Next 750KVA	\$11.522	
	Balance KVA	\$9.911	
Monthly Service Charge	\$110.00		
Customers > 160MW.hr pa incl meter reading, access and communications fee.			
New Customer Bond (Retained for 2yrs)	\$550.00		

## ELECTRICITY DISTRIBUTION

The Roxby Downs electrical distribution system is highly reliable in its operation. It includes 6.5km of 11kV overhead mains, 19km of 11kV underground mains, 30.6km underground Low Voltage Mains, 1 x 11kV Pole Mounted Transformer and 34 x 11kV Pad mount Transformers and a range of township street lights.

### General Snapshot of Works Undertaken

Incidents of vehicular damage saw 10 service pillars repaired or replaced, in Pioneer Drive, Callitris Steet, Frome Street, and Maireana Circuit, Kennedia Crescent, Ceratonia Circuit and Gregory Street. Some of these required local power outages to repair.

Ring main Unit RM03 in Richardson place was replaced in July 2012, this was a significant work. This unit feeds the Leisure Centre and backup power was provided in the form of a generator. Significant landscaping was also needed to provide clearances for the larger unit installed.

ETSA undertook its bi-annual inspections during June 2012. There have been several issues noted and flagged for ongoing maintenance works.

Clearance and landscaping works were undertaken at several High Voltage plant locations: CB09 - clear around compound and hardstand inside yard; RM09 - clears weeds, fill subsidence and restore hardstand; RM10 - Relocate fence for better access during maintenance; S12 - clear around transformer, add drainage, fencing and restore hardstand; RM20 - clear weeds, clear drift sand, restore hard stand; S08 – replace failing retaining wall, clean and tidy, restore hardstand.

Roxby Power trials several models of LED lighting for evaluation.



*One of the better LED lights trialed in 2012.*

### Audits and Annual Reports

Annual Safety and Operational Audit reports were completed for the Office of the Technical Regulator (OTR) and Essential Services Commission of SA (ESCOSA). Both the reports were accepted and approved.

### Outages and Disruptions

The BHP Billiton township feeder suffered several outages during the year, some simple faults on the main feeder, mainly the result of lightning strikes and storm damage. There were also some planned outages for maintenance.

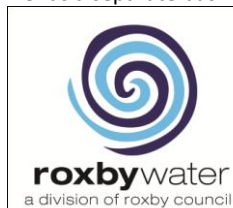
### Street lighting

Roxby power undertook 8 maintenance programs for the year. A total of 256 street lights were maintained, with 30 light fittings changed and 176 globes replaced, plus other minor maintenance.

## Roxby Water

Council's appointment as a Water Distribution and Sewerage Authority for the Roxby Downs Township arises as a result of Section 13 of the Roxby Downs (Indenture Ratification) Act.

This Section requires Council to comply with standards normally applicable by SA Water, and specifies that Council should take practical efforts in sewerage effluent wastewater re-use, specifies how much we can pay for water and also that profits can be transferred back to the Municipality. Council operates water and sewerage services under the ROXBY WATER banner as a separate business unit.



Water meters are read concurrently with electricity meters on a quarterly basis at the end of June, September, December and March each year. Some 1,633 accounts for water and sewerage are sent out early the following month. Customers can pay by cash, cheque, credit card, EFT or direct debit from a nominated bank account.

### WATER SUPPLY

Water for Roxby Downs, Olympic Dam and the mine site is sourced from the Great Artesian Basin near the southern and eastern areas of Lake Eyre. Pumped some 200 km south to a desalination plant on the BHP Billiton mining lease, water is then cooled, desalinated and stored for later distribution. Water for the township is then pumped some 10km to a covered water supply dam on the outskirts of town.

Roxby Water then purchases water from BHP Billiton at a predetermined price set out in the *Indenture*. Council then distributes, checks the quality against water quality standards and if needed, chlorinates the water at our pump station before pumping to residents within the township via approximately 38 km of pipe work.

Water is very soft, of high quality, has a small amount of natural fluoride and is low in dissolved solids. Water has been tested and compared against a range of other urban water supplies and bottled water with favourable results.

### WATER RATES & CONSUMPTION

Council operates a 3 tiered incentive based pricing structure for water. Charges are based on allocated access units according to the size of the water meter serving the property. Water charges are set per calendar year. Those rates are effective from January 2012 are as follows:

All Properties	Charges per access unit per quarter
Supply Charge	\$42.00
First 34 kl	\$1.65 per kl
34 – 120 kl	\$3.25 per kl
Over 120 kl	\$4.95 per kl

On a regular basis these rates will be analysed to see if some refinement is required.

### Water Consumption

Notwithstanding the very low rainfall, high pool ownership and young age of our community water consumption continues to be moderate and compares favourably with other regional communities.

Statistic	2011/12	2010/11	2009/10
Volume of water sold to customers (kl)	660,638	641,84	657,551
Average Price per kl	\$3.52	\$3.14	\$3.19
Estimated township population	4774	4,948	4,762
Total water consumption. (litres/head per day)	378	355	378

#### Notes:

- (i) The above table should be used as an overall guide only but a given that populations are estimates.
- (ii) Under the *Indenture* a minimum allowance of 650 litres of water /head/per day plus a reasonably sufficient quantity for parks & gardens and community parks needs to be provided to the Town. Council remains well within this allowance.
- (iii) Current and historical consumption is below this amount and favourable considering our low rainfall, young community and large and ever increasing number of domestic swimming pools.
- (iv) 2009/10 and 2011/12 includes water used in BHP Billiton's Subdivisions B & C residential development and Light industrial area.



**Hydro tanks at town water supply**

**These Tanks are half full of air and water this helps to keep the water pressure at a constant rate as taps are turned on or off.**

### WATER WORKS

Various capital replacement water works were carried out during the year including the following:

- 1 Water main valves changed
- 497 street fire hydrants were cleaned out and checked with only 2 requiring repairs
- 6 water main repairs
- Two (2) yearly maintenance and calibration checks for Town Water Supply pumping station
- 60 water meter taps repaired
- 9 x 20mm, Water meters were removed and replaced as part of a regular replacement program
- Internal Inspection of hydro tanks

# Roxby Water

## SEWERAGE SERVICES

Roxby Water also provides a full sewerage system to all 1,633 properties within the township. Sewage and sullage are transported through some 35km of sewerage mains, manholes and 9 pump stations and pumped to a series of lagoons to the west of the township.

In addition, rainfall run-off in the township's catchment area of some 5 sq km is separately collected and pumped via the latter stage of the sewerage system to the town's sewerage effluent lagoons. When the facultative treatment process is completed, treated effluent water is then pumped to the town's two ovals and golf club for re-use as irrigation.



*Sewer lagoon treatment area.*

*During the year 17635 ML of treated recycled water was used on the golf course and township ovals*

Whilst this system represents good environmental practice and saves the community many thousands of dollars in watering grassed areas, our high evaporation rate (approximately 3m per year) causes some concern.

For instance in winter we have too little storage capacity and need to encourage use, whilst in summer we sometimes have to restrict use to conserve the resource. Management issues can also arise when large influxes of stormwater enter the primary dams.

Water intended for re-use (i.e. irrigation purposes of the golf course and oval) is pre-treated to meet guidelines for re-use of water. Regular testing is carried out in accordance with the E.P.A licence requirements.

## SEWERAGE CHARGING

Since June 2000 Council has used the South Australian Local Government Association property unit system for the charging for sewerage. This followed a major review.

Sewerage charges effective from 1 January 2012 for all freehold properties abutting a sewerage main are \$160 per property unit per quarter. (\$624 per annum). For residential premises, this is currently less than charges that are applied by SA Water in country South Australia for residential properties.

## SEWERAGE WORKS

Sewerage works carried out during the year included the following:

- 105 Sewer inspections were carried out during the year on the new extensions to housing and the two new school halls
- Pump Station major repairs included overhaul of pump 2 pump stations H and C. A new no 2 pump was fitted to pump station B New wet end for Chlorine booster pump at sewer lagoons, cleaning of some sewer mains, storm water mains and 10 pump station wet wells
- 11 blocked mains attended to during the year caused by tree root intrusion, cool drink cans, fat and other objects. On 57 occasions sewer pumps were unblocked due to foreign objects such as tampons, underpants, tennis balls, parts of mop heads, tee shirts and fat intrusion. Underpants caught in the new pump 2 at pump station H caused quite a lot of damage to the pump



*Underfloor inspection of new house*

- 56-new new houses were connected to sewer mains
- Cleanup sewer pond area
- Bi-yearly maintenance checks of all pump stations, sewer lagoon recycling area and irrigation shed. New chlorine injector and regulators over hauled at treatment shed
- Sewer Lagoons treated with Cupricide to knock down Algae bloom
- Samples and data taken and recorded for Sewer Lagoon Licence and independent verification checks



*Connections to main drain inspections*

## Governance & Compliance

Council operates with 26 permanent staff plus various contact service providers. With increased community development and residential development demands, pre-planning for future growth of the town and the need to meet ever increasing compliance requirements, human resources are invariably stretched and will need to be addressed to ensure that the Council is managed effectively. All staff are multi-skilled and act in an interactive way across a wide variety of functions. As at 30 June 2012 the following positions were employed:

### Corporate and Community

Administrator; Manager Community Development, Governance & Strategic Support; Community Projects Officer; Administration Officer Community Projects; Administration Assistant, Webmaster & Business Systems Document Control, Workcover & Rehabilitation Coordinator; Cultural and Business Development Consultant (contract service), Human Resources/OHW&S/ Strategic Support Advisor (contract service)

### Administration

Customer Service Officers (4) & Records Management Officer

### Finance

Financial Accountant, Rates/Creditors Officer, Water Services / Payroll Officer, Electricity Service Officer and Financial Advisor (contract service)

### Works

Municipal Works Manager, Municipal Works Compliance Officer, Works Operations & Administration/ Government Housing Officer, Electrical Manager, Electrical Services Officer, Water & Sewerage Manager, Water & Sewerage Officer/OHS Coordinator, Contracts Advisor (contract service)

### Library

Community Librarian, Library Assistants (3)

### Development

Building and Planning Administration Officer; Planning Officer (contract services), Building Surveyor (contract service), Environmental Health Officer (contract service)

### Roxby Leisure (contract services)

Roxby Leisure Manager, Culture & Leisure Precinct Staff



**Council reception staff**

## DECISION MAKING

This section outlines Council's decision making structure and functions of the Council and also describes the Information Statement published by Council in accordance with the requirements of section 9(2) of the *Freedom of Information Act 1991*.

### Decision Making Structure & Functions of Council

Decision making structures of Roxby Downs Council are unique in South Australia. Under the *Roxby Downs (Indenture Ratification) Act 1982* the position of 'Administrator' is an Officer of The Crown subject to the direction of the Minister of Primary Industries (now Mineral Resources).

BHP Billiton is also formally recognised and along with the State Government contributes equally to fund Council's Municipal deficit. Whilst both partners must approve Council's budget, they have no formal control of the day to operations of Council which is an independent legal entity. Nevertheless in practice, Council regularly consults with both in a proactive manner.

As a result, the Administrator is effectively a combined "CEO/Mayor." Decisions of "The Administrator" become the decisions of "The Council," like any other Council in South Australia. Compliance with the *Local Government Act 1999* and other relevant legislation is still required, albeit with minor modifications as set out in the Indenture. For practical purposes, where a formal statutory Council decision is required, then formal resolution is recorded. There are currently no delegations of Council's powers made to staff.

Notwithstanding these peculiarities, Council has a very open approach relating to exercising its powers. Indeed, as there are no formal meetings there are no deadlines that have to be met in order to address any issues that arise. Council also consults with its community on particular issues that may affect the Council area and has adopted a Public Consultation Policy to assist with this process.

Public consultation can take a variety of forms, including, but not limited to public meetings and forums, project committees, forums and working groups, workshops/seminars, letters to individual residents, surveys, notices published via the Monitor Community Newspaper, advertisements, media coverage and displays and exhibitions.

During the year through implementation of the Roxby Downs Community Plan, Council has been able to expand the community's input and guidance in decisions (Refer to Community Plan) through the Roxby Downs Community Board and associated Forums.

### Access to Council Information

Various Council documents and other information are available on Council's website without the need for a formal application under the *Freedom of Information Act 1991*. This includes policies on Review of Council Decisions and Procedures, Public Consultation, Council Employee Code of Conduct, Order Making, Contracts & Tendering and Strategic Management Plan.

Some information may be available for viewing at no charge, whilst some may be copied at a small charge, provided that copying does not infringe copyright. In some cases, where an extraordinary amount of staff time is required to comply with

## Governance & Compliance

a request for information, charges may be imposed to recover costs.

Requests for other information will be considered in accordance with the *Freedom of Information Act 1991*. Under this legislation, unless the applicant is granted an exemption, an application fee must be forwarded with the request to Council's Freedom of Information Officer.

Should the applicant require copies of any documents requested pursuant to a Freedom of Information request, charges may apply. Applications will be responded to as soon as possible within the statutory time period of thirty days.

### Amendment of Council Records

A member of the public may gain access to Council documents to make amendments concerning their personal affairs by making a request under the *Freedom of Information Act 1991*. A member of the public may then request a correction to any information about themselves which is incomplete, incorrect, misleading or out-of-date.

To gain access to these Council records, a member of the public must complete a Freedom of Information application as detailed above, outlining the records that he/she wishes to inspect, and this application must be forwarded to Council.

### Freedom of Information Applications

During the 2011/12 year no Freedom of Information applications were received.

### Roxby Council Audit Committee

Subject to the overriding provisions of the Indenture Council has established an Audit Committee Pursuant to Section 126 of the *Local Government Act 1999*. Committee is established to review financial reporting, internal controls and risk management systems and oversee the external audit. Council's current Audit Committee comprises David Powell (Chair) and members Trevor Starr and Warwick Koster. There 2 year term of the Committee commenced on 30 June 2011.

The Council Administrator and Finance staff attend meetings but have no role in and decision making. All decisions of the Committee become recommendations to Council. All committee members are paid an allowance. The Committee met formally on 5 occasions during the year.

### Roxby Downs Advisory Reference Group

In 2009 the Minister for Mineral Resources established the Roxby Downs Advisory Reference Group. This group provides government policy advice to the Administrator. Meetings are held on a regular basis in Adelaide and occasionally in Roxby Downs. During the year 5 meetings were held.

### Other Committees

Following obtaining legal advice Council was advised that the provisions of the *Indenture* removed all requirements associated with elected members. As a result the normal mechanism for establishing a Committee of Council Pursuant to the provision of Section 41 of the *Local Government Act 1999*; cannot be applied.

Nevertheless during the year Council operated Roxby Road Safe and Roxby Downs Youth Advisory Council as advisory Committees under the *Indenture*. There were no allowances paid to these committee members. In subsequent years

these committees will be established under the Roxby Downs Community Board Structure

### Review of Council Decisions

Council's Review of Council Decisions Procedure under section 270 of the *Local Government Act 1999* provides a further opportunity for any person who is aggrieved by any Council decision to review that decision. During 2011/12 no applications were received with Council having no outcomes to report pursuant to Section 270(8) of the Act.

On a day to day basis the Administrator requires all staff to address customer concerns directly in accordance with established protocols and procedures. Decisions can then be reviewed by the Administrator in an impartial manner. This process separates the role of decision maker and reviewer. Obviously some actions do need to be handled directly by the Administrator, in which case a detailed explanation results.

### Policies

The Local Government Act requires various policies to be established by a Council. Those associated with finance are also reviewed by Council's Audit Committee. During the past two (2) years, as additional resources became available, significant emphasis was undertaken in improving this element of Council's operation. In many instances additional policies and procedures, which in the main reflected existing operations, were developed and formally adopted. Increased activity is shown by the following:

Policy / Procedure Type	2010/11	2011/12
Governance and Corporate	9	17
Finance	8	14
Human Resources	16	18
OHW&S	31	34
Works, Planning	10	13
Electricity	2	2
<b>Total</b>	<b>76</b>	<b>98</b>

### DEVELOPMENT ASSESSMENT PANEL

In relation to some decisions under the *Development Act 1993*, this Council, like a number of smaller Councils, has obtained an exemption from the Minister for Planning and Local Government to formally have a Development Assessment Panel. All of Council's decisions under the *Development Act 1993* as a Relevant Authority are made by The Administrator following independent advice from Council's Planning Officer.

### COMMUNITY LAND

Council has completed a classification process and prepared community land management plans for each identified parcel of community land. A register and copies of relevant management plans are available from Council.

### NON APPLICABLE ITEMS

The following prescribed items under Schedule 4 of the *Local Government Act 1999* relating to the content of the Annual Report are not applicable to our Council and hence not reported:

# Governance & Compliance

- Information on allowance paid to members of the council or a council committee
- Report on the use of sections 90 and 91 of the Act relating to the conduct of Council meetings
- Various electoral provisions
- Council has no subsidiaries

## HUMAN RESOURCE MANAGEMENT

Human resource management actions and programs that benefited staff undertaken during the year include the following:

### Equal Opportunity

Council is committed to the principles of equal opportunity. Council policies recognise that discrimination in employment practices or incidents of sexual harassment are illegal, unwelcome and inappropriate. The principle of individual merit is the only basis used in the human resource management of staff, recruitment practices and the selection of individuals for promotion.

### Enterprise Agreement

Staff conditions of employment are reflected in the Roxby Downs Council Enterprise Agreement 2010 pursuant to Section 79 of the *Fair Work Act 1994*. This agreement maintains and refines various employment and welfare initiatives such as a Time off in Lieu system that provides staff with flexibility to combine work, personal and family commitments.

### Training & Development

Council continues to support training and development programs for staff and has been able to increase opportunities notwithstanding that our remote location makes access to programs difficult and costly.

## SENIOR EXECUTIVE OFFICERS

Council has decided that for the purposes of the *Local Government Act 1999*, the Senior Executive Officer of the Council is the Administrator. Details of the salaries and benefits payable are detailed in the Register of Remuneration Salaries and Benefits.

## OTHER ORGANISATIONS

Council has not formed any Council subsidiary pursuant to Section 42 of the *Local Government Act 1999*.

Council is a member of the South Australian Local Government Association and receives a one (1) vote entitlement at any meeting of the Association. Together with the Councils of Port Augusta, Port Lincoln, Port Pirie and Whyalla, Council makes up the Spencer Gulf Cities Association. Despite being in recess remains a designated regional grouping of the Local Government Association. Council has also been accepted as a Port Augusta delegate on the Provincial Cities Association.

The Administrator is also a Board Member on the Regional Communities Consultative Council and Port Augusta, Roxby Downs, Woomera Health Advisory Committee.

## NATIONAL COMPETITION POLICY

National Competition Policy refers to an agreement between the Council of Australian Governments (COAG) that endorsed a wide ranging package of legislative and administrative reforms with the intent that Government business and entities should not enjoy a competitive advantage simply by nature of being in public ownership.

Clause 7 of that agreement requires each party to prepare and report on a statement of the application of competition principles to particular Local Government activities and functions. For the 2011/12 year Council:

- has determined that it does not undertake significant business activities, nor has it created any significant business activities in the year.
- established a clear recognition of the need to act and perform to ensure fair and open competition in all activities that Council undertakes in line with the broad intent of competitive neutrality, unless the public benefit requires otherwise.
- has reviewed its bylaws with specific regard to removing any restrictions that prevent open competition or provide any net competitive advantage to Council.
- did not receive any complaints about our application of competitive neutrality.
- is involved in public monopolies associated with the provision of electricity, water and sewerage services. These operate in accordance with the provisions of the *Roxby Downs (Indenture Ratification) Act 1982*.

## LOCAL LAWS

Council has the following By Laws in place

- Order Making Policy under the *Local Government Act 1999*. This which sets out the steps that Council will take in relation to making orders for the unsightly condition of land, hazards on lands adjoining a public place, animals that may cause a nuisance or hazard and inappropriate use of a vehicle.
- Bylaw 1 - Penalties and Permits and Bylaw 2 - Dogs and Cats under the *Dog & Cat Management Act*.

## COMPETITIVE TENDERING

Council has never employed traditional day labour staff for the provision of external works. This work has always been carried out by contract, a situation that is likely to remain.

Council works and purchases have been sourced externally by a competitive tendering process in accordance with Council's Contracts and Tenders Policy which was upgraded and reviewed by the Audit Committee last financial year. One assessment criteria includes consideration of the impact of service delivery approaches on local businesses.

For significant tenders Council will engage a Probity Auditor to overview the process and selection evaluation through a panel who will provide a report and recommendation to the Administrator.

# Governance & Compliance

## CIVIC FUNCTIONS

### Citizenships



***New Australian Citizens***

Council's Administrator conducted 22 Citizenship Ceremonies during the financial year with a total of 40 people becoming Australian Citizens. This was double the number of ceremonies held in the previous year reflecting our growing multicultural community.

### Australia Day Awards

Council conducted the Annual Australia Day Celebrations at the Roxby Downs Swimming Pool which incorporated the Australia Day Awards and Roxby Downs Sport & Recreation Forum Sports Awards. The 2012 Council Award winners were:

- |                                    |                  |
|------------------------------------|------------------|
| <b>Citizen of the Year</b>         | Rachel Young     |
| <b>Young Citizen of the Year</b>   | Kristen Worby    |
| <b>Community Event of the Year</b> | Postie Bash 2011 |



***Australia Day Award Winners 2012***

### African Delegation

In August 2011 Council hosted a cocktail function in the Dunes Café for government officials visiting from the African nations of Ghana, Malawi, Namibia and Tanzania and representatives from AusAID. The group were visiting Australia on a mining study tour. Council invited local residents who were from these countries to the function to meet with the delegation and to catch up with news from home.

During the function The Honourable Mike Hammer Minister for Mining in Ghana talked about the success of the visit and the value of the study tour to the delegates. The Minister conveyed that the delegates were very impressed with our community and they will take home fond memories of their visit.



***Council staff with the African delegation***

### House of Representatives Inquiry

The House of Representatives Standing Committee undertaking a Federal Government inquiry in to the use of fly in fly out (FIFO) workforce practices in regional Australia visited Roxby Downs in December 2012. The Standing Committee was visiting a number of mining communities throughout Australia to speak to key stakeholders about the issues and opportunities arising from fly in/ fly out workforces. Council's Administrator and representatives from the Roxby Downs Community Board and Regional Development Australia participated in this consultation session.



***FIFO consultation participants***



## BRANDING & MAINSTREET STRATEGY

### Branding

In early 2012 Council embarked on a bold new strategy to create a recognisable and marketable identity for the Roxby Downs community. Drawing on the theme of YOUNG, VIBRANT COMMUNITY all marketing materials have been updated with the new theme. A key part of the branding is the graphic element of the sun/waving hand. Nothing epitomises the Australian Outback more than the sun. At the same time this graphic element depicts a friendly waving hand symbolising the close knit and welcoming community that is Roxby Downs.



### Welcome Bag

As part of the re-branding exercise Council has produced a welcome bag for new residents containing information about a range of council services. The bags are distributed at the time new residents sign up for electricity and are also available from the Visitor Information Centre.



*New welcome bag*

### Main Street Banners

As part of an integrated approach to marketing Richardson Place a series of themed street banners have been created to introduce colour and vibrancy to this precinct. The banners incorporate the young vibrant community branding and are used to promote events as well as reflect our young vibrant community. The banners are rotated regularly to create interest and movement in the main street.



*Main Street Banners*

### Heart Foundation Award

During the year Council applied for a Heart Foundation Healthy Communities Award. These awards recognise local governments that demonstrate a commitment to creating healthy communities through initiatives that support physical activity, healthy lifestyles and a sense of community connection.

Council nominated 3 projects to support the application and these were the upgraded way-finding signage for the Emu Walk, the new indoor pool and the involvement of staff and other resources in the Happy and Healthy Expo. Council was proud to win the state award for populations under 15,000. The award included a cheque for \$2,000 which will be applied to a healthy community related project.



*Heart Foundation Award*

### KESAB Sustainable Communities Awards

Council was also pleased to be awarded two KESAB's Sustainable Communities awards. The Roxby Downs community won the regional award for the outback and Council won the Local Government Partnerships award for Community Engagement for the improvements to the Curdimurka playground. The Sustainable Communities Program recognises environmental sustainability action in communities.



*KESAB Awards*

# Governance & Compliance

## MUNICIPAL RATING

Each year Council provides a Summary of the Annual Business Plan and Budget to all ratepayers. Complete budget documents which include the rationale for the adoption of Council rates is also available upon request. Relevant summary includes following salient features.

### Rate Revenue

When adopting the budget on 31 August 2011, Council decided to raise municipal rate revenue by way of the following:

- a combination of a fixed charge (**\$450**) for all rateable properties plus the following rates in the dollar based on a property's capital value based on the designated use of land

<b>Residential</b>	0.3150 cents
<b>Commercial</b> (Shop, Office & Other)	0.8600 cents
<b>Industrial</b> (Light & Other) Primary Production & Other	0.7600 cents
<b>Vacant</b>	0.5950 cents

- a fixed residential garbage collection charge of **\$195**
- a Separate Rate / NRM Levy of **\$35** on behalf of the SA Arid Lands Natural Resources Management Board

### Valuations

All land within the Council area, except for land specifically exempted (e.g. BHP Billiton Crown Land and Council occupied land), is rateable. Council has decided to continue to use capital value as the basis for valuing land within the Council area. It is considered that this method of valuing land provides the fairest method of distributing the rate burden across all ratepayers.

### Levels of Rating

In addressing the levels of rating, Council took into consideration the strategic development of the town, impact of rates on all businesses in the Council area as well as the costs to service our remote township. In conjunction with the State Government and BHP Billiton has recognised that local residents should make a contribution that is consistent with resident incomes and equally shares the overall costs of running the municipality to meet the high standards required by the community.

As a result, Council decided to increase the overall rate revenue by **9.0%**. This brought the average residential rate including garbage charge to **\$1,708.00 per annum, or \$32.85 per week**.

Given the extent of our subsidy and the fact that Roxby Downs has the highest taxable income in the State but one of the lowest average residential rates to match then this increase is considered reasonable and compares favourably with most other Local Government Authorities.

## Where Your Rates Go

Ever thought where your "Municipal Rates" go? Below is an "approximate" expenditure breakdown for every \$100 paid in rates as sent out to all ratepayers in the Annual Business Plan and Budget Summary 2011/12.



<b>Governance</b> \$1.00	<b>Cultural Services</b> \$14.00
<b>Business</b> \$3.50	<b>Garbage Collection</b> \$6.70
<b>Tourism</b> \$1.30	<b>Landfill &amp; Recycling</b> \$3.50
<b>Library</b> \$6.70	<b>Public Conveniences</b> \$0.50
<b>Stormwater</b> \$0.80	<b>Street Cleaning</b> \$2.70
<b>Street Lighting</b> \$2.60	<b>Community Development</b> \$3.70
<b>Parks &amp; Gardens</b> \$3.10	<b>Sport &amp; Recreation</b> \$7.70
<b>Footpaths</b> \$7.30	<b>Swimming</b> \$1.60
<b>Roads &amp; Streets</b> \$3.70	<b>Ovals</b> \$5.40
<b>Streetscaping</b> \$9.30	<b>Building Planning &amp; Health</b> \$3.00
<b>Family &amp; Youth</b> \$4.20	<b>Dogs Cats &amp; Reg Control</b> \$4.90
	<b>Other environment</b> \$2.80

### Note

- Figures include overheads and are a guide only to the areas of "Net" municipal expenditure which rates are applied.
- Actual expenditure can vary as items separately funded by loans, grants or from reserves are not included.
- Operations for Roxby Power and Roxby Water are excluded.



**New housing development – Kennedia Crescent**

# Strategic Management

## STRATEGIC MANAGEMENT PLAN

During the year the Council conducted a major review of its Strategic Management Plan 2007-2012. This plan included elements of the 2005 Community Plan, which was then driven by Council as a catalyst to form a strong community focused and participative Local Government. This involved full public consultation which was well received in the Community. It was important for the new Strategic Management Plan to reflect the community's vision and aspirations.

## ROXBY DOWNS COMMUNITY PLAN

The Roxby Downs Community Plan was launched in April 2005. This visionary document provides a framework for ongoing community development and reflects the community's expectations for the future epitomised by the community's vision and aspirations.

*"Roxby Downs is a young vibrant town with a caring, tolerant, diverse community that aims for strong interdependent business and social partnerships, to provide for a safe, healthy and financially secure lifestyle."*

The community aspires for Roxby Downs to be recognised as a:

**Healthy Town**  
**Welcoming Town**  
**Learning Community**  
**Model Environmentally Friendly Town**  
**Family Orientated Town**  
**Place of Personal Development**

The establishment of a Community Board was a key recommendation of the Community Plan. The Community Board was established in November 2005 and incorporated as a not for a not for profit Association in December 2006. Although now operating as a separate legal entity, the Community Board receives operational funding and executive support from Council. The Board also from time to time applies to Council for funding to support specific projects.

Council's Manager Community Development, Governance and Strategic Support acts as Executive Officer of the Board. Council staff are also involved at Board level and in the Forums as advisors, mentors, and resources. These relationships are critical because members of the Board and Forums are all volunteers many with full time work and family commitments.

This community management structure has created an avenue for members of the community to take an active role in shaping the town's future. The structure facilitates community consultation, sharing of ideas and debating of issues. Community participation in the subcommittees (Forums) continues to be encouraging with over 100 people actively involved on a regular basis.



In the process of implementing the Community Plan the Community Board and its subcommittees have developed and managed a range of projects and activities.

During 2011/12 groups focused on planning and staging programs and events that included: Community Person of the Month award; Sports Person of the Year Award; Red Earth Festival(2011); Women's Network events, Happy and Healthy Expo (2012); Multicultural Quilt project; various artist workshops; NAIDOC week event; World Food and Music Festival; and an inaugural Business Awards function.

The Board was also successful in gaining funding from both BHP Billiton and Council to employ an Environment Officer to develop and implement environmental initiatives.

The Community Plan is a dynamic document and continues to evolve as the needs and aspirations of the community change. The achievement of goals and timeframes is dependent upon the availability of resources and the dedication and enthusiasm of hardworking volunteers.

Whilst availability of resources is an ongoing challenge, grant and sponsorship opportunities will continue to be pursued to support community projects and activities.

The Community Plan provides the foundation for Council's Strategic Plan with support continuing to be a priority.

## REVIEW OF STRATEGIC PLAN 2007-2012

The Strategic Plan 2007-2012 incorporated the following goals as its primary focus.

1. Corporate – to function in a civic and responsible manner
2. Leadership – to facilitate the development of local leadership that unites the community and portrays Roxby Downs in a positive light
3. Community – to stimulate and facilitate community cultural development
4. Municipal – to provide a range of municipal services that efficiently and effectively meet the needs of the community
5. Commercial – to operate council's commercial businesses in a way that provides excellent service and returns commercial dividends
6. Economic – to stimulate and facilitate economic development
7. Environment – to manage the urban and natural environment in a sustainable manner

As outlined these goals were reviewed and enhanced to form the new Strategic Plan 2012-2017.

# Strategic Management

## STRATEGIC PLAN 2012-2017

The Roxby Downs Township is the most unique in South Australia. The Roxby community is about to embark on a journey of unparalleled change and future that brings with it unprecedented challenges and opportunities. It was within this context that the new Strategic Management Plan 2012 - 2017 was adopted in May 2012.

The Plan maintains all of the sound strategies previously adopted in the 2007-2012 plan but expands and further articulates what is required to achieve a world class community. The community's "interdependence" with the mine and its aspirations drive the Council's raison d'être:

*To turn a World Class Mining Deposit into a World Class Mining Operation requires people with the high specialist skills that choose BHP Billiton and Roxby Downs as their preferred destination over many other world-wide alternatives.*

This statement is the cornerstone of Council's strategic direction and shapes the essence of what Council on behalf of the community is striving to achieve. The standard of the town's infrastructure as well as the community functions and services provided by Council are critical for BHP Billiton to achieve its goal, consistent with the current operation and any future expansion of the mine.

This approach also accords with the State Government's Strategic Direction and vision looking forward to 2050. At the opening of State Parliament the State Government adopted the following seven (7) important strategic objectives to spur new and increased action.

- **Creating a vibrant city**
- **Safe communities and healthy neighbourhoods**
- **Premium food and wine from our clean environment**
- **An affordable place to live**
- **Every chance for every child**
- **Grow advanced manufacturing**
- **Realising the benefits of the mining boom for all**

The Strategic Plan echoes the community's aspirations and vision. Council's Mission is:

*To aim to create a strong community-focused, participative and financially independent Local Government that assists all sectors to work co-operatively and to develop and set its own direction*

In order to achieve Council's and the community's vision the goals of the 2007-2012 Strategic Management Plan were reframed as 5 supporting Pillars as the foundation supported by various goals and objectives.



**The Five Pillars**

A world class community is a well-balanced community, one which supports all voices and where no individual is left behind. It is a place where holistic decisions are made. This is the purpose of the 5 pillars, to create a quintuple bottom line which shapes our actions and decision making.

### Leadership

Primarily councils perform and discharge the powers, functions and responsibilities under the Local Government Act 1999 and other acts. In addition to civic leadership councils have a responsibility to be responsive to the needs, interests and aspirations of individuals and groups within their communities and to empower leadership from within its constituents

### Cultural Vitality

Cultural Vitality is the key ingredient to town's liveability. It is the ingredient that makes global citizens choose one town over another and key to winning in a competitive labour market.

### Social Equity

In addition to providing and coordinating various public services and facilities local government is expected to develop its community and resources in an equitable and socially just manner and overall improve the quality of life for its residents.

### Economic Prosperity

People who move to Roxby Downs often do so in search of increased personal wealth and professional development. The community has an essential role to play to attract and retain them especially given competition from other mines world-wide. Successful and sustainable communities generally have successful businesses with strong interdependent relationships.

### Environmental Sustainability

Councils are required to manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, to improve amenity of the area, to take measures that provide protection from natural and other hazards and to mitigate the effects of such hazards.

## Annual Business Plan

Under Council's previous Strategic Management Plan seven (7) broad goals with a number of long term objectives were identified. To achieve these objectives various priorities and actions were identified at the start of the financial year to form Council's Annual Business Plan. With the substantial upgrade May 2012 of Council's Strategic Management Plan reporting against the previous goals and objectives became problematical. As a result the 2011/12 actions and achievements have been presented against the newly adopted goals and objectives. Details of actions proposed for 2012/13 have also been presented.

2011/12 Business Plan Actions & Achievements	
2012/13 Business Plan Actions & Objectives	
<b>L1 Civic Leadership</b> "A responsible consultative and inclusive body dedicated to good governance, proactive leadership and provision of quality lifestyle options and services"	
<b>L1.1 Equitable, high quality and customer oriented Council Services and facilities that meet the needs of the community</b>	
Undertake a strategic policy review of Council's services (standards of delivery and user pays rationale) and a detailed in depth financial analysis of council's operations	Strategic review completed. Service Level Review substantially completed and used as a catalyst for integration into preparing Council's Asset Management Plan. Development of new Long Term Financial Plan commenced.
A1. Appropriate standards of service delivery	L1.1
A2. Strategically programmed asset renewal program	L1.1
(a) Review needs and undertake market testing of Council's financial and organisational management system.	
A3. Develop and publish an appropriate set of "service standards"	L1.1
A4. Undertake building and site improvements to Council Office, Works Depot and Council Houses to meet operational needs and OHS requirements.	L1.1
(a) Replace Pergola to 13 Hermit Street Residence	
(b) Computer Hardware and Software Replacements	
(c) Replace Dog Pound	
<b>L1.2 Effective planning to meet the expanding needs of the town</b>	
Review and update Council's Strategic Management Plan	New 5 year plan developed for 2012-2017 and implementation commenced.
Promote and educate the community and stakeholders on Council's development plan, its implementation, assessment and compliance	Ongoing
Continue to develop appropriate land use policies to meet the changing environment and educate the community and where appropriate enforce Development Plan and Land Use Agreement compliance	Ongoing
Review development plan following finalisation of current State Government development plan review	The Government introduced further changes to the Development Act to streamline approval processes for small scale domestic development. Council has been implementing these changes through the year which include speedier approvals of compliant development, and the elimination of a component of fees.
Continue to assist BHP Billiton in relation to Olympic Dam Expansion and continue to advocate to the State Government regarding aspects that affect the structural operation of the township and services delivered by the State Government	Active participant in the Olympic Dam Expansion Social Management Partnership which was established in 2012. Ongoing partnership approach with BHP Billiton.
A5. Promote and educate the community and stakeholders on Council's Development Plan, its implementation, assessment and compliance.	L1.2, EV3.2
A6. Develop appropriate land use policies to meet the changing environment	L1.2, EV3.2
A7. Review development plan following finalisation of current State Government development plan review.	L1.2, EV3.2
<b>L1.3 Effective communication, consultation and support with the community</b>	
Continue to provide information to the community to highlight the role and function of Council's operations.	A range of methods are used including TV screen in reception, The Monitor, RoxFM, community notice boards, roxydowns.com, market day stalls
Continue to review and improve generally Council's communication strategy	Strategic review has identified further opportunities with radio which will be implemented during 2013
Continue to produce a weekly information page in the Monitor Community Newspaper and attend weekly radio spot at RoxFM	Council page included in all weekly issues of the Monitor and subject to availability of RoxFM staff weekly radio spot attended
Implement a range of community development, engagement and marketing actions that build on the current community capacity associated with Community owned and managed entities including the Community Board and associated Forums, Community	Additional staff employed to support Community Board and Forum activities leading to increased community engagement

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

Newspaper and Community Radio Station		
Continue to review and improve operation of Council and Roxby Leisure portions of Roxby Downs Dot Com community website.	New integrated community website (incorporating RoxFM, The Monitor, Roxby Leisure) designed and implemented. In house website administration to ensure currency of information	
Examine ways to integrate community media with other community communication avenues	Encouraged The Monitor newspaper and RoxFM community radio to develop closer partnerships and common goals including sharing of resource. Continue to provide support on an as needs basis.	
A8.	Review and Improve Council's communication strategy	L1.3, SE1.5
A9.	Continue to produce a weekly information page in the Monitor Community Newspaper and provide weekly radio information on RoxFM	L1.3, SE1.5
A10.	Review and improve operation of the Roxby Downs Dot Com community website	L1.3, SE1.5
<b>L1.4 Skilled and committed staff who work in a supportive environment</b>		
Complete recruitment of Community Project Officers to assist in strengthening outcomes in business development, environment, health and alcohol and substance abuse areas	Some roles absorbed by existing staff. Recruitment of new officers completed	
Continue to review operational performance and staff resources and implement changes	Continual review of staffing requirements to meet Strategic Plan objectives	
Continue to review and monitor improvements for Council's assets including Office, Depot and Houses.	Air-conditioning upgraded, computer hardware replacements, additional car parking constructed, AO map and scanner completed. Workspace development to accommodate new staff partially completed with final improvements to be completed in October 2012.	
Implement records management policies, procedures and staff training to ensure compliance with legislative standards	Resources now dedicated to improving records management systems	
Continue to review and implement improvements to Risk Management & OH&S policies and actions.	Process of continuous improvement resulting in policies and actions. WHS&E Coordinator appointed	
Continue to review and implement improvements to Council's governance, policy corporate services and staff related functions	Regular consultation with staff and regular liaison with the Roxby Council Audit Committee, Roxby Downs Advisory Reference Group.	
A11.	Undertake Council's Corporate Services and Strategic Development functions in accordance with its responsibilities under the Local Government and Roxby Downs (Indenture Ratification) Acts.	L1.4
A12.	Develop a workforce plan which reflects the resource requirements of Council and anticipates future growth	L1.4
A13.	Review Implement sound governance, records management, polices & procedures	L1.4
A14.	Review and implement improvements to Risk Management & OH&S policies and actions.	L1.4
<b>L1.5 A financially sustainable and independent council</b>		
Maintain prudent and realistic increases in rates and charges in light of local cost influences and the capacity of the community to pay	Rate levels continue to be benchmarked against Adelaide rates. Roxby Downs has high residential rates and scope to increase is limited. Water and Sewerage reflect local cost of operating in Roxby Downs. Electricity tariffs benchmarked under the indenture against Adelaide rates	
Update Long Term Financial Plan based on current operating scenario (no mine expansion) and future scenarios (mine expansion)	Detailed model prepared. Progress depended on outcomes of Indenture changes	
Continue to monitor and investigate suitable business opportunities including those from non-traditional areas.	Ongoing	
Continue to develop and implement a program of revenue raising that is consistent with Council's constraints and meets relevant criteria for commercial utilities dividends	Grants received for community projects	
Continue to lobby BHP Billiton and the State Government for an appropriate allocation of financial support under the Roxby Downs (Indenture Ratification) Act 1982	Ongoing	
Investigate options and provide a detailed analysis of funding implications associated with BHP Billiton's proposed Olympic Dam Mine Expansion.	Continued to discuss with BHP Billiton and the State Government over possible amendments to the Roxby Downs (Indenture Ratification Act) 1982 that have a positive impact on Council's operations	
A15.	Lobby BHP Billiton and the State Government for an appropriate allocation of financial support under the Roxby Downs (Indenture Ratification) Act 1982	L1.5, L1.2
A16.	Prepare and undertake public consultation on a Long Term Financial Plan that ensures financial sustainability of the Council	L1.5
A17.	Advocate to the State Government and BHP Billiton regarding financial aspects that affect the structural operation of the township	L1.5, L1.2

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

A18.	Develop and implement a program of revenue raising consistent with Council's operations	L1.5, L1.2
A19.	Operate Roxby Power and Roxby Water as independent business units providing high quality service and providing commercial return	L1.5, SE3.2
A20.	Explore opportunities for additional revenue raising	L1.5, SE3.2
A21.	Review the rating policy and fee for service charges in light of local cost influences and the capacity of community and business to pay.	L1.5
<b>L1.6 A strong voice for development of the community at State and Regional Levels</b>		
	Continue participation and advocacy through the Administrator being delegate with the Local Government, Spencer Gulf Cities and Provincial Cities Associations, Regional Communities Consultative Council, Far North RDA and Port Augusta Regional and Hospital Board. Continue to advocate to the State Government and BHP Billiton regarding aspects that affect the structural operation of the township and services delivered by the State Government	As required Administrator attended, participated in and advocated at various meetings during the year  Council was an active member of the Olympic Dam Taskforce Social Management Partnership and worked with Community Board, BHP Billiton and the State Government to identify and address potential social impacts arising from the proposed expansion of the mine
A22.	Assist BHP Billiton in the design of municipal infrastructure associated with the planned expansion of the mine and the town	L1.6
A23.	Investigate options and provide a detailed analysis of funding implications for the Council associated with BHP Billiton's Olympic Dam Mine Expansion	L1.6
A24.	Advocate for the Council through the Local Government Association, Spencer Gulf Cities and Provincial Cities Associations, Regional Communities Consultative Council, Far North RDA and Port Augusta Regional Hospital Board.	L1.6
A25.	Advocate and facilitate strong partnership with the State Government BHP Billiton to bring together key stakeholders to facilitate elements associated with a World-Class Community that are beyond Council's direct control	L1.6
<b>L2 Community Leadership</b>		
<b>"A cohesive and committed community enjoying high quality of life in an area of the State that requires self reliance"</b>		
<b>L2.1 A robust and inclusive Community Board oriented towards optimum lifestyle outcomes for residents</b>		
	Within budget constraints provide appropriate resources to assist the Community Board and Forums on the basis of delivering projects and strategies identified in the Community Plan  Opportunities are afforded to community members who are involved in implementing the community plan with mentoring and assistance provided by Council staff  If requested maintain sponsorship of SA Regional Community Leadership Program and target local residents as future participants	Appointment of extra staff has provided additional resources to support the Community Board and Forums. Provided direct support for actions that Council is required to implement as part of its statutory role, functions and responsibilities. Strategies implemented to improve community understanding, appreciation and support for BHP Billiton's operations  Ongoing. Community members gain leadership experience through their roles as Chairpersons of the various forums and the Community Board. Council staff mentored committees and provided support  Program currently in recess
A26.	Mentor Board members to take on leadership roles and participate in Community Board and Forum activities	L2.1, L1.3, SE1.1, SE1.4
A27.	If requested maintain sponsorship of SA Regional Community Leadership Program and target local residents as participants.	L2.1, SE1.1, SE1.4
A28.	Provide appropriate resources to assist Community Board, Community Forums to deliver projects and strategies identified in the Community Plan.	L2.1, SE1.1, SE1.4
A29.	Provide support for establishment of a Community Board Newsletter	L2.1, SE1.1, SE1.4
<b>L2.2 Integrated recreation, sporting and leisure facilities that are essential to the wellbeing of the community</b>		
	Continue to work with Sport & Recreation Forum and other users of sporting facilities in the strategic development of both sporting facilities and sports generally As outlined in Council's submission to BHP Billiton's Olympic Dam Draft EIS, work with users of the Motor Sports Precinct on a Master Plan Development of the area.	Ongoing  Ongoing
A30.	Work with Golf Club on a Master Plan Development of the area.	L2.2, SE3.2
A31.	Work with users of the Motor Sports Precinct on a Master Plan Development of the area.	L2.2, SE3.2

<b>2011/12 Business Plan Actions &amp; Achievements</b>		
<b>2012/13 Business Plan Actions &amp; Objectives</b>		
A32.	Work with Sport & Recreation Forum and other users of sporting facilities in the strategic development of sporting facilities and sports programs	L2.2, SE3.2
A33.	Investigate and implement a Regional Recreation and Club administration training centre, to cater for Roxby Downs and the broader regional community	L2.2, SE3.2
A34.	Establish links with registered Training Bodies to certify all nationally recognised training programs	L2.2, SE1.3
<b>L2.3 Community involvement as a key part in development of the towns' Community Plan</b>		
	Continue to encourage members of the community to participate in community forums and take an active role in implementing the Roxby Downs Community Plan.	Over 100 people participating and taking an active role
A35.	Support opportunities for community members to be involved in implementing the community plan.	L2.3, L2.1, SE1.1, SE1.4
<b>L2.4 A strong and increasing volunteer sector in support of community outcomes</b>		
	Explore potential funding opportunities and partnerships to develop a Volunteer Resource Centre	Currently the need for standalone Volunteer Resource Centre not warranted however staff continue to keep abreast through links with Volunteering SA and LGA networks
	Start a youth volunteer program/register	Unable to complete due to resignation of Youth Activities Officer
	Continue to work with volunteers in sporting clubs to assist in running and managing their sports	Ongoing
A36.	Encourage members of the community to participate in community forums and take an active role in implementing the Roxby Downs Community Plan.	L2.4, L2.1, SE1.1, SE1.4
A37.	Explore potential funding opportunities and partnerships to develop a Volunteer Resource Centre.	L2.3, L2.4
A38.	Start a youth volunteer program/register	L2.4, SE1.2
A39.	Continue to work with volunteers in sporting clubs to assist in running and managing their sports	L2.4, SE2.2
<b>L2.5 A community that has strong reciprocal relationships/partnerships with BHP Billiton</b>		
	Continue to promote a partnership approach with BHP Billiton	Community Board and its forums acted as a catalyst for these relationships and partnerships with BHP Billiton staff, Council staff and community members attending meetings and sharing ideas and information
	Explore opportunities for effective community cooperatives	Ongoing monitoring of opportunities
	Continue to implement strategies as part of the Community Plan to improve community understanding, appreciation and support for BHP Billiton's operations	Raised community awareness through the Community Board and use of local media
A40.	Promote a partnership approach with BHP Billiton and the community	L2.3, L1.6
A41.	Participate in BHP Billiton's Social Management Partnership	L2.3, L1.6
A42.	Explore opportunities for effective Community Co-operatives	L2.3, L1.6
A43.	Implement strategies as part of the Community Plan to improve community understanding and support for BHP Billiton's operations.	L2.3, L1.6
<b>CV1 A strong sense of place and identity</b>		
<b>"A sense of place and identity which encapsulates the unique status of the town"</b>		
<b>CV1.1 Residents view Roxby Downs as a unique and pleasant locality to live and work and have a sense of ownership and belonging</b>		
	Develop and implement a welcome Information Pack for new residents	Implemented to include a calico bag using new branding. Distributed at Council reception.
A44.	Develop and implement a Welcome Information Pack for new residents	CV1.1, SE1.1, CV1.3
A45.	Facilitate a Roxby Celebrates event which includes multicultural cuisine, workshops and arts practice	CV1.1, CV1.3, CV3.1
A46.	Facilitate a Roxby Stories Project to gather and exhibit the stories of Roxby's indigenous pioneering and community heritage.	CV1.1, CV1.3, CV3.1
<b>CV1.2 A cultural centre that enables development and extension of the cultural identity of a diverse population from differing backgrounds</b>		
	On a cost effective basis explore opportunities for more new major cultural events to be delivered in town	Planning commenced for NAIDOC week celebrations and a World Food and Music Festival
	Assist community and cultural events including annual Christmas Pageant and Arts Festivals	Ongoing support



## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

A47.	Develop an annual program of events for the cultural centre and Richardson Place which highlights the diverse demographic of the community	CV1.2, CV1.1, CV1.3
A48.	Develop an arts and culture policy that supports the arts and is used in supporting arts and cultural development facility usage in the Cultural Centre.	CV1.2, CV1.1, CV1.3
A49.	Assist community and cultural events including annual Christmas Pageant and Arts Festival	CV1.2, CV1.1, CV1.3
<b>CV1.3 A cohesive community that values its strong culture and common purpose</b>		
A50.	Assist Community Board and Forums presence at Market Days and Community Events	CV1.3, L2.1
A51.	Assist in establishing and maintaining Community Board and Forum Newsletter	CV1.3, L2.1
A52.	Implement a marketing and communications program	CV1.3, L1.3, SE1.5
<b>CV2 A vibrant main street</b>		
<b>“Establishing the main street as a positive, creative and supportive place for the community to interact”</b>		
<b>CV2.1 A unique and vibrant Richardson Place as the focus of social, business and leisure activities for the community</b>		
A53.	Support alfresco dining activities on Richardson Place	CV2.1, CV1.1, CV1.3
A54.	Purchase portable tables, chairs and small marquees for outdoor events	CV2.1, CV1.1, CV1.3
A55.	Facilitate arts and cultural activities on Richardson Place	CV2.1, CV1.1, CV1.3
A56.	Support / Expand market Days	CV2.1, CV1.1, CV1.3
A57.	Continue development and implementation of a year round rotating banner program to add colour and vibrancy to Richardson Place	CV2.1, CV1.1, CV1.3
A58.	Engage a main street specialist to advise on activation of the Richardson Place via hard and soft infrastructure	CV2.1, CV1.1, CV1.3
A59.	Install festive lighting in Richardson Place	CV2.1, CV1.1, CV1.3
A60.	Subject to review install improved Community Notice Boards	CV2.1, CV1.1, CV1.3
<b>CV2.2 An interactive Cultural Centre that is the town's Community hub</b>		
A61.	Dunes Cafe to provide and maintain high quality customer service, high quality service and food standards and a pleasant environment for other customers	CV2.2, CV1.1, CV1.3
A62.	Modify the menu of Dunes Cafe to include more 'fresh food options' and use the Pulse Fitness staff to create healthy dietary options and advertise them to customers	CV2.2, CV1.1, CV1.3
A63.	Initiate formal customer feedback and liaison mechanisms on ways to cater for all sectors of the community in a harmonious manner	CV2.2, CV1.1, CV1.3
A64.	Support and facilitate community groups using the resources available in the Culture and Leisure centre	CV2.2, CV1.1, CV1.3
A65.	Extend operation of cafe into Auditorium and work with young families to provide suitable meeting venues, times, and seating to accommodate young children	CV2.2, CV1.1, CV1.3
A66.	Install inflatable indoor play area to Auditorium	CV2.2, CV1.1, CV1.3
A67.	Review operating times for weekends and menu offerings.	CV2.2, CV1.1, CV1.3
A68.	Implement monthly music/jazz performances on a Sunday in conjunction with local musicians.	CV2.2, CV1.1, CV1.3
A69.	Undertake the following improvements	CV2.2, CV1.1, CV1.3
	(a) additional power points in the kitchen for appliances.	
	(b) pizza oven in kitchen.	
	(c) convex mirrors on blind spots around corners to ensure there are no collisions of staff entering and leaving kitchen area.	
	(d) glass rack shelving in bar area, to allow easily accessible and safe storage of glasses.	
	(e) replace Auditorium doors with glass sliding doors	
	(f) replace coffee machine	
	(g) relocate old cash register in the main bar area, to allow for easy recording of beverages sold in larger functions.	
	(h) install indoor playground equipment and formalise use of portion of the Auditorium as an extension to the Dunes Cafe	
	(i) remodel rear exit to Auditorium & provide additional storage	
	(j) install removable balustrade and refurbish stage area to allow improvements to Toy Library	

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

<b>CV2.3 Integration of the cultural and leisure precinct into Richardson Place and educational facilities</b>		
Review and integrate Arts support through Roxby Leisure	Ongoing review and integration	
Continue to develop strategies to integrate the Precinct's operation with the adjacent library and education facilities, Richardson Place and Roxby Central Retail Shopping Centre	Ongoing review	
Asset replacement works for Cultural Centre, Leisure Centre and Swimming pool include:	All Completed	
<ul style="list-style-type: none"> <li>• replacement of cafe furniture</li> <li>• kitchen renovation</li> <li>• leisure centre foyer renovation</li> <li>• replace shades and blinds at Leisure Centre</li> <li>• repaint northern facade to Leisure Centre</li> <li>• replace floor coverings at kiosk</li> <li>• replace air-conditioning at gym, reception and squash courts</li> <li>• replace section of solar heating to swimming pool</li> <li>• replace shade and rubber soft fall for crèche playground</li> <li>• complete indoor teaching and rehabilitation swimming pool</li> </ul>		
A70. Review and integrate Arts support through Roxby Leisure		CV2.3, CV1.1, CV1.3
A71. Review and amend DECS access user agreement		CV2.3, CV1.1, CV1.3
A72. Develop a Master Plan for the expansion of the culture and leisure centres and for facility integration with DECS		CV2.3, CV1.1, CV1.3, SE1.3
A73. Construct a new facility to link the Cultural and Leisure Centre in conjunction with and part remodelling of existing buildings		CV2.3, CV1.1, CV1.3, SE1.3
A74. Establish new outdoor eating area at entrance to main entrance of Cultural Centre		CV2.3, CV1.1, CV1.3, SE1.3
A75. Finalise planning of options for potential expansion of the Cultural Centre adjacent to Richardson Place.		L1.1, L1.2, CV2.3, CV1.1, CV1.3, SE1.3, EC2.3
<b>CV3 A community which celebrates cultural diversity “an inclusive community that values diversity and cultural infusion</b>		
<b>CV3.1 A cohesive community that values and celebrates our pioneering culture and multicultural identity</b>		
A76. Work with local indigenous groups on long term outcomes of the Indigenous archaeology project		CV3.1, CV1.1, CV1.3
A77. Work with local indigenous groups and education providers on indigenous education programs for children and adults.		CV3.1, CV1.1, CV1.3, SE1.3
A78. Work with local ingenious groups on Cultural Awareness activities and NAIDOC week		CV3.1, CV1.1, CV1.3
A79. Support Multicultural Forum activities		CV3.1, CV1.1, CV1.3, SE1.3
A80. Work with Multicultural Forum to facilitate their activities within the Cultural Centre		CV3.1, CV1.1, CV1.3
<b>CV3.2 Greater connection and understanding between young and older people</b>		
A81. Work with the Youth Activities Officer to engage youth in a broader range of community events		CV3.2, SE1.2, SE1.3
A82. Develop mentoring opportunities for older people		CV3.2, L2.4, SE1.3
<b>CV4 A vibrant and diverse arts culture “Encouragement of dynamic cultural and arts activity”</b>		
<b>CV4.1 Civic leadership and support in local cultural and arts activities</b>		
Continue to include streetscape improvements into public spaces	Ongoing planning	
A83. Explore opportunities for more major cultural events to be delivered in town e.g. World Music and Food Festival		CV4.1, CV1.1, CV 1.3, L2.4
A84. Replace fence at Curdimurka Park with an “arts fence”		CV4.1, CV1.1, CV 1.3
A85. Commit \$10,000 per year (CPI Indexed) of Council Funds to a public art project.		CV4.1, CV1.1, CV 1.3
A86. Encourage arts skills development opportunities		CV4.1, CV1.1, CV 1.3

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

A87.	Increase the number of outdoor movie screenings to meet increased demand	CV4.1, CV1.1, CV1.2, CV1.3
A88.	Support and assist Arts & Culture Forum	CV4.1, CV1.1, CV 1.3, SE1.3
A89.	Support and assist in facilitating the Red Earth on a biannual basis	CV4.1, CV1.1, CV 1.3
A90.	Support and assist in establishing the Multicultural Festival to operate on a biannual basis with an initial "underwriting"	CV4.1, CV1.1, CV 1.3, CV3.1
<b>CV4.2 Cultural Centre as a regional hub for the arts</b>		
A91.	Develop a program to host Country Arts SA events in the Cultural Centre	CV4.2, CV4.1
A92.	Assist community groups and forums to conduct arts activities within the Cultural Precinct	CV4.2, CV4.1, L2.4, SE1.1
A93.	Run live performance arts events within the Cultural Precinct at least once per month.	CV4.2, CV4.1
A94.	Encourage and assist in establishment of a "Friends of the Cinema" group	CV4.2, CV4.1, L2.4, SE1.1
A95.	Stimulate general interest and awareness of the Art Gallery by appropriate exhibitions, showcasing local and regional artists and running local arts competitions	CV4.2, CV4.1, SE1.1
A96.	Encourage establishment of Friends of the Art Gallery and work with them to gain community feedback for art displays and to assist with community marketing of programs	CV4.2, CV4.1, SE1.1
A97.	Implement signage for the Art Gallery in the walkway through to the Art Gallery	CV4.2, CV4.1
A98.	Hold "Opening Nights" for new Exhibitions with Nibbles & Wine	CV4.2, CV4.1
A99.	Purchase Table Talkers to put on tables in Café to advertise Art Exhibitions	CV4.2, CV4.1
A100.	Liaise with the Schools to encourage classes of students to visit the Gallery (children to learn the appreciation of Art)	CV4.2, CV4.1, SE1.3
A101.	Run workshops for jewellery making through local jewellery makers	CV4.2, CV4.1, SE1.1
A102.	Convert cinema to digital operation to allow for greater speeds in screenings from release dates, provide a more comprehensive list of movies and in recognition that movie houses will not produce film stock as of June 2013.	CV4.2, CV4.1
<b>SE1.1 A Community that shares its skills and knowledge</b>		
A103.	Facilitate a Roxby Skills register on roxbydowns.com	SE1.1, SE1.2, L2.4
A104.	Continue to work collaboratively with all stakeholders to encourage community groups to utilise Roxby Down's Community Foundation	SE1.1, SE 1.4, L2.4,
A105.	Maintain Annual Funding Allocation to Community Foundation	SE1.1, SE1.4
A106.	Assist in the development of healthy and social activities for men	SE1.1, CV1.1
A107.	Assist and facilitate development of Women's Forum	SE1.1, CV1.1, C
A108.	Facilitate development of a community kitchen	SE1.1, CV3.1, L2.4
A109.	Establish links with Roxby Downs Area School through offering school based certificate 2 & 3 and general short course training that meet the needs of student SACE program	SE1.1, EC3.1
<b>SE1.2 Youth development, participation and wellbeing</b>		
Launch the Youth Leadership Program		To be developed in 2013
Subject to budget constraints continue to maintain resource operation of Youth Services within Roxby Leisure's operations		Ongoing review of youth services and support programs as periodically recommended
Support initiatives of the YAC (Youth Forum) and continue to support young people via participation in the YAC		Ongoing
Create and present a proposal for the improvement of both physical and mental perception of the Skate Park and Richardson Place rotunda		Shade sails to be installed in the future subject to funding. Ongoing review of this precinct
Subject to funding construct shade sails over skate park.		Project deferred until funding secured
Investigate establishment of a "drug and drinking awareness volunteer group" for the skate park		To be developed in 2013
Explore opportunities for partnerships to deliver Obesity Prevention and Lifestyle Programs for young people in view of Council's 2011 application being unsuccessful		2011 application unsuccessful. Alternative projects to be considered in 2013

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

A110.	Explore the possibility of Sponsorship / Partnership for events for youth services provided.	SE1.2, CV1.1
A111.	Through the YAC, further develop the youth calendar to ensure consistency for the youth	SE1.2, CV1.1
A112.	Arrange potential sponsors and activities, timeline and when and where it will be held.	SE1.2, CV1.1
A113.	Finalise the 'Beat the Heat Youth Festival' concept	SE1.2, CV1.1
A114.	Launch the Youth Leadership Program.	SE1.2, CV1.1, L2.4
A115.	Maintain youth activities operation within Roxby Leisure's Operation.	SE1.2, CV1.1, SE1.3
A116.	Continue to support young people via participation in the Youth Forum as Council's Youth Advisory Committee	SE1.2, CV1.1
A117.	Develop a proposal for the improvement of both physical and visual perception of the Skate Park & Richardson Place Rotunda	SE1.2, CV2.1
A118.	Investigate installation of shade sails over Skate Park.	SE1.2, SE2.3, SE3.3
A119.	Investigate establishment of a "drug and drinking awareness volunteer group" for the skate park	SE1.2, SE1.1
A120.	Explore opportunities for partnerships to deliver Obesity Prevention and Lifestyle programs for young people	SE1.2, SE2.1, SE2.2
A121.	Provide Opportunities for student leadership and development of specific job training experiences	SE1.2, SE1.3
A122.	Implement a graffiti wall, in conjunction with SAPOL	SE1.2, SE1.3
A123.	Review Council's role in Youth Development and implement changes	SE1.2, CV1.1
A124.	Maintain and develop the Youth Centre with the following actions (a) Update new flooring and other capital works (b) Purchase additional equipment including more gaming consoles, RV's and games (c) Install adequate storage facilities for secure storage of equipment	SE1.2, SE2.2
<b>SE1.3 Creativity and learning for ages within the community</b>		
Maintain/Increase the number of children's holiday and toddler story time programs	Ongoing collaboration with Roxby Downs Health Service	
Continued promotion of library services both in house and through local media	School holiday activities, Toddler Story Time, Authors events and other activities promoted in The Monitor, on RoxFM, and TV reception screens	
Encourage increased usage of the library as a venue of community activity	School holiday activities, Toddler Story Time, Authors events	
Upgrade computers, furniture and equipment in the library	Ongoing review	
A125.	Increase the number of children's holiday and toddler story time programs	SE1.3, SE2.2, SE2.4
A126.	Promote library services both in-house and through local media	SE1.3, SE2.2
A127.	Encourage increased usage of the library as a venue for community activity	SE1.3, CV2.2, SE2.3
A128.	Upgrade computers furniture and equipment in the library	SE1.3, SE2.3
A129.	Relocate Community Library from current Joint Use Facility with DECS into the to be developed Cultural Leisure Centre Link pending expansion of the town	CV2.3, CV1.1, CV1.3, SE1.3
A130.	Install new Library Management system as part of Library SA's State wide rollout	SE1.3
A131.	Establish a sustainable community toy library operated by community volunteers within the Cultural Centre as part of Roxby Leisure's operation	SE1.3, CV2.2
<b>SE1.4 Cooperative relationships between community and business</b>		
Assist in the development of community cooperatives where possible	No opportunities emerged during the year.	
A132.	Monitor the need for a business/community partnerships program	SE1.4, EC2.2
A133.	Assist in development of community cooperatives where possible	SE1.4, SE1.1
A134.	Encourage a more holistic approach to service delivery with the health providers	SE1.4, SE2.1

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

#### SE1.5 Progressive relevant community oriented media services

Continue to review and improve operation of Council and Roxby Leisure portions of Roxby Downs Dot Com community website.	Website redesigned and upgraded. Ongoing review of content	
Continue to provide sponsorship to RoxFM Community Radio station and continue to purchase advertising and advertorial space through The Monitor Community newspaper	Weekly page in the Monitor. Council staff write articles and contribute content for stories and promote council services, activities and projects. Weekly council radio segment	
A135. Review and improve operation of Council and Roxby Leisure information on the Roxby Downs Dot Com community website		SE1.5, L1.3
A136. Encourage The Monitor Community Newspaper and RoxFM community radio to develop closer partnership arrangements and share resources.		SE1.5, L1.3
A137. Sponsor and support The Monitor and RoxFM Community Radio on an "as needs" basis		SE1.5, L1.3
A138. Examine ways to integrate community media with other community communication avenues		SE1.5, L1.3
A139. In partnership with The Monitor and RoxFM Community Radio jointly contribute to, develop and maintain the community web site "roxbydowns dot com"		SE1.5, L1.3

#### SE1.6 Affordable and accessible housing that meets the needs of the community

A140. Investigate development of a Community Cooperative Housing Scheme		SE1.6, EC2.1, CV1.1
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## SE2 Healthy and active community

### "quality health, lifestyle, education and recreational facilities"

#### SE2.1 Health and family support services in the community

Support any confidential enquiry to ascertain the community's financial health and identify and support individuals and families in ways to improve their financial position	No action but continued monitoring	
Due to successful funding from BHP Billiton to appoint a part time coordinator to facilitate outcomes to maximise the collaboration of various agencies in dealing with social issues associated with alcohol and substance abuse	Ongoing role absorbed by an existing staff member with strategies implemented during 2012 and further developed in 2013	
Encourage appropriate bodies to investigate the extent and causes of mental illness and stress in Roxby Downs and support them in developing prevention strategies	Ongoing monitoring	
Participate in and support and assist Family & Youth and Alcohol & Substance Abuse Forum (incorporating the Far North Drug and Alcohol Group.)	Staff member allocated responsibility for supporting Alcohol and Substance Abuse Forum with new activities planned for 2013	
Review services and programs, support on ground strategies as periodically recommended and explore grant funding opportunities for projects and activities that benefit families and young people	Ongoing review	
Continue to provide ongoing environmental health services to the community	Ongoing with outsourcing through Salisbury Council. Refer to Environmental Health section of Annual report	
Encourage a more holistic approach with the health providers generally	Ongoing participation in the Health Forum with staff regularly collaborating on projects	
A141. Facilitate development and ongoing resourcing of a community Toy Library		SE2.1, L2.4, SE2.4
A142. Continue to provide ongoing environmental health services to the community		SE2.1, EV3.5
A143. Participate and support Roxby Downs Health Forum		SE2.1, L2.4
A144. Participate in and support and assist Family & Youth and Alcohol & Substance Abuse Forum (incorporating the Far North Drug and Alcohol Group.)		SE2.1, L2.4
A145. Commence the process to implement a "dry zone" for the public places of the entire town		SE2.1, L1.2
A146. Explore opportunities with the State Government for greater support resources for young families having children in Roxby Downs		SE2.1, L1.2
A147. Facilitate development and ongoing resourcing of a community Toy Library		SE2.1, L2.4, SE2.4
A148. Continue to provide ongoing environmental health services to the community		SE2.1, EV3.5
A149. Participate and support Roxby Downs Health Forum		SE2.1, L2.4

#### SE2.2 Integrated recreation, sporting and leisure programs that contribute to the wellbeing of the community

Improve and create recreational programs and activities by transforming Come-Try Soccer to a junior competition	Soccer workshop held	
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## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

Apply for Government grants that improve sports equipment and services	Grant options being explored	
Examine potential of sponsorship for sporting events	Ongoing	
Continue to work with associations that currently use the facilities to increase participation numbers and sports events/competitions and explore opportunities to expand sporting services	Inhibited by staff turnover. Options being explored in 2013	
Create a sporting event that other area associations and towns could participate in. e.g. work with junior basketball to hold a yearly 'Roxby Basketball Carnival'	Not undertaken due to lack of resources. To be considered in 2013	
Hold sports clinics from umpiring through to individual clinics	Options being considered	
Provide opportunities for student leadership and development of specific job training experiences.	To be progressed in 2013	
A150. Assist Sport & Recreation Forum to increase awareness to both sporting and community groups by showcasing their organisation.		SE2.2, L2.4
A151. Review and update recreation program offerings to assist in maintaining healthy lifestyles.		SE2.2, L1.2
A152. Apply for Government grants that improve sports equipment and services.		SE2.2, L1.2
A153. Examine potential for sponsorship of sporting events with BHP Billiton and local business.		SE2.2, SE1.4
A154. Explore opportunities for expansion of sporting services.		SE2.2, L1.2
A155. Create a sporting event that other area associations could participate in.		SE2.2
A156. Work in partnership with BHP Billiton to bring high level sporting teams to Roxby Downs		SE2.2
A157. Continue to work with associations that currently use the facilities to increase participation numbers and sports events/competitions		SE2.2
A158. Hold sports clinics from umpiring through to individual clinics.		SE2.2
A159. Provide opportunities for student leadership and development of specific job training experiences.		SE2.2, SE1.1
<b>SE2.3 Integrated and cost effective developed recreation and sporting facilities</b>		
Assist BHP Billiton in integrating improved recreational facilities into Township Master Plan	Ongoing	
Continue to support and work as an integral member of the Sport and Recreation Forum	Ongoing	
Continue to Explore possibilities of inclusion of a half court basketball court adjacent to skateboard track	Project deferred until funding secured	
Finalise modest improvements to small oval to formalise a secondary playing pitch to cater for soccer, hockey and rugby	BHP Billiton installed new lights on main oval so existing lights were relocated to small oval to improve sport participation opportunities	
A160. In partnership with BHP Billiton integrate improved recreational facilities into Township Master Plan		SE2.3, L2.2
A161. Continue to work with Sport & Recreation Forum and other users of sporting facilities in the strategic development of both sporting facilities and programs		SE2.3, L2.2
A162. Develop a long term strategy for the development and management of all recreation facilities in partnership with users and sporting clubs.		SE2.3, L2.2
A163. Explore possibilities of inclusion of a half court basketball court adjacent to skateboard track		SE2.3, SE3.3
A164. Undertake surface levelling to small oval to improve secondary playing areas pitch to cater for soccer, hockey and rugby teams.		SE2.3, L2.2
A165. Replace and upgrade cricket nets onto main oval		SE2.3, L2.2
A166. Provide outdoor seating around netball and tennis courts		SE2.3, EV3.1
<b>SE2.4 Delivery of fun active accessible activities for young people</b>		
Hire out Nippy Gym equipment (Children's Birthday celebrations, BHPB Family Day and other community celebrations etc.). Ensure the durability and longevity and a new equipment asset review and replacement program	Process to be developed	
Potential move/re-arrange storage areas	Ongoing review of storage needs with new storage areas to be developed in 2013	
Explore usage by different groups including varying session times and undertaking weekly lessons	Ongoing review taking into account customer feedback	

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

Continue to work with other organisations such as Health Workers, Physios and continue partnership with Allied Health services to young families		Ongoing collaboration
A167.	Hire out Nippy Gym equipment (Children's Birthday celebrations, BHPB Family Day and other community celebrations etc.).	SE2.4, SE2.1, SE2.3, SE2.7
A168.	Move and re-arrange storage areas.	SE2.4, SE2.1, SE2.3, SE2.7
A169.	Review the current opening times for crèche and Nippy Gym and implement further times as the needs arise	SE2.4, SE2.1, SE2.3, SE2.7
A170.	Identify a champion for Kids Club to filter issues through to Team Leader and promote and receive feedback	SE2.4, SE2.1, SE2.3, SE2.7
A171.	Incorporate pulse fitness staff, Health Workers, and Physios to improve Nippy Gym activities for kids, to improve their motor skills	SE2.4, SE2.1, SE2.3, SE2.7
A172.	Initiate the small upgrade improvements to the Crèche including creating a mural theme wall, installing an outdoor painting board, repainting walls, removing door and installing gate and erecting curtains	SE2.4, SE2.1, SE2.3, SE2.7
<b>SE2.5 Well managed reactive and adaptable swimming facilities</b>		
Investigate the possibility of disability classes as well as classes for people currently not catered (e.g adults) for or specific groups		New programs introduced
Look at increasing session times to cater for more participants		Ongoing review of session times to meet customer needs
Encourage to existing staff to take additional qualifications and hiring more qualified staff		The lack of qualified instructors impacts on the number of sessions that can be run each day
Increase usage by expanding current membership options providing a consistent service and purchase of additional water play equipment		Ongoing marketing
Increase the number of outdoor movie screenings		Limited by legal requirements with indoor cinema. Options to increase being explored
A173.	Expand and adapt range of swimming classes including classes for those with disabilities, adults, and young children	SE2.5, SE2.1, SE2.3, SE2.4
A174.	Increase usage by expanding current membership options and session times	SE2.5, SE2.1, SE2.3
A175.	Promote water safety for children in the local community before summer.	SE2.5, SE2.1, SE2.3, SE2.4
A176.	Encourage staff to take additional qualifications and hiring more qualified staff	SE2.5, SE2.1, SE2.3
A177.	Run seasonal swim school	SE2.5, SE2.1, SE2.3, SE2.4
A178.	Run outdoor movie screenings to increase visitation	SE2.5, SE2.1, SE2.3, CV1.2, CV1.3
A179.	Provide the following improvements to swimming facilities. (a) 2 new lane ropes for main pool lap swimming (b) additional pool mats and beach/skimmer balls (c) replace slide ladder/steps (d) lifeguard shade and chair for slide/deep end area (e) install BA storage cabinet in plant room for safe storage of BA equipment to prevent damage and contamination of equipment (f) defibrillator for emergency lifeguard use (g) bar fridge for lifeguard hut (h) install new pumps for soda ash tank (i) change the current soda ash to a vertical agitator to reduce spillage and increase efficiency (j) install 1 new manual vac pumps for the slide and manual vac (k) lift or sac truck for safer moving of the chlorine gas cylinders (l) new restraints for the active chlorine gas bottles (m) during pool closure, renovate the toilets / pool change rooms, replace some damaged stalls and repaint the toilet facilities walls and ceilings (n) install BBQ huts for the pool area inc. gazebo style enclosure and BBQ with sink area & tables & chairs	SE2.5, SE2.1, SE2.3
<b>SE2.6 An excellent and well resourced gymnasium with an expanded array of services</b>		
Undertake marketing program to attract new users to the gym. Specific targets include personal training as an additional cost to members, boot camp, classes for mothers, Biggest Loser program, Roxby Games concept		Part of overall marketing of the Centre.
A180.	Implement program to ensure members are provided with greater customer service and motivation during workout	SE2.6, SE2.1, SE2.3, SE2.7
A181.	Undertake marketing program to attract new users to the gym. Specific targets include classes for mothers, boot camp, 12 wk body challenge, personal & football training, Zumba, Biggest Loser & Roxby Games	SE2.6, SE2.3, SE2.7

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

A182.	Provide nutritional management planning using web software	SE2.6, SE2.1, SE2.3, SE2.7
A183.	Provide for the following Gym improvements (a) Replace / upgrade various items of gym equipment that have reached the end of their useful life (b) place decals to the walls with famous inspirational quotes (c) freshen up the gym by painting the walls and ceilings (d) implement more black padded mats in the weights area (e) install digital clocks on the walls in weights areas, cardio and classes room	SE2.6, SE2.3, SE2.7
<b>SE2.7 Well presented and multiuse leisure facilities</b>		
	Assess the feasibility of an indoor rock climbing wall in stadium 2	Investigating options
	Remodel kiosk foyer and entrance way to be more appealing and provide a larger range of food and drink	Completed
	Provide for the following Recreation improvements	Completed
	<ul style="list-style-type: none"> <li>• Address the operation of the basketball backboards to enable easier raising and lowering for staff</li> <li>• Additional outdoor seating around netball and tennis courts</li> <li>• New indoor hockey goals</li> <li>• Replace skirting boards in stadium 1</li> <li>• Purchase netball padding to improve safety standards</li> </ul>	
A184.	Assess the feasibility of an indoor rock climbing wall in stadium 2	SE2.7, SE2.3
A185.	Expand with Links (Recreation Industry Management Software) equipment	SE2.7, SE2.3
A186.	Provide for the following Leisure Centre replacements and improvements (a) Complete detailed investigation and fully repair stadiums roof for leaks (b) Renew basketball backboards to enable easier raising and lowering for staff (c) Replace netball nets on outdoor rings (d) Leisure Centre Foyer Renovation with internal repainting & remodelling Customer service Desk (e) Repaint Northern facade to Leisure Centre (f) Replace floor coverings at Kiosk (g) Re-model kiosk foyer and entrance way (h) Provide new indoor hockey goals (i) Replace skirting boards in stadium 1 (j) Recoat Stadium Floors (k) Install digital clocks on the walls near Stadium 1 back corner	SE2.7, SE2.3
<b>SE2.8 Safe community transport network</b>		
	Continue to maintain roads, streets, footpaths and bike paths within constraints of available funding allocations. Provide appropriate financial allocation to replace those sections of footpath that have been identified for replacement.	A number of broken and unsafe sections of footpath removed or replaced. Regular risk assessments are carried out to identify defects resulting in repairs being prioritised
	Continue to Refine Asset Maintenance Strategy by undertaking condition audits to more accurately reflect long term asset renewal program	A dedicated externally located Asset Management system established. Ongoing condition audits and updates for road infrastructure
	Replace bitumen footpaths at Gregory, Alberrie, Curdimurka, Mirra, Kennebery, Bopeechee & Mulgaria Streets	Ongoing
	Continue to review parking practices within township, provide effective education and enforcement and initiate improvements	Rigid and regular patrols of the loading, bus, disabled and drop off zones result in expiations to offenders. Other parking related offences generally result in an initial warning followed by enforcement for non compliance
	Streetscape replacements	Richardson Place median strip redevelopment adjacent bus stop completed
	Subject to Roads to Recovery Funding Traffic improvements by way of roundabouts and traffic control devices at Arcoona Street and Pioneer Drive intersection and Gregory Street over the next 3 years	Ongoing planning
A187.	Continue to maintain roads, streets, footpaths and bike paths within constraints of available funding allocations.	SE2.8, EV3.1
A188.	Refine Asset Maintenance Strategy by undertaking condition audits to more accurately reflect long term asset renewal program	SE2.8, L1.2
A189.	Replace bitumen footpaths at Gregory, Alberrie, Curdimurka, Mirra, Kennebery, Bopeechee & Mulgaria Streets	SE2.8, EV3.1



## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

A190.	Continue to review parking practices within township, provide effective education and enforcement and initiate improvements.	SE2.8
A191.	Streetscape replacements	SE2.8, EV3.1
A192.	Traffic improvements by way of roundabouts and traffic control devices at Arcoona Street and Pioneer Drive intersection and Gregory Street over the next 3 years	SE2.8, L1.2
A193.	Maintain provision of adequate Street Lighting	SE2.8, EV3.1
<b>SE3 Access to services and facilities</b>		
<b>'access to a range of services in a remote location that is equal to or better than more populated locations'</b>		
<b>SE3.1 Efficient, reliable and cost efficient water and sewerage services</b>		
Maintain Roxby Water's Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy.	Consolidation of Asset Base completed and converted to a dedicated externally located asset management system	
Implement Water Meter Replacement Program. Replace water meters from older part of town in vicinity of Stuart Rd	Refer Roxby Water Section of Annual Report	
Implement Water Plant & Equipment Replacement Program including the following works:		
<ul style="list-style-type: none"> <li>• Construct small tank for rerouting sample water to landscape areas</li> <li>• Water Recycling. Construct small pump, tank and filter for cleaning water to dosing booster pump</li> </ul>		
Implement Sewer Plant and Equipment Replacement Program including the following works:		
<ul style="list-style-type: none"> <li>• Sewer Pump Station Asset Replacements</li> <li>• Sewer Lagoons Capital Replacement Expenses</li> </ul>		
New water meters	Commenced	
Continue to assist BHP Billiton in the design of water and sewerage infrastructure associated with the potential expansion of the town	Assistance provided in relation to Subdivision C	
Continue with marketing campaign to encourage direct debit and credit card payment options for consumers.	Ongoing	
Explore other methods for retail payments for consumers	BPAY option implemented	
A194.	Maintain Roxby Water's Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy.	SE3.1, L1.5
A195.	Implement Water Meter Replacement Program. Replace water meters from older part of town in vicinity of Stuart Rd	SE3.1, L1.5
A196.	Asset Reticulation Replacements	SE3.1, L1.5
A197.	Implement Water Plant & Equipment Replacement Program including the following works	SE3.1, L1.5
<ul style="list-style-type: none"> <li>(a) Construct small tank for rerouting sample water to landscape areas</li> <li>(b) Water Recycling. Construct small pump, tank and filter for cleaning water to dosing booster pump</li> </ul>		
A198.	Implement Sewer Plant and Equipment Replacement Program including the following works:	SE3.1, L1.5
<ul style="list-style-type: none"> <li>(a) Sewer Pump Station Asset Replacements</li> <li>(b) Sewer Lagoons Capital Replacement Expenses</li> <li>(c) Implement Water &amp; Sewer Monitoring Upgrade</li> </ul>		
A199.	Undertake marketing campaign to encourage direct debit and credit card payment options for consumers.	SE3.1, L1.5
A200.	Explore other methods for retail payments for consumers	SE3.1, L1.5
<b>SE3.2 Cost efficient power distribution and utility services to the township</b>		
Maintain Roxby Power's Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy.	In progress. Refer Roxby Power section of Annual report	
New meter purchases	Commenced	
Implement Electricity Plant & Equipment Replacement Program including the following works:	Commenced	
<ul style="list-style-type: none"> <li>• High Voltage Plant. Replacement of transformer SR1 and RM03</li> </ul>		
Continue with marketing campaign to encourage direct debit and credit card payment options for consumers	Ongoing	
Explore other methods for retail payments for consumers	BPAY option implemented	

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

Continue to assist BHP Billiton in the design of electricity infrastructure associated with the potential expansion of the town		Assistance provided in relation to Subsection C
A201.	Implement Electricity Plant & Equipment Replacement Program including the following works (a) High Voltage Switches & Transformers – Change 10 sets of terminations and replace transformers SR1 and RM03 (b) Planning for S3, SS1, SS2, SO6, SO7, SO8, SR1, SSP, SCP AND RM03 (c) HV Land Maintenance – Maintain East OH Line track, replace posts rails protection to transformers (d) Meter Purchases Replacement – Replace 200 meters (e) Meter Purchases New – Isolation switches to Subdivision C (f) New Development – Subdivision C and Grevillea Works (g) Electricity Equipment – Internal upgrade of storage container and workshop	SE3.2, L1.5
A202.	Undertake marketing campaign to encourage direct debit and credit card payment options for consumers.	SE3.2, L1.5
A203.	Explore other methods for retail payments for consumers	SE3.2, L1.5
<b>SE3.3 Parks, gardens and open space off active and passive recreation opportunities</b>		
Continue to maintain open space areas and continue to develop long term open space and parks and gardens maintenance and improvement programs		Planning commenced
Subject to community input and fundraising replace fence and construct paving at Curdimurka St Playground		Planning commenced.
Stage 1 Lions Park Upgrade		Planning commenced
A204.	Develop Open Space Area plan	SE3.3, EV3.1, EV3.5
A205.	Undertake strategic review of all playground facilities	SE3.3, EV3.1, EV3.2
A206.	Replace fence and at Curdimurka St Playground	SE3.3, EV3.1,
A207.	Assist the Rotary Club of Roxby district to construct paving at Curdimurka St Playground	SE3.3, EV3.1
<b>SE3.4 Council's community role in provision of telecommunication services is efficiently and effectively undertaken</b>		
A208.	Ongoing management of telecommunication service delivery for SBS and Triple J	SE3.4, CV1.3
A209.	Assist RoxFM in expanding their area of coverage	SE3.4, CV1.3
A210.	Relocate Imparja and JJJ to Works depot and with SBS self help assistance grant install SBS Multicultural Radio	SE3.4, CV1.3, CV3.1
<b>EC1 Economically sustainable growth</b>		
<b>"commonality of purpose between Council, BHP Billiton and business interests to continued growth and development"</b>		
<b>EC1.1 Tourism and visitation which contributes to economic prosperity</b>		
Continue to operate Visitor Information Centre notwithstanding withdrawal of financial support from Tourism SA and continue to support tourism		Ongoing operations
Continue to support tourism		Ongoing
Develop and create a new updated Roxby Downs brochure and display brochure in VIC and neighbouring town VIC's		Project undertaken in collaboration with the Business Forum. To be published in 2013
Find and sell souvenirs that are branded Roxby Downs		Ongoing review of options
A211.	Operate Visitor Information Centre as part of the Cultural Centre	EC1.1, CV2.2
A212.	Work with BHP Billiton to maintain and expand mine-site tours	EC1.1
A213.	Re-develop the Roxby Downs Brochure	EC1.1, CV1.1
A214.	Offer more minerals for display so that tourists and locals can visualise what is being mined at Olympic Dam	EC1.1
A215.	Display Aboriginal artefacts from the Roxby area in VIC and the art gallery	EC1.1, CV2.2
A216.	Install the South Australian Tourism Commission donated community computer displaying information about Roxby Downs, Olympic Dam and surrounds	EC1.1, CV2.2
A217.	Increase range of retail items offered to tourists and locals including locally made jewellery and giftware and regional gourmet produce	EC1.1, CV2.2

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

A218.	Run workshops for jewellery making through local jewellery makers	EC1.1, CV2.2
<b>EC1.2 High standards of infrastructure and community values that support economic development and business growth</b>		
A219.	Maintain and enhance public infrastructure that supports economic development and business growth	EC1.2, L1.2
A220.	Develop a public signage program that supports business	EC1.2
<b>EC1.3 Support of BHP Billiton in encouragement of recruitment and retention of staff to provide stability and tenure in the township</b>		
A221.	Initiate discussions with BHP Billiton re areas of common interest	EC1.3, SE1.4, L2.5
A222.	Work with BHP Billiton and the State Government to develop a cohesive strategy for commercial property affordability, availability and choice	EC1.3, SE1.4, L2.5
<b>EC1.4 Increased employment opportunities and skills development by engaging with BHP Billiton, government agencies and education providers in targeted initiatives</b>		
A223.	Effective and reciprocal relationships with key stakeholders (BHPB, Council, State Government)	EC1.4, L2.5
<b>EC1.5 Assist local business to understand and adapt their operations to address waste water reuse, waste management and recycling, fuel and power conservation and protection of the unique desert environment</b>		
A224.	Develop resource material and provide technical assistance to local businesses to address biodiversity/environmental best practice	EC1.5, SE1.4
<b>EC2 Business development “a support business environment and focus”</b>		
<b>EC2.1 Appropriate and affordable land supply to support a more diverse and sustainable economic business base</b>		
A225.	Develop a draft Master Plan to scope the projected need for appropriately zoned land to meet increased demands by commercial interests following expansion of the mine and the associated population increase	EC2.1, EV3.2
<b>EC2.2 An active business community</b>		
	Support actions as they arise from an established peak business body	Resources provided
	Provide support to retailers, commercial operators and contractors to reinvigorate and unite as a cohesive and vibrant business sector as envisaged in the 2005 Community Plan	Business Forum re-established in 2011 with in-kind support from Council
A226.	Provide resources to support Roxby Downs Business Forum	EC2.2, L2.1
A227.	Assist in establishing Roxby Business Awards	EC2.2, L2.1
<b>EC2.3 Incentive packages for attraction of high demand services to the area</b>		
	Develop and implement strategies to aid in the cohesive future development of the business sector.	Ongoing
A228.	Develop and implement strategies to aid in the cohesive future development of the business sector.	EC2.3, SE1.4
<b>EC2.4 The needs of local business are understood and responded to</b>		
	Employ a Business/Main Street Coordinator	Role created in September 2011
	Maintain Council as a resource partner with the Far North RDA and explore potential opportunities for business services to be continued to be delivered from within Roxby Downs.	Ongoing. Council Office use as a base for visiting RDA business advisors
A229.	Assist Far North RDA with respect to accessing business so that the RDA can increase training and business support	EC2.4, SE1.4
A230.	Maintain Business & Cultural Development Consultant Support resource	EC2.4, SE1.4, CVall
A231.	Maintain Council as a resource partner with the Far North RDA and explore opportunities for business services to be delivered from within Roxby Downs.	EC2.4, SE1.4
A232.	Maintain Business Communications through the Monitor Community Newspaper	EC2.4, SE1.4, SE1.5

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

#### **EC3 A prosperous community**

##### **“a strong community backed retail and service based local business environment”**

#### **EC3.1 Roxby Downs is a regional centre for Education, Training, Retail and Service Industries, Mining Support Services and Tourism**

Support actions to investigate and advocate on behalf of business to address factors such as housing and accommodation that adversely affect local business.	Issues raised with Social Management Partnership which led to a survey of businesses	
A233. Monitor and investigate suitable business opportunities including those from non-traditional areas.		EC3.1, SE1.4
A234. Develop and create a new updated Roxby Downs Brochure for distribution through Roxby Downs' and neighbouring Visitor Information and Tourist Centres		EC3.1, SE1.4
A235. Find and Sell Souvenirs that have 'Roxby Downs' on them		EC3.1, SE1.4
A236. Identify and target suitable new businesses to the area		EC3.1, SE1.4
A237. Support and assist Roxby Downs Area School Industry Training Program		EC3.1, SE1.4
A238. Investigate and advocate for housing and accommodation on behalf of business		EC3.1, SE1.4
A239. Investigate possibilities of developing Roxby Downs into a regional business mining hub for the Far North of South Australia		EC3.1, SE1.4

#### **EV1 An environmentally sustainable town**

##### **“Responsible, cost effective management of Roxby Downs' environment including minimising waste, managing energy and preserving vegetation”**

#### **EV1.1 Waste management services which minimise waste and optimise recycling**

Operate domestic garbage collection and street bin collection service. In conjunction with BHPB and the State Government explore funding opportunities for a significant upgrade to the Opal Road landfill site in accordance with EPA requirements that incorporates expanded recycling facilities.  In conjunction with BHP Billiton, review short and long term structural costs for integrated waste management including possibilities of introducing kerbside recycling. In the meantime continue to encourage local recycling efforts. Review operation of and scope of the Commercial Waste Levy.  Explore increase and varied waste collection, recycling and disposal options through a new tender process.	Ongoing. Weekly domestic collection now includes 3 bin system including green waste and recyclables Ongoing. Introduction of segregation of a number of recyclable materials has had a significant downward total of tonnage of waste entering the fill area. An EPA approved landfill closure plan has been implemented requiring the current fill area to be capped as the voids are filled. New specifically designed cells will be created and used when required Kerbside recycling system introduced in March 2012. Bin lids and pins supplied to contractor to replace at no cost any missing or non functional lids so to minimise the spread of litter by opportunistic crows  Level reviewed and increased annually in line with levels as benchmarked against similar areas elsewhere New contract finalised.	
A240. Provide environmentally sound, convenient and timely waste management services.		EV1.1, EC1.5
A241. In conjunction with BHPB and the State Government explore funding opportunities for a significant upgrade to the Opal Road landfill site		EV1.1, L1.5
A242. Review operation of and scope of the Commercial Waste Levy.		EV1.1, L1.5
A243. Review and implement more comprehensive waste collection, recycling and disposal options		EV1.1, L1.5

#### **EV1.2 Native Vegetation preserved and enhanced**

Implement a local community education campaign concerning control and management of pest plants Provide support and participate in representative bodies concerned with land resource management. Support regional weed strategy	Issues highlighted in the Monitor. Further publicity and education to occur in 2013 as part of Environment Officer's role Ongoing  Ongoing	
A244. Implement a local community education campaign concerning control and management of pest plants		EV1.2, EV2.1
A245. Support and participate in representative bodies concerned with land resource management		EV1.2
A246. Support regional weed removal strategy		EV1.2, EV3.1

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

#### EV1.3 Conservation of water and optimised use

Develop and implement appropriate water conservation policies including improvements to development plans and guidelines and land management agreements	No definitive action other than regular publicity of appropriate water conservation measures.
Participate in suitable programs to highlight to the community existing and future water conservation initiatives to educate the community to conserve water.	Ongoing through regular media communication undertaken throughout the year
Improve integration of stormwater into effluent lagoons for reuse.	Review of stormwater infiltration referred to BHP Billiton as part of a township expansion requirement

A247. Develop and implement appropriate water conservation policies including improvements to development plans and guidelines and land management agreements	EV1.3
A248. Participate in suitable programs to highlight to the community existing and future water conservation initiatives to educate the community to conserve water	EV1.3, EC1.5
A249. Improve integration of stormwater into effluent lagoons for reuse	EV1.3
A250. Review redevelopment of waste water reuse systems	EV1.3

#### EV1.4 Reduced energy consumption and increased renewable energy

Continue to encourage the installation of household photovoltaic arrays through current power buyback tariffs rate and provide information on concerning Government rebates on solar hot water systems.	Ongoing. Number of installations increasing. Council maintains a buyback rate as part of its adopted electricity tariffs notwithstanding a legal exemption
Continue to assist customers in energy conservation including implementing energy audits.	Ongoing
A251. Provide information concerning Government rebates on solar hot water systems.	EV1.4, EV2.1
A252. Assist customers in energy conservation including conducting energy audits.	EV1.4, EC1.5
A253. Encourage the installation of household photovoltaic arrays through power buyback tariffs	EV1.4, EV2.1
A254. Work with BHPB to explore opportunities for solar powering the Town	EV1.4, L1.2

#### EV2 An environmentally involved community "Individuals in the community understand and act to reduce environment impacts"

##### EV2.1 A well educated and participative community

Assist and work with Environmental Forum in relation to Environmental issues Subject to funding assistance, in partnership with BHP Billiton employ an Environment Officer to assist in implementing appropriate strategies relating to water conservation, energy efficiency, waste management, and other environmental initiatives	Ongoing with Council active participant in the forum. Environment Officer to act as a resource. Funding allocated and recruitment of Environment Officer finalised
A255. Assist, support and work with Environmental Forum	EV2.1, L2.1
A256. Employ the services of an Environment Officer for 3 years. (Part funded by BHP Billiton)	EV2.1, EC1.5
A257. Assist Community Garden Forum	EV2.1, SE1.1

#### EV3 A liveable urban environment "Enhancing the character, amenity and safety of Roxby Downs"

##### EV3.1 A clean and attractive environment

Continue to lobby BHP Billiton to upgrade Crown Land Township Reserve areas to an acceptable standard.	Ongoing
Develop and promote Council's "adopt a verge" redevelopment program whereby Council supports in partnership with residents and owners joint development of the roadside verge.	To be incorporated in Environment Officer's role with program to be developed during 2013 and 2014
Explore additional funding opportunities for an accelerated tree planting program in public areas and streetscape verge areas Undertake regular street cleaning and litter collection.	With support of trees from the Trees for Towns project massive plantings undertaken in Burgoyne Street Ongoing. Richardson Place receives daily litter pick along with Lions Park or any other reserve requiring attention

## 2011/12 Business Plan Actions & Achievements

### 2012/13 Business Plan Actions & Objectives

Develop a range of litter control strategies to minimise discarded litter.	Programmed litter picks for all public spaces has resulted in less litter overall	
A258. Accelerate tree planting program in public areas and streetscape verge areas		EV3.1, EV1.3, EV2.1
A259. Develop and promote Council's "adopt a verge" redevelopment program where Council supports residents and owners to develop the roadside verge		EV3.1, EV1.3, EV2.1
A260. Continue to include streetscape improvements into public spaces with assistance and support of Community Gardens Sub Committee of Family & Youth Forum.		EV3.1, EV1.3, EV2.1
A261. Lobby BHP Billiton to upgrade Crown Land Township Reserve areas		EV3.1, EV1.3, EV2.1
A262. Ensure the streets and public areas of the town are regularly cleaned and swept		EV3.1, EV1.3, EV2.1
A263. Develop a range of litter control strategies to minimise discarded litter.		EV3.1, EV1.3, EV2.1
<b>EV3.2 A built environment that is specifically designed to address the local climate</b>		
A264. Work with BHP Billiton to develop integrated urban design guidelines for all future residential developments		EV3.2, L1.2
A265. Develop land management agreements that include specific environmental design provisions		EV3.2, L1.2
<b>EV3.3 Effective and responsive dog and cat management</b>		
Upgrade dog pound.	Ongoing review of cost effective options	
Subject to allocation of appropriate resources, work on actions as identified in Council's Animal Management Plan	Enforcement with responses to dogs walking at large and random patrols. Ongoing community education regarding registration of dogs and cats	
A266. Review update and implement Council's Animal Management Plan		EV3.3, EV3.5
A267. Upgrade dog pound		EV3.3
<b>EV3.4 Management of noise control</b>		
Undertake appropriate education and where appropriate, enforcement of provisions in relation to noise.	Ongoing monitoring and review. Noise currently not a major issue	
Explore opportunities for implementation of appropriate noise control by-laws	Ongoing monitoring. Noise currently not a major issue	
A268. Undertake appropriate education and where appropriate, enforcement of provisions in relation to noise		EV3.4, EV2.1
A269. Explore implementation of appropriate noise control by-laws.		EV3.4
<b>EV3.5 A safe community</b>		
Explore options for a community safe house	Options continue to be explored with advice sought from Roxby Police and Health Services	
Continue to support the work of Roxby Road Safe including support for the Way2Go program	Staff active participants in Roxby Roadsafe contributing to increasing road safe awareness. Way2Go program implemented in schools during 2012	
A270. Participate in BHP Billiton's Social management Partnership addressing social issues associated with the expansion of the town		EV3.5, L1.6
A271. Explore options for a community safe house		EV3.5, SE2.1
A272. Participate in and support the Drug & Alcohol Accord		EV3.5,
A273. Continue to support the work of Roxby Road Safe including support for the Way2Go program		EV3.5, SE1.1
A274. Investigate the installation of a CCTV network		EV3.5
A275. Link with the soon to be formed Neighbourhood Watch Committee		EV3.5, SE1.1
A276. Implement Bushfire Prevention Management Plans		EV3.5
A277. Maintain current streetlight monitoring and maintenance program		EV3.5

## Financial Reports

### MUNICIPAL COUNCIL OF ROXBY DOWNS

General Purpose Financial Reports for the year ended 30 June 2012

#### COUNCIL CERTIFICATE

#### Municipal Council of Roxby Downs

#### ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2012

#### CERTIFICATION OF FINANCIAL STATEMENTS

I have been authorised by the Council to certify the financial statements in their final form. In my opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2012 and the results of its operations and cashflows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



.....  
William James Boehm  
**Administrator**

Dated the 29 day of November 2012

## PRINCIPAL FINANCIAL STATEMENTS

<b>Statement of Comprehensive Income for the year ended 30 June 2012</b>			
	Notes	2012 \$'000	2011 \$'000
<b>INCOME</b>			
Rates	2	3,747	3,257
Statutory charges	2	158	88
User charges	2	9,420	8,125
Grants, subsidies and contributions	2	975	894
Investment income	2	244	172
Reimbursements	2	65	123
Other income	2	101	106
<b>Total Income</b>		<b>14,710</b>	12,765
<b>EXPENSES</b>			
Employee costs	3	1,932	1,801
Materials, contracts & other expenses	3	9,840	9,441
Depreciation, amortisation & impairment	3	2,463	2,239
Finance costs	3	19	20
<b>Total Expenses</b>		<b>14,254</b>	13,501
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>456</b>	(736)
Asset disposal & fair value adjustments	4	(12)	(2)
Amounts received specifically for new or upgraded assets	2	-	70
<b>NET SURPLUS / (DEFICIT)</b>		<b>444</b>	(668)
Transferred to Equity Statement			
Other Comprehensive Income			
Changes in revaluation surplus – infrastructure, property, plant & equipment	8	24,040	9,858
<b>Total Other Comprehensive Income</b>		<b>24,040</b>	9,858
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>24,484</b>	9,190
This Statement is to be read in conjunction with the attached Notes.			

<b>Balance Sheet for the year ended 30 June 2012</b>			
	Notes	2012 \$'000	2011 \$'000
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	5	6,271	5,138
Trade & other receivables	5	3,356	3,421
Inventories	5	17	12
<b>Total Current Assets</b>		<b>9,644</b>	8,571
<b>Non-current Assets</b>			
Infrastructure, Property, Plant & Equipment	6	129,645	106,765
<b>Total Non-current Assets</b>		<b>129,645</b>	106,765
<b>Total Assets</b>		<b>139,289</b>	115,336
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	7	1,756	2,329
Provisions	7	88	83
<b>Total Current Liabilities</b>		<b>1,844</b>	2,412
<b>Non-current Liabilities</b>			
Provisions	7	70	33
<b>Total Non-current Liabilities</b>		<b>70</b>	33
<b>Total Liabilities</b>		<b>1,914</b>	2,445
<b>NET ASSETS</b>		<b>137,375</b>	112,891
<b>EQUITY</b>			
Accumulated Surplus		25,678	25,234
Asset Revaluation Reserves	8	105,986	81,946
Other Reserves	8	5,711	5,711
<b>TOTAL EQUITY</b>		<b>137,375</b>	112,891
This Statement is to be read in conjunction with the attached Notes.			



## Statement of Changes in Equity for the year ended 30 June 2012

	Notes	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000	TOTAL EQUITY \$'000
<b>2012</b>					
Balance at end of previous reporting period		25,234	81,946	5,711	112,891
Restated opening balance		25,234	81,946	5,711	112,891
<b>Net Surplus/(Deficit) for Year</b>		444	-	-	444
<b>Other Comprehensive Income</b>					
Gain on revaluation of infrastructure, property, plant & equipment	8	-	24,040	-	24,040
<b>Balance at end of period</b>		<b>25,678</b>	<b>105,986</b>	<b>5,711</b>	<b>137,375</b>
<b>2011</b>					
Balance at end of previous reporting period		25,902	72,088	5,711	103,701
Restated opening balance		25,902	72,088	5,711	103,701
<b>Net Surplus/(Deficit) for Year</b>		(668)	-	-	(668)
<b>Other Comprehensive Income</b>					
Changes in revaluation of surplus - infrastructure, property, plant & equipment	8	-	9,858	-	9,858
<b>Balance at end of period</b>		<b>25,234</b>	<b>81,946</b>	<b>5,711</b>	<b>112,891</b>
This Statement is to be read in conjunction with the attached Notes.					

## Cash Flow Statement for the year ended 30 June 2012

	Notes	2012 \$'000	2011 \$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Rates – general & other		4,159	3,623
Fees & other charges		171	95
User charges		10,110	8,756
Investment receipts		266	147
Grants utilised for operating purposes		789	635
Reimbursements		72	135
Other revenues		177	608
<u>Payments</u>			
Employee Costs		(1,777)	(1,774)
Materials, contracts & other expenses		(11,157)	(9,876)
Finance payments		(362)	(20)
<b>Net Cash provided by (or used in) Operating Activities</b>	9	<b>2,448</b>	<b>2,329</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		-	70
Sale of replaced assets		42	16
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(1,089)	(727)
Expenditure on new/upgraded assets		(268)	(773)
<b>Net Cash provided by (or used in) Investing Activities</b>		<b>(1,315)</b>	<b>(1,414)</b>
<b>Net Increase (Decrease) in cash held</b>		<b>1,133</b>	<b>915</b>
Cash & cash equivalents at beginning of period	9	5,138	4,223
<b>Cash &amp; cash equivalents at end of period</b>	9	<b>6,271</b>	<b>5,138</b>
This Statement is to be read in conjunction with the attached Notes.			

# Financial Reports

Notes to and forming part of the Financial Statements for the year ended 30 June 2012

## NOTES TO & FORMING PART OF THE PRINCIPAL FINANCIAL STATEMENTS

### Note 1 Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1. Basis of Preparation

##### 1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

##### 1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### 1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

##### 1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

##### 1.5 Comparative Information

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current year. Council has restated comparative information relating to the treatment and classification of Parks and Gardens debtors and liabilities in the Balance Sheet in the current year. The restatement of comparative information has resulted in no changes to the reported financial performance or position of the Council as reported in prior years.

### 2 The Local Government Reporting Entity

The Municipal Council of Roxby Downs was established under the Roxby Downs (Indenture Ratification) Act 1982.

The Act prescribes requirements regarding the management of power and water assets, including for cost recovery from consumers (refer Note 2 USER CHARGES).

Power and water assets owned by the Council are disclosed in Note 7 INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT.

For financial reporting purposes, power and water assets are separately identified and revaluation increments separately disclosed in Note 8 RESERVES.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports. A separate statement of moneys held in the Trust Fund is available for inspection at the Council Office by any person free of charge.

### 3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

### 4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful. All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 11.

### 5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

### 6 Infrastructure, Property, Plant & Equipment

#### 6.1 Initial Recognition

All assets are initially recognised at cost.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

#### 6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$100
Other Plant & Equipment	\$100
Buildings - new construction/extensions	\$1,000
Park & Playground Furniture & Equipment	\$1,000
Road construction & reconstruction	\$1,000
Paving & footpaths, Kerb & Gutter	\$1,000
Drains & Culverts	\$1,000
Reticulation extensions	\$1,000
Sidelines & household connections	\$1,000
Artworks	\$1,000

## Notes to and forming part of the Financial Statements for the year ended 30 June 2012

### 6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 6.

### 6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

<b>Plant, Furniture &amp; Equipment</b>	
Office Equipment	5 to 10 years
Office Furniture	5 to 10 years
Vehicles and Road-making Equip	3 to 20 years
Other Plant & Equipment	3 to 20 years
<b>Building &amp; Other Structures</b>	
Buildings – masonry	20 to 60 years
Buildings – other construction	20 to 60 years
Playground equipment	5 to 15 years
Benches, seats, etc	5 to 15 years
<b>Infrastructure</b>	
Sealed Roads – Surface	18 to 38 years
Sealed Roads – Structure	20 to 99 years
Unsealed Roads	10 to 34 years
Paving & Footpaths, Kerb & Gutter	25 to 72 years
Drains	40 to 70 years
Flood Control Structures	6 to 60 years

### 6.5 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

## 7 Payables

### 7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

### 7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

## 8 Employee Benefits

### 8.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	2.87% (2012, 4.96%)
Weighted average settlement period	1 year (2012, 1 year)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

### 8.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 15.

## 9 GST Implications

*In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"*

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

# Financial Reports

## Notes to and forming part of the Financial Statements for the year ended 30 June 2012

### 10 Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2012 reporting period and have not been used in preparing these reports.

AASB 9	Financial Instruments
AASB 10	Consolidated Financial Statements
AASB 11	Joint Arrangements
AASB 12	Disclosure of Interests in Other Entities
AASB 13	Fair Value Measurement
AASB 119	Employee Benefits
AASB 127	Separate Financial Statements
AASB 128	Investments in Associates and Joint Ventures
AASB 2010-6	Amendments to Australian Accounting Standards [AASBs 1 & 7]
AASB 2010-7	Amendments to Australian Accounting Standards arising from AASB 9 [AASBs 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023 & 1038 and Interpretations 2, 5, 10, 12, 19 & 127]
AASB 2011-1	Amendments to Australian Accounting Standards arising from the Trans-Tasman Convergence Project [AASB 1, AASB 5, AASB 101, AASB 107, AASB 108, AASB 121, AASB 128, AASB 132 & AASB 134 and Interpretations 2, 112 & 113]
AASB 2011-5	Amendments to Australian Accounting Standards – Extending Relief from Consolidation, the Equity Method and Proportionate Consolidation [AASB 127, AASB 128 & AASB 131]
AASB 2011-7	Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards [AASB 1, 2, 3, 5, 7, 9, 2009-11, 101, 107, 112, 118, 121, 124, 132, 133, 136, 138, 139, 1023 & 1038 and Interpretations 5, 9, 16 & 17]
AASB 2011-8	Amendments to Australian Accounting Standards arising from AASB 13 [AASB 1, 2, 3, 4, 5, 7, 9, 2009-11, 2010-7, 101, 102, 108, 110, 116, 117, 118, 119, 120, 121, 128, 131, 132, 133, 134, 136, 138, 139, 140, 141, 1004, 1023 & 1038 and Interpretations 2, 4, 12, 13, 14, 17, 19, 131 & 132]
AASB 2011-9	Amendments to Australian Accounting Standards – Presentation of Items of Other Comprehensive Income [AASB 1, 5, 7, 101, 112, 120, 121, 132, 133, 134, 1039 & 1049]
AASB 2011-10	Amendments to Australian Accounting Standards arising from AASB 119 (September 2011) [AASB 1, AASB 8, AASB 101, AASB 124, AASB 134, AASB 1049 & AASB 2011-8 and Interpretation 14]
AASB 2011-12	Amendments to Australian Accounting Standards arising from Interpretation 20 [AASB 1]

(Standards not affecting local government have been excluded from the above list).

Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

### Note 2 Income

Notes	2012 \$'000	2011 \$'000
<b>RATES REVENUES</b>		
<u>General Rates</u>	3,483	3,057
Less: Discretionary rebates, remissions & write offs	(143)	(128)
	<b>3,340</b>	2,929
<u>Other Rates (including service charges)</u>		
Natural Resource Management Levy	63	43
Waste collection	305	282
	<b>368</b>	325
<u>Other Charges</u>		
Penalties for late payment	23	2
Legal and other costs recovered	16	1
	<b>39</b>	3
	<b>3,747</b>	3,257
<b>STATUTORY CHARGES</b>		
Development Act fees	112	44
Animal registration fees & fines	43	42
Parking fines / expiation fees	3	2
	<b>158</b>	88
<b>USER CHARGES</b>		
Commercial Activity Revenue	1,107	929
DECS User Charges	288	263
Landfill Fees	299	266
Electricity Charges	4,039	3,498
Water Charges	2,327	1,932
Sewer Charges	1,360	1,236
Parking Permits	-	1
	<b>9,420</b>	8,125
<b>INVESTMENT INCOME</b>		
Interest on investments		
Local Government Finance Authority	64	54
Banks & other	180	118
	<b>244</b>	172
<b>REIMBURSEMENTS</b>		
- employees reim for accommodation	6	28
- for insurance/workcover	57	83
- other	2	12
	<b>65</b>	123
<b>OTHER INCOME</b>		
Sundry	101	106
	<b>101</b>	106
<b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>		
Amounts received specifically for new or upgraded assets	-	70
Other grants, subsidies and contributions	888	852
Individually significant item - additional Grants Commission Payment	87	42
<i>see below</i>		
	<b>975</b>	964
The functions to which these grants relate are shown in Note 10.		
<b>Sources of grants</b>		
Commonwealth government	-	70
State government	675	594
Other	300	300
	<b>975</b>	964
<b>Individually Significant Item</b>		
	<b>87</b>	42
On 28 June 2011, Council received payment of the first instalment of the 2011/12 Grant Commission (FAG) grant. Similarly, on 28 June 2012 Council received payment of the first two instalments of the 2012/13 grant. This has materially increased Council's operating results in the current year, as these amounts are recognised as income upon receipt. Similarly material <u>adverse</u> effects will be experienced when the timing of these grant payments is restored to normal schedule. It is not known when this will occur.		

# Financial Reports

Notes to and forming part of the Financial Statements for the year ended 30 June 2012

## Note 3 Expenses

	Notes	2012 \$'000	2011 \$'000
<b>EMPLOYEE COSTS</b>			
Salaries and Wages		1,397	1,185
Employee leave expense		278	240
Superannuation – defined contribution plan contributions	15	93	114
Workers' Compensation Insurance		43	137
Other		121	125
<b>Total Operating Employee Costs</b>		<b>1,932</b>	<b>1,801</b>
<b>Total Number of Employees</b> <i>(Full time equivalent at end of reporting period)</i>		<b>23</b>	<b>18</b>
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		24	44
Bad and Doubtful Debts		1	15
Subtotal - Prescribed Expenses		<b>25</b>	<b>59</b>
<u>Other Materials, Contracts &amp; Expenses</u>			
Contractors, material and consumables		6,472	5,748
Purchases of Power		1,611	1,602
Purchases of Water		750	703
Legal Expenses		77	111
External Houses		191	156
Insurance		260	224
Sundry		454	838
Subtotal - Other Materials, Contracts & Expenses		<b>9,815</b>	<b>9,382</b>
		<b>9,840</b>	<b>9,441</b>
Council has reviewed the nature of expense classification treatments for particular items during the 2011/12 financial year and where deemed appropriate, adjusted the classification of certain expenses. Adjustments to comparative have also been taken into account.			
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>			
<u>Depreciation</u>			
Buildings & Other Structures		510	314
Roads		314	318
Footpaths		105	59
Kerb & Guttering		113	50
Car Parks		15	14
Parks & Gardens		75	208
Power Infrastructure		554	484
Water Infrastructure		192	205
Sewerage Network		189	174
Stormwater Drainage		78	75
Plant & Equipment		293	300
Furniture & Fittings		25	38
		<b>2,463</b>	<b>2,239</b>
<b>FINANCE COSTS</b>			
Bank Fees, Charges & Bond Interest Charges		19	20

## Note 4 Asset Disposal & Fair Value Adjustments

	Notes	2012 \$'000	2011 \$'000
<b>INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>			
<i>Assets renewed or directly replaced</i>			
Proceeds from disposal		42	16
Less: Carrying amount of assets sold		54	18
<b>Gain (Loss) on disposal</b>		<b>(12)</b>	<b>(2)</b>
<b>NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS</b>		<b>(12)</b>	<b>(2)</b>

## Note 5 Current Assets

	Notes	2012 \$'000	2011 \$'000
<b>CASH &amp; EQUIVALENT ASSETS</b>			
Cash on Hand and at Bank		106	95
Deposits at Call		1,665	3,965
Short Term Deposits & Bills, etc		4,500	1,078
		<b>6,271</b>	<b>5,138</b>
<b>TRADE &amp; OTHER RECEIVABLES</b>			
Rates – General & Other		564	952
Electricity Charges Outstanding		80	104
Water & Sewer Charges Outstanding		13	35
Debtors – General		992	886
Accrued Revenues		1,649	1,390
GST Recoupment		47	55
Refundable Expenses (Insurance Claims & Bonds)		11	11
<b>Total</b>		<b>3,356</b>	<b>3,433</b>
Less: Allowance for Doubtful Debts		-	12
		<b>3,356</b>	<b>3,421</b>
<b>INVENTORIES</b>			
Roxby Leisure		17	12
		<b>17</b>	<b>12</b>

## Notes to and forming part of the Financial Statements for the year ended 30 June 2012

### Note 6 Infrastructure, Property, Plant & Equipment

	2011 \$'000				2012 \$'000			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Land	12,456	636	-	13,092	17,255	-	-	17,255
Buildings & Other Structures	-	15,252	(6,741)	8,511	22,268	-	(8,329)	13,939
Infrastructure								
Roads	24,167	-	(2,439)	21,728	25,693	-	(2,635)	23,058
Footpaths	2,842	5	(293)	2,554	4,423	-	(356)	4,067
Kerb & Guttering	3,518	-	(207)	3,311	7,933	-	(544)	7,389
Car Parks	900	-	(81)	819	1,000	-	(110)	890
Parks & Gardens	4,587	507	(1,462)	3,632	2,563	-	(466)	2,097
Power Infrastructure	28,293	135	(9,126)	19,302	37,367	-	(8,814)	28,553
Water Infrastructure	18,546	195	(3,342)	15,399	17,437	-	(3,387)	14,050
Sewerage Network	14,837	53	(2,485)	12,405	15,011	-	(2,778)	12,233
Stormwater Drainage	5,882	-	(994)	4,888	6,288	-	(1,119)	5,169
Plant & Equipment	-	1,907	(893)	1,014	-	2,004	(1,171)	833
Furniture & Fittings	-	393	(283)	110	-	421	(309)	112
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	<b>116,028</b>	<b>19,083</b>	<b>(28,346)</b>	<b>106,765</b>	<b>157,238</b>	<b>2,425</b>	<b>(30,018)</b>	<b>129,645</b>
<i>Comparatives</i>	<b>97,122</b>	<b>22,281</b>	<b>(21,739)</b>	<b>97,664</b>	<b>116,028</b>	<b>19,083</b>	<b>(28,346)</b>	<b>106,765</b>

	2011 \$'000	CARRYING AMOUNT MOVEMENTS DURING YEAR \$'000						2012 \$'000		
		CARRYING AMOUNT	Additions		Disposals	Depreciation	Transfers		Net Revaluation	CARRYING AMOUNT
			New/Upgrade	Renewals						
Land	13,092	-	-	-	-	-	4,163	17,255		
Buildings & Other Structures	8,511	179	527	-	(510)	2,109	3,123	13,939		
Infrastructure	-									
Roads	21,728	-	-	-	(314)	-	1,644	23,058		
Footpaths	2,554	-	-	-	(105)	-	1,618	4,067		
Kerb & Guttering	3,311	-	-	-	(113)	-	4,191	7,389		
Car Parks	819	-	-	-	(15)	-	86	890		
Parks & Gardens	3,632	62	195	-	(75)	(2,109)	392	2,097		
Power Infrastructure	19,302	-	105	-	(554)	-	9,700	28,553		
Water Infrastructure	15,399	-	26	-	(192)	-	(1,183)	14,050		
Sewerage Network	12,405	-	70	-	(189)	-	(53)	12,233		
Stormwater Drainage	4,888	-	-	-	(78)	-	359	5,169		
Plant & Equipment	1,014	-	166	(54)	(293)	-	-	833		
Furniture & Fittings	110	27	-	-	(25)	-	-	112		
<b>TOTAL INFRASTRUCTURE, PROPERTY, PLANT &amp; EQUIPMENT</b>	<b>106,765</b>	<b>268</b>	<b>1,089</b>	<b>(54)</b>			<b>24,040</b>	<b>129,645</b>		
<i>Comparatives</i>	<b>97,664</b>	<b>773</b>	<b>727</b>	<b>(18)</b>	<b>(2,239)</b>		<b>9,858</b>	<b>106,765</b>		

### Valuation of Assets

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent additions at cost, this remains as the basis of recognition of non-material asset classes.

#### Land

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure. Council's Land assets were valued as at 30 June 2012 using the South Australian Valuer-General valuation.

#### Buildings & Other Structures

Assets have been valued at written value replacement cost from 30 June, 2012. These assets were revalued as at 30 June 2012 by Tonkin Consulting.

#### Infrastructure

Roads, Footpaths, Kerb & Guttering and Car Parks were valued by Tonkin as at June 30, 2012 at the written down replacement cost. A condition assessment was also carried as part of revaluation.

Water assets were revalued by Tonkin Consulting as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried out as part of revaluation.

Sewer assets were revalued by Tonkin Consulting as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried out as part of revaluation.

Stormwater assets were revalued by Tonkin Consulting as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried out as part of revaluation.

Power assets were revalued by Tonkin Consulting as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried out as part of revaluation.

Council has used the most recent valuation processed in the financials to calculated and record depreciation expense reflected in the Statement of Comprehensive Income. Consequently, the Council has assessed that there is likely to be no impact on future depreciation expense as a result of valuations recognised.

#### Plant, Furniture & Equipment

These assets are recognised on the cost basis.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2012

### Note 7 Liabilities

	Notes	2012 \$'000		2011 \$'000	
		Current	Noncurrent	Current	Noncurrent
<b>TRADE &amp; OTHER PAYABLES</b>					
Goods & Services		1,379	-	1,694	-
Payments received in advance		-	-	28	-
Accrued expenses - employee entitlements		226	-	179	-
Accrued Expenses - Other		92	-	369	-
Deposits, Retentions & Bonds		59	-	59	-
		<b>1,756</b>	<b>-</b>	<b>2,329</b>	<b>-</b>
<b>PROVISIONS</b>					
Employee entitlements (including oncosts)		88	70	83	33
		<b>88</b>	<b>70</b>	<b>83</b>	<b>33</b>

### Note 8 Reserves

ASSET REVALUATION RESERVE	1/07/2011	Net Increments (Decrements)	Transfers, Impairments	30/06/2012
Notes	\$000's	\$000's	\$000's	\$000's
Land	10,944	4,163	-	15,107
Buildings & Other Structures	-	3,123	-	3,123
Roads	17,778	1,644	-	19,422
Footpaths	1,940	1,618	-	3,558
Kerb & Guttering	2,505	4,191	-	6,696
Car Parks	807	86	-	893
Parks & Gardens	1,553	392	-	1,945
Power Infrastructure	16,636	9,700	-	26,336
Water Infrastructure	14,530	(1,183)	-	13,347
Sewerage Network	10,215	(53)	-	10,162
Stormwater Drainage	5,038	359	-	5,397
<b>TOTAL</b>	<b>81,946</b>	<b>24,040</b>	<b>-</b>	<b>105,986</b>
<i>Comparatives</i>	<i>72,088</i>	<i>9,858</i>	<i>-</i>	<i>81,946</i>

OTHER RESERVES	1/07/2011	Transfers to Reserve	Transfers from Reserve	30/06/2012
Asset Replacement	5,711	-	-	5,711
<b>TOTAL OTHER RESERVES</b>	<b>5,711</b>	<b>-</b>	<b>-</b>	<b>5,711</b>
<i>Comparatives</i>	<i>5,711</i>	<i>-</i>	<i>-</i>	<i>5,711</i>

#### PURPOSES OF RESERVES

##### Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets.

### Note 9 Reconciliation to Cash Flow Statement

#### a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2012 \$'000	2011 \$'000
Total cash & equivalent assets	5	6,271	5,138
Balances per Cash Flow Statement		<b>6,271</b>	<b>5,138</b>

#### b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	444	(668)
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	2,463	2,239
Net increase (decrease) in unpaid employee benefits	155	27
Change in allowances for under-recovery	(12)	30
Grants for capital acquisitions treated as Investing Activity	-	(70)
Net (Gain) Loss on Disposals	12	2
	<b>3,062</b>	<b>1,560</b>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	77	345
Net (increase) decrease in inventories	(5)	-
Net increase (decrease) in trade & other payables	(686)	424
<b>Net Cash provided by (or used in) operations</b>	<b>2,448</b>	<b>2,329</b>

#### c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Bank Overdrafts	500	500
Corporate Credit Cards	10	10

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. The bank overdraft facility is held with National Australia Bank (NAB).

## Notes to and forming part of the Financial Statements for the year ended 30 June 2012

### Note 10 Functions

FUNCTION	INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	2012	2011	2012	2011
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Corporate Services	4,481	4,009	3,244	3,161	1,237	848	774	694	74,860	67,757
Buildings & Equipment	61	57	2,150	1,943	(2,089)	(1,886)	-	-	-	-
Environment	605	548	846	697	(241)	(149)	-	-	-	-
Infrastructure	206	161	861	696	(655)	(535)	201	160	-	-
Community Services	84	45	279	210	(195)	(165)	-	40	-	-
Sport & Recreation	1,385	1,184	2,582	2,451	(1,197)	(1,267)	-	-	-	-
Regulatory Control	160	94	221	237	(61)	(143)	-	-	-	-
Electricity Supply	4,039	3,498	2,545	2,643	1,494	855	-	-	28,633	19,406
Water Supply	2,330	1,932	1,279	1,045	1,051	887	-	-	35,796	28,153
Sewerage Services	1,359	1,237	247	418	1,112	819	-	-	-	-
<b>TOTALS</b>	<b>14,710</b>	<b>12,765</b>	<b>14,254</b>	<b>13,501</b>	<b>456</b>	<b>(736)</b>	<b>975</b>	<b>894</b>	<b>139,289</b>	<b>115,316</b>

Excludes net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

The activities relating to Council functions are as follows:

<b>Corporate Services</b>	General Operations, Council Offices, Rates, Governance, Participating in Local Government Associations, General Grants
<b>Building &amp; Equipment</b>	House running expenses, Council depreciation, Office Plant and Equipment, Works Depot Maintenance and running expenses
<b>Environment</b>	Landfill & Recycling maintenance and disposal fees, garbage collection and charges, environmental protection, litter control, vandalism
<b>Infrastructure</b>	Roads and transport, Parks and Gardens, off road tracks, stormwater, footpaths, streetscaping, skate park & public street lighting
<b>Community Services</b>	Youth Centre operation & services, community library, auditorium, cinema/theatrette, art gallery maintenance and operation, community development support, volunteer support, family support
<b>Sport &amp; Recreation</b>	Operations and maintenance of Leisure Centre, Swimming Pool, Tennis & Netball Courts, community ovals plus other support to sport and recreation groups
<b>Regulatory Control</b>	Dog & Cat Control, Development Act Planning & Building fees & charges, Environmental Health expenses
<b>Electricity Supply</b>	Retail & distribution of electricity, power purchases & electricity infrastructure maintenance
<b>Water Supply</b>	Retail and distribution of water, water purchases and water infrastructure maintenance
<b>Sewerage Services</b>	Sewerage infrastructure and lagoons maintenance, recycled effluent and sewerage service charges

### Note 11 Financial Instruments

<b>Bank, Deposits at Call, Short Term Deposits</b>	<p><b>Accounting Policy:</b> Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p><b>Terms &amp; conditions:</b> Term deposits are returning fixed interest rates between 5.2% and 5.6% (2011: 4.5% and 5.5%).</p> <p><b>Carrying amount:</b> approximates fair value due to the short term to maturity.</p>
<b>Receivables</b> Rates & Associated Charges (including legals & penalties for late payment) Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; conditions:</b> Secured over the subject land, arrears attract interest of 0.77% (2012: 0.75%). Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Receivables</b> Fees & other charges	<p><b>Accounting Policy:</b> Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p><b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.</p> <p><b>Carrying amount:</b> approximates fair value (after deduction of any allowance).</p>
<b>Liabilities</b> Creditors and Accruals	<p><b>Accounting Policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.</p> <p><b>Terms &amp; conditions:</b> Liabilities are normally settled on 30 day terms.</p> <p><b>Carrying amount:</b> approximates fair value.</p>



## Notes to and forming part of the Financial Statements for the year ended 30 June 2012

### Note 11 Financial Instruments Cont'd

#### Liquidity Analysis

2012	Due < 1 year \$'000	Due > 1 year; < 5 years \$'000	Due > 5 years \$'000	Total Contractual Cash Flows \$'000	Carrying Values \$'000
<b>Financial Assets</b>					
Cash & Equivalents	6,271	-	-	6,271	6,271
Receivables	2,745	-	-	2,745	2,745
<b>Total</b>	<b>9,016</b>	<b>-</b>	<b>-</b>	<b>9,016</b>	<b>9,016</b>
<b>Financial Liabilities</b>					
Payables	1,438	-	-	1,438	1,438
<b>Total</b>	<b>1,438</b>	<b>-</b>	<b>-</b>	<b>1,438</b>	<b>1,438</b>
<b>2011</b>					
<b>Financial Assets</b>					
Cash & Equivalents	5,138	-	-	5,138	5,138
Receivables	2,394	-	-	2,394	2,394
<b>Total</b>	<b>7,532</b>	<b>-</b>	<b>-</b>	<b>7,532</b>	<b>7,532</b>
<b>Financial Liabilities</b>					
Payables	2,130	-	-	2,130	2,130
<b>Total</b>	<b>2,130</b>	<b>-</b>	<b>-</b>	<b>2,130</b>	<b>2,130</b>

#### Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

### Note 12 Commitments for Expenditure

	Notes	2012 \$'000	2011 \$'000
<b>Other Expenditure Commitments</b>			
Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:			
Waste Management Services		4,032	252
Management Services		57	85
Other		3,300	5,496
		<b>7,389</b>	<b>5,833</b>
These expenditures are payable:			
Not later than one year		2,792	2,620
Later than one year and not later than 5 years		4,597	3,213
		<b>7,389</b>	<b>5,833</b>

## Notes to and forming part of the Financial Statements for the year ended 30 June 2012

### Note 13 Financial Indicators

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

	2012	2011	2010
<b>Operating Surplus Ratio</b>			
<u>Operating Surplus</u>	12%	(23%)	18%
Rates – general & other less NRM levy			
<i>This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.</i>			
<b>Adjusted Operating Surplus Ratio</b>	11%	(22%)	17%
<i>In each of June 2009, 2010 and 2011 the commonwealth Government made an advance of one quarterly payment of the Financial Assistance Grant. In June 2012 an advance of two quarterly payments was made (see Note 2). Accordingly there were four "quarterly" payments in 2010 and 2011, and five payments in 2012. The <b>Adjusted Operating Surplus Ratio</b> adjusts for this distortion.</i>			
<b>Net Financial Liabilities Ratio</b>			
<u>Net Financial Liabilities</u>	-53%	-48%	-47%
Total Operating Revenue less NRM levy			
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue (excluding NRM levy).</i>			
<b>Asset Sustainability Ratio</b>			
<u>Net Asset Renewals</u>	43%	32%	5%
Infrastructure & Asset Management Plan required expenditure	*	*	*
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>			
<i>Amounts shown above an asterisk (*) indicate that depreciation expense has been used as a proxy, pending finalisation of the Infrastructure &amp; Asset Management Plan.</i>			

### Note 14 Uniform Presentation of Finances

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2012 \$'000	2011 \$'000
Income	14,710	12,765
less Expenses	14,254	13,501
<b>Operating Surplus / (Deficit)</b>	<b>456</b>	<b>(736)</b>
<i>less Net Outlays on Existing Assets</i>		
Capital Expenditure on renewal and replacement of Existing Assets	1,089	727
less Depreciation, Amortisation and Impairment	2,463	2,239
less Proceeds from Sale of Replaced Assets	42	16
	<b>(1,416)</b>	<b>(1,528)</b>
<i>less Net Outlays on New and Upgraded Assets</i>		
Capital Expenditure on New and Upgraded Assets	268	773
<i>(including investment property &amp; real estate developments)</i>		
less Amounts received specifically for New and Upgraded Assets	-	70
less Proceeds from Sale of Surplus Assets	-	-
<i>(including investment property and real estate developments)</i>		
	<b>268</b>	<b>703</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>1,604</b>	<b>89</b>

## Note 15 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

### Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9% in 2011/12; 9% in 2010/11). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

### Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Scheme's Trustee based on advice from the Scheme's Actuary. The rate is currently 6.3% (6% in 2010/11) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of salary for Salarylink members to their Marketlink account. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink Fund is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by each employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Scheme's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2011. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

## Note 16 Contingencies & Assets & Liabilities Not Recognised In The Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

### LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

### BANK GUARANTEES

Council has not guaranteed any loans and other banking facilities advanced to community organisations and sporting bodies.

### COUNCIL LANDFILL

Council owns and operates one landfill facility. The site is required to be capped and rehabilitation work undertaken in accordance with the licence agreement with the Environmental Protection Agency. As at 30 June 2012, the liability associated with the capping and closure rehabilitation work to be carried out on this site had not been quantified. A liability therefore has not been recorded in the accounts as these estimates could not be calculated. Further work is being undertaken to quantify these estimates and expected to be undertaken during 2012/13, when results of a new waste management tender are known and following discussions with BHP Billiton and the State Government on possible future obligations will also be taken into account.

### "CARBON" TAX

From 1 July 2012 a new tax on emissions of certain "greenhouse" gases commences operation. Council has a number of garbage landfill facilities which emit, and will continue for many years to emit, gases of this type. Information currently available provides assurances that "legacy emissions" from garbage placed in landfills prior to commencement of the tax will not subsequently become liable to the tax. However, details of the mechanisms for measuring such emissions, or of providing the exemption are not currently available.

# Financial Reports

## AUDIT REPORT



### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE MUNICIPAL COUNCIL OF ROXBY DOWNS

We have audited the accompanying financial report of the Municipal Council of Roxby Downs, which comprises the balance sheet as at 30 June 2012 and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

#### *The Responsibility of the Administrator / Chief Executive Officer for the Financial Report*

The Administrator / Chief Executive Officer of the Municipal Council of Roxby Downs is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### *Auditor's Responsibility*

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Administrator / Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

#### **Independence**

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011 and the Australian professional ethical pronouncements.

#### **Auditor's Opinion**

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Municipal Council of Roxby Downs as of 30 June 2012, and its financial performance and cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards (including Australian Accounting Interpretations).

**DEAN NEWBERY & PARTNERS  
CHARTERED ACCOUNTANTS**

**SAMANTHA ALLARD  
PARTNER**

Signed on the 29<sup>th</sup> day of November 2012,  
at 214 Melbourne Street, North Adelaide, South Australia 5006.

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**COUNCIL CERTIFICATE OF AUDIT INDEPENDENCE**


**Municipal Council of Roxby Downs**

**ANNUAL FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 June 2012**

**CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Roxby Council for the year ended 30 June 2012, the Council's Auditor, Samantha Allard, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....  
William James Boehm  
ADMINISTRATOR



.....  
David Powell  
PRESIDING MEMBER  
AUDIT COMMITTEE

Date: 29/11/12

# Financial Reports

## AUDIT CERTIFICATE OF AUDIT INDEPENDENCE



### Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Roxby Downs Council for the year ended 30 June 2012, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

A handwritten signature in black ink, appearing to read "Samantha Allard".

**SAMANTHA ALLARD**

**Partner**

**DEAN NEWBERY & PARTNERS  
CHARTERED ACCOUNTANTS**

Dated this 6<sup>th</sup> day of July 2012

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