

Roxby Council

Annual Report 2013 - 2014



Acknowledgements

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Introduction



Council is pleased to publish the Annual Report for the 2013/14 Financial Year. The Annual Report details actual performance and highlights of achievements for the period from 1 July 2013 to 30 June 2014.

Whilst being an important record of compliance under the *Local Government Act 1999*, the Annual Report highlights how Council balances the many and varied leadership, cultural, social, economic and environmental considerations required to guide the community and achieve a unique future for all residents.

The Roxby Downs township is the most unique in South Australia. Since the initial construction of the Olympic Dam Mine, the local community has undergone substantial structural change. The community's "interdependence" with the Mine, its aspirations, future and by implication Council's approach will require our actions to focus on turning a World Class Mining Deposit into a World Class Mining Operation. This requires people with the high specialist skills that choose BHP Billiton and Roxby Downs as their preferred destination over many other world-wide alternatives so our town needs to make its contribution.

This remains perhaps Council's greatest challenge and as heavily articulated in Council's Strategic Management Plan with Council's vision of "Building a World-Class Community to support a World-Class Mine" strongly aligning with BHP Billiton's own vision to "Support Roxby Downs to become Australia's mining town of choice".

2013/2014 has been a year of both highs and lows. In October 2013 we celebrated the town's 25th Birthday. This significant milestone event was a chance for current and past residents to join in the celebrations and reflect on our past, present and future. The year has also been a challenging one for our community with the local economy taking a significant hit through changes at our major employer BHP Billiton's Olympic Dam Mine. Community sentiment has remained a bit down due to the uncertainty and although local business operations are beyond Council's control I have been saddened by impact on local business and retail closures.

Nevertheless I remain optimistic about the future we continue to focus our attention on projects and programs aimed at lifting the spirit of the community. We will continue to work with key stakeholders to rebuild confidence in Roxby Downs as a great place to live and work and raise a family.

During the year Council undertook two significant community consultations – Future Roxby! and the Revitalisation of Richardson Place. I wish to thank all those who contributed during this process. The feedback received helps shape future strategic planning and has provided an impetus to add to the already extensive community consultation and community partnerships that are in place.

For Council the operation under the *Roxby Downs (Indenture Ratification) Act 1982* remains a challenge given that many aspects including the level of Municipal Deficit Funding are subject to the separate decisions by the State Government and BHP Billiton. Council remains positive that continued dialogue will lead to improved clarity around a range of issues that, inter alia, will lead to a more succinct and robust Long Term Financial Plan in 2014/15.

Whilst Council continues to operate in a challenging environment we are confident of ours and BHP Billiton's future and that we can and will continue to respond in a positive and vibrant manner. Roxby Downs is an outstanding town and community participation on a wide range of fronts continues to increase and impress.

Despite these issues much has been achieved this year. We trust that the Annual Report proves enlightening and that you gain a "snapshot" of our vibrant community and the challenges we face, but equally perhaps will leave the reader with a sense of strong optimism.

Bill Boehm
Administrator

Overview

Roxby Downs has a unique local government structure unlike any other township in South Australia. The operations of the Roxby Downs Council cannot be meaningfully understood without some knowledge of the community and its environment.



Roxby Downs Town Centre

Nestled in rich red sand dunes clad in native pine, Roxby Downs was originally built in 1987, following much political controversy, to service the giant world-class Olympic Dam Copper Uranium Mine and Processing Plant.

The Mine was originally a Joint Venture operation between Western Mining Corporation (WMC) and British Petroleum (BP). In the late 1980s the then WMC Resources acquired BP's share and operated the mine until BHP Billiton's successful acquisition in 2005.

Since its inception the mine and town have grown rapidly. A major expansion in 1996 increased the town's size from 2,700 to the current permanent stable population of around 4,500. A number of workers also work on a fly in/fly out or drive in/drive out basis. Since May 2004 large scale investigations by WMC Resources and BHP Billiton have revealed that Olympic Dam has a world class ore body which will potentially support an open cut mine for the next 100 years or so.

This generated great optimism for a potential major expansion from the current underground operation, especially as BHP Billiton obtained all of the necessary approvals. Unfortunately however, the project was later deferred due to the global economic climate and a need to improve the method of mining for such a large resource intensive project.

Notwithstanding this Roxby Downs will need to become a world class town and community if it is to adequately serve such a world class ore body.

Like traditional mining towns, Roxby residents have high disposable incomes. Whilst approximately 20% of the adult population will turnover every year, a significant number

arrived at the time that the mine commenced operation. Others arrived following the 1996 expansion when the town effectively doubled in size.

The town was actually built by the mining company in partnership with the State Government as part of the provisions of the *Roxby Downs (Indenture Ratification) Act 1982* (Indenture). The mining company does not, however, manage the town on a day-to-day basis. Council and the wider community meet that responsibility, albeit with a modest legislative subsidy provided by BHP Billiton and the State.

This is different to many remote company owned towns which can lead to unrealistic expectations for those accustomed to working for mining companies in remote locations where it is often expected that the mining company will actually provide everything but Roxby has broken this stereotype to become an inclusive "can do" community that all can be proud of.

By its size, hierarchical structure and operational needs, the mine strongly influences the behaviour and makeup of the community. Much of community life revolves around shift rosters. Those at senior management level work long hours and are constantly required to attend to operational issues associated with a 24-hour operation.

The residential community consists of 27% under the age of 20 (2011) and is culturally diverse with over 40 different nationalities represented. A number of contractors and employees live in residential camps and commute to other home bases when not working. Various mine shift rosters influence this behaviour.

Similarly, whilst on one level, community support for BHP Billiton's operation is a "given", not all of the community actually understands the complexities of the business, nor the issues and pressures that such a large mining company faces.

In itself this is not a major issue, the community has grown rapidly to a size that the businesses and services offered also serve a large domestic base and that of the surrounding region. Demands for a fulfilling lifestyle are growing. Indeed, the facilities and infrastructure are of high quality and the envy of most other towns.



Council Overview

In South Australian Local Government terms, Roxby Downs is unique. Created and operating under the *Indenture*, Council operates with all the powers, functions and duties of a South Australian Local Government Authority, with a number of notable exceptions. These include:

- The requirement of elected Councillors has been suspended with an appointed "Administrator" performing all of the functions of Council.
- Separate power and water authorities have been created, with Council operating them as separate self-contained business units.
- The State Government and BHP Billiton are required to approve the Council budget and fund an annual operating Municipal deficit.
- External contractors carry out all construction and maintenance work.

When the Municipality was established in 1982, it was always intended that the appointment of the Administrator would be only interim, as a prelude to a possible future elected Council. At the time, it was envisaged that the town would have grown to a population in the vicinity of 9,000. In these circumstances, it was thought that there would be enough population to financially sustain a fully independent operation that could be effectively self-sufficient.

Despite population growth and significant improvements in mining technology have meant that the Olympic Dam Copper Uranium Mine can be operated with far less staff than initially envisaged.

Whilst Roxby is one of the fastest growing towns in the State, it is unlikely that this initial prediction will, in the short to medium term, be reached. At this stage, Council operates its Municipal Operation at an annual loss of around \$0.6 million (excluding municipal depreciation of around \$1.4million). This is then subsidised equally between BHP Billiton and the State Government.

This financial shortfall makes it difficult for both funding parties as each has their own financial constraints in which to reconcile. Any shortfall in deficit funding also has the potential to adversely impact on Council's compliance under the Local Government Act.



Roxby Downs Council Office Richardson Place

It also provides the most significant barrier to any change in governance arrangements as under Clause 23 of the *Indenture* the term of the Administrator is a matter for both BHP Billiton and the State Government to agree. Any move to an elected Council would be a decision taken jointly by both parties, a situation that was addressed as part of the 2011 bill to amend the indenture that was passed by State Parliament.

Meanwhile, Council is acting in a pro-active manner to build the social capacity of the community through a range of unique community development strategies as well as the traditional asset management and service delivery roles.

These are diverse and include such matters as; improving the quality of life of the community; planning at the local and regional level; local area environmental management; developing community resources; representing the interests of the wider community as well as acting as a responsible decision maker.

Council has therefore taken a proactive role in developing the capacity of the community, by increasingly seeking to inform and consult as we aim to form a strong community focused, participative and Local Government that will meet the needs of one of the largest mining companies in the world.



Horticultural work in Richardson Place

Budget Overview

Unlike most Local Government Authorities in South Australia, Council operates the utilities ROXBY POWER (Electricity) and ROXBY WATER (Water and Sewerage), as well as the normal Municipal Council functions. The Budget should, therefore, be viewed as three (3) separate entities with both utilities operating on a commercial basis.

Under the *Roxby Downs (Indenture Ratification) Act 1982*, ROXBY POWER is not permitted to make a "profit," but can direct any excess income into its asset replacement fund. Profits (if any) from ROXBY WATER however, are permitted to support the Municipality. The State Government and BHP Billiton equally meet the deficit on Municipal Operations.

Under AAS27 Australian Accounting Standards, Council is required to prepare Annual Financial Statements for the organisation as a whole. These are included later in the Annual Report and reflect accurately the financial position of the Council.

As indicated, Council's funding arrangements require each entity to be treated separately.

Budget Summary

To achieve this task various direct and indirect overhead costs are distributed from the Municipal operation to Roxby Water and Roxby Power so as to accurately reflect the true operating cost for each entity.

An overall summary and functional category split is shown as follows: *(Note all figures \$000's)*

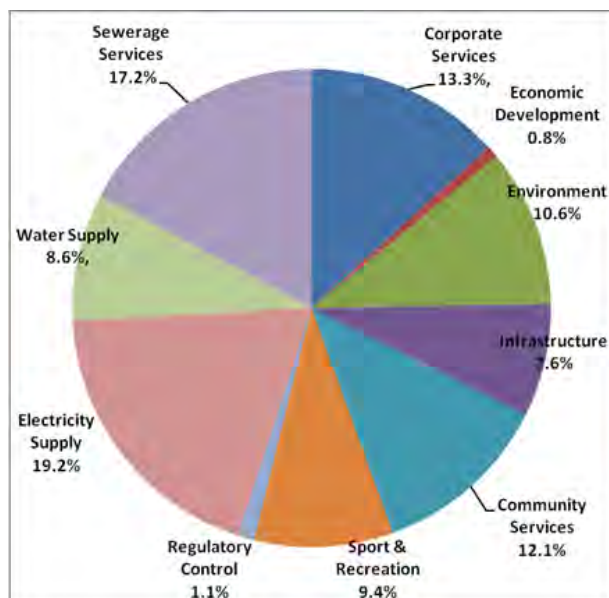
Finance Category	Municipal	Roxby Power	Roxby Water	Council Total
Operating Expenses	11,189	3,886	3,777	18,852
Capital Expenses	2,549	0	34	2,583
Operating Income	(8,180)	(4,396)	(4,194)	(16,770)
Capital Income	(14)	0	0	(14)
Reserve Transfers	(5,544)	510	383	(4,651)
Net	0	0	0	0

Note:

- Under the Roxby Downs (Indenture Ratification) Act 1982 Council's municipal deficit **(\$0.6 million)** included in operating income is reimbursed in equal shares by the State Government and BHP Billiton
- Municipal operating expenditure includes an amount of \$1.4 million that is essentially the amount of depreciation that is not funded. BHP Billiton and the State Government are aware of this aspect which is expected to be addressed in subsequent years.
- Reserve Transfer from reserves fund various capital replacement works plus internal loans for some new developments which are repaid with interest in subsequent years

In accordance with the Local Government (Financial Management) Regulations 1999, Council is required to report its budget according to a full cost attribution basis. Direct and indirect overhead costs have been allocated to relevant functions as shown by the following functional analysis.

Total Expenditure by Percentage



Total Expenditure & Income by Amount (all figures \$000's)
 Total Expenditure & Income (Capital, Operating including municipal deficit subsidy) & Reserve Transfers but excluding depreciation for the year is detailed as per the following table

PROGRAM	Expenses	Income	Net
CORPORATE SERVICES	2,939	10,772	(7,833)
Participating in Local Government, Spencer Gulf Cities and Provincial Cities Associations, operating Services SA and Government Housing Agency Services and Municipal Rates collection.			
Corporate Services	2,801	10,172	(7,370)
Municipal Deficit		600	600
Governance	137	0	137
ECONOMIC DEVELOPMENT	129	1	128
Assistance to Business Forum, Northern Region Development Board, tourism support signage and marketing, Visitor Information Centre operation plus festivals support			
Business	125	1	124
Tourism	4	0	4
ENVIRONMENT	2,765	689	2,075
Operations and waste levy associated with Opal Road waste landfill, domestic garbage collection service, garbage charges, street cleaning, weed control, assistance to Environment Forum and other actions			
Other Environment	32	0	32
Waste Management	2,530	689	1,840
Public Conveniences	12	0	12
Street Cleaning	191	0	191
INFRASTRUCTURE	1,502	257	1,245
Operation and maintenance of footpaths, roads and streets, street lighting, streetscaping, traffic control, public conveniences, parks and gardens, playgrounds, bike paths, skate park, stormwater drainage and assistance to Roxby Road Safe.			
Stormwater	34	0	34
Street Lighting	238	0	238
Parks & Gardens	99	0	99
Footpaths	182	137	45
Roads & Streets	203	84	119
Streetscaping	746	35	711
COMMUNITY SERVICES	3,549	1,047	2,502
Operation of youth centre, community library, auditorium, cinema / theatre and art gallery, community development support to Community Board and Forums to support the implementation of the Roxby Downs Community Plan.			
Communications	53	0	53
Community Development	296	46	250
Youth Development	91	4	87
Cultural Services	2,738	961	1,777
Library	371	36	335
SPORT & RECREATION	2,807	1,083	1,724
Operation and maintenance of the Leisure Centre, tennis and netball courts, swimming pool, community ovals and associated buildings, support to Sport & Recreation Forum plus broader recreation development assistance to local sporting organisations.			
Leisure	1,975	835	1,139
Swimming	253	0	253
Ovals	579	248	331
REGULATORY CONTROL	253	95	158
Regulatory control services associated with administration of the Development Act, and Public and Environmental Health and Animal Control under the Dog and Cat Management Act and emergency service levy and management.			
Building & Planning	92	40	52
Dogs Cats & Pests	93	39	54
Other Regulatory Control	24	2	22
Health	43	14	29
MUNICIPAL	13,943	13,943	0
ELECTRICITY SUPPLY	4,396	4,396	0
SEWERAGE SERVICES	1,908	2,277	(369)
WATER SUPPLY	1,896	1,527	369
COUNCIL TOTAL	22,142	22,142	0

Municipal Services

Council delivers a wide range of traditional municipal services including roads, streets, footpaths, parks and gardens, and waste management. To support community life Council also manages various sport and recreation facilities including the Leisure Centre, swimming pool, community ovals and associated buildings as well as providing significant community cultural development activities.

A snapshot of various initiatives undertaken during the year is provided as follows:

Cultural

The Roxby Downs Cultural Centre comprises a 350 seat Auditorium, a modern 80 seat Cafe, Visitor Information Centre, Art Gallery, 60 seat theatre, ROXFM Community Radio Station and Community library, and has become the cultural and social hub for the community. During the last year the cafe and functions services have been boosted by hospitality expertise



Cultural Events

2013-2014 held a wide variety of events from the BHP Billiton Service Awards, Business Awards, Country Arts Performances, Policeman's Ball and Jammin the Dam. Feedback from events continues to be positive with the art gallery becoming one of our highlights.

Dunes Cafe

The Dunes Cafe continues to be a meeting point for social groups, families and business professionals. The Cafe experienced an approximate 6.5% increase in transactions on the last financial year.

The Cafe has introduced new items to their food range including pre made sandwiches, pre made fruit salads, jelly cups and cupcakes. The Cafe also purchased an Icy Whirl Slushie machine which is proving popular in the after school and dance class rushes.

Hospitality personnel Joe and Tony D'Arrigo arranged barista training for all staff so that the coffee would be consistent and high quality.

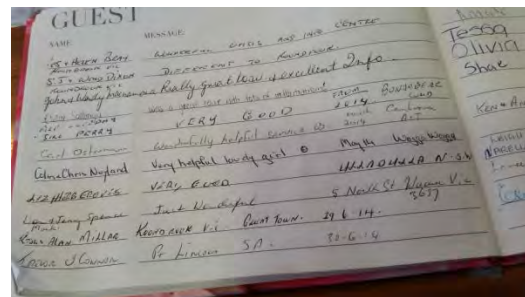
The Play Cafe proves to be a popular retreat for parents with small children and we have added larger tables to the area to accommodate the Mother's group and Strengthening Our Families Coffee Mornings.



Visitor Information Centre

BHP Billiton changed the day of the mine tours this year from Friday to Wednesday. Pre booked group tours also operated when requested but this did have an effect on our tourism numbers.

Feedback from tourists who visited reflected a positive vibe about Roxby. Descriptions include "an amazing oasis in the middle of nowhere". Tourists also love the layout of our centre, and easy convenience of collecting brochures and friendly staff to answer any question.



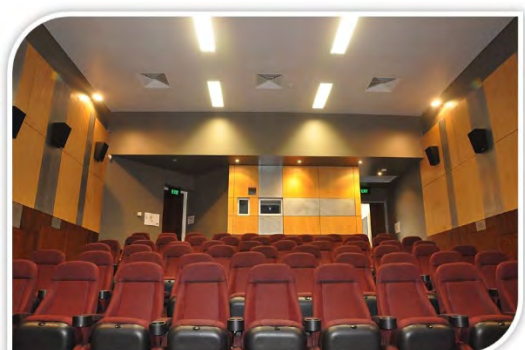
Outback Cinema

Outback Cinema had a fantastic year with an increase of over 40%. The new digital facility and new seating made for a much more pleasant cinema experience for our patrons.

We experimented with selling movie tickets, chips and lollies through the Cafe rather than the Kiosk and it seemed popular just not practical with out of hours cafe functions. It has, however, given inspiration to a purpose built 'Candy Bar' and ticket sale area closer to the cinema entrance.

This financial year a 'Family Ticket' was introduced which was for 2 x Adults and 2 x Concession for \$30 (a saving of \$6). This has become a popular option for families and makes a trip to the cinema a little bit more affordable.

Booster seats were purchased for small children to help them see the screen better, a popular item – we may need to purchase more.



Auditorium

Auditorium usage was steady throughout the year. It is home to the Roxby Downs Academy of Dance four afternoons/evenings a week. We also have Toddler Story Time – a joint program with the Health Service and Library. This is held every Tuesday of school term in the auditorium and then repeated in the Library on Thursday. The auditorium also houses a variety of community events, workshops and retail sales from out of town stores.



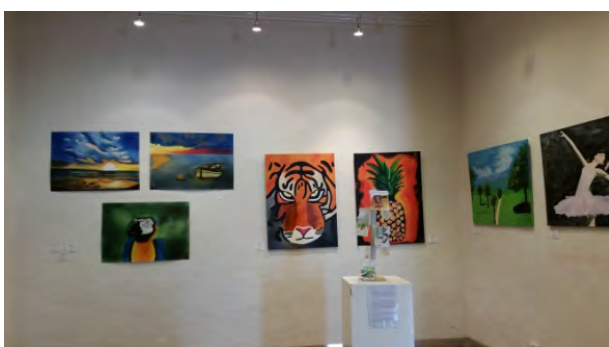
Art Gallery

The art gallery is becoming a fantastic asset to the cultural precinct with a steady stream of exhibitions – both local and out of town. We have had official launch nights which artists and patrons alike enjoy.



The community is getting involved with the implementation of a once a month art program where different artists teach their specialised style to a group, we have had crochet, drawing, jewellery and more.

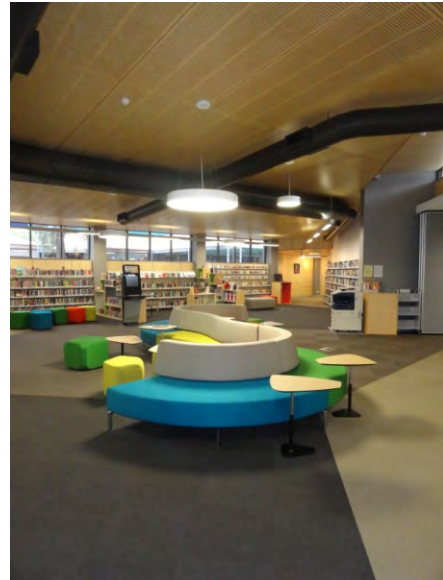
The art gallery is already booked out for the next 12 months.



Art Gallery Exhibition

The Link – Roxby Community Link Library

A highlight for the entire centre was the opening of the Link Community Library in September 2013 which has joined both the Cultural and Leisure buildings making the facility more unified to the public and better access to all areas, it also encourages patrons to explore the entirety of our centre and use more of it than they previously have. It has held true to its motto – *connecting our community*.



Roxby Link Library (Sept 2013)

In July, 2013, during a two week closure, the library relocated from the transitional library site (in the Art Gallery), and implemented an RFID (Radio Frequency Identification Device) system. On July 29th the doors to the new library opened to the public and the new 'link' between the sporting and fitness side of the Roxby Leisure complex with the cultural and café space begun. This concept has been enthusiastically and warmly adopted by the Roxby Downs community, and since opening significant increase of usage of the library's services and resources has occurred.

The official opening of the Roxby Link Library took place on September 19th 2013, and also combined the visit by the entire Libraries Board of South Australia. Chair of the Libraries Board, Mr James Bruce officially opened the library. The local youth orchestra performed, and the launch of the new Roxby Link logo also took place. Feedback received from the board and those who attended was extremely positive.



Library staff at the official opening

Annual Library Usage

Item	No's
Membership	
Active library members	1406
Active residing in Council area	1241
Children	548
Loans	
Adult (excluding audio-visual)	5041
Children (excluding audio-visual)	10163
Total loans (excluding Community Languages)	18 036
Collection	
Adult Resources (book stock- excluding AV)	3428
Children's (book stock - excluding AV)	4427
Total book stock	8015
Grand total materials and resources (including community language)	8426
Services, Programs and Facilities	
Public Internet bookings	1,823
Children's school holiday programs and activities -26 sessions attendees)	329
Summer Reading Program 1 event, 112 books read (attendees)	24
Class and Group visits 48 sessions (participants)	1925
Toddler Story Time 53 sessions (attendees)	2709
Door count (Estimate)	3012
Library website visits	511
Meeting Room Bookings	216

English Conversation Group

This popular program has continued to grow and develop. The sessions transitioned into the meeting space in the new library with great excitement from participants. Many decided to become library volunteers in early 2013 and have assisted with a variety of tasks and learnt new skills and improved their confidence in speaking English. The program was nominated in June 2014 for the biennial Crawford Award for Innovation in Libraries.

Library Volunteer Program

During this year the library implemented a volunteer program. Volunteers assisted with the English Conversation Group and also general library duties. A total of 15 volunteers have assisted the library during this time period, contributing 148 volunteer hours.

Summer Reading Club December 2013 – January 2014

The library once again participated in the nationwide Summer Reading Club, which had the theme of 'Investigation', with 24 children participating and 112 books read. To coincide with the program's



theme, a tour of the local police station was organised, and the children and staff who attended had a great experience learning about what it's like to be a South Australian Police Officer.



Library Lover's Day 2014

The library participated and promoted Library Lovers day in February 2014 by organising recycled roses decorations and providing a photo booth for library members to have their photo taken with their loved one, or most loved book! This initiative was well supported and some great images and memories were made, with everyone who had a photograph in the booth receiving a complimentary copy.



Digital Literacy Training Sessions

The library received a grant from Department of State Development to conduct digital literacy training sessions for library and community members. During May, two sessions were conducted by library staff, one who had completed qualifications previously in digital literacy (part of the grant requirements). The sessions had good feedback from participants and enabled library staff to refresh their skills and knowledge.

National Simultaneous Story Time

This popular annual initiative took place on Wednesday May 21st. This year's book was *Too many elephants in the house* by popular Australian author Ursula Dubosarsky and illustrated by Andrew Joyner. We were very excited to be the first library in the country to gain copyright permission from the Penguin Group to broadcast a reading of the story on local radio station RoxFM, which was very popular and a fun experience. Library staff also completed reading sessions to the local kindergarten and children in the cinema and during Toddler Story Time.

Leisure

The Roxby Downs Leisure Centre comprises a Kiosk, a modern Gym and dedicated Group Fitness room, 2 indoor multipurpose Stadiums, 3 international standard Squash Courts, 2 outdoor Netball courts, 3 Tennis Courts, outdoor grassed ovals, a facility use Crèche, Indoor lap and hydrotherapy pool, toddler play pool and a 25m Outdoor pool with attached play pool area including a slide.

Crèche staff have been focusing on marketing of the service they provide to increase session attendance and ensure that new people to town are aware of this program.

Rebecca and Regina are running Wednesday morning social netball for mothers that ties in with crèche as this is something that the participants may not get to take part in without the crèche being available to them.

Attendance has been similar to the previous Financial Year with a slight increase.



Kids Club – Nippy Gym

Nippy Gym had an increased attendance and the stadium is proving to be a much more functional location for Nippy Gym to be held as opposed to the auditorium.

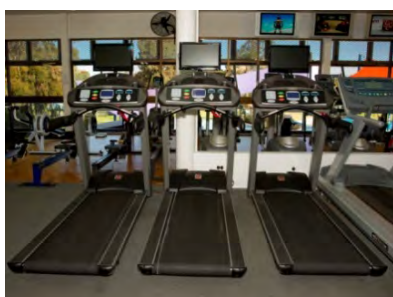
This financial year we plan to utilise squash court no. 3 to set up the mini gym circuit under the supervision of our qualified staff. This is for the 4-5 age group. The under 18 months section has also had a bit of a makeover with the introduction of a specific ball pit and also a greater assortment of baby specific toys.

By having two ball pits we have eliminated the risk of smaller children being hurt by the older and more energetic children. This financial year we plan to introduce a new program – Traffic Time. A mock race track will be set up with a working traffic light and traffic officer and the kids can go around on their push motorbikes.

Pulse Fitness – Gym

Gym attendance is increasing; we have worked towards having a regular group of staff members working the gym so that our clients became familiar with them and felt that we had a more personal approach. Also having regular male staff members allows the clients to have staff spot them when lifting weights and also gives more variety on who can write programs and perform body assessments rather than the previous times where we usually had one program writer.

In a recent survey we received predominantly positive feedback in regards to the gym. We updated some of our equipment mainly small items like skipping ropes but also one cross trainer.



Pulse Fitness – Group Fitness

During 2013/2014 we have had two group fitness instructors and numbers are on par with the previous Financial Year. Numbers would have been higher but our more active instructor was on maternity leave for a large duration. She usually offers up to 7 classes a week and they book out in advance, we anticipate that the numbers will be jumping higher now that she is back on board full time.

Sports – Centre Based

This financial year we introduced Hockey and Touch Football as centre based sports programs along with our regular sports – mixed netball, junior soccer & indoor senior soccer. All sports are well attended with mixed netball still our most popular centre based sport.

In May we hosted a Football Federation SA (FFSA) Regional Round – we will be doing this for 3 years as part of a deal with FFSA. For the first time in the history of the township a high level external sports event for competition points was held in Roxby. National Premier League Teams Adelaide Comets and West Torrens Birkalla fought out a hard earned 0-0 Draw. FFSA support staff also took the opportunity to hold junior sport clinics and generally liaise with the local community. The night kicked off with a junior match and a “Celebrity Match Mine v Town match” with local participants. During half time our minis had small sided game. Proceeds raised from the night started the establishment of a junior sports foundation which will be defined in 2015 under the umbrella of the Roxby Downs Community Board.



Soccer has historically not had the resources available to maximise its potential but this event was a big success and it has boosted interest in our current soccer programs.

Oval Management

Over the past year the council has improved the small oval surface as well as some extra seating



which in combination with the oval can be used for netball seating throughout the season. New coaching boxes were added and are used for both the Football and Soccer.

A new licence was formed for the leisure centre to cover the oval alcohol management which has been a success for all users. Many areas have been licensed, however, still allowing for charity groups to use the ovals with 10 events per year allowed.

Sport & Recreation Review

During the year Council appointed a Sport and Recreation Review Team. Aided by a local stakeholders a Steering Committee has been meeting to find out what is needed for Sport and Recreation over the next few years. The review has thus far identified a range of issues including:

- New liquor licence arrangements and impacts
- Fragmentation and lack of coordination in events and in funding applications
- Governance and financial solvency of clubs
- Future facilities funding priorities and transparency
- User charges and sporting club capacities
- Skill sets and time constraints of volunteers
- Appreciation and upkeep of facilities
- Junior sport and development

Review is scheduled for completion in 2014/15 and will go a long way in achieving a viable for sport and recreation in Roxby Downs.

Government Housing

Council has had another busy year acting as a key agent for Government housing. Council entered into an agreement with the State Government's Building Management, Accommodation and Property Services division in 2007. This department provides housing to state government employees across Roxby Downs and Andamooka who are appointed to roles in Police, Health, Natural Resources and Education.

When Council commenced as a key agent in 2007 it managed 52 houses. The portfolio has now grown to 105 properties.



Historically the end of the school year is a busy time due to the transient nature of our community; people choosing to vacate prior to Christmas and relocate before the new school year commences. Despite only 70 properties currently being tenanted, regular inspections and monitoring are still required on vacant properties. During periods of vacancy the Government sometimes carries out larger maintenance works (e.g. new kitchens). All maintenance reported from inspections is followed up and carried out by the Building Management Accommodation and Property Services division's appointed contractors.

Roxby Roadsafe

Council is proud to support the Roxby RoadSafe Forum. This community road safety Forum includes representatives from Council, the Community Board, Health Services, local transport operators, Roxby Downs Police and the Emergency Services as well as other interested members of the community.



Council prepared a submission relating to the State Government's Rural Speed Limits Review and sought feedback from Roxby Roadsafe. Regular articles on road safety were published in the Monitor Newspaper in an effort to raise community awareness of road safety issues.

Services SA

Council has been operating as the local service centre for Transport SA transactions since 2007. Since that time the service has proven very popular and prompted Council to extend the hours of operation from 2 days to 5 days a week in 2011. As a result, transactions are now evenly spread across the week which has led to reduced waiting times and queues. The services provided include licence applications and renewals, motor vehicle and boat registrations and renewals and learner permit testing. The service operates Monday to Friday from 9.00am to 4.30pm.

Communicating with the Community

Council uses a wide variety of communication methods to ensure information reaches a wide audience.

These methods include The Vibe Radio Show on RoxFM, Emergency announcements on RoxFM, a full page of latest news in the Monitor Newspaper each week, notices on community noticeboards in the shopping mall and in other strategic locations, website, brochures and flyers and TV Screens in Council reception area and the library



The Vibe

As part of a review of our communication strategies the Community Team recognised that there was an opportunity to expand the Council's weekly half hour radio segment on RoxFM. In January 2013 members of the Community Team were trained to work on air and how to produce a radio show. Once fully trained they created the 'The Vibe' community radio show, which airs every Friday. Council also sponsors the Vibe community notice board that airs several times a day.

The Vibe is a one hour show highlighting upcoming events and news from local community groups and not for profit organisations. Guests from these groups are often invited to come along to talk on air about their event, group or cause in an effort to increase involvement and community participation.



Sasha Yantewo, Laura Gray & Kath Messner, co-presenters of 'the Vibe' and Community Notice Board

The Monitor Community Newspaper

THE MONITOR—Your Community Newspaper, hit the streets in April 2003 so 2013 marked the newspaper's 10th anniversary. The newspaper has achieved high acclaim and widespread community acceptance, not just in Roxby Downs but in the surrounding townships of Andamooka, Woomera, Pimba, William Creek, Marree and outlying stations.



The Monitor is distributed free to all households in Roxby Downs as well as 23 outlying townships. In 2005 the paper moved from a fortnightly distribution to a weekly basis.

Initially Council technically owned the paper, but in a custodial capacity only with all management carried out externally and independently with Council exercising no editorial control. By November 2007, however, the Monitor's financial operations were sound enough for it to be transitioned to an Incorporated Association.

The paper distributes 3,700 copies and has 2,500 readers on line per month. The estimated readership is 6,000 per week. The paper provides seven local jobs across a diversity of skills and participates in the RITE Program to give local young people the opportunity to experience the newspaper publishing industry.

Dedicated to delivering local news and information every week the paper has a strong local community focus.

RoxFM Community Radio

Council continues to support the outstandingly successful community radio station RoxFM by providing building space within the Roxby Downs Cultural Precinct. The radio station is considered to be a vital community asset and in 2013 the station also celebrated its 10th anniversary. RoxFM has won numerous awards and has continued to flourish against growing competition from other broadcasters (not for profit and commercial radio stations) who relay their content into the township.



Despite the competition in 2007/08 RoxFM was rated in an independent survey by the University of Queensland as the number one listened to radio station in Roxby Downs. Its community roots are driven by its band of committed volunteers who have forged strong links with all sections of the community, sporting and community groups and local businesses.

The station is widely respected by its listeners, advertisers and the state wide network of Community Radio Stations. It is particularly noted for its Youth Presenters program which encourages and supports people as young as 12 years of age to be presenters on the station.

Community Website

In 2002 Council established and has continued to operate the Roxby Downs Dot Com Community Website. Council manages the website on behalf of the community and continues to

regularly update and enhance content. This website provides the community with access to a range of local business, community and council information. In 2011 the website was completely overhauled and redesigned. The fresh new look aims to be a one stop shop for accessing a vast array of information about every aspect of living, working, visiting and doing business in Roxby Downs.



Website portal

As the first port of call for many people considering a move to Roxby Downs, the website performs a vital function in promoting Roxby Downs as great place to live, work and raise a family. Relocation decisions are often based on information sourced online, particularly by people from interstate and overseas who may be unfamiliar with Australia or living in an outback environment. It is, therefore, important to communicate through photographs, information and other weblinks the vast array of activities, services and facilities available to residents and to promote the quality of life factors that attract people from all over the world.

The website includes information on: health services; education options; sport and recreation clubs; arts and cultural facilities; activities and facilities for children and young people; events and functions; churches and religious services; businesses; and links to employment agencies. The website also has direct links to The Monitor Newspaper and RoxFM.

The site is attracting high traffic from overseas and Australia wide as well as locals looking for specific information. With a full time webmaster updating information and updating local users the site will be a continuous work in progress. Log onto www.roxbydowns.com to regularly see the updates.



Council Portal

Community Events and Programs

Council supports a number of community events throughout the year. Members of the Community Team assist various forums with the planning and running of their events. This support includes providing event management advice,

marketing and promotion, financial management, volunteer management and infrastructure management. Roxby Power staff assist with electrical needs while members of the Municipal Works team and external contractors ensure that the main street and other event venues are well maintained before and after events in areas such as waste management, road closures, rotating banners and gardening. Staff of Roxby Leisure support events taking place in the various venues located within the Cultural and Leisure Precinct.

Events supported during the year included Happy and Healthy Expo, World Food and Music Festival, NAIDOC celebrations and Roxby Downs Business Awards

At Christmas time Roxby Power staff install Christmas lights in the mainstreet in time for the annual Christmas pageant.

Every January Council staff organise an Australia Day Community Breakfast. They volunteer their time in cooking the special barbecue breakfasts for over 250 hungry patrons.



Council staff preparing for the Australia Day community breakfast

In March Council staff organised the Colourfest Short Film Festival to celebrate Harmony Day. The films screened shared the various and sometimes difficult journeys that people from other countries face when they make the decision to immigrate to Australia.

Arts and Cultural Development

Council entered into a 3 year partnership with Country Arts SA to employ a locally based Arts and Cultural Development Officer. The partnership has proven very successful with many Country Arts touring events taking place in Roxby Downs.

Adult and Community Education

Council successfully applied for an ACE grant to deliver a Community Learning Places program for migrant women. Eleven women took part over a 10 week program and they learnt new skills in resume writing, first aid, child safe environments, attending interviews, work health and safety. They also gathered information on volunteering opportunities and learnt about our community. The aim of the program was to support these women to gain the necessary skills to secure meaningful employment.



Community Mentoring Program

The Community Mentoring Program partnership was formed between the Community Board, Roxby Downs Area School and Council. The partnership continued the excellent work of the previous Monodelphus program which ceased due to the departure from Roxby Downs of the program's main driver. Council was concerned that this may threaten to end opportunities for our young people to enjoy the support and advice from community mentors and so the partnership was formed.

The new partnership saw more than 10 local mentors volunteer to become part of the program and this diverse range of community minded people underwent screening and training to become mentors.

The program and partnership continues to offer positive experiences for our secondary students who may benefit from a supportive ear and gentle encouragement in times of need.

25th Birthday Celebrations

On the 5th November 1988 Roxby Downs was officially opened. To mark the 25th anniversary staff from the Council and BHP Billiton and representatives from the Community Board organised a major community event which took place on 27 October 2013. Approximately 2,500 people attended the event which attracted former residents who were keen to reconnect with the Roxby Downs Community.



25th Birthday Celebrations

Roxby Stories Project

Council was proud to partner with the Roxby Downs Community Board in the planning of the Roxby Stories Project. The project involved volunteers and council staff being trained in oral interviewing techniques and other story capturing methods to collect the memories of past and present residents of Roxby Downs. Residents were also invited to donate or lend memorabilia and photographs.

The aim of the project was to paint a picture of what life was like when the town was first established and during its formative years. Stories were collected from early pioneers, pastoralists, Indigenous people and overseas migrants. The stories reflected pioneering spirit, risk and adversity, a "can do" attitude, resilience, innovation and spirit of fun and adventure. Roxby Downs would not be the place it is today without this rich cultural legacy.

The information and materials gathered were curated into a public exhibition which went on display during the 25th Birthday celebrations. Information gathered will also form part of the library's local history collection creating a permanent record for future generations.



Stories Project Exhibition

Youth

Rotunda Youth Art Project

Six young people from the Roxby Downs Area School participated in a youth art project involving the Richardson Place Rotunda. The participants were mentored by local artist Peter Welsh and they learnt how to design and paint using aerosol techniques.



Youth Advisory Committee (YAC)

YAC forms part of the Community Board but Council assists by providing the support through the Community Project Officer Youth and Children. YAC organises events throughout the year which connect young people to the community and to each other. During this process YAC members have gained confidence and skills in working in the community.

National Youth Week 2014 – Amazing Race ‘Round Roxby

The Amazing Race ‘Round Roxby was held Friday 4 April 2014. Approximately 110 year 8 and 9 students from both the Roxby Downs Area School and St. Barbara's Parish School participated. Checkpoints were hosted by a number of organisations including: Roxby Council, Roxby Leisure, Roxby Downs Community Library, RoxFM Community Radio, Arid Recovery, Roxby Downs Health Service, Roxby Downs Police, BHP Billiton, State Emergency Service and Country Fire Service. These checkpoints included activities and discussions on issues such as healthy habits, drugs and alcohol, recycling and the environment, volunteering, as well as community services and facilities.



Branding & Mainstreet Strategy

Branding

In early 2012 Council embarked on a bold new strategy to create a recognisable and marketable identity for the Roxby Downs community. Drawing on the theme of YOUNG, VIBRANT COMMUNITY all marketing materials including street banners, brochures, websites, and business cards utilise the theme.

A key part of the branding is the graphic element of the sun/waving hand. Nothing epitomises the Australian Outback more than the sun. At the same time this graphic element depicts a friendly waving hand symbolising the close knit and welcoming community that is Roxby Downs.



As part of an integrated approach to marketing Richardson Place a series of themed street banners have been created to introduce colour and vibrancy to this precinct and contribute to the sense of place and town pride. The banners incorporate the young vibrant community branding and are used to promote events as well as reflect our young vibrant community.

The banners are rotated regularly to create interest and movement in the main street. There are 20 banner poles located on both sides of the street and the suite of banners promote specific events throughout the year including events like the Red Earth Festival, World Food and Music Festival, Christmas Pageant, Remembrance Day, Anzac Day, and events celebrating Indigenous culture.



Community Flag

As part of the branding stranding a new community flag has been created which forms part of the suite of flags that are raised daily at the War Memorial. Along with the Australian Flag, Aboriginal and Torres Strait Islander Flag and Council Flag the new community flag represents local residents and the contribution they make to the community.



Welcome Bag

Council has produced a welcome bag for new residents containing information about a range of council services. The bags are distributed at the time new residents sign up for electricity and are also available from the Visitor Information Centre.



Community Consultation

Council engaged Intermethod to run community consultation sessions for the Future Roxby! Revitalising our Town Centre projects.



Discussion topics included: the Linking Roxby Project; facilities for youth and children; local business; mainstreet revitalisation; sport and recreation; and infrastructure and assets.

The sessions were well attended with extensive feedback received. This feedback has been valuable and will help shape future strategic planning. It has also been the catalyst for a more interactive approach for consultation for future Draft Annual Business Plans.



Municipal Works & Services

A range of Municipal works and services were undertaken during the year including the following:

Footpath Upgrade

New footpath upgrades of approximately 2000m have been completed in Alberrie Street, Curdimurka Street, Gregory Street, Mirra, Street, Willaroo Street and Wirrda Street

Council also completed maintenance on various other footpaths within the town. These included paths that had broken slabs and slabs that had RAISED causing trip hazards.



Footpath Upgrade completed on Gregory Street

Roads

Works included Line Marking, Street Sweeping, Trimming trees that pose a visibility issue, and resealing of Arcoona Street, Gregory Street, Hermit Street Phibbs Court and Willaroo Street



of
to

Vandalism

Vandalism is a continuing regular occurrence in the Council area, with ongoing repairs being made to street signage. Graffiti is removed from the playgrounds etc as soon as possible.

Parking

Educating the public on the reasons for not parking on the verges and footpaths is ongoing. Parking on the verge or footpath damages the infrastructure including the irrigation. Parking continues to be monitored within the township. Expiations are issued to those who park illegally in the school drop off, bus, loading and disabled zones.

Rotunda Upgrade

The Rotunda in Richardson Place was decorated as a youth urban art project as part of the Outback Fringe Festival in 2005. Over time the decorated surfaces of the structure became worn and damaged, making the rotunda an eye sore within the busiest part of our main street.

The rotunda is a place where young people like to gather and meet and with the 25th Anniversary of the town approaching, the renovation of the rotunda was seen as a mutually beneficial project for both the youth of Roxby Downs and Roxby Council.

Local aerosol artist, Peter Welsh and Council staff worked together to assist and mentor 6 talented young people selected from the Roxby Downs Area School to decorate the prepared surfaces, floor and wooden slats that form the bench seating of the rotunda using aerosols techniques.

The result was astounding and gave our main street a colorful facelift just in time for the big celebration.



The Rotunda Upgrade

Waste Management

Council and our contractors endeavour to work together to ensure the general appearance of our township is kept and maintained at a high standard at all times.

As a result an audit of bins was conducted in early 2014 of rubbish bins that were not returned to the property within 24 hours after collection. Residents who failed to return their bins received a letter explaining the need to return their bin to the property. In the first week, 261 bins received letters while in the second week this number was halved to 132. Council will continue to monitor and place letters on bins as necessary.

Random checks are also still occurring for the kerbside recycling which is still experiencing a high level of contamination. This contamination is resulting in a high number of loads being sent straight to landfill. Bins which are non-complying are stickered and it becomes the responsibility of the resident to resort the contents.

Roxby Downs Opal Road Land Fill is a free service to all residents for domestic waste and continues to open 7 days a week (1pm to 6pm). A commercial waste fee applies to all commercial rubbish.

Council continues to fill its obligation to manage the landfill conditions set out in its Licence. The licence conditions include covering of rubbish daily to help to minimise the spreading of litter by the wind or the crows. Council is also active in creating a fire break around the landfill area annually.

Dogs & Cats

As part of Council’s management responsibilities under the *Dog and Cat Management Act 1995* a range of formal activities and complaints were attended to. A summary of relevant statistics are as follows:



Item	2012/13	2013/14
Dog Registrations	882	852
Dog Expiations	45	20
Dog Complaints	68	91
Dog Impoundments	73	71
Dog Attack Reports	1	0
Dog Expiation Income	\$3,730	\$2,226
Dog Registration Fees	\$26,876	\$27,166
Cat Registrations	180	141
Cat Expiations	12	1
Cat Registration Fees	\$3,743	\$3,715
Cat Nuisance Reports	43	16

Council’s Animal Management Plan which was adopted in August 2007 and By-Law No 2 which was introduced for dogs and cats in October 2008 have been upheld by Council and residents. All cats must be registered, de-sexed and micro chipped and contained on the property. Approval to house more than 2 dogs/cats per property must be obtained prior to registration.

Storm Water System

Councils’ storm water system comprises 240 storm water side entry pits connected to 12.5 km of various sized storm water pipes, 8.5 km open drains, 10 storm catchment, detention and retention dams. The majority of the town is naturally drained but in some locations areas are drained with the aid of two small storm water pumping stations. The Town has been well designed to ensure that for moderate storm events, stormwater is contained within the storm water system. For larger rarer events some sections of road double as a minor floodway for short periods.

Annual clearing of silt and rubbish from pits and drains and storm water earth drains. The challenge, however, is to manage debris associated with woodchip areas which from time to time are picked up into the stormwater system and can cause minor blockages. During the year 5 side entry pits,

identified in as part of an audit undertaken in early 2013, were reconditioned with lids and lintels being replaced.

Environmental Health

Council has a long standing arrangement with Salisbury Council to perform all Environmental Health functions. The only exception is immunisation services which are provided by the Roxby Downs Health Service.

Environmental Health Officers attend Roxby Downs on a monthly basis, with supplementary support via phone, fax and email. Work carried out during the year included the following:

- Health promotion, during inspections/investigations with free literature on various subjects available from the Council Office.
- Public and limited access swimming pools are monitored daily by the relevant pool operators and are inspected by Environmental Health Officers on a regular basis when the pools are open for use. Pools inspected include those in the Roxby township and at Olympic Dam.
- Legislation pursuant to the *Public Health (Legionella) Regulations 2013* requires all Councils to register High Risk Manufactured Water Systems (Cooling Water and Warm Water Systems). One Warm Water System has been registered with Council and is inspected for compliance on an annual basis (via third party inspectors). Roxby Downs does not have any Cooling Water Systems.
- Roxby Downs Council has 24 food businesses which are assessed for compliance against the *Food Act 2001* and the Food Safety Standards. A total of 50 food inspections were undertaken in the last financial year which included 8 follow up inspections.

Public Health Plan

As part of the responsibilities arising from the *South Australian Public Health Act 2011* Council is required to prepare and implement a regional health plan. The Act recognises that councils provide leadership and public health in their regions and also impact on the health of their communities by what they do and do not do.

Many local government activities have links to public health. These activities include: waste management, environmental health; building inspections; planning and development approvals, infrastructure (footpaths, parks, shade); animal management, sport and recreation; community services; emergency management; and environment.

The community identified health as a high priority in preparation of the Roxby Downs Community Plan (2005) and aspired for Roxby Downs to be recognised as a healthy town. With this in mind Council has been proactive in the planning process and engaged consultants from Healthy Environs to prepare the plan which was completed in April 2014.

Consultation sessions occurred with Council staff, and members of the local health profession to inform and add value to the plan. Council's Public Health Plan has been endorsed by the Chief Public Health Officer and implementation of the recommendations has commenced.

Development

Council is required to assess all forms of development against its Development Plan, as well as the Building Rules under the Development Act and associated Regulations.

This is carried out under long standing arrangements with both Salisbury Council (building assessment) and Stewart Payne planning consultant (planning approvals), who attend Roxby on at least a monthly basis, with supplementary support via phone, fax & email. Forms and guidelines related to development can be obtained from Council's website: <http://www.roxydowns.com/Council/m-building-planning>.

Development Activity

Development Assessment activity carried out during the year is highlighted in the following table:

Item	2012/13	2013/14
Dwellings	0	0
Additions/alterations to dwellings	4	2
Carports, Outbuildings Verandas	53	30
Signs	0	1
Swimming Pools	8	3
Flats/Units	31	1 (31 units)
Business/ Commercial	3	1
Industrial	8	1
Other	8	3
Land Division	1	0
Camp Extension	1	0
Waste Water Treatment Plan	0	1
Total Applications	117	43
Estimated Expenditure	\$45.9m	\$3.28m

There was subdued development activity within the Roxby Downs Council area during the 2013/14 period. External economic conditions related to the viability of the Olympic Dam mining operations necessitating consolidation and cost savings, which has affected construction activity in the town. For the second year, no dwelling approvals have been issued by Council.

While no new housing approvals have been issued, existing developed housing areas have become well established and occupied. Planning provisions and an extensive Land Management Agreement have resulted in the creation of attractive new residential precincts with varied dwelling styles and appropriate arid zone landscaping.



Recently developed residential precinct at Roxby Downs

During the year the most significant project for which approval was granted was the redevelopment and additions to accommodation units at the Myall Grove Caravan Park, valued at \$1.9 million.

Exercising its role as the relevant authority for Council works, approval was granted for the expansion and upgrade of the Roxby Downs Wastewater Treatment Plant, valued at \$750,000. Council was required to refer this application to the Environment Protection Authority, due to it being an activity of environmental significance. Also, due to the need to clear native vegetation, an application was submitted to the Native Vegetation Council.

Agreement was obtained from BHP Billiton to assist Council with the provision of environmental benefits to offset clearance of vegetation as required by legislation. The wastewater plant expansion and redevelopment caters for recent growth in the town and became necessary when plans for a major development of the plant to be undertaken by BHP Billiton were shelved along with mine expansion plans in 2012. Additional treated water will be available particularly for irrigation of the golf course, providing a major benefit to the local community.

Development Plan Review

The new Development Plan prepared in conjunction with the EIS for the mine expansion project has been operational at Roxby Downs over the past year. The plan identified extensive areas for potential expansion of the town to cater for population growth expected due to the planned expansion project. With the likelihood that expansion plans for the mine will be more incremental, there is a need to review the Development Plan once again. Preliminary works on the review were undertaken during the year including the examination of the role of planning within the context of providing healthy living environments within the town as part of the Community Health Plan.

Town planning provisions to promote people friendly spaces, good urban design, pedestrian and cycle linkages and innovative approaches to traffic management are all means of providing improved health outcomes through Development Plan policy. Further investigations concerning amendment to the Development Plan will be undertaken in the current financial year.

Enforcement Activities

As part of its activities in administering the Development Act, Council addresses matters such as illegal or unapproved development, unsightly conditions, non-compliance with conditions of consent and the like. It has continued to take enforcement action in relation to a number of properties during the year. Under the Development Act, expiation fees of \$750 apply for failure to comply with an enforcement notice while Council may take legal action through the courts and seeking penalties of up to \$8,000. Generally, Council has been able to achieve a reasonable level of compliance when orders have been issued.

Land Management Agreement

All new areas of Roxby Downs generally south of Stuart Road, are subject to an extensive land management agreement (LMA) which impacts on development and ongoing management of residential properties. The LMA may affect driveways, the placement of garages on properties and the size of swimming pools as well as landscaping style, areas of lawn and the keeping of cats. Council undertakes ongoing administration of the LMA to ensure compliance with its provisions.

Roxby Power

Council's appointment as a power distribution authority for the Roxby Downs Township arises as a consequence of Section 18 of the Schedule to the Roxby Downs (Indenture Ratification) Act 1982,

which, inter alia, specifies the rationale and level of tariffs that can be charged for electricity.



As the Indenture preceded the introduction of the National Electricity market, Council is exempt from the provisions of the National Electricity Market which introduced full contestability into South Australia for all consumers on 1 January 2003. This situation also applies to BHP Billiton who is the sole licensee for retail and distribution of electricity to Roxby Downs and Olympic Dam.

Council holds a Notice of Exemption from the National Energy Retail Market by the Minister for Mineral Resources and is required to comply with specific licence conditions and various codes such as the Retail and Distribution Code. The electricity operations are run as a separate business unit under the ROXBY POWER banner. This includes the provision of public street lighting, which is separately charged to Council's Municipal operations.

BHP Billiton owns 256kV and 132kV power lines that transmit electricity from the national grid at Port Augusta to Olympic Dam. A 33kV line then serves the Roxby Township where Roxby Power takes control.

Electricity meters are read concurrently with water meters on a quarterly basis at the end of June, September, December and March each year. Accounts are sent out early the following month. Customers can pay by cash, cheque, credit card, EFT, or direct debit from a nominated bank account.

Electricity Retail

Electricity Usage

A breakdown on customer usage is shown as follows:

Tariffs	2013/14		2012/13	
	No	Annual Use MW.hrs	No	Annual Use MW.hrs
M	1737	9516.3	1611	11,572.9
C	1	10.1	2	13.2
J	169	288.3	149	298.8
S	81	1565.6	65	341.9
D & N	15	1141.2	15	1848.6
HVD	1	2626.0	1	2813.0
LVD	6	3055.9	2	4932.4
Other	1	0.8	1	0.8
Solar	51	-169.2	39	-116.8
Totals		18035.0		20150.9

A change in special tariffs rationalised to 2 types, HVD and LVD. Roxby Downs Club added to LVD Tariffs.

Audits and Annual Reports

Annual Safety and Operational Audit reports were completed for the Office of the Technical Regulator (OTR) and Essential Services Commission of SA (ESCOSA). Both the reports were accepted and approved.

Electricity Tariffs

A summary of Roxby Power's tariffs (including GST) adopted from 1 January 2014 is shown below.

Customers < 160 MW.hr pa.	Supply Charge \$ per qtr.	Supply Rate Cents per kw.hr	
M – Domestic Light & Power	\$63.00	28.68	
C - Charitable Institutions	\$63.00	28.68	
J – Off Peak Hot Water	Nil	14.78	
SOLA – Solar Buyback		23.63	
S – General Supply	\$63.00	30.87 (first 7500 kw.hr per qtr) 32.4 (thereafter)	
D & N – General Supply Time of Use	\$63.00	36.07 (peak 7am to 9pm Mon – Fri) 18.80 (other times)	
Customers > 160 MW hr pa.	Annual Max Demand	Annual Max Demand Rate \$ per KVA	Supply Rate Cents per kw.hr
HVD – High Voltage Demand (<1 MVA)	First 150KVA		21.00 (peak 7am to 9pm Mon – Fri) 12.00 (other times)
	Next 150KVA	\$19.794	
	Next 750KVA	\$13.292	
	Balance KVA	\$10.853	
		\$8.635	
LVD – Low Voltage Demand (>80KVA)	First 150KVA		22.37 (peak 7am to 9pm Mon – Fri) 11.85 (other times)
	Next 150KVA	\$15.405	
	Next 750KVA	\$11.117	
	Balance KVA	\$8.448	
		\$6.427	
Monthly Service Charge Customers > 160MW.hr pa incl meter reading, access and communications fee.	\$130.00		
New Customer Bond (Retained for 2yrs)	Up to 37.5% of estimated annual bill		

Meters

Roxby Power will continue with its meter replacement and upgrades. 30 digital meters were installed last year and 200 meters planned for the 2014-15 financial year. Digital metering will be used to replace mechanical style meters as this provides better analysis of power usage allowing us to provide more informative data to customers.

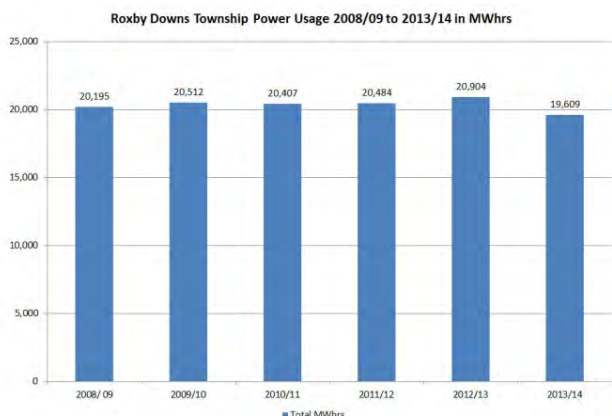
Solar

From 1st July 2013 to 25th October 2014 Roxby Power connected 45 new Solar Systems. 44 were installed as Domestic systems, and 1 as a Commercial system, ranging in size from 1.5 kW up to 10 kW. We now have 480 kW of solar systems connected to our network. Notifications have been received for 6 more systems at the time of writing.

Township Power Consumption

Total power consumption MW (including street lighting) over the past 6 years is shown as follows:

2013/14	19,609	2010/11	20,407
2012/13	20,904	2009/10	20,512
2011/12	20,484	2008/09	20,195



Power consumption overall was down compared to the 2012/13 year. A downturn in occupied housing, a reduction in commercial consumption, a quantity of new LED street lighting, and significant additional Solar systems attributed to the lower consumption.

Electricity Distribution

The Roxby Downs electrical distribution system is highly reliable in its operation. It includes 6.5km of 11kV overhead mains, 19km of 11kV underground mains, 30.6km underground Low Voltage Mains, 35 x 11kV Pad mount Transformers and a range of township street lights.



One of the 3 Surge Diverters damaged by birds

General Snapshot of Works Undertaken

- Replaced 3 Surge Diverters on the Eastern 11KV Feeder Line that were badly damaged by birds. These were changed by SA Power Networks using Live Line techniques. No power outage was required
- A cable failure in Gosse Street meant a new cable had to be run across the roadway, a generator set was provided to the customer while the work was undertaken.
- A number of service pillars were damaged by vehicles and needed replacement.
- A new high voltage supply was installed at the Sewer Treatment Lagoons, a new transformer and new high and low voltage mains installed. This upgrade was for the new irrigation pump station.
- The common trench on the North Western end of Richardson Place was relocated to allow for future

development in Richardson Place, Electricity, Gas and Telstra mains were all relocated.



New pole and transformer at Sewer Treatment Lagoons for the new irrigation pump station

Following on from the LED light trials on Pioneer Drive. and Quandong St, Council will now continue with a conversion plan over 5 years. Savings in energy will be between 20% and 50% depending on the light fitting changed. We have also been changing walkway ball light lamps to LED corn lights as well, and this is proving a simple task with a 40% saving in energy. This will be an ongoing program changing lamps over as they fail. LED lighting should also require significantly less maintenance.



35 Watt LED lights installed in Quandong St. The conversion program will continue over 5 years

Outages and Disruptions

The BHP Billiton township feeder suffered 2 outages during the year, some simple faults on the main feeder, mainly the result of lightning strikes and storm damage. There was also 1 planned outage for maintenance. Roxby power had 4 emergency outages, 2 related to power pillars run over by vehicles, and one was a cable fault in Gosse St, There were other general planned outages to connect new supplies, and undertake general maintenance on plant and equipment.

Street lighting

Roxby power undertook 10 maintenance programs for the year. A total of 116 street lights were maintained, with 15 light fittings changed and 97 globes replaced, plus other minor maintenance. A storm in March 2014 caused damage to 27 lights; these were repaired in a separate work schedule for insurance reasons.

Other works

Roxby Power was involved with providing power to facilities set up for the Football Federation SA Soccer match as part of our community projects work. Other community projects include provision and install of Christmas lights in Richardson Place, and power supplies for the World Food and Music Festival.

Roxby Water

Council's appointment as a Water Distribution and Sewerage Authority for the Roxby Downs Township arises as a result of Section 13 of the Schedule to the Roxby Downs (Indenture Ratification) Act 1982.



This Section requires Council to comply with standards normally applicable by SA Water, and specifies that Council should take practical efforts in sewerage effluent wastewater re-use, specifies how much we can pay for water and also that profits can be transferred back to the Municipality. Council operates water and sewerage services under the ROXBY WATER banner as a separate business unit.

In January 2013 amendments to the Water Industry Act came into effect with Council requiring and obtaining a Water Industry Retail Licence issued by the Essential Services Commission of South Australia. A number of provisions for retailing came into being; although Council was up to this time operating the Business Unit on principles similar to Council's electricity operations such that customers saw little if any change in operations.

Water meters are read concurrently with electricity meters on a quarterly basis at the end of June, September, December and March each year. Some 1,562 accounts for water and sewerage are sent out early the following month. Customers can pay by cash, cheque, credit card, EFT or direct debit from a nominated bank account.

Water Supply

Water for Roxby Downs, Olympic Dam and the mine site is sourced from the Great Artesian Basin near the southern and eastern areas of Lake Eyre. Pumped some 200 km south to a desalination plant on the BHP Billiton mining lease, water is then cooled, desalinated and stored for later distribution. Water for the township is then pumped 10km to a covered water supply dam on the outskirts of town.

Roxby Water then purchases water from BHP Billiton at a predetermined price set out in the *Indenture*. Council then distributes, checks the quality against water quality standards and if needed, chlorinates the water at our pump station before pumping to residents within the township via approximately 38 km of pipe work.

Roxby's water quality is best described as being very soft, of high quality, having a small amount of natural fluoride and low in dissolved solids. Water has been tested and compared against a range of other urban water supplies and bottled water with favourable results. In 2013 the Safe Drinking Water Act was introduced whereby all licensed water providers were required to develop and follow a Risk Management Plan. This essentially is to ensure the water quality delivered to the customer meets Australian Quality Standards, regular monitoring is carried out and to check both operational and regulatory parameters are met. Council has developed a Risk Management Plan that has been approved by Health SA.

Water Rates & Consumption

Council operates a 3 tiered incentive based pricing structure for water. Charges are based on allocated access units according to the size of the water meter serving the property. Water charges are set per calendar year. Those rates are effective from January 2014 are as follows:

All Properties	Charges per access unit per quarter
Supply Charge	\$45.00
First 34 kl	\$1.85 per kl
34 – 120 kl	\$3.60 per kl
Over 120 kl	\$5.50 per kl

On a regular basis these rates will be analysed to see if some refinement is required.

Water Consumption

Notwithstanding the very low rainfall, high pool ownership and young age of our community water consumption continues to be moderate and compares favourably with other regional communities.

Statistic	2013/14	2012/13	2011/12
Volume of water sold to customers (kl)	607,000	671,000	660,638
Average Price per kl	\$3.98	\$3.77	\$3.52
Estimated township population	4500	4,500	4,774
Total water consumption. (litres/head per day)	369	408	378

Notes:

- (i) The above table should be used as an overall guide only given that population figures are estimates.
- (ii) Under the *Indenture* a minimum allowance of 650 litres of water per head per day plus a reasonably sufficient quantity for parks & gardens and community parks, needs to be provided to the Town. Council remains well within this allowance.
- (iii) Current and historical consumption is below this amount and favourable considering our low rainfall, young community and large and ever increasing number of domestic swimming pools.
- (iv) 2011/12 includes water used in BHP Billiton's Subdivisions B & C residential development and Light industrial area.



New 20mm water meter

Water Works

Various capital replacement water works were carried out during the year including the following:

- 497 street fire hydrants were cleaned out and checked with no repairs needed.
- 5 water main repairs.
- Two (2) yearly maintenance and calibration checks for Town Water Supply pumping station.
- 24 water meter taps repaired.
- The Rolling 5 year water meter replacement program continued.



Water Main repair – Olympic Way

Sewerage Services

Roxby Water also provides a full sewerage system to all 1,633 properties within the township. Sewage and sillage are transported through some 35km of sewerage mains, manholes and 9 pump stations and pumped to a series of lagoons to the west of the township.



Sewer lagoon monitoring. During the year 130ML of treated recycled water was used on the golf course.

This system represents good environmental practice and provides the community with a saving of many thousands of dollars in watering the golf course. However, our high evaporation rate (approximately 3m per year), and reduced storage capacity means that we sometimes have to restrict the re-use. Management issues can also arise when large influxes of stormwater enter the primary dams.

Water intended for re-use (i.e. irrigation purposes of the golf course) is pre-treated to meet guidelines for re-use of water. Regular testing is carried out in accordance with the EPA licence and Department of Health requirements.

Over the past ten years with the growth of the town and increase in grass areas, the use of re-use water on Council's ovals has had to be rationalised such that in 2012 all of Council's reuse water has been directed to the golf course.

This allows for the optimum and appropriate use with less possibility of public contact due to the nature of the use of the space.

Council is in the final stages of putting to tender works to undertake improvements to Council's effluent lagoons and disposal paths through improved irrigation. Works are to be completed by November 2014.

Sewerage Charging

Since June 2000 Council has used the South Australian Local Government Association property unit system for the charging for sewerage. This followed a major review.

Sewerage charges effective from 1 January 2014 for all freehold properties abutting a sewerage main are \$213 per property unit per quarter. (\$852 per annum). For residential premises, this is currently less than charges that are applied by SA Water in country South Australia for residential properties.

Sewerage Works

Sewerage works carried out during the year included the following:

- Pump Station major repairs included the installation of 2 new pumps to pump station G. Cleaning of some sewer mains, storm water mains and 10 pump station wet wells was also carried out.
- 4 blocked mains were attended to during the year caused by tree root intrusion, cool drink cans, fat and other objects. On 12 occasions sewer pumps were unblocked due to foreign objects such as tampons, underpants, tennis balls, parts of mop heads, tee shirts and fat intrusion.
- Clean up of sewer pond area.
- Bi-yearly maintenance checks of all pump stations, sewer lagoon recycling area and irrigation shed. Chlorine injector and regulators over hauled at the treatment shed.
- Sewer Lagoons treated with Copper Sulphate for algae control
- Samples and data taken and recorded for Sewer Lagoon Licence and independent verification checks.
- Commencing in early January, local Contractor MPS Building and Electrical, started work on the installation of a new irrigation system at the Roxby Downs Golf course. This is designed to facilitate the efficient disposal of recycled effluent water generated from the local sewer ponds and to meet EPA and health SA guidelines and will ensure the capability of servicing the current and future requirements of the township in the medium term.



New Irrigation working at Golf Course

Governance & Compliance

Overview

Council operates with 30 permanent full time and part time staff plus various contact service providers. With increased community development and residential development demands, pre-planning for future growth of the town and the need to meet ever increasing compliance requirements, human resources are invariably stretched and will need to be addressed to ensure that the Council is managed effectively. All staff are multi-skilled and act in an interactive way across a wide variety of functions. As at 30 June 2014 the following positions were employed:

Corporate and Community

Administrator; Manager Corporate Strategy and Governance; Manager Community Services, Community Projects Officer (5); Arts and Cultural Development Officer, Administration Assistant, Webmaster & Business Systems Document Control, Workcover & Rehabilitation Coordinator; HR/WHS/Strategic Support Advisor (contract service)

Administration

Customer Service Officers (3) & Records Management Officer

Finance

Financial Accountant, Rates/Creditors Officer, Water Services / Payroll Officer, Electricity Services Officer and Financial Advisor (contract service)

Works

Municipal Works Manager; Municipal Works Compliance Officer; Works Operations & Administration/Government Housing Officer; Electrical Manager, Electrical Works Officer, Water & Sewerage Manager, Water & Sewerage Officer, Contracts Advisor (contract service)

Library

Community Librarian, Library Assistants (4)

Development

Building and Planning Administration Officer; Planning Officer (contract services), Building Surveyor (contract service), Environmental Health Officer (contract service)

Roxby Leisure (contract services)

Roxby Leisure Manager, Culture & Leisure Precinct Staff



Council Reception staff

Decision Making

This section outlines Council's decision making structure and functions of the Council and also describes the Information Statement published by Council in accordance with the requirements of section 9(2) of the *Freedom of Information Act 1991*.

Decision Making Structure & Functions of Council

Decision making structures of Roxby Downs Council are unique in South Australia. Under the *Roxby Downs (Indenture Ratification) Act 1982* the position of 'Administrator' is an Officer of The Crown subject to the direction of the Minister of Mineral Resources and Energy.

BHP Billiton is also formally recognised and along with the State Government contributes equally to fund Council's Municipal deficit. Whilst both partners must approve Council's budget, they have no formal control of the day to day operations of Council which is an independent legal entity. Nevertheless in practice, Council regularly consults with both in a proactive manner.

As a result, the Administrator is effectively a combined "Chief Executive Officer/Mayor." Decisions of "The Administrator" become the decisions of "The Council," like any other Council in South Australia. Compliance with the *Local Government Act 1999* and other relevant legislation is still required, albeit with minor modifications as set out in the Indenture. For practical purposes, where a formal statutory Council decision is required, then formal resolution is recorded.

Notwithstanding these peculiarities, Council has a very open approach relating to exercising its powers. Indeed, as there are no formal meetings there are no deadlines that have to be met in order to address any issues that arise. Council also consults with the community on particular issues that may affect the Council area and has adopted a Public Consultation Policy to assist with this process.

Public consultation can take a variety of forms, including, but not limited to public meetings and forums, project committees, forums, working groups, workshops/seminars, letters to individual residents, surveys, notices published via the Monitor Community Newspaper, advertisements, media coverage and displays and exhibitions.

During the year through implementation of the Roxby Downs Community Plan, Council has been able to expand the community's input and guidance in decisions (Refer to Community Plan) through the Roxby Downs Community Board and associated Forums.

Access to Council Information

Various Council documents and other information are available on Council's website without the need for a formal application under the *Freedom of Information Act 1991*. This includes policies on Review of Council Decisions and Procedures, Public Consultation, Council Employee Code of Conduct, Order Making, Contracts & Tendering and Strategic Management Plan.

Some information may be available for viewing at no charge, whilst some may be copied at a small charge, provided that copying does not infringe copyright. In some cases, where an extraordinary amount of staff time is required to comply with

a request for information, charges may be imposed to recover costs.

Requests for other information will be considered in accordance with the *Freedom of Information Act 1991*. Under this legislation, unless the applicant is granted an exemption, an application fee must be forwarded with the request to Council's Freedom of Information Officer.

Should the applicant require copies of any documents requested pursuant to a Freedom of Information request, charges may apply. Applications will be responded to as soon as possible within the statutory time period of thirty days.

Amendment of Council Records

A member of the public may gain access to Council documents to make amendments concerning their personal affairs by making a request under the *Freedom of Information Act 1991*. A member of the public may then request a correction to any information about themselves which is incomplete, incorrect, misleading or out-of-date.

To gain access to these Council records, a member of the public must complete a Freedom of Information application as detailed above, outlining the records that he/she wishes to inspect, and this application must be forwarded to Council.

Freedom of Information Applications

During the 2013/14 year Council received 2 Freedom of Information requests which were promptly attended to.

Roxby Council Audit Committee

Subject to the overriding provisions of the Indenture, Council has established an Audit Committee Pursuant to Section 126 of the *Local Government Act 1999*. This Committee is established to review financial reporting, internal controls and risk management systems and oversee the external audit. Council's current Audit Committee comprises David Powell (Chair) and members Trevor Starr and Warwick Koster.

The Council Administrator and Finance staff attend meetings but have no role in and decision making. All decisions of the Committee become recommendations to Council. All committee members are paid an allowance. The Committee met formally on 5 occasions during the financial year.

Roxby Downs Advisory Reference Group

In 2009 the Minister for Mineral Resources established the Roxby Downs Advisory Reference Group. This group provides government policy advice to the Administrator. Meetings are held on a regular basis in Adelaide and occasionally in Roxby Downs.

Other Committees

Following obtaining legal advice Council was advised that the provisions of the *Indenture* removed all requirements associated with elected members. As a result the normal mechanism for establishing a Committee of Council Pursuant to the provision of Section 41 of the *Local Government Act 1999*; cannot be applied.

Committees previously managed by Council - Roxby Road Safe and the Roxby Downs Youth Advisory Committee are now operating under the Roxby Downs Community Board Structure. Council, however, continues to play a role with in-kind support for these committees.

Review of Council Decisions

Council's Review of Council Decisions Procedure under section 270 of the *Local Government Act 1999* provides a further opportunity for any person who is aggrieved by any Council decision to review that decision. During 2013/14 no applications were received with Council having no outcomes to report pursuant to Section 270(8) of the Act.

On a day to day basis the Administrator requires all staff to address customer concerns directly in accordance with established protocols and procedures. Decisions can then be reviewed by the Administrator in an impartial manner. This process separates the role of decision maker and reviewer. Obviously some actions do need to be handled directly by the Administrator, in which case a detailed explanation results.

Policies

The Local Government Act requires various policies to be established by a Council. Those associated with finance are also reviewed by Council's Audit Committee. These policies are regularly reviewed and updated.

Policy / Procedure Type	2013/14
Governance and Corporate	17
Finance	15
Human Resources	16
WHS	29
Works, Planning	13
Electricity	4
Total	94

Development Assessment Panel

In relation to some decisions under the *Development Act 1993*, this Council, like a number of smaller Councils, has obtained an exemption from the Minister for Planning and Local Government to formally have a Development Assessment Panel. All of Council's decisions under the *Development Act 1993* as a Relevant Authority are made by The Administrator following independent advice from Council's Planning Officer.

Community Land

Council has completed a classification process and prepared community land management plans for each identified parcel of community land. A register and copies of relevant management plans are available from Council.

Non Applicable Items

The following prescribed items under Schedule 4 of the *Local Government Act 1999* relating to the content of the Annual Report are not applicable to our Council and hence not reported:

- Information on allowances paid to members of the council or a council committee
- Report on the use of sections 90 and 91 of the Act relating to the conduct of Council meetings
- Various electoral provisions
- Council has no subsidiaries

Human Resource Management

Human resource management actions and programs that benefited staff undertaken during the year include the following:

Equal Opportunity

Council is committed to the principles of equal opportunity. Council policies recognise that discrimination in employment practices or incidents of sexual harassment are illegal, unwelcome and inappropriate. The principle of individual merit is the only basis used in the human resource management of staff, recruitment practices and the selection of individuals for promotion.

Enterprise Agreement

Staff conditions of employment are reflected in the Roxby Downs Council Enterprise Agreement 2014 pursuant to Section 79 of the *Fair Work Act 1994*. This agreement maintains and refines various employment and welfare initiatives such as a Time off in Lieu system that provides staff with flexibility to combine work, personal and family commitments. The current three year agreement commenced on 29 January 2014.

Training & Development

Council continues to support training and development programs for staff and has been able to increase opportunities notwithstanding our remote location, however, makes access to programs from a travel and availability perspective challenging and costly.

Senior Executive Officers

Council has decided that for the purposes of the *Local Government Act 1999*, the Senior Executive Officer of the Council is the Administrator. Details of the salaries and benefits payable are detailed in the Register of Remuneration Salaries and Benefits.

Other Organisations

Council has not formed any Council subsidiary pursuant to Section 42 of the *Local Government Act 1999*.

Council is a member of the South Australian Local Government Association and receives a one (1) vote entitlement at any meeting of the Association. Together with the Councils of Port Augusta, Port Lincoln, Port Pirie and Whyalla, Council makes up the Spencer Gulf Cities Association. Despite being in recess this association remains a designated regional grouping of the Local Government Association. Council has also been accepted as a Port Augusta delegate on the Provincial Cities Association.

The Administrator is also a Board Member on the Regional Communities Consultative Council and Port Augusta, Roxby Downs, Woomera Health Advisory Committee.

National Competition Policy

National Competition Policy refers to an agreement between the Council of Australian Governments (COAG) that endorsed a wide ranging package of legislative and administrative reforms with the intent that Government business and entities should not enjoy a competitive advantage simply by nature of being in public ownership.

Clause 7 of that agreement requires each party to prepare and report on a statement of the application of competition principles to particular Local Government activities and functions. For the 2013/14 year Council:

- has determined that it does not undertake significant business activities, nor has it created any significant business activities in the year.
- established a clear recognition of the need to act and perform to ensure fair and open competition in all activities that Council undertakes in line with the broad intent of competitive neutrality, unless the public benefit requires otherwise.
- has reviewed its bylaws with specific regard to removing any restrictions that prevent open competition or provide any net competitive advantage to Council.
- did not receive any complaints about our application of competitive neutrality.
- is involved in public monopolies associated with the provision of electricity, water and sewerage services. These operate in accordance with the provisions of the *Roxby Downs (Indenture Ratification) Act 1982*.

Local Laws

Council has the following By Laws in place

- Order Making Policy under the *Local Government Act 1999*. This which sets out the steps that Council will take in relation to making orders for the unsightly condition of land, hazards on lands adjoining a public place, animals that may cause a nuisance or hazard and inappropriate use of a vehicle.
- Bylaw 1 - Penalties and Permits and Bylaw 2 - Dogs and Cats under the *Dog & Cat Management Act*.

Competitive Tendering

Council has never employed traditional day labour staff for the provision of external works. This work has always been carried out by contract, a situation that is likely to remain.

Council works and purchases have been sourced externally by a competitive tendering process in accordance with Council's Contracts and Tenders Policy which was upgraded and reviewed by the Audit Committee last financial year. One assessment criteria includes consideration of the impact of service delivery approaches on local businesses.

For significant tenders Council will engage a Probiy Auditor to overview the process and selection evaluation through a panel who will provide a report and recommendation to the Administrator.

Civic Functions

Citizenships

Roxby Downs continues to welcome people from all over the world. Council's Administrator conducted Citizenship Ceremonies during the financial year with a total of 24 people becoming Australian Citizens. This is down from the previous year's total of 37



New Australian Citizens

Australia Day Awards

Council conducted the Annual Australia Day Celebrations at the Roxby Downs Swimming Pool which incorporated the Australia Day Awards and Roxby Downs Sport & Recreation Forum Sports Awards. The 2014 Award winners were:

- Citizen of the Year Cherie Gaskin
- Young Citizen of the Year Adam Ryan
- Community Event of the Year Roxby Celebrates 25 yrs



Australia Day Award Winners 2014

Municipal Rating

Each year Council provides a Summary of the Annual Business Plan and Budget to all ratepayers. Complete budget documents which include the rationale for the adoption of Council rates is also available upon request. Relevant summary includes following salient features.

Rate Revenue

When adopting the budget on 30 August 2013, Council decided to raise municipal rate revenue by way of the following:

- a combination of a fixed charge (\$550) for all rateable properties plus the following rates in the dollar based on a property’s capital value based on the designated use of land

Residential	0.3210 cents
Commercial (Shop, Office & Other)	0.9950 cents
Industrial (Light & Other) Primary Production & Other	0.0900 cents
Vacant	0.6500 cents

- a fixed residential garbage collection charge of **\$390**
- a Separate Rate / NRM Levy of **\$52** on behalf of the SA Arid Lands Natural Resources Management Board

Valuations

All land within the Council area, except for land specifically exempted (e.g. BHP Billiton Crown Land and Council occupied land), is rateable. Council has decided to continue to use capital value as the basis for valuing land within the Council area. It is considered that this method of valuing land provides the fairest method of distributing the rate burden across all ratepayers.

Levels of Rating

In addressing the levels of rating, Council considered the strategic development of the town, impact of rates on all

businesses in the Council area as well as the costs to service our remote township. In conjunction with the State Government and BHP Billiton, Council has recognised that local residents should make a contribution that is consistent with resident incomes and equally shares the overall costs of running the municipality to meet the high standards required by the community.

As a result, Council decided to increase the overall rate revenue by 7.9%. This brought the average residential rate including garbage charge to \$1,525.00 per annum, or \$29.33 per week.

Given the extent of our subsidy and the fact that Roxby Downs has the highest taxable income in the State but one of the lowest average residential rates to match then this increase is considered reasonable and compares favourably with most other Local Government Authorities.

Where Your Rates Go

Ever thought where your “Municipal Rates” go? Below is an “approximate” expenditure breakdown for every \$100 paid in rates.



Governance \$2.30	Cultural Services \$20.30
Business \$2.00	Waste Management \$19.90
Tourism \$1.20	Public Conveniences \$0.40
Library \$5.80	Street Cleaning \$3.20
Stormwater \$0.80	Community Development \$6.30
Street Lighting \$2.70	Sport & Recreation \$5.30
Parks & Gardens \$2.30	Swimming \$4.10
Footpaths, Roads, Streets \$0.60	Ovals \$4.30
Streetscaping \$11.50	Building Planning & Health \$1.00
Family & Youth \$2.20	Dogs Cats & Reg Control \$1.30
Communications \$0.60	Other Environment \$0.80

Note

- (a) Figures include overheads and are a guide only to the areas of “Net” municipal expenditure which rates are applied.
- (b) Actual expenditure can vary as items separately funded by loans, grants or from reserves are not included.
- (c) Operations for Roxby Power and Roxby Water are excluded.

Strategic Management

During 2011 the Council conducted a major review of its Strategic Management Plan 2007-2012. This plan included elements of the 2005 Community Plan, which was then driven by Council as a catalyst to form a strong community focused and participative Local Government. This involved full public consultation which was well received in the Community. It was important for the new Strategic Management Plan to reflect the community's vision and aspirations.

Roxby Downs Community Plan

The Roxby Downs Community Plan was launched in April 2005. This visionary document provides a framework for ongoing community development and reflects the community's expectations for the future epitomised by the community's vision and aspirations.

"Roxby Downs is a young vibrant town with a caring, tolerant, diverse community that aims for strong interdependent business and social partnerships, to provide for a safe, healthy and financially secure lifestyle."

The community aspires for Roxby Downs to be recognised as a:

Healthy Town
Welcoming Town
Learning Community
Model Environmentally
Friendly Town
Family Orientated Town
Place of Personal Development



The establishment of a Community Board was a key recommendation of the 2005 Community Plan. The Community Board was established in November 2005 and incorporated as a not for a not for profit Association in December 2006.

Although now operating as a separate legal entity, the Community Board receives operational funding and executive support from Council. The Board also from time to time applies to Council for funding to support specific projects.

Council's Manager Corporate Strategy and Governance acts as Executive Officer of the Board. Council staff are also involved at Board level and in the Forums as advisors, mentors, and resources. These relationships are critical because members of the Board and Forums are all volunteers many with full time work, shift work and family commitments.

This community management structure has created an avenue for members of the community to take an active role in shaping the town's future. The structure facilitates community consultation, sharing of ideas and debating of issues. Community participation in the subcommittees (Forums) continues to be encouraging with over 100 people actively involved on a regular basis.

In the process of implementing the Community Plan the Community Board and its subcommittees have developed and managed a range of projects and activities.

During 2013/14 groups focused on planning and staging programs and events that included: Volunteer of the Month award; Sports Person of the Year Award; Red Earth Festival (2013); Women's Network events, Happy and Healthy Expo (2014); various Country Arts events; artist workshops; annual NAIDOC week event; World Food and Music Festival (2014); and annual Business Awards.

The Community Board was also successful in gaining funding from Federal Government's Cultural Heritage Fund to assist in developing the Roxby Celebrates event and Roxby Stories Project to support the town's 25th Birthday celebrations in November 2013.

The Community Plan is a dynamic document and continues to evolve as the needs and aspirations of the community change. The achievement of goals and timeframes is dependent upon the availability of resources and the dedication and enthusiasm of hardworking volunteers.

Whilst availability of resources is an ongoing challenge, grant and sponsorship opportunities will continue to be pursued to support community projects and activities.

The Community Plan provides the foundation for Council's Strategic Plan with support continuing to be a priority.

Strategic Management Plan

"A World Class-Town to support a World-Class Mine

The Roxby Downs Township is the most unique in South Australia. The Roxby community is about to embark on a journey of unparalleled change and future that brings with it unprecedented challenges and opportunities. It was within this context that the new Strategic Management Plan 2012 - 2017 was adopted in May 2012.

The Plan maintains all of the sound strategies previously adopted in the 2007-2012 plan but expands and further articulates what is required to achieve a world class community. The community's "interdependence" with the mine and its aspirations drive the Council's raison d'être:

To turn a World Class Mining Deposit into a World Class Mining Operation requires people with the high specialist skills that choose BHP Billiton and Roxby Downs as their preferred destination over many other world-wide alternatives.

This statement is the cornerstone of Council's strategic direction and shapes the essence of what Council, on behalf of the community, is striving to achieve. The standard of the town's infrastructure as well as the community functions and services provided by Council are critical for BHP Billiton to achieve its goal, consistent with the current operation and any future expansion of the mine.

A world class community is a well-balanced community, one which supports all voices and where no individual is left behind. It is a place where holistic decisions are made.

So what is a World-Class Community?

Essentially it's not about streets paved with gold but an integrated community that has strong values and works together for a common goal. As defined through international studies a world class community is one where diversity and inclusion are the foundation, where no one is left behind and portrays the following characteristics:

- An environment where all people are valued and respected**
- Safety**
- Prepared and hopeful youth**
- Strong school systems that work for everyone**
- New and growing businesses with a broad spectrum of jobs**
- Rich variety of arts, culture, and leisure opportunities**
- Affordable, quality housing**
- Healthy and credible local government**
- Full range of high-quality health care**
- Strong citizen leadership**
- Effective public transportation**

This approach also accords with the State Government's Strategic Direction and vision looking forward to 2050. The State Government has adopted the following seven (7) important strategic objectives to spur new and increased action.

- Creating a vibrant city**
- Safe communities and healthy neighbourhoods**
- Premium food and wine from our clean environment**
- An affordable place to live**
- Every chance for every child**
- Grow advanced manufacturing**
- Realising the benefits of the mining boom for all**

The Strategic Plan echoes the community's aspirations and vision. Council's Mission is:

To aim to create a strong community-focused, participative and financially independent Local Government that assists all sectors to work co-operatively and to develop and set its own direction



In order to achieve Council's and the community's vision the goals of the 2007-2012 Strategic Management Plan were reframed as 5 supporting Pillars as the foundation supported by various goals and objectives.

This is the purpose of the 5 pillars, to create a quintuple bottom line which shapes our actions and decision making.



The Five Pillars

Leadership

Primarily councils perform and discharge the powers, functions and responsibilities under the Local Government Act 1999 and other acts. In addition to civic leadership councils have a responsibility to be responsive to the needs, interests and aspirations of individuals and groups within their communities and to empower leadership from within its constituents

Cultural Vitality

Cultural Vitality is the key ingredient to town's liveability. It is the ingredient that makes global citizens choose one town over another and key to winning in a competitive labour market.

Social Equity

In addition to providing and coordinating various public services and facilities local government is expected to develop its community and resources in an equitable and socially just

Economic Prosperity

People who move to Roxby Downs often do so in search of increased personal wealth and professional development. The community has an essential role to play to attract and retain them especially given competition from other mines world-wide. Successful and sustainable communities generally have successful businesses with strong interdependent relationships.

Environmental Sustainability

Councils are required to manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, to improve amenity of the area, to take measures that provide protection from natural and other hazards and to mitigate the effects of such hazards.

Annual Business Plan

Council's Strategic Management Plan each Pillar has a number of specific goals and objectives. To achieve these, various priorities and actions were identified at the start of the financial year as part of Council's Annual Business Plan. For simplicity each action has been shown against one objective, but as most actions invariably meet several objectives then these are also denoted. Eg (L1.2, EV3.2). Commentary on progress achieved during the financial year as well as actions proposed for 2013/14 are also shown. For clarity purposes actions have been classified according to the nature of the activity as denoted by the following:

(R) Actions that are recurrent occurring every year; (O) Actions that are in an ongoing state of development across more than one financial year & (S) Other actions that are specific to a particular year

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
L1 Civic Leadership "A responsible consultative and inclusive body dedicated to good governance, proactive leadership and provision of quality lifestyle options and services"		
L1.1 Equitable, high quality and customer oriented Council Services and facilities that meet the needs of the community		
A1. Maintain appropriate standards of service delivery (R) (L1.1)	Core part of Council's Continuous Improvement Program	P1. Maintain appropriate standards of service delivery and ensure strategically programmed asset renewal program (R) (L1.1)
A2. Ensure strategically programmed asset renewal program (R) (L1.1)	Core part of Council's Continuous Improvement Program	P2. Develop and publish an appropriate set of "service standards" (O) (L1.1)
A3. Develop and publish an appropriate set of "service standards" (O) (L1.1)	Brief reviewed	P3. Undertake building and site improvements to Council Office, Public Infrastructure and Works Depot to meet operational needs and WHS requirements. (S) (L1.1) (a) New storage shed (S)
A4. Undertake building and site improvements to Council Office, public infrastructure and Works Depot. to meet operational needs and OHS requirements. (S)		P4. Undertake well overdue building and site improvements to Council Houses to meet operational needs and WHS requirements. (S) (L1.1)
A5. Undertake well overdue building and site improvements to Council Houses to meet operational needs and OHS requirements. (S) (a) Pergola Internal modifications at 16 Hamilton Court (b) Internal modifications, bathroom renovation & pergola extension at 22 Axehead Rd (c) House & pergola extension at 15 Wirrda St	Completed Completed Completed	P5. Consolidate new "Open Office" Business Management System (R) (L1.1) P6. Undertake appropriate computer hardware and software improvements Review completed and budget prepared for 2014/15 (S) (L1.1) (a) Extensions to CCTV Extension due to be completed by June / July 2014 (O) (b) Physical linking all areas by Optic Fibre cable(s) due to be completed by June / July 2014 (O) (c) Upgrading of Council telephone system. (S)
A6. Implement new "Open Office" Business Management System (O) (L1.1)	Installed and operational	
A7. Undertake appropriate computer hardware and software improvements (S) (L1.1) (a) Extensions to CCTV Extension	Review and project commissioned	
L1.2 Effective planning to meet the expanding needs of the town		
A8. Promote and educate the community and stakeholders on Council's Development Plan, its implementation, assessment and compliance. (R) (L1.2, EV3.2)	Ongoing	P7. Promote and educate the community and stakeholders on Council's Development Plan, its implementation, assessment and compliance. (R) (L1.2, EV3.2)
A9. Develop appropriate land use policies to meet the changing environment (R) (L1.2, EV3.2)	Part of current Development Plan	Develop appropriate land use and development practices and policies to meet the changing environment (R). Actions include (L1.2, EV3.2) (a) Review of feasibility for other accommodation options to be established on existing zoned land (b) Examining the feasibility and appropriateness of policies that encourage retail competition
A10. Review and potentially downsize the scope of the overall strategic Master Plan development of the town in light of BHP Billiton's decision to defer the expansion of the Olympic Dam Mine (R) (L1.2, EV3.2)		

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A11. Review development plan following finalisation of current State Government development plan review. (O) (L1.2, EV3.2)		(c) Liaison with BHP Billiton concerning potential access to land under their control for commercial developments P8. Review and potentially downsize the scope of the overall strategic Master Plan development of the town in light of BHP Billiton's decision to defer the expansion of the Olympic Dam Mine (R) (L1.2, EV3.2) P9. Review development plan requirements following finalisation of Master Plan development review (O) (L1.2, EV3.2)
L1.3 Effective communication, consultation and support with the community		
A12. Review and Improve Council's communication strategy (R) (L1.3, SE1.5)	Part of continuous improvement program	P10. Review and improve Council's communication strategy including incorporating a social media element(R) (L1.3, SE1.5)
A13. Continue to produce a weekly information page in the Monitor Community Newspaper and provide weekly radio information on RoxFM (R) (L1.3 ,SE1.5)	Achieved and ongoing	P11. Continue to produce a weekly information page in the Monitor Community Newspaper and provide weekly radio information on RoxFM (R) (L1.3, SE1.5)
A14. Review and improve operation of the Roxby Downs Dot Com community web-site (R) (L1.3, SE1.5)	Part of continuous improvement program	P12. Review and improve operation of the Roxby Downs Dot Com community web-site (R) (L1.3, SE1.5)
L1.4 Skilled and committed staff who work in a supportive environment		
A15. Undertake Council's Corporate Services and Strategic Development functions in accordance with its responsibilities under the Local Government and Roxby Downs (Indenture Ratification) Acts. (R) (L1.4, L1.1)	Ongoing	P13. Undertake Council's Corporate Services and Strategic Development functions in accordance with its responsibilities under the Local Government and Roxby Downs (Indenture Ratification) Acts. (R) (L1.4, L1.1)
A16. Review and develop an integrated strategy to more align and maximise use of joint Council and Roxby Leisure staff and resources (R) (L1.4, L1.1)	Part of continuous improvement program	P14. Review Annual Business Planning process to extend community planning input to also ensure Community Boards desires are better reflected (L1.4, L1.1)
A17. Develop our employees and best practice management systems for workplace health, safety and welfare (WHS) in line with industrial relations and risk management principles (R) (L1.4, L1.1)	Part of continuous improvement program	P15. Review and develop an integrated strategy to more align and maximise use of joint Council and Roxby Leisure staff and resources (R) (L1.4, L1.1)
A18. Consult with and communicate relevant WHS Information and provide training to all employees in an appropriate manner (R) (L1.4, L1.1)	Ongoing part of operation	P16. Develop our employees and best practice management systems for workplace health, safety and welfare (WHS) in line with industrial relations and risk management principles (R) (L1.4, L1.1)
A19. Undertake an effective hazard management approach to WHS which includes the identification, assessment and control of hazards (R) (L1.4, L1.1)	Completed and ongoing	P17. Consult with and communicate relevant WHS Information and provide training to all employees in an appropriate manner (R) (L1.4, L1.1)
A20. Maintain a duty of care to all persons in the workplace including employees, contractors, consultants, labour hire, volunteers, visitors and the general community (R) (L1.4, L1.1)	Ongoing part of operation	P18. Undertake an effective hazard management approach to WHS which includes the identification, assessment and control of hazards (R) (L1.4, L1.1)
A21. Monitor and review WHS management systems and programs to allow for best practice and continual improvement and to comply with the requirements of the SA Workcover Performance Standards for self insurers (R) (L1.4, L1.1)	Ongoing part of operation	P19. Maintain a duty of care to all persons in the workplace including employees, contractors, consultants, labour hire, volunteers, visitors and the general community (R) (L1.4, L1.1)
A22. Monitor, review and implement improvements to Risk Management policies and actions(R) (L1.4, L1.1)	Completed and ongoing	P20. Monitor and review WHS management systems and programs to allow for best practice and continual improvement and to comply with the requirements of the SA Workcover Performance Standards for self insurers (R) (L1.4, L1.1)
A23. Review and implement sound governance, records management policies and procedures (R) (L1.4, L1.1)	Completed and ongoing	P21. Monitor, review and implement improvements to Risk Management policies and actions(R) (L1.4, L1.1)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
L1.5 A financially sustainable and independent council		
A24. Lobby BHP Billiton and the State Government for an appropriate allocation of financial support under the Roxby Downs (Indenture Ratification) Act 1982 (R) (L1.5, L1.2)	Ongoing part of operation	P22. Lobby BHP Billiton and the State Government for an appropriate allocation of financial support under the Roxby Downs (Indenture Ratification) Act 1982 (R) (L1.5, L1.2)
A25. Prepare and undertake public consultation on a Long Term Financial Plan that ensures financial sustainability of the Council (O) (L1.5)	Draft program reviewed	P23. Prepare and undertake public consultation on a Long Term Financial Plan that ensures financial sustainability of the Council (O) (L1.5)
A26. Advocate to the State Government and BHP Billiton regarding financial aspects that affect the structural operation of the township (R) (L1.5, L1.2)	Ongoing part of operation	P24. Advocate to the State Government and BHP Billiton regarding financial aspects that affect the structural operation of the township (R) (L1.5, L1.2)
A27. Develop and implement a program of revenue raising consistent with Council's operations (R) (L1.5, L1.2)	Ongoing part of operation	P25. Develop and implement a program of revenue raising consistent with Council's operations (R) (L1.5, L1.2)
A28. Operate Roxby Power and Roxby Water as independent business units in accordance with relevant licences providing high quality service and providing commercial return (R) (L1.5, SE3.2)	Ongoing part of operation	P26. Operate Roxby Power and Roxby Water as independent business units in accordance with relevant licences providing high quality service and providing commercial return (R) (L1.5, SE3.2)
A29. Explore opportunities for additional revenue raising (R) (L1.5, SE3.2)	Ongoing part of operation	P27. Explore opportunities for additional revenue raising (R) (L1.5, SE3.2)
A30. Review the rating policy and fee for service charges in light of local cost influences and the capacity of community and business to pay. (R) (L1.5)	Completed. No change proposed	P28. Review the rating policy and fee for service charges in light of local cost influences and the capacity of community and business to pay (R) (L1.5)
L1.6 A strong voice for development of the community at State and Regional Levels		
A31. Advocate for the Council through the Local Government Association, Spencer Gulf Cities and Provincial Cities Associations, Regional Communities Consultative Council, Far North RDA and Port Augusta Regional Hospital Board. (R) (L1.6)	Ongoing through Administrator's attendance at meetings	P29. Advocate for the Council through the Local Government Association, Spencer Gulf Cities and Provincial Cities Associations, Regional Communities Consultative Council, Far North RDA and Port Augusta Regional Hospital Board (R) (L1.6)
A32. Advocate and facilitate strong partnership with the State Government BHP Billiton to bring together key stakeholders to facilitate elements associated with a World-Class Community that are beyond Council's direct control (O) (L1.60)	Ongoing through Administrator's attendance at meetings	P30. Advocate and facilitate strong partnerships with the State Government and BHP Billiton to bring together key stakeholders to facilitate elements associated with a World-Class Community that are beyond Council's direct control (O) (L1.6)
L2 Community Leadership "A cohesive and committed community enjoying high quality of life in an area of the State that requires self reliance"		
L2.1 A robust and inclusive Community Board oriented towards optimum lifestyle outcomes for residents		
A33. Mentor Community Board members to take on leadership roles and participate in Community Board and Forum activities (R) (L2.1, L1.3, SE1.1, SE1.4)	Support provided	P31. Mentor Community Board members to take on leadership roles and participate in Community Board and Forum activities (R) (L2.1, L1.3, SE1.1, SE1.4)
A34. Provide appropriate resources to assist Community Board, Community Forums to deliver projects and strategies identified in the Community Plan. (R) (L2.1, SE1.1, SE1.4)	Support provided	P32. Provide appropriate resources to assist Community Board, Community Forums to deliver projects and strategies identified in the Community Plan (R) (L2.1, SE1.1, SE1.4)
A35. Work in partnership with the Community Board in implementation of strategies that are consistent with Council's overall vision (R) (L2.1, L1.3, SE1.1, SE1.4)	Support provided	P33. Work in partnership with the Community Board in implementation of strategies that are consistent with Council's overall vision (R) (L2.1, L1.3, SE1.1, SE1.4)
A36. Provide support for establishment of a Community Board Newsletter (O) (L2.1, SE1.1, SE1.4)	Work commenced	

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
L2.2 Integrated recreation, sporting and leisure facilities that are essential to the wellbeing of the community		
A37. As part of an overall strategic Master Plan development of the town review and work with strategic stakeholders of the Golf Club, Bowling Club, Motor Sports Precinct, Racecourse, Pony Club and major users of Councils. (L2.2, SE3.2)	Sport and Recreation Review Team and support Steering Committee established and review underway	As part of an overall strategic Master Plan development of the town continue to review and work with strategic stakeholders of the Golf Club, Bowling Club, Motor Sports Precinct, Racecourse, Pony Club and major users of Council facilities through Council's Sport and Recreation Review Team. Review includes addressing liquor licence arrangements and impacts, fragmentation and lack of coordination in events and in funding applications, governance and financial solvency of clubs, future facilities funding priorities and transparency, user charges and sporting club capacities, skill sets and time constraints of volunteers, appreciation and upkeep of facilities, junior sport and development and other matters that arise through the process. e.g. such access to land.(O) (L2.2, SE3.2)
A38. Work to re-establish the Sport & Recreation Forum and work with other users of sporting facilities in the strategic development of sporting facilities and sports programs (O) (L2.2, SE3.2)	Sport and Recreation Review Team and support Steering Committee established and review underway	Following outcomes from work to re-establish the Sport & Recreation Forum and work with other users of sporting facilities in the strategic development of sporting facilities and sports programs (O) (L2.2, SE3.2)
A39. With 2 year funding assistance from the Department of Recreation and Sport recruit a Sport and Recreation "Field Star" Officer and implement a program to work with stakeholders to develop and assist local clubs to increase participation, improve administration and assist in the broader strategic development of sport and recreation. (S) (L2.2, SE3.2)	Successful application but this was returned following review of needs and timelines as part of a wider Sport and Recreation Review	P34. Seek funding assistance from and work in partnership with the Department of Recreation and Sport to implement a program to work with stakeholders to develop and assist local clubs to increase participation, improve governance and administration and assist in the broader strategic development of sport and recreation (S) (L2.2, SE3.2)
A40. Further develop the negotiated partnership currently undertaken with a registered Spencer Gulf RTO, thus allowing through Roxby Leisure the ability to offer and certificate nationally recognised training s enhancing staff to develop valued skills and qualifications within the industry (O) (L2.2, SE1.3)		P35. Further develop the negotiated partnership currently undertaken with a registered Spencer Gulf RTO (Registered Training Organisation), which will enable Roxby LINK to offer nationally recognised training and enhance staff to develop valued skills and qualifications within the industry. To be finalised during 2014/15 year, RTO's have been identified and agreed to take on RoxbyLINK as a training unit (O) (L2.2, SE1.3)
L2.3 Community involvement as a key part in development of the towns' Community Plan		
A41. Support opportunities for community members to be involved in implementing the community plan. (R) (L2.3, L2.1, S E1.1, SE1.4)	Ongoing	P36. Support opportunities for community members to be involved in implementing the Community Plan. (R) (L2.3, L2.1, SE1.1, SE1.4)
L2.4 A strong and increasing volunteer sector in support of community outcomes		
A42. Encourage members of the community to participate in community forums and take an active role in implementing the Roxby Downs Community Plan. (R) (L2.4, L2.1, SE1.1, SE1.4)	Regular encouragement provided	P37. Encourage members of the community to participate in community forums and take an active role in implementing the Roxby Downs Community Plan (R) (L2.4, L2.1, SE1.1, SE1.4)
A43. Explore potential funding opportunities and partnerships to develop a Volunteer Resource Centre. (O) (L2.3, L2.4)		P38. Explore potential funding opportunities and partnerships to develop a Volunteer Resource Centre (O) (L2.3, L2.4)
A44. Start a youth volunteer program/register (O) (L2.4, SE1.2)		P39. Start a youth volunteer program/register (O) (L2.4, SE1.2)
A45. Establish a Volunteer Management Program for Community Library volunteers catering to range of existing and new programs (R) (L2.4, SE1.2)	Program established, volunteers recruited and have commenced working in the library	P40. Establish a Volunteer Management Program for Community Library volunteers catering to range of existing and new programs (R) (L2.4, SE1.2)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
L2.5 A community that has strong reciprocal relationships/partnerships with BHP Billiton		
A46. Promote and implement a partnership approach with BHP Billiton and the community (R) (L2.3, L1.6)	Community Relations staff meet monthly with Senior Community Staff with ongoing collaboration initiated	P41. Promote and implement a partnership approach with BHP Billiton and the community (R) (L2.3, L1.6)
A47. Participate and assist BHP Billiton in development and implementation of their Community Vision (O) (L2.3, L1.6)	Community Relations staff meet monthly with Senior Community Staff with ongoing collaboration initiated	P42. Participate and assist BHP Billiton in the development and implementation of their Community Vision (O) (L2.3, L1.6)
A48. Explore opportunities for effective Community Co-operatives (O) (L2.3, L1.6)	Watching brief	P43. Explore opportunities for effective Community Co-operatives, (<i>remains on the agenda as a wish list</i>) (O) (L2.3, L1.6)
A49. Implement strategies as part of the Community Plan to improve community understanding and support for BHP Billiton's operations. (R) (L2.3, L1.6)	Ongoing part of operation	P44. Implement strategies as part of the Community Plan to improve community understanding and support for BHP Billiton's operations. (R) (L2.3, L1.6)
CV1 A strong sense of place and identity "A sense of place and identity which encapsulates the unique status of the town"		
CV1.1 Residents view Roxby Downs as a unique and pleasant locality to live and work and have a sense of ownership and belonging		
A50. Develop and implement a Welcome Information Pack for new residents (O) (CV1.1, SE1.1, CV1.3)	Ongoing – to be further enhanced in 2014/2015	P45. Continue to provide a Welcome Information Pack for new residents (O) (CV1.1, SE1.1, CV1.3)
A51. Facilitate a Roxby Celebrates event which includes multicultural cuisine, workshops and arts practice (O) (CV1.1, CV1.3, CV3.1)	Event occurred on 27 October 2013	P46. Review content of the community website, and explore other marketing opportunities to ensure that Roxby Downs is promoted as a great place to live and work (CV1.1, CV1.3, CV3.1)
A52. Facilitate a Roxby Stories Project to gather and exhibit the stories of Roxby's indigenous pioneering and community heritage. (O) (CV1.1, CV1.3, CV3.1)	Project completed 31 December 2013	
CV1.2 A cultural centre that enables development and extension of the cultural identity of a diverse population from differing backgrounds		
A53. Develop an annual program of events for the cultural centre and Richardson Place which highlights the diverse demographic of the community (R) (CV1.2, CV1.1, CV1.3)	Ongoing part of operation with good feedback received	P47. Develop an annual program of events for the cultural centre and Richardson Place which highlights the diverse demographic of the community (R) (CV1.2, CV1.1, CV1.3)
A54. Develop an arts and culture policy that supports the arts and is used in supporting arts and cultural development facility usage in the Cultural Centre (O). (CV1.2, CV1.1, CV1.3)	Under continuous review	P48. Develop an arts and culture policy that supports the arts and is used in supporting arts and cultural development facility usage in the Cultural Centre (O) (CV1.2, CV1.1, CV1.3)
A55. Assist community and cultural events including annual Christmas Pageant and various Arts Festivals (R) (CV1.2, CV1.1, CV1.3)	Advice and support provided for Christmas. Refer to Community Events and Program Summary	P49. Assist community and cultural events including annual Christmas Pageant and various Arts Festivals (R) (CV1.2, CV1.1, CV1.3)
CV1.3 A cohesive community that values its strong culture and common purpose		
A56. Assist Community Board and Forums presence at Market Days and Community Events (R) (CV1.3, L2.1)	Staff allocated as required	P50. Assist Community Board and Forums presence at Market Days and Community Events (R) (CV1.3, L2.1)
A57. Assist in establishing and maintaining Community Board and Forum Newsletter (O) (CV1.3, L2.1)		P51. Assist in establishing and maintaining Community Board and Forum Newsletter (O) (CV1.3, L2.1)
A58. Implement a marketing and communications program (R) (CV1.3, L1.3, SE1.5)	Communications program continuously reviewed and improved	P52. Implement a marketing and communications program (R) (CV1.3, L1.3, SE1.5)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
CV2 A vibrant main street "Establishing the main street as a positive, creative and supportive place for the community to interact"		
CV2.1 A unique and vibrant Richardson Place as the focus of social, business and leisure activities for the community		
A59. Support alfresco dining activities on Richardson Place (CV2.1, CV1.1, CV1.3)	Part of Richardson Place Review,	P53. Support alfresco dining activities on Richardson Place (O) (CV2.1, CV1.1, CV1.3)
A60. Purchase portable tables, chairs, small marquees and potable stage for outdoor events (O) (CV2.1, CV1.1, CV1.3)	Completed	P54. Facilitate arts and cultural activities on Richardson Place (R) (CV2.1, CV1.1, CV1.3)
A61. Facilitate arts and cultural activities on Richardson Place (R) (CV2.1, CV1.1, CV1.3)	Ongoing part of operation	P55. Investigate options for twilight markets and producers markets to complement existing market days (R) (CV2.1, CV1.1, CV1.3)
A62. Support / Expand market Days (R) (CV2.1, CV1. 1, CV1.3)	Discussions deferred til 2014/15	P56. Continue development and implementation of a year round rotating banner program to add colour and vibrancy to Richardson Place (R) (CV2.1, CV1.1, CV1.3)
A63. Continue development and implementation of a year round rotating banner program to add colour and vibrancy to Richardson Place (CV2.1, CV1.1, CV1.3)	Additional banners purchased. Some banners retired due to damage. Ongoing replacement program	P57. With 2013/14 funding assistance from the Minister for Planning through the Places for People funding program continue with the 'Revitalising Richardson Place' project to bring in main street place making specialists to liaise with stakeholder focus groups to advise on an activation program for Richardson Place via hard and soft infrastructure. Scope to include (O) (CV2.1, CV1.1, CV1.3)
A64. With 2012/13 funding assistance from the Minister for Planning engage a main street place making specialist to advise on activation of the Richardson Place via hard and soft infrastructure (O) (CV2.1, CV1.1, CV1.3)	Consultant engaged. Refer to Community Consultation section of Annual Report	(a) all suggestions that arose from the 2014 Future Roxby! consultations that have a potential impact or need to be consider as part of the review
A65. Install festive lighting in Richardson Place (O) (CV2.1, CV1.1, CV1.3)	Installed annually	(b) an implementation program as funding priorities dictate over a notional 10 year period
A66. Review Community Notice Board requirements (O) (CV2.1, CV1.1, CV1.3)	Ongoing part of operation	P58. Review Community Notice Board requirements (O) (CV2.1, CV1.1, CV1.3)
CV2.2 An interactive Cultural Centre that is the town's Community hub		
A67. Dunes Cafe to provide and maintain high quality customer service, and food standards and a pleasant and expanded environment for all customers (R) (CV2.2, CV1. 1, CV1.3)	Ongoing part of operation with good public response	P59. Operate an interactive Cultural Centre comprising Auditorium, Dunes Cafe, Visitor Information Centre, Art Gallery, Cinema, and Library to continue to provide, maintain and expand a range of high quality customer services for a variety of patrons in a pleasant and expanded environment. (R) (CV2.2, CV1.1, CV1.3)
A68. On a continuous basis review and modify and expand the Dunes Cafe menu to include more 'fresh and healthy food options,' and a variety of multicultural cuisines (R) (CV2.2, CV1. 1, CV1.3)	Ongoing part of operation with good public response	P60. Support and facilitate community groups using the resources available in the Culture and Leisure Centres (R) (CV2.2, CV1.1, CV1.3)
A69. Initiate formal customer feedback and liaison mechanisms on ways to cater for all sectors of the community in a harmonious manner (R) (CV2.2, CV1. 1, CV1.3)	Ongoing part of operation with good public response	P61. As a result of completion of the 'Link Project' and Future Roxby! consultation reviews amend the scope of works and undertake a range of internal and external improvements that maximise the scope of an expanded range of services that can be offered for all ages and users includes Art Gallery, VIC, Café, Toilet Amenities including Parents Room, Small Kids Play Space, Radio Station, Green Room & Library Work Room Refurbishment. Design 2013/14. Construction 2014/15 subject to tender prices received. (CV2.2, CV1.1, CV1.3)
A70. Support and facilitate community groups using the resources available in the Culture and Leisure Centres (R) (CV2.2, CV1.1, CV1.3)	Ongoing	P62. Arrange heating of the Auditorium using the existing air conditioning system as part of the Cultural Centre Upgrade (CV2.2, CV1.1, CV1.3)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A71. Following completion of the "Link Project" review operations in the new expanded Cultural Centre and undertake a range of internal and external improvements that allow for an expansion of the range of services that can be offered for all ages and users. Stage 1 allocation. (S) (CV2.2, CV1.1, CV1.3)	Project was deferred pending further review	P63. Review and undertake various minor improvements (O) (CV2.2, CV1.1, CV1.3)
A72. Review operating times for weekends and menu offerings. (R) (CV2.2, CV1.1, CV1.3)	Under review	
A73. Implement music/jazz performances on a Sunday in conjunction with local musicians (O) (CV2.2, CV1.1, CV1.3)	Under review	
A74. Complete current review and undertake various minor improvements including the following: (O) (CV2.2, CV1.1, CV1.3) (a) new kitchen stove (b) cafe furniture replacement	Stove sufficient Deferred till 2014/15	
CV2.3 IntegratiOn of the cultural and leisure precinct into Richardson Place and educational facilities		
A75. Review and integrate Arts support through Roxby Leisure (CV2.3, CV1.1, CV1.3)	Ongoing part of operation	P64. Review and integrate Arts support through Roxby Leisure (CV2.3, CV1.1, CV1.3)
A76. As part of a review of the Master Plan review integration of culture and leisure centres with DECD (O) (CV2.3, CV1.1, CV1.3, SE1.3)		P65. As part of a review of the Master Plan review integration of culture and leisure centres with DECD (O) (CV2.3, CV1.1, CV1.3, SE1.3) P66. Establish a new outdoor eating area at entrance to main entrance of Cultural Centre (O) (CV2.3, CV1.1, CV1.3, SE1.3) P67. As a result of completion of the Cultural Centre Redevelopment Project and Future Roxby! consultation reviews (CV2.3, CV1.1, CV1.3, SE1.3) (a) Finalise options for expansion of the Cultural Centre adjacent to Richardson Place which incorporate a Kids Play Cafe and small Community Retail Pop up area fronting Richardson Place. Construction 2014/15 subject to tender prices received (O) (b) Following completion of the project, review the potential use and implement policies for use of the ground floor section that will maximise the opportunity for the establishment of "Pop Up" Retail, Artisans and Other Community/ Retail use. (O)
A77. Establish new outdoor eating area at entrance to main entrance of Cultural Centre (O) (CV2.3, CV1.1, CV1.3, SE1.3)	Deferred till 2014/15	
A78. Examine options for expansion of the Cultural Centre adjacent to Richardson Place (O) (CV2.3, CV1.1, CV1.3, SE1.3)	Ongoing part of a review	
CV3 A community which celebrates cultural diversity "An inclusive community that values diversity and cultural infusion"		
CV3.1 A cohesive community that values and celebrates our pioneering culture and multicultural identity		
A79. Work with local indigenous groups on long term outcomes of the Indigenous archaeology project (O) (CV3.1, CV1.1, CV1.3)	Community Projects staff engaging regularly through a range of initiatives including annual NAIDOC events.	P68. Work with Aboriginal and Torres Strait Islander residents of Roxby Downs and education providers on ATSI education programs for children and adults and on new initiatives generally (O) (CV3.1, CV1.1, CV1.3, SE1.3)
A80. Work with local indigenous groups and education providers on indigenous education programs for children and adults (O) (CV3.1, CV1.1, CV1.3, SE1.3)		P69. Work with members of the Roxby Downs Aboriginal and Torres Strait Islander communities on Cultural Awareness activities and NAIDOC week including representatives from the three local Aboriginal groups of the Roxby Downs area (R) (CV3.1, CV1.1, CV1.3)
A81. Work with local indigenous groups on Cultural Awareness activities and NAIDOC week (R) (CV3.1, CV1.1, CV1.3)	Community Projects staff involved in organising committees for annual NAIDOC events.	P70. Support Multicultural Forum activities including the World Food and Music Festival (R) (CV3.1, CV1.1, CV1.3, SE1.3)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A82. Support Multicultural Forum activities (R) (CV3.1, CV1.1, CV1.3, SE1.3)		P71. Work with Multicultural Forum to facilitate their activities within the Cultural Centre (R) (CV3.1, CV1.1, CV1.3)
A83. Work with Multicultural Forum to facilitate their activities within the Cultural Centre (R) (CV3.1, CV1.1, CV1.3)	English Conversation Classes established in Library.	
CV3.2 Greater connection and understanding between young and older people		
A84. Through Council's Youth Project Officer develop and implement a range of youth strategies in conjunction with Roxby Youth Forum (CV3.2, SE1.2, SE1.3)	Annual program of events established and ongoing mentoring of YAC members	P72. Through Council's Community Projects Officer (Youth and Children) develop and implement a range of youth strategies in conjunction with the Roxby Youth Forum (YAC) (R) (CV3.2, SE1.2, SE1.3)
A85. Assist the Inaugural Youth Music Festival as part of the Red Earth Festival (S) (CV3.2, L2.4, SE1.3)	Jammin the Dam Youth Festival held August 2013	P73. Through Council's Community Projects Officer (Youth and Children) develop and implement a range of strategies targeting children aged 8 to 12 yrs (R) (CV3.2, SE1.2, SE1.3)
A86. Coordinate a Community Youth Mentoring Program in collaboration with RDAS (R) (CV3.2, SE1.2, SE1.3)	Mentoring Program operating	P74. Coordinate a Community Youth Mentoring Program in collaboration with RDAS (R) (CV3.2, SE1.2, SE1.3)
A87. The collaboration of the council youth project officer and Roxby Leisure develop a sustainable youth activity program (CV3.2, SE1.2, SE1.3)	Youth Officer appointed and programs developed and continuously improved	P75. The collaboration between the Community Projects Officer (Youth and Children) and Roxby LINK to develop a sustainable youth activity program (CV3.2, SE1.2, SE1.3)
CV4 A vibrant and diverse arts culture "Encouragement of dynamic cultural and arts activity"		
CV4.1 Civic leadership and support in local cultural and arts activities		
A88. Explore opportunities for more major cultural events to be delivered in town e.g. Roxby Celebrates (R) (CV4.1, CV1.1, CV 1.3, L2.4)	Roxby Celebrates event held 27 October 2013	P76. Explore opportunities for more major cultural events to be delivered in town (R) (CV4.1, CV1.1, CV 1.3, L2.4)
A89. Incorporate some Arts elements into a fence at Curdimurka Park (O) (CV4.1, CV1.1, CV 1.3)		P77. Incorporate some Arts elements into future playground developments (O) (CV4.1, CV1.1, CV 1.3)
A90. Work with community to assist and support additional public art installations (R). (CV4.1, CV1.1, CV 1.3)	Ongoing part of operation	P78. Work with community to assist and support additional public art installations (R) (CV4.1, CV1.1, CV 1.3)
A91. In conjunction with Country Arts SA employ an Arts Officer (S) (CV4.1, CV1.1, CV 1.3)	Arts and Cultural Development Officer employed	P79. In conjunction with Country Arts SA employ an Arts and Cultural Development Officer (S) (CV4.1, CV1.1, CV 1.3)
A92. Support and assist Arts & Culture Forum (R) (CV4.1, CV1.1, CV 1.3, SE1.3)	Festival Coordinator support provided	P80. Support and assist Arts & Culture Forum (R) (CV4.1, CV1.1, CV 1.3, SE1.3)
A93. Support and assist in facilitating the Red Earth on a biannual basis (R) (CV4.1, CV1.1, CV 1.3)	Staff allocated and resources provided	P81. Support and assist in facilitating the Red Earth Festival on a biannual basis as requested by the Arts and Cultural Forum (R) (CV4.1, CV1.1, CV 1.3)
A94. Support and assist in the Multicultural Festival on a biannual basis (R) (CV4.1, CV1.1, CV 1.3, CV3.1)	Staff allocated and resources provided	P82. Support and assist in the World Food and Music Festival on a biannual basis (R) (CV4.1, CV1.1, CV 1.3, CV3.1)
		P83. Partner with BHP Billiton to install a 25 th anniversary time capsule into the RoxbyLINK Visitor Information Centre (CV4.1, CV1.1, CV 1.3, CV3.1)
CV4.2 Cultural Centre as a regional hub for the arts		
A95. Develop a program to expand and host Country Arts SA events in the Cultural Centre (R) (CV4.2, CV4.1)	Regular Country Arts events held in 2014	P84. Develop a program to expand and host Country Arts SA events in the Cultural Centre (O) (CV4.2, CV4.1)
A96. Assist community groups and forums to conduct arts activities within the Cultural Precinct (R) (CV4.2, CV4.1, L2.4, SE1.1)	Ongoing part of operation	P85. Assist community groups and forums to conduct arts activities within the Cultural Precinct (R) (CV4.2, CV4.1, L2.4, SE1.1)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A97. Develop and implement a program of increased live performance arts events within the Cultural Precinct. (R) (CV4.2, CV4.1)	Ongoing part of operation	P86. Develop and implement a program of increased live performance arts events within the Cultural Precinct (R) (CV4.2, CV4.1)
A98. Assist in establishment of a "Friends of the Cinema" group (O) (CV4.2, CV4.1, L2.4, SE1.1)		P87. Assist in the establishment of a 'Friends of the Cinema' group (O) (CV4.2, CV4.1, L2.4, SE1.1)
A99. Stimulate general interest and awareness of the Art by appropriate exhibitions, showcasing local and regional artists and running local arts competitions in the Art Gallery, Cafe and Link Building (R) (CV4.2, CV4.1, SE1.1)	Ongoing part of operation	P88. Stimulate general interest and awareness of the Arts by appropriate exhibitions, showcasing local and regional artists and running local arts competitions in the Art Gallery, Cafe and Link Building (R) (CV4.2, CV4.1, SE1.1)
A100. Encourage establishment of Friends of the Art Gallery and work with them to gain community feedback for art displays and to assist with community marketing of programs (R) (CV4.2, CV4.1, SE1.1)		P89. Encourage establishment of Friends of the Art Gallery to work with the Centre to gain community feedback for art displays and to assist with community marketing of programs (R) (CV4.2, CV4.1, SE1.1)
A101. Hold "Opening Nights" for new Exhibitions with Nibbles & Wine(CV4.2, CV4.1)	Ongoing part of operation	P90. Hold 'Opening Nights' for new Exhibitions with nibbles & wine (CV4.2, CV4.1)
A102. Purchase Table Talkers to put on tables in Café to advertise Art Exhibitions(CV4.2, CV4.1)		P91. Liaise with the Schools to encourage classes of students to visit the Gallery (children to learn the appreciation of Art) (CV4.2, CV4.1, SE1.3)
A103. Liaise with the Schools to encourage classes of students to visit the Gallery (children to learn the appreciation of Art) (CV4.2, CV4.1, SE1.3)	Ongoing part of operation	P92. Maximise use of recently converted cinema to digital operation (R) (CV4.2, CV4.1)
A104. Run workshops for jewellery making through local jewellery makers(CV4.2, CV4.1, SE1.1)		
A105. Maximise use of recently converted cinema to digital operation (R) (CV4.2, CV4.1)	Refer to Cinema section of Annual Report	
SE1.1 A Community that shares its skills and knowledge		
A106. Facilitate a Roxby Skills register on roxbydowns.com (R) (SE1.1, SE1.2, L2.4)		P93. Facilitate a Roxby Skills register on roxbydowns.com.au (R) (SE1.1, SE1.2, L2.4)
A107. Assist in the development of healthy and social activities for men (R) (SE1.1, CV1.1)		P94. Assist in the development of healthy and social activities for men (R) (SE1.1, CV1.1)
A108. Assist and support Women's Forum (R) (SE1.1, CV1.1, C)	Support and resources provided	P95. Assist and support the Roxby Downs Women's Forum (R) (SE1.1, CV1.1, C)
A109. Facilitate development of a community kitchen (O) (SE1.1, CV3.1, L2.4)	Programmed for 2014/15	P96. Facilitate development of a youth community kitchen (O) (SE1.1, CV3.1, L2.4)
SE1.2 Youth development, participation and wellbeing		
A110. Support Roxby Youth Forum and assist in activities and events they undertake (R) (SE1.2, CV1.1)	Ongoing part of operation	P97. Support Roxby Youth Forum (YAC) and assist in activities and events they undertake (R) (SE1.2, CV1.1)
A111. Investigate installation of shade sails over Skate Park. (SE1.2, SE2.3, SE3.3)		P98. Investigate installation of shade sails over Skate Park (SE1.2, SE2.3, SE3.3)
A112. Maintain & develop Youth Centre via various asset replacement works (R) (SE1.2, SE2.2, E1.2, CV1.1)	Ongoing part of operation. Improvements programmed for 2014/15	P99. Maintain & develop Youth Centre via various asset replacement works (R) (SE1.2, SE2.2, E1.2, CV1.1)
A113. Seek feedback from young people on Community Library programs, resources and activities (R) (SE1.2, SE2.2, E1.2, CV1.1)	Ongoing part of operation	P100. Seek feedback from young people on Community Library programs, resources and activities (R) (SE1.2, SE2.2, E1.2, CV1.1)
SE1.3 Creativity and learning for ages within the community		
A114. Increase the number of children's holiday and toddler story time programs (R) (SE1.3, SE2.2, SE2.4)	Increases noted	P101. Increase the number of children's holiday and toddler story time programs (R) (SE1.3, SE2.2, SE2.4)
A115. Promote library services both in-house and through local media (R) (SE1.3, SE2.2)	Ongoing	P102. Promote library services both in-house and through local media (R) (SE1.3, SE2.2)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A116. Encourage increased usage of the library as a venue for community activity (R) (SE1.3, CV2. 2, SE2.3)	Meeting room used regularly	P103. Encourage increased usage of the library as a venue for community activity (R) (SE1.3, CV2.2, SE2.3)
A117. Assist volunteers to operate community toy library (R) (SE1.3, CV2.2)	Ongoing	P104. Review opening hours of the library to ensure that they meet the needs of the community (SE1.3, CV2.2, SE2.3)
A118. Run English Conversation classes in the library for migrants (R) (SE1.3, SE2.2, SE2.4)	Successful program established	P105. Assist volunteers to operate a community toy library (R) (SE1.3, CV2.2)
A119. Investigate funding opportunities for Adult Community Learning Programs (S) (SE1.3, SE2.2, SE2.4)	ACE Funding received and successful program run targeting migrant women	P106. Run English Conversation classes in the library for migrants (R) (SE1.3, SE2.2, SE2.4)
A120. Facilitate digital learning opportunities and encourage use of the library's digital workspaces(SE1.3, SE2.2, SE2.4)	Ongoing	P107. Investigate funding opportunities for Adult Community Learning Programs (S) (SE1.3, SE2.2, SE2.4)
		P108. Facilitate digital learning opportunities and encourage use of the library's digital workspaces (SE1.3, SE2.2, SE2.4)
		P109. Encourage and support the Community Board to facilitate a wider community review of the provision of childcare generally to ensure a long term sustainable future to meet community needs (SE1.3, SE2.2, SE2.4)
SE1.4 Cooperative relationships between community and business		
A121. Assist in development of community cooperatives where possible (O) (SE1.4, SE1.1)	Watching brief	P110. Assist in the development of community cooperatives where possible (O) (SE1.4, SE1.1)
A122. Encourage a more holistic approach to service delivery with the health providers (O) (SE1.4, SE2.1)	Discussions through Roxby Downs Health Forum and other groups	P111. Encourage a more holistic approach to service delivery with the health providers (O) (SE1.4, SE2.1)
SE1.5 Progressive relevant community oriented media services		
A123. Review and improve operation of Council and Roxby Leisure information on the Roxby Downs Dot Com community web-site (R) (SE1.5, L1.3)	Part of a continuous review program	P112. Review and improve operation of Council and RoxbyLINK information on the Roxby Downs Dot Com community web-site (R) (SE1.5, L1.3)
A124. Encourage The Monitor Community Newspaper and RoxFM community radio to develop closer partnership arrangements and share resources. (R) (SE1.5, L1.3)	Ongoing with ongoing dialogue	P113. Encourage The Monitor Community Newspaper and RoxFM community radio to develop closer partnership arrangements and share resources (R) (SE1.5, L1.3)
A125. Sponsor support The Monitor and RoxFM Community Radio on an "as needs" basis (R) (SE1.5, L1.3)	Ongoing	P114. Support the weekly "The Vibe" community radio show on RoxFM (SE1.5, L1.3)
A126. Examine ways to integrate community media with other community communication avenues (R) (SE1.5, L1.3)	Ongoing	P115. Sponsor support The Monitor and RoxFM Community Radio on an "as needs" basis (R) (SE1.5, L1.3)
A127. In partnership with The Monitor and RoxFM Community Radio jointly contribute to, develop and maintain the community web site "roxbydowns dot com" (R) (SE1.5, L1.3)	Ongoing	P116. Examine ways to integrate community media with other community communication avenues (R) (SE1.5, L1.3)
		P117. In partnership with The Monitor and RoxFM Community Radio jointly contribute to, develop and maintain the community web site "Roxby Downs Dot Com" (R) (SE1.5, L1.3)
		P118. Include a relocated RoxFM and The Monitor as part of the 'Linking Roxby Redevelopment" of the Cultural and Leisure Precincts
SE1.6 Affordable and accessible housing that meets the needs of the community		
A128 Investigate proposal for a Community Cooperative Housing Scheme (O) (SE1.6, EC2. 1, CV1.1)	Watching Brief	P119. Investigate proposal for a Community Cooperative Housing Scheme (O) (SE1.6, EC2.1, CV1.1)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
SE2 Healthy and active community "Quality health, lifestyle, education and recreational facilities"		
SE2.1 Health and family support services in the community		
A129. Consult and prepare a broad based Community Health Plan as a Council responsibility as required by recent amendments to Council's functions under the Local Government Act. Plan will address some of the following actions that have been previously identified.(S). ie Encourage appropriate bodies to investigate the extent and causes of mental illness and stress in Roxby Downs and support them in developing prevention strategies and plans and explore opportunities with the State Government for greater support resources for young families having children in Roxby Downs	Plan completed and endorsed by Chief Public Health Officer in April 2014. Implementation of recommendations has commenced	P120. In accordance with responsibilities under the Public Health Act 2011 implement actions from the adopted Roxby Healthy Community Health Plan in partnership with the Roxby Downs Health Forum and other stakeholders (SE2.1)
A130. Resource a part-time coordinator to achieve better outcomes and collaboration of agencies dealing with social issues associated with alcohol and/or substance abuse. (R)	Ongoing project	P121. Continue to incorporate the role of Alcohol and Substance Project Officer within the Community Team to achieve better outcomes and collaboration of agencies dealing with social issues associated with alcohol and/or substance abuse (R) (SE2.1, EV3.5)
A131. Participate & support and assist Family & Youth and Alcohol & Substance Abuse Forum (incorporating the Far North Drug and Alcohol Group.) (R) (SE2.1, L2.4)	Ongoing part of operation	P122. Participate and support and assist the Alcohol & Substance Abuse Forum and participate in the Alcohol Accord (R) (SE2.1, L2.4)
A132. Finalise process and implement a "dry zone" for the public places of the town (O) (SE2.1, L1.2)	Project deferred in light of liquor licence changes implemented to the community ovals	P123. Continue to investigate the feasibility of implementing a "dry zone" for the public places of the town (medium term strategy)(O) (SE2.1, L1.2)
A133. Provide ongoing environmental health services to the community (R) (SE2.1, EV3.5)	Ongoing part of operation though Council's Environmental Health Officer. Refer to this section of the Annual Report	P124. Provide ongoing environmental health services to the community (R) (SE2.1, EV3.5)
A134. Support the annual Happy and Healthy Expo(SE2.1, L2.4)	In kind support provided for the 2014 event	P125. Participate and support Roxby Downs Health Forum (R) (SE2.1, L2.4) P126. Develop positive parenting seminars to support local parents (SE2.1, L2.4) P127. Work with the Education and Child Development Forum to improve education outcomes (SE2.1, L2.4) P128. Support the annual Happy and Healthy Expo (SE2.1, L2.4)
SE2.2 Integrated recreation, sporting and leisure programs that contribute to the wellbeing of the community		
A135. Assist Sport & Recreation Forum to increase awareness to both sporting and community groups by show casing their organisation. (O) (SE2.2, L2.4)	In part addressed as part of Council's Sport and Recreation Review	P129. Assist in re-establishing a Sport & Recreation Forum, to provide for a more active long term role to increase awareness and develop sporting and community groups (O) (SE2.2, L2.4)
A136. With support from the Office of Recreation and Sport employ a Star Club Field Officer to work with the community to increase participation in sport and active recreation and to develop and maintain well managed and sustainable sporting clubs and associations (R) (SE2.2, L2.4)	Ongoing	P130. Seek funding assistance from the Department of Recreation and Sport to implement a program to work with stakeholders to develop and assist local clubs to increase participation, improve administration and assist in the broader strategic development of sport and recreation (S) (SE2.2, L2.4)
A137. Review and update recreation program offerings to assist in maintaining healthy lifestyles. (R) (SE2.2, L1.2)	Ongoing	P131. Review and update recreation program offerings to assist in maintaining healthy lifestyles (R) (SE2.2, L1.2)
A138. Examine potential for sponsorship of sporting events with BHP Billiton and local business. (O) (SE2.2, SE1.4)	Ongoing	P132. Examine potential for sponsorship of sporting events with BHP Billiton and local business (O) (SE2.2, SE1.4)
A139. Explore opportunities for expansion of sporting services. (O) (SE2.2, L1.2)	Ongoing part of operations but also addressed through Council's Sport & Recreation Review	P133. Explore opportunities for expansion of sporting services (O) (SE2.2, L1.2)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A140. Create a sporting event that other area associations could participate in. (O) (SE2.2)		P134. Create a sporting event that other area associations could participate in (O) (SE2.2)
A141. Work in partnership with BHP Billiton to bring high level sporting teams to Roxby Downs (O) (SE2.2)	3 year partnership with the FFSA to bring a National Premier League game to Roxby Downs. Refer to relevant section in Annual Report	P135. Work in partnership with BHP Billiton to bring high level sporting teams to Roxby Downs (O) (SE2.2)
A142. Continue to work with associations that currently use the facilities to increase participation numbers and sports events/competitions (O) (SE2.2)	Ongoing part of operations but also addressed through Council's Sport & Recreation Review	P136. Continue to work with associations that currently use the facilities to increase participation numbers and sports events/competitions (O) (SE2.2)
A143. Hold sports clinics from umpiring through to individual clinics. (O) (SE2.2)	Ongoing part of operations but also addressed through Council's Sport & Recreation Review	P137. Work with and support the FFSA to bring National Premier League Football (Soccer) matches to Roxby Downs in 2014, 2015 and 2016 as part of their Regional round program (R) (SE2.2)
A144. Provide opportunities for student leadership and development of specific job training experiences. (O) (SE2.2, SE1.1)	Ongoing part of Roxby Links operations	P138. Use profits derived from the FFSA Regional Round Program to create a Junior Sport Foundation (R) (SE2.2)
		P139. Hold sports clinics from umpiring through to individual clinics (O) (SE2.2)
		P140. Provide opportunities for student leadership and development of specific job training experiences (O) (SE2.2, SE1.1)
SE2.3 Integrated and cost effective developed recreation and sporting facilities		
A145. In partnership with BHP Billiton integrate improved recreational facilities into Township Master Plan (O) (<i>Deferred pending more definitive knowledge of mine expansion plans</i>) (SE2.3, L2.2)	Also part of Council's Sport and Recreation Review	P141. In partnership with BHP Billiton integrate improved recreational facilities into a revised Township Master Plan now that expansion has been deferred and scope of township expansion likely to be reduced from that previously envisaged (O) (SE2.3, L2.2)
A146. Work with Sport & Recreation Forum and other users of sporting facilities in the strategic development of both sporting facilities and programs (R) (SE2.3, L2.2)	Part of Council's Sport and Recreation Review	P142. Following outcomes arising from Council's Sport and Recreation Review Team who are working with Sport and Recreation Stakeholder Steering Group implement improvements to facilities and management the next 3-4 year period. (O) (R) (SE2.3, L2.2)
A147. Develop a long term strategy for development and management of all recreation facilities in partnership with users and sporting clubs. (R) (SE2.3, L2.2)	Part of Council's Sport and Recreation Review	P143. Develop a long term strategy for the development and management of all recreation facilities in partnership with users and sporting clubs (R) (SE2.3, L2.2)
A148. Explore possibilities of inclusion of a half court basketball court adjacent to skateboard track as part of an overall redevelopment of Lions Park (O) (SE2.3, SE3.3)	Part of Council's Sport and Recreation Review	P144. Explore possibilities of inclusion of a half court basketball court adjacent to skateboard track as part of an overall redevelopment of Lions Park (O) (SE2.3, SE3.3)
A149. Integrate improved coordination of sporting use on secondary playing areas pitch to cater for soccer, hockey and rugby teams. (R) (SE2.3, L2.2)	Part of Council's Sport and Recreation Review	P145. Integrate improved coordination of sporting use on secondary playing areas pitch to cater for soccer, hockey and rugby teams (R) (SE2.3, L2.2)
A150. Provide outdoor seating around netball and tennis courts (O)	Improved seating provided	P146. Revamp amenity and enhance access at rear of Leisure Centre (O) (SE2.3, EV3.1)
A151. Revamp amenity and enhance access at rear of Leisure Centre.(O) (SE2.3, EV3.1)	Part of 2014/15 program	
SE2.4 Delivery of fun active accessible activities for young people		
A152. Move and re-arrange storage areas. (O) (SE2.4, SE2.1, SE2.3, SE2.7)	Project completed	P147. Review the current opening times for crèche and Nippy Gym and implement further times as the needs arise (O) (SE2.4, SE2.1, SE2.3, SE2.7)
A153. Review the current opening times for crèche and Nippy Gym and implement further times as the needs arise (O) (SE2.4, SE2.1, SE2.3, SE2.7)	Ongoing review	P148. Incorporate pulse fitness staff, Health Workers, and Physios to improve Nippy Gym activities for kids, to improve their motor skills (O) (SE2.4, SE2.1, SE2.3, SE2.7)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A154. Incorporate pulse fitness staff, Health Workers, and Physios to improve Nippy Gym activities for kids, to improve their motor skills (O) (SE2.4, SE2.1, SE2.3, SE2.7)	Ongoing	P149. Initiate the small upgrade improvements to the Crèche including creating a mural theme wall, installing an outdoor painting board repainting walls, removing door and installing gate and erecting curtains (O) (SE2.4, SE2.1, SE2.3, SE2.7)
A155. Initiate the small upgrade improvements to the Crèche including creating a mural theme wall, installing an outdoor painting board repainting walls, removing door and installing gate and erecting curtains (O) (SE2.4, SE2.1, SE2.3, SE2.7)	To be reviewed	
SE2.5 Well managed reactive and adaptable swimming facilities		
A156. Expand and adapt range of swimming classes including classes for those with disabilities, adults, and young children (R) (SE2.5, SE2.1, SE2.3, SE2.4)	Ongoing with a good community response	P150. Expand and adapt range of swimming classes including classes for those with disabilities, adults, and young children (R) (SE2.5, SE2.1, SE2.3, SE2.4)
A157. Increase usage by current membership options and session times (R) (SE2.5, SE2.1, SE2.3)	Ongoing. Significantly reduced summer season pool prices a huge success	P151. Increase usage by current membership options and session times (R) (SE2.5, SE2.1, SE2.3)
A158. Promote water safety for children in local community before summer. (R) (SE2.5, SE2.1, SE2.3, SE2.4)	Ongoing	P152. Promote water safety for children in local community before summer (R) (SE2.5, SE2.1, SE2.3, SE2.4)
A159. Continue to seek out more qualified staff and assist with up skilling (SE2.5, SE2.1, SE2.3)	Ongoing	P153. Continue to seek out more qualified staff and assist with up skilling (SE2.5, SE2.1, SE2.3)
A160. Run all year round swim school (R) (SE2.5, SE2.1, SE2.3, SE2.4)	Now ongoing	P154. Run all year round swim school (R) (SE2.5, SE2.1, SE2.3, SE2.4)
A161. Run outdoor movie screenings to increase visitation (R) (SE2.5, SE2.1, SE2.3, CV1.2, CV1.3)	Trial proposed for 2014/15	P155. Run outdoor movie screenings to increase visitation (R) (SE2.5, SE2.1, SE2.3, CV1.2, CV1.3)
A162. Provide the following improvements to swimming facilities. (O&S) (SE2.5, SE2.1, SE2.3)		P156. Provide the various minor improvements to swimming facilities including the following (O&S) (SE2.5, SE2.1, SE2.3)
(a) new restraints for the active chlorine gas bottles	Completed	(a) New seating for indoor swimming pool (b) New water play equipment
SE2.6 An excellent and well resourced gymnasium with an expanded array of services		
A163. Implement program to ensure members are provided with greater customer service and motivation during workout (R) (SE2.6, SE2.1, SE2.3, SE2.7)	Ongoing	P157. Implement program to ensure members are provided with greater customer service and motivation during workout (R) (SE2.6, SE2.1, SE2.3, SE2.7)
A164. Provide nutritional management planning using web software (R) (SE2.6, SE2.1, SE2.3, SE2.7)	Ongoing	P158. Defer potential extension in favour of a refurbishment of the upstairs gymnasium (Project over 2 years. Design 2013/14. Construct 2014/15). (SE2.6, SE2.3, SE2.7)
A165. Extend upstairs gymnasium (Project over 2 years. Design 2013/14. Construct 2014/15) (SE2.6, SE2.3, SE2.7)	Project deferred and to be reviewed in 2014/15	P159. Following completion of an extension to the gymnasium introduce expended hours of operation. (O) (SE2.6, SE2.3, SE2.7)
A166. Following completion of an extension to the gymnasium introduce 24hr operation.	Project deferred and to be reviewed in 2014/15	P160. Provide for various Gym improvements (O&S) (SE2.6, SE2.3, SE2.7)
A167. Provide for various Gym improvements (O&S) (SE2.6, SE2.3, SE2.7)	Ongoing part of operation	
SE2.7 Well presented and multi-use leisure facilities		
A168. Implement changes to software management as part of an integrated Council wide strategy (O) (SE2.7, SE2.3)	Under review for 2014/15	P161. Implement changes to software management as part of an integrated Council wide strategy (O) (SE2.7, SE2.3) P162. Rearrange foyer improvements as part of revamping main entrance. (Design 2013/14, Construct 2014/15) (SE2.7, SE2.3)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A169. Provide for the various Leisure Centre improvements (O&S) (SE2.7, SE2.3)		P163. Provide for the various Leisure Centre improvements (O&S) (SE2.7, SE2.3)
(a) repair stadium 2 floor due to damage by white ants	Completed	(a) replace outdoor furniture
(b) revamp main pedestrian entrance. (Project over 2 years. Design 2013/14. Construct 2013/14 and 2014/15)	Project deferred and to be reviewed in 2014/15	(b) major service to air-conditioning system
(c) construct new Kids play cafe. (Project over 2 years. Design 2013/14. Construct 2014/15 with RDA grant)	Project deferred and to be reviewed in 2014/15	P164. Investigate potential upgrades to Leisure Centre Facilities (O&S) (SE2.7, SE2.3)
(d) rearrange foyer improvements as part of revamping main entrance	Project deferred and to be reviewed in 2014/15	(c) revamp main pedestrian entrance (Project over 2-3 years. Concept 2014/15 with design in subsequent years (SE2.7, SE2.3)
(e) replace outdoor furniture	Project deferred and to be reviewed in 2014/15	
(f) major service to air-conditioning system	Project be reviewed for upgrade in 2014/15	
SE2.8 Safe community transport network		
A170. Continue to maintain roads, streets, footpaths and bike paths within constraints of available funding allocations. (R) (SE2.8, EV3.1)	Ongoing part of operation	P165. Continue to maintain roads, streets, footpaths and bike paths within constraints of available funding allocations (R) (SE2.8, EV3.1)
A171. Refine Asset Maintenance Strategy by undertaking condition audits to more accurately reflect long term asset renewal program (R) (SE2.8, L1.2)	Ongoing part of operation	P166. Refine Asset Maintenance Strategy by undertaking condition audits to more accurately reflect long term asset renewal program (R) (SE2.8, L1.2)
A172. Replace bitumen footpaths at Gregory, Alberrie, Curdimurka, Mirra, Kennebery, Bopeechee & Mulgaria Streets (O) (SE2.8, EV3.1)	Completed	P167. Complete bitumen footpath replacement program at Kennebery, Bopeechee & Mulgaria Streets (O) (SE2.8, EV3.1)
A173. Continue to review parking practices within township, provide effective education and enforcement and initiate improvements (R) (SE2.8)	Ongoing	P168. New Footpath Extensions to Wangianna Street (concrete) and Olympic Way from Axehead Rd to BP Service Station (bitumen) (SE2.8, EV3.1)
A174. Streetscape replacements (R)(SE2.8, EV3.1)	Ongoing part of operation	P169. Continue to review traffic management and parking practices within township, provide effective education and enforcement and initiate improvements (R) (SE2.8)
A175. Traffic improvements by way of roundabouts and traffic control devices at Arcoona Street and Pioneer Drive intersection and Gregory Street and Richardson Place (O) (SE2.8, L1.2) (<i>Project under review</i>)	Project deferred for consideration at a future time and if external funds can be obtained	P170. Support and work with Roxby Roadsafes with respect to supporting their community road safety role within the community (SE2.8)
A176. Complete review of LED lighting options for street lighting improvements and initiate a wider replacement program (O&S) (SE2.8, EV3.1)(<i>defer implementation and review in 12 months time</i>)	Project deferred for consideration at a future time	P171. Support Community Board's investigation into the provision of a Community Bus service (SE2.8)
A177. Provide and maintain of adequate Street Lighting (SE2.8, EV3.1)	Ongoing part of operation	P172. Streetscape replacements and improvements(R) (SE2.8, EV3.1)
		P173. Reseal section of Olympic Way. Shoulder improvements and patching 2014/15 and reseal 2015/16 (SE2.8, EV3.1)
		P174. Construct new pedestrian crossing in Richardson Place adjacent to RSL Community Memorial (SE2.8, EV3.1)
		P175. Complete review of LED lighting options for street lighting improvements and initiate a wider replacement program (O&S) (SE2.8, EV3.1)
		P176. Provide and maintain adequate Street Lighting (R) (SE2.8, EV3.1)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
SE3 Access to services and facilities Access to a range of services in a remote location that is equal to or better than more populated locations"		
SE3.1 Efficient, reliable and cost efficient water and sewerage services		
A178. Maintain Roxby Water's Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy. (R) (SE3.1, L1.5)	Ongoing	P177. Maintain Roxby Water's Infrastructure Maintenance Program, and prepare long term asset renewal program with supporting financial strategy (R) (SE3.1, L1.5)
A179. Implement Water Meter Replacement Program.(O) (SE3.1, L1.5)	Annual replacement program complete	P178. Implement Water Meter Replacement Program (O) (SE3.1, L1.5)
A180. In conjunction with BHP Billiton review water supply requirements and develop and implement an appropriate management strategy (SE3.1, L1.5)		P179. In conjunction with BHP Billiton review water supply requirements and develop and implement an appropriate management strategy (SE3.1, L1.5)
A181. Implement Water Plant & Equipment Replacement Program including the following works (O) (SE3.1, L1.5)		P180. Implement Water Plant & Equipment Replacement Program including the following works (O) (SE3.1, L1.5)
(a) Undertake various water asset replacement works	Ongoing	(a) Upgrade SCADA Software and programming to control of pump stations, both sewer and potable water. Incorporates alarms, record keeping, monitoring, maintenance etc
A182. Implement Sewer Plant and Equipment Replacement Program including the following works: (O) (SE3.1, L1.5)		(b) Backup Township Water Supply Pump
(a) Construct new pre-treatment lagoon, extend storage lagoon and upgrade interconnections	Project substantially completed and finalised in the early part of 2014/15	(c) Undertake various water asset replacement works
(b) Replace and upgrade sewer reuse pump station as part of an upgrade of Council's effluent disposal system	Under review	P181. Complete replacement and upgrade of sewer reuse pump station as part of an upgrade of Council's effluent disposal system (SE3.1, L1.5)
(c) Replace and upgrade effluent disposal and irrigation system to more efficiently and effectively dispose of sewerage effluent onto golf course	Project completed	P182. Finalise replacement and upgrade of effluent disposal and irrigation system to more efficiently and effectively dispose of sewerage effluent onto golf course (SE3.1, L1.5)
(d) Undertake other sewer asset replacement works	Ongoing	P183. Finalise design and complete construction of new pre-treatment lagoon, extend storage lagoon and upgrade interconnections (SE3.1, L1.5)
A183. Undertake marketing campaign to encourage direct debit and credit card payment options for consumers. (R) (SE3.1, L1.5)	Ongoing	P184. Implement Sewer Plant and Equipment Replacement Program including the following works: (O) (SE3.1, L1.5)
A184. Explore other methods for retail payments for consumers (R) (SE3.1, L1.5)	BPay introduced	(a) Upgrade of control panel and alarm system to current specifications and requirements. An added benefit will be that all pump station control components and functions becomes identical
		(b) Undertake other sewer asset replacement works
		P185. Undertake marketing campaign to encourage direct debit and credit card payment options for consumers (R) (SE3.1, L1.5)
		P186. Explore other methods for retail payments for consumers (R) (SE3.1, L1.5)
SE3.2 Cost efficient power distribution and utility services to the township		
A185. Implement Power Meter Replacement Program (R) (SE3.2, L1.5)	Ongoing part of operation	P185. Implement Power Meter Replacement Program (R) (SE3.2, L1.5)
A186. Purchase and install new Power meters for new customers (R) (SE3.2, L1.5)	Ongoing part of operation	P186. Purchase and install new Power meters for new customers (R) (SE3.2, L1.5)
A187. Implement Electricity Plant & Equipment Replacement Program (R) (SE3.2, L1.5)	Ongoing part of operation	P187. Undertake marketing campaign to encourage direct debit and credit card payment options for consumers (R) (SE3.2, L1.5)
A188. Undertake marketing campaign to encourage direct debit and credit card payment options for consumers. (R) (SE3.2, L1.5)	Ongoing part of operation	P188. Explore other methods for retail payments for consumers (R) (SE3.2, L1.5)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A189. Explore other methods for retail payments for consumers (R)	BPay introduced	P189. Implement Electricity Plant and Equipment Replacement Program including the following works: (O) (SE3.2, L1.5)
A190. Implement Electricity Plant and Equipment Replacement Program including the following works: (O) (SE3.2, L1.5)		(a) Low Voltage Plant Replacements
(a) Replace transformer at sewer lagoons	Completed	(b) High Voltage Plant Replacements
(b) Undertake various other electricity asset replacement works	Ongoing part of operation	(c) Electrical Equipment
		(d) Undertake various other electricity asset replacement works
SE3.3 Parks, gardens and open space off active and passive recreation opportunities		
A191. Develop Open Space Area plan (O) (SE3.3, EV3.1, EV3.5)		P190. Develop Open Space Area plan (O) (SE3.3, EV3.1, EV3.5)
A192. Undertake strategic review of all playground facilities (O) (SE3.3, EV3.1, EV3.2)	Review commenced and will be completed in 2014/15	P191. Assist the Rotary Club of Roxby District to construct paving and other elements at Curdimurka St Playground (R) (SE3.3, EV3.1)
A193. Replace fence at Curdimurka St Playground (O) (SE3.3, EV3.1, EV3.5)	Included in 2014/15 program	P192. In consultation with established community focus groups and stakeholders continue strategic review of all playground facilities with a view to providing for future improvements over the next 3-4 years (O). Elements already identified for consideration include the following (SE3.3, EV3.1, EV3.2)
A194. Assist the Rotary Club of Roxby district to construct paving at Curdimurka St Playground (R) (SE3.3, EV3.1)	Ongoing assistance provided	(a) Replace fence at Curdimurka St Playground(O)
A195. In consultation with the community prepare a Master Plan for Lions Park and implement Stage 1 of a major upgrade. (O) (SE3.3, EV3.1)	Part of 2014/15 program	(b) New Toilet at Curdimurka Park
A196. Emu Trail Actions (O) (SE3.3, EV3.1, EC1.15)	BHP Billiton has initiated a proposed plan to upgrade the Emu Trail and is working closely with Council staff	(c) Master Plan for Lions Park with additional input via the Sport and Recreation Review Team
		P193. Support and assist BHP Billiton with their development of the existing Emu Trail (O) (SE3.3, EV3.1, EC1.1)
SE3.4 Council's community role in provision of telecommunication services is efficiently and effectively undertaken		
A197. In conjunction with Imparja provide ongoing telecommunication service delivery for SBS TV & radio, Commercial TV & Triple J Radio (R) (SE3.4, CV1.3)	Ongoing part of operation	P194. In conjunction with Imparja provide ongoing telecommunication service delivery for SBS TV & radio, Commercial TV & Triple J Radio (R) (SE3.4, CV1.3)
A198. Assist RoxFM in expanding their area of coverage (O) (SE3.4, CV1.3)	Ongoing	P195. Assist RoxFM in improving their retransmission including expanding their area of coverage by providing upgraded facilities and the Council Depot and a part of the Cultural Centre Redevelopment (O) (SE3.4, CV1.3)
EC1 Economically sustainable growth		
"Commonality of purpose between Council, BHP Billiton and business interests to continued growth and development"		
EC1.1 Tourism and visitation which contributes to economic prosperity		
A199. Operate Visitor Information Centre as part of the Cultural Centre (R) (EC1.1, CV2.2)	Ongoing part of operation	P196. Operate accredited Visitor Information Centre (VIC) as part of the Cultural Centre (R) (EC1.1, CV2.2)
A200. Work with BHP Billiton to maintain and expand mine-site tours (R) (EC1.1)	Ongoing part of operation	P197. Work with BHP Billiton to maintain and expand mine-site tours (R) (EC1.1)
A201. Re-develop the Roxby Downs Brochure (R) (EC1.1, CV1.1)	Part of Business Forum Project	P198. Re-develop the Roxby Downs Brochure for distribution through Roxby Downs' and neighbouring Visitor Information and Tourist Centres (R) (R) (EC1.1, CV1.1)
A202. Offer more minerals for display so that tourists and locals can visualise what is being mined at Olympic Dam (R) (EC1.1, CV2.2)		P199. Display minerals so that tourists and locals can visualise what is being mined at Olympic Dam (R) (EC1.1)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A203. Display Aboriginal artefacts from Roxby area in VIC and the art gallery (O) (EC1.1, CV2.2)	Display completed and functioning in Cultural Centre	P200. Display Aboriginal artefacts from Roxby area in VIC and the art gallery (O) (EC1.1, CV2.2)
A204. Increase range of retail items offered to tourists and locals including locally made jewellery and giftware and regional gourmet produce (R) (EC1.1, CV2.2)	Ongoing	P201. Increase range of retail items offered to tourists and locals including locally made jewellery and giftware and regional gourmet produce (R) (EC1.1, CV2.2)
A205. Modify and upgrade internal layout of VIC to make entrance more accessible, improve customer service area and enhance office layout (S) (EC1.1, CV2.2)	Part of 2014/15 Program	P202. Work with BHP Billiton to install an appropriate entrance signage statement at the entrance / entrances to Roxby Downs (EC1.1, CV2.2) P203. Modify and upgrade internal layout of VIC to make entrance more accessible, provide for local history displays from the Stories Project, improve customer service area and enhance office layout (Design 2013/14, Construct 2014/15(O) (EC1.1, CV2.2)
EC1.2 High standards of infrastructure and community values that support economic development and business growth		
A206. Maintain and enhance public infrastructure that supports economic development and business growth (R) (EC1.2, L1.2)	Ongoing part of operation	P204. Maintain and enhance public infrastructure that supports economic development and business growth (R) (EC1.2, L1.2)
A207. Develop a public signage program that supports business (R) (EC1.2)	Ongoing	P205. Develop a public signage program that supports business (R) (EC1.2)
EC1.3 Support of BHP Billiton in encouragement of recruitment and retention of staff to provide stability and tenure in the township		
A208. Initiate discussions with BHP Billiton re areas of common interest (R) (EC1.3, SE1.4, L2.5)	Ongoing	P206. Initiate discussions with BHP Billiton regarding areas of common interest (R) (EC1.3, SE1.4, L2.5)
A209. Work with BHP Billiton and the State Government to develop a cohesive strategy for commercial property affordability, availability and choice (R) (EC1.3, SE1.4, L2.5)		P207. Support Business Forum with respect to a more strategic approach with respect to fly in fly out, drive in drive out workers to better access the town and access services P208. Work with BHP Billiton and the State Government to develop a cohesive strategy for commercial property affordability, availability and choice (R) (EC1.3, SE1.4, L2.5)
EC1.4 Increased employment opportunities and skills development by engaging with BHP Billiton, government agencies and education providers in targeted initiatives		
A210 Effective and reciprocal relationships with key stakeholders (BHPB, Council, State Gov't) (R) (EC1.4, L2.5)	Ongoing	P209. Continue to maintain and develop effective and reciprocal relationships with key stakeholders (BHPB, Council, State Gov't) (R) (EC1.4, L2.5) P210. Support BHP Billiton's wider education strategy (EC1.4, L2.5)
EC1.5 Assist local business to understand and adapt their operations to address waste water reuse, waste management and recycling, fuel and power conservation and protection of the unique desert environment		
A211 Develop resource material and provide technical assistance to local businesses to address biodiversity/environmental best practice (R) (EC1.5, SE1.4)	Ongoing	P211. Develop resource material and provide technical assistance to local businesses to address biodiversity/environmental best practice (R) (EC1.5, SE1.4)
EC2 Business development "A support business environment and focus"		
EC2.1 Appropriate and affordable land supply to support a more diverse and sustainable economic business base		
A212. Develop a draft Master Plan to scope the projected need for appropriately zoned land to meet increased demands by commercial interests following expansion of the mine and the associated population increase (O) (EC2.1, EV3.2) (<i>Deferred pending more definitive knowledge of mine expansion plans</i>)		P212. Liaise with BHP Billiton so as to be in a position to scope the projected need for appropriately zoned land to meet increased demands by commercial interests (O) (EC2.1, EV3.2)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
EC2.2 An active business community		
A213. Provide resources and support Roxby Downs Business Forum (R) (EC2.2, L2.1)	Provided through Community Projects Officer (Business Development)	P213. Provide resources and support Roxby Downs Business Forum (R) (EC2.2, L2.1) P214. Encourage Business Forum Executive to include a representative from the owners of Roxby Central
EC2.3 Incentive packages for attraction of high demand services to the area		
A214. Develop and implement strategies to aid in the cohesive future development of the business sector. (R) (EC2.3, SE1.4)	Provided through Community Projects Officer (Business Development)	P215. Develop and implement strategies to aid in the cohesive future development of the business sector (R) (EC2.3, SE1.4)
EC2.4 The needs of local business are understood and responded to		
A215. Assist Far North RDA with respect to accessing business so that the RDA can increase training and business support (R) (EC2.4, SE1.4)	Ongoing assistance provided	P216. Assist Far North Regional Development Australia (RDA) with respect to accessing business so that the RDA can increase training and business support (R) (EC2.4, SE1.4)
A216. Maintain Business & Cultural Development Consultant Support resource (R) (EC2.4, SE1.4, CVall)	Replaced by Community Projects Officer (Business Development)	P217. Maintain funding for Community Projects Officer (Business) and support identified projects as they arise(R) (EC2.4, SE1.4)
A217. Maintain Council as a resource partner with the Far North RDA and explore opportunities for business services to be delivered from within Roxby Downs. (R) (EC2.4, SE1.4)	Ongoing part of operation	P218. Maintain Council as a resource partner with the Far North RDA and explore opportunities for business services to be delivered from within Roxby Downs (R) (EC2.4, SE1.4)
A218. Maintain Business Communications through the Monitor Community Newspaper (R) (EC2.4, SE1.4, SE1.5)	Communications maintained	P219. Explore ways to support and assist and the Roxby Central Traders generally. Specific action include (S) (EC2.4, SE1.4) (d) Further dialogue with the owners of the Roxby Central Shopping Centre (e) the possible appointment of a local shopping centre manager / retail specialist P220. Maintain Business Communications through the Monitor Community Newspaper (R) (EC2.4, SE1.4, SE1.5)
EC2.5 A cultural Centre that provides an integrated Art Gallery, Library, and Cinema with a range of divergent and complimentary services		
A219. Establish and operate expanded and diverse library services from the new "Link" building (R)	Ongoing. New library opened September 2013	P221. Operate an expanded and diverse array of library services from new the "Link" building (R) (EC2.4, SE1.4, SE1.5) P222. Examine ways to further operationally integrate all the operations of the Art Gallery, Library and cinema with other areas within the complex (R) (EC2.4, SE1.4, SE1.5)
EC3 A prosperous community "A strong community backed retail and service based local business environment"		
EC3.1 Roxby Downs is a regional centre for Education, Training, Retail and Service Industries, Mining Support Services and Tourism		
A220. Monitor and investigate suitable business opportunities including those from non-traditional areas. (R) (EC3.1, SE1.4)	Watching brief	P223. Monitor and investigate suitable business opportunities including those from non-traditional areas (R) (EC3.1, SE1.4)
A221. Develop and create a new updated Roxby Downs Brochure for distribution through Roxby Downs' and neighbouring Visitor Information and Tourist Centres (R) (EC3.1, SE1.4)	Part of Business Forum initiative	P224. Find and sell Roxby themed souvenirs (R) (EC3.1, SE1.4)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A222. Find and Sell Souvenirs that have 'Roxby Downs' on them (R) (EC3.1, SE1.4)	Ongoing	P225. Identify and target suitable new businesses to the area (R) (EC3.1, SE1.4)
A223. Identify and target suitable new businesses to the area (R) (EC3.1, SE1.4)	Watching brief	P226. Support and assist Roxby Downs Area School Industry Training Program (R) (EC3.1, SE1.4)
A224. Support and assist Roxby Downs Area School Industry Training Program (R) (EC3.1, SE1.4)		P227. Investigate and advocate for housing and accommodation on behalf of business (R) (EC3.1, SE1.4)
A225. Investigate and advocate for housing and accommodation on behalf of business (R) (EC3.1, SE1.4)	Watching brief	P228. Investigate possibilities of developing Roxby Downs into a regional business mining hub for the Far North of South Australia (R) (EC3.1, SE1.4)
A226. Investigate possibilities of developing Roxby Downs into a regional business mining hub for the Far North of South Australia (R) (EC3.1, SE1.4)		
EV1 An environmentally sustainable town "Responsible, cost effective management of Roxby Downs' environment including minimising waste, managing energy and preserving vegetation"		
EV1.1 Waste management services which minimise waste and optimise recycling		
A227. Provide environmentally sound, convenient and timely waste management services. (R) (EV1.1, EC1.5)	Part of operation	P229. Provide environmentally sound, convenient and timely waste management services (R) (EV1.1, EC1.5)
A228. Review and implement more comprehensive waste collection, recycling and disposal options (EV1.1, EC1.5)	Review completed and changes implemented and modified as required	P230. Review and implement more comprehensive waste collection, recycling and disposal options (R) (EV1.1, L1.5)
A229. Review operation of and scope of the current Commercial Waste Levy in light of improved waste management services (R). (EV1.1, EC1.5)		P231. Review operation of and scope of the current Commercial Waste Levy in light of improved waste management services and increased operating costs (R) (EV1.1, L1.5)
A230. Design and construct a new Waste Transfer Station (S) (EV1.1, EC1.5)	Design commenced	P232. Complete design and convert Opal Road Landfill into a Waste Transfer Station (O) (EV1.1, L1.5)
		P233. Complete design to construct a new Waste Transfer Station on Council land in Gosse Street. Construction deferred to future years when circumstances dictate (O) (EV1.1, L1.5)
		P234. Complete design to construct a new Waste Transfer Station on Council land in Gosse Street. Construction deferred to future years when circumstances dictate (O) (EV1.1, L1.5)
EV1.2 Native Vegetation preserved and enhanced		
A231. Implement a local community education campaign concerning control and management of pest plants (R) (EV1.2, EV2.1)	Implemented as part of Environmental Project Officer's role	P235. Implement a local community education campaign concerning control and management of pest plants (R) (EV1.2, EV2.1)
A232. Support and participate in representative bodies concerned with land resource management (R) (EV1.2)	Implemented as part of Environmental Project Officer's role	P236. Support and participate in representative bodies concerned with land resource management (R) (EV1.2)
A233. Support regional weed removal strategy (R) (EV1.2, EV3.1)	Ongoing part of operation	P237. Support regional weed removal strategy (R) (EV1.2, EV3.1)
EV1.3 Conservation of water and optimised use		
A234. Develop and implement appropriate water conservation policies including improvements to development plans and guidelines and land management agreements (R) (EV1.3)	Ongoing	P238. Develop and implement appropriate water conservation policies including improvements to development plans and guidelines and land management agreements (R) (EV1.3)
A235. Participate in suitable programs to highlight to the community existing and future water conservation initiatives to educate the community to conserve water (R) (EV1.3, EC1.5)	Ongoing as well as part of Environmental Project Officer's role	P239. Participate in suitable programs to highlight to the community existing and future water conservation initiatives to educate the community to conserve water (R) (EV1.3, EC1.5)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A236. Improve integration of stormwater into effluent lagoons for reuse (R) (EV1.3)	Under review for construction in 2015	P240. Undertake a feasibility study to better harvest stormwater and better integrate into effluent lagoons for reuse (R) (EV1.3)
A237. Review redevelopment of waste water reuse systems (R) (EV1.3)	Ongoing review	P241. Review redevelopment of waste water reuse systems (R) (EV1.3)
EV1.4 Reduced energy consumption and increased renewable energy		
A238. Provide information concerning Government rebates on solar hot water systems. (R) (EV1.4, EV2.1)	Ongoing	P242. Provide information concerning Government rebates on solar hot water systems (R) (EV1.4, EV2.1)
A239. Assist customers in energy conservation including conducting energy audits and borrowing of energy audit kits. (R) (EV1.4, EC1.5)	Ongoing part of operation	P243. Assist customers in energy conservation including conducting energy audits and borrowing of energy audit kits (R) (EV2.1, EC1.5)
A240. Encourage the installation of household photovoltaic arrays through power buyback tariffs (R) (EV1.4, EC2.1)	Ongoing	P244. Encourage the installation of household photovoltaic arrays through power buyback tariffs (R) (EV1.4, EV2.1)
A241. Work with BHPB to explore opportunities for solar powering the Town (O) (EV1.4, L1.2)		P245. Work with BHP Billiton to explore opportunities for solar powering the Roxby Downs (O) (EV1.4, L1.2)
EV2 An environmentally involved community "Individuals in the community understand and act to reduce environment impacts"		
EV2.1 A well educated and participative community		
A242. Assist, support and work with Environmental Forum including community education and awareness programs and activities (R) (EV2.1, L2.1)	Ongoing as well as part of Environmental Project Officer's role	P246. Assist, support and work with Environmental Forum including community education and awareness programs and activities (R) (EV2.1, L2.1)
A243. Employ the services of an Environment Officer for 2 more years (R)	Position changed to Community Projects Officer (Environmental Initiatives)	P247. Continue to provide support for environmental initiatives through a dedicated Community Projects Officer (R) (EV2.1, EC1.5)
A244. Assist Community Garden Forum (R)	Support provided via Community Projects Officer (Environmental Initiatives) and in kind Municipal Works support	P248. Assist Community Garden Forum (R) (EV2.1, SE1.1)
A245. Collaborate with local schools, to raise student awareness of environmental impacts (EV2.1, SE1.1)	Ongoing as well as part of Environmental Project Officer's role	P249. Collaborate with local schools to raise student awareness of environmental impacts (EV2.1, SE1.1)
EV3 A liveable urban environment "Enhancing the character, amenity and safety of Roxby Downs"		
EV3.1 A clean and attractive environment		
A246. Accelerate tree planting program in public areas and streetscape verge areas (R) (EV3.1, EV1.3, EV2.1)	Ongoing	P250. Accelerate tree planting program in public areas and streetscape verge areas (R) (EV3.1, EV1.3, EV2.1)
A247. Develop and promote Council's "adopt a verge" redevelopment program where Council supports residents and owners to develop the roadside verge (R) (EV3.1, EV1.3, EV2.1)	Ongoing	P251. Develop and promote Council's "adopt a verge" redevelopment program where Council supports residents and owners to develop the roadside verge (R) (EV3.1, EV1.3, EV2.1)
A248. Continue to include streetscape improvements into public spaces with assistance and support of Community Gardens Sub Committee of Family & Youth Forum. (R) (EV3.1, EV1.3, EV2.1)	Ongoing	P252. Continue to include streetscape improvements into public spaces with assistance and support of Community Garden Forum and other community groups (R) (EV3.1, EV1.3, EV2.1)
A249. Lobby BHP Billiton to upgrade Crown Land Township Reserve areas (R)(EV3.1, EV1.3, EV2.1)	Ongoing. BHP Billiton has commenced design and public liaison with the local community for stage 1.	P253. Support BHP Billiton in the program to upgrade Crown Land Township Reserve areas (R) (EV3.1, EV1.3, EV2.1)
A250. Ensure the streets and public areas of the town are regularly cleaned and swept (R) (EV3.1, EV1.3, EV2.1)	Ongoing part of operation	P254. Ensure the streets and public areas of the town are regularly cleaned and swept (R) (EV3.1, EV1.3, EV2.1)

2013/14 Actions	2013/14 Achievements	2014/15 Proposed Actions
A251. Develop a range of litter control strategies to minimise discarded litter. (R) (EV3.1, EV1.3, EV2.1)	Ongoing	P255. Develop a range of litter control strategies to minimise discarded litter (R) (EV3.1, EV1.3, EV2.1)
A252. Work in partnership with BHP Billiton for them to implement design and undertake construction of outfall drainage of Roxby Village and associated catchment (EV3.1, EV1.3, EV2.1)	Ongoing	P256. Work in partnership with BHP Billiton for them to implement design and undertake construction of outfall drainage of Roxby Village and associated catchment (O) (EV3.1, EV1.3, EV2.1)
EV3.2 A built environment that is specifically designed to address the local climate		
A253. Work with BHP Billiton to develop integrated urban design guidelines for all future residential developments (O) (EV3.2, L1.2)		P257. Work with BHP Billiton to develop integrated urban design guidelines for all future residential developments (O) (EV3.2, L1.2)
A254. Develop land management agreements that include specific environmental design provisions (O) (EV3.2, L1.2)		P258. Develop land management agreements that include specific environmental design provisions (O) (EV3.2, L1.2)
EV3.3 Effective and responsive dog and cat management		
A255. Review update and implement Council's Animal Management Plan (R) (EV3.3, EV3.5)	Ongoing	P259. Review update and implement Council's Animal Management Plan (R) (EV3.3, EV3.5)
A256. Upgrade dog pound (O) (EV3.3)	Ongoing	P260. Upgrade dog pound (O) (EV3.3)
EV3.4 Management of noise control		
A257. Undertake appropriate education and where appropriate, enforcement of provisions in relation to noise (R) (EV3.4, EV2.1)	Ongoing	P261. Undertake appropriate education and where appropriate, enforcement of provisions in relation to noise (R) (EV3.4, EV2.1)
A258. Explore implementation of appropriate noise control by-laws.(R) (EV3.4)		P262. Explore implementation of appropriate noise control by-laws (R) (EV3.4)
EV3.5 A safe community		
A259. Participate in BHP Billiton's Social management Partnership addressing social issues associate with the expansion of the town (EV3.5, EV2.1) (<i>Deferred pending more definitive knowledge of mine expansion plans</i>)	Social Management Partnership in abeyance following announcement of deferral of mine expansion	P263. Explore options for a community safe house (O) (EV3.5, SE2.1)
A260. Explore options for a community safe house (O) (EV3.5, SE2.1)	Watching brief	P264. Participate in and support the Drug & Alcohol Accord (R) (EV3.4)
A261. Participate in and support the Drug & Alcohol Accord (R) (EV3.5)	Ongoing participation	P265. Continue to support the work of Roxby Road Safe (R) (EV3.5, SE2.1)
A262. Continue to support the work of Roxby Road Safe including support for the Way2Go program (R) (EV3.5, SE1.1) (EV3.5)	Ongoing support	P266. Maintain CCTV network (R) (EV3.5.)
A263. Upgrade installation of a CCTV network (O) (EV3.5)	Design review commenced for 2014/15 completion	P267. Link with the Neighbourhood Watch Committee (R) (EV3.5, SE1.1)
A264. Link with the Neighbourhood Watch Committee (R) (EV3.5, SE1.1)	Ongoing part of operation as a representative	P268. Implement Bushfire Prevention Management Plans (R) (EV3.5)
A265. Implement Bushfire Prevention Management Plans (R) (EV3.5)	Ongoing part of operation	P269. Maintain streetlight monitoring and maintenance program (R) (EV3.5)
A266. Maintain streetlight monitoring and maintenance program (R) (EV3.5)	Ongoing part of operation	

MUNICIPAL COUNCIL OF ROXBY DOWNS

General Purpose Financial Reports

for the year ended 30 June 2014

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Municipal Council of Roxby Downs**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2014****CERTIFICATION OF FINANCIAL STATEMENTS**

I have been authorised by the Council to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Council's financial position at 30 June 2014 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Council's accounting and other records.



.....
William James Boehm
ADMINISTRATOR

Date: 17/11/14

Principal Financial Statements

Statement of Comprehensive Income for the year ended 30 June 2014			
	Notes	2014 \$'000	2013 \$'000
INCOME			
Rates	2	4,844	4,354
Statutory charges	2	48	81
User charges	2	10,586	10,073
Grants, subsidies and contributions	2	955	852
Investment income	2	152	229
Reimbursements	2	48	229
Other income	2	131	93
Total Income		16,764	15,911
EXPENSES			
Employee costs	3	2,635	2,368
Materials, contracts & other expenses	3	11,942	13,178
Depreciation, amortisation & impairment	3	2,439	2,430
Finance costs	3	17	21
Total Expenses		17,033	17,997
OPERATING SURPLUS / (DEFICIT)		(269)	(2,086)
Asset disposal & fair value adjustments	4	3	3
Amounts received specifically for new or upgraded assets	2	91	-
NET SURPLUS / (DEFICIT)		(175)	(2,083)
Transferred to Equity Statement			
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in revaluation surplus – infrastructure, property, plant & equipment	8	(3,909)	(1,157)
Total Other Comprehensive Income		(3,909)	(1,157)
TOTAL COMPREHENSIVE INCOME		(4,084)	(3,240)
This Statement is to be read in conjunction with the attached Notes.			

Balance Sheet for the year ended 30 June 2014			
	Notes	2014 \$'000	2013 \$'000
ASSETS			
Current Assets			
Cash and cash equivalents	5	3,786	6,235
Trade & other receivables	5	3,355	2,833
Inventories	5	20	10
Total Current Assets		7,161	9,078
Non-current Assets			
Infrastructure, Property, Plant & Equipment	6	126,591	128,634
Total Non-current Assets		126,591	128,634
Total Assets		133,752	137,712
LIABILITIES			
Current Liabilities			
Trade & Other Payables	7	2,191	2,090
Provisions	7	127	111
Total Current Liabilities		2,318	2,201
Non-current Liabilities			
Provisions	7	1,383	1,376
Total Non-current Liabilities		1,383	1,376
Total Liabilities		3,701	3,577
NET ASSETS		130,051	134,135
EQUITY			
Accumulated Surplus		23,420	23,595
Asset Revaluation Reserves	8	100,920	104,829
Other Reserves	8	5,711	5,711
TOTAL EQUITY		130,051	134,135
This Statement is to be read in conjunction with the attached Notes.			

Statement of Changes in Equity
for the year ended 30 June 2014

	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
Notes	\$'000	\$'000	\$'000	\$'000
2014				
Balance at end of previous reporting period	23,595	104,829	5,711	134,135
Restated opening balance	23,595	104,829	5,711	134,135
Net Surplus/(Deficit) for Year	(175)			(175)
Other Comprehensive Income				
Gain on revaluation of infrastructure, property, plant & equipment	8	(3,909)		(3,909)
Transfers between reserves	-		-	-
Balance at end of period	23,420	100,920	5,711	130,051
2013				
Balance at end of previous reporting period	25,678	105,986	5,711	137,375
Restated opening balance	25,678	105,986	5,711	137,375
Net Surplus/(Deficit) for Year				(2,083)
Other Comprehensive Income				
Changes in revaluation surplus - infrastructure, property, plant & equipment	8	(1,157)		(1,157)
Transfers between reserves	-		-	-
Balance at end of period	23,595	104,829	5,711	134,135

This Statement is to be read in conjunction with the attached Notes.

Cash Flow Statement
for the year ended 30 June 2014

	Notes	2014	2013
		\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
Rates – general & other		4,898	4,535
Fees & other charges		52	87
User charges		10,792	11,453
Investment receipts		219	214
Grants utilised for operating purposes		1,027	916
Reimbursements		53	252
Other revenues		1,463	915
<u>Payments</u>			
Employee Costs		(2,539)	(2,382)
Materials, contracts & other expenses		(14,190)	(13,432)
Finance payments		(17)	(21)
Net Cash provided by (or used in) Operating Activities	9	1,758	2,537
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		91	-
Sale of replaced assets		47	14
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(1,862)	(792)
Expenditure on new/upgraded assets		(2,487)	(1,795)
Net Cash provided by (or used in) Investing Activities		(4,207)	(2,573)
Net Increase (Decrease) in cash held		(2,449)	(36)
Cash & cash equivalents at beginning of period	9	6,235	6,271
Cash & cash equivalents at end of period	9	3,786	6,235

This Statement is to be read in conjunction with the attached Notes.

Notes to & Forming Part of the Principal Financial Statements

Note 1 Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation**1.1 Compliance with Australian Accounting Standards**

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

The Municipal Council of Roxby Downs was established under the Roxby Downs (Indenture Ratification) Act 1982 and has its principal place of business at Richardson Place Roxby Downs.

These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

The principal activities and entities conducted other than in the Council's own that has been included in these consolidated financial statements are: Roxby Power, Roxby Water and Roxby Leisure.

The Act prescribes requirements regarding the management of power and water assets, including for cost recovery from consumers (refer Note 2 USER CHARGES).

Power and Water assets owned by the Council are disclosed in Note 6 INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT and revaluation increments are separately disclosed in Note 8 RESERVES.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period,

and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In the month of June in recent years the Federal Government has paid amounts of untied financial assistance grants, which are recognised on receipt, in advance of the year of allocation. In June 2011, one quarter of the 2011/12 allocation amounting to \$42,000 was paid in advance; in June 2012, two quarters of the 2012/13 allocation: \$87,000; and in June 2013, again two quarters of the 2013/14 allocation: \$87,000. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in a consistent manner.

These amounts in advance were adjusted in the 2013/14 financial year and as at 30 June 2014 there were no amounts paid in advance. The actual amounts of untied grants received during the reporting periods (including the advance allocations) are disclosed in Note 2.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 11.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

6 Infrastructure, Property, Plant & Equipment**6.1 Land under costs**

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under Roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of Council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

6.2 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use.

6.3 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 6. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.4 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 6.

6.5 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown below in Note 6. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Employee Benefits

8.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate 3.23% (2013, 3.4%)

Weighted average settlement period 1 year (2013, 1 year)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

8.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 15.

9 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

10 Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2013 reporting period and have not been used in preparing these reports.

Council assessment of the impact of these new standards and interpretations is set out below.

Applicable to Local Government with implications:

AASB9 Financial instruments, associated standards.
AASB 2010-1 Amendments to Australian Accounting Standards arising from AASB9 and AASB 2012-6 amendments to Australian Accounting Standards mandatory effective date of AASB9 and transitional disclosures and AASB 2013-9 amendments to Australian Accounting standards – Conceptual Framework, materiality and financial instruments (effective from 1 January 2017).
AASB9 Financial instruments addresses the classification, measurement and de-recognition of financial assets and financial liabilities. This standard is not applicable until 1 January 2015 and will come into effect for reporting in the 2015/16 financial year.

Applicable to Local Government but no implications for Council:

AASB 2013-3 Amendments to AASB136 recoverable amount disclosures for non financial assets (effective for 30 June 2015 financial statements).

There are no changes to reported financial position or performance from AASB 2013-3, however additional disclosures may be required.

Applicable to Local Government but not relevant to Council at this stage:

AASB10 consolidated financial statements.
AASB11 Joint arrangements, AASB12 disclosure on interest in other entities.

Revised AASB127 Separate financial statements and AASB128 Investment in Associates and joint ventures and AASB 2011-7 Amendments to Australian Accounting Standards arising from the consolidated and joint arrangements standard (effective for 30 June 2015 Financial statements for not-for-profit entities).

There are no other standards that are not yet effective and expected to have a material impact on Council in the current of future transactions.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 2 Income

Notes	2014 \$'000	2013 \$'000
RATES REVENUES		
<u>General Rates</u>	4,222	3,870
Less: Discretionary rebates, remissions & write offs	(173)	(181)
	4,049	3,689
<u>Other Rates (including service charges)</u>		
Natural Resource Management Levy	97	89
Waste collection	672	551
	769	640
<u>Other Charges</u>		
Penalties for late payment	12	12
Legal and other costs recovered	14	13
	26	25
	4,844	4,354
STATUTORY CHARGES		
Development Act fees	13	40
Animal registration fees & fines	34	39
Parking fines / expiation fees	1	2
	48	81
USER CHARGES		
Commercial Activity Revenue	1,436	1,345
Landfill Fees	77	138
Electricity Charges	4,506	4,396
Water Charges	2,850	2,702
Sewer Charges	1,717	1,492
	10,586	10,073
INVESTMENT INCOME		
Interest on investments		
Interest on investments	152	229
	152	229
REIMBURSEMENTS		
- employees reimbursement for accommodation	8	11
- for insurance/workcover	37	216
- other	3	2
	48	229
OTHER INCOME		
Sundry	131	93
	131	93
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Amounts received specifically for new or upgraded assets	91	0
Other grants, subsidies and contributions	955	852
	1,046	852
The functions to which these grants relate are shown in Note 10.		
Sources of grants		
State government	446	252
State Government (Municipal Deficit)	300	300
Other (Municipal Deficit)	300	300
	1,046	852

Note 3 Expenses

EMPLOYEE COSTS		
Salaries and Wages	1,907	1,660
Employee leave expense	330	309
Superannuation – defined contribution plan contributions	15	168
Workers' Compensation Insurance	61	89
Other	147	142
Total Operating Employee Costs	2,635	2,368
Total Number of Employees	27	27
<i>(Full time equivalent at end of reporting period)</i>		
MATERIALS, CONTRACTS & OTHER EXPENSES		
<u>Prescribed Expenses</u>		
Auditor's Remuneration		
- Auditing the financial reports	31	30
Bad and Doubtful Debts	(1)	4
Subtotal - Prescribed Expenses	30	34

Note 3 Expenses (cont'd)

Notes	2014 \$'000	2013 \$'000
<u>Other Materials, Contracts & Expenses</u>		
Contractors	8,566	8,454
Landfill (capping and Rehabilitation Refer Note 7 for Provisions)	52	1,402
Purchases of Power	1,491	1,671
Purchases of Water	854	862
External Houses	304	139
Insurance	311	318
Legal Expenses	167	98
Levies paid to government – NRM levy	94	93
Sundry	73	107
Subtotal - Other Materials, Contracts & Expenses	11,912	13,144
	11,942	13,178
DEPRECIATION, AMORTISATION & IMPAIRMENT		
<u>Depreciation</u>		
Buildings & Other Structures	540	510
Roads	326	314
Footpaths	102	96
Kerbing & Guttering	113	113
Car Parks	14	15
Parks & Gardens	84	77
Power Infrastructure	557	551
Water Infrastructure	189	192
Sewerage Network	181	189
Stormwater Drainage	78	78
Plant & Equipment	236	271
Furniture & Fittings	19	16
	2,439	2,430
FINANCE COSTS		
Interest	17	21
	17	21

Note 4 Asset Disposal & Fair Value Adjustments

INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		
<u>Assets renewed or directly replaced</u>		
Proceeds from disposal	47	14
Less: Carrying amount of assets sold	44	11
Gain (Loss) on disposal	3	3
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	3	3

Note 5 Current Assets

CASH & EQUIVALENT ASSETS		
Cash on Hand and at Bank	82	36
Deposits at Call	2,079	1,896
Short Term Deposits & Bills, etc	1,625	4,303
	3,786	6,235
TRADE & OTHER RECEIVABLES		
Rates – General & Other	329	383
Electricity Charges Outstanding	1,027	839
Water & Sewerage Charges Outstanding	1,052	897
Accrued Revenues	62	129
Debtors – General	789	412
GST Recoupment	22	93
Refundable Expenses (Insurance Claims & Bonds)	10	12
Prepayments	64	68
	3,355	2,833
INVENTORIES		
Roxby Leisure	20	10
	20	10

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 6 Infrastructure, Property, Plant & Equipment

	Fair Value Level	2013 \$'000				2014 \$'000			
		AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Land	3	8,690	-	-	8,690	7,657	-	-	7,657
Land	2	8,565	-	-	8,565	7,601	-	-	7,601
Buildings & Other Structures	3	16,162	-	(6,898)	9,264	16,162	2,047	(7,337)	10,872
Buildings & Other Structures	2	5,627	-	(1,942)	3,685	4,094	-	(2,160)	1,934
Infrastructure									
Roads	3	23,227	2,466	(2,958)	22,735	23,227	2,712	(3,283)	22,656
Footpaths	3	4,423	-	(451)	3,972	4,424	339	(554)	4,209
Kerb & Guttering	3	7,933	-	(657)	7,276	7,934	-	(771)	7,163
Car Parks	3	1,000	-	(125)	875	787	213	(139)	861
Parks & Gardens	3	1,523	1,031	(533)	2,021	1,523	1,086	(617)	1,1992
Power Infrastructure	3	34,175	3,087	(9,365)	27,897	34,176	3,520	(9,923)	27,773
Water Infrastructure	3	16,845	564	(3,579)	13,830	16,843	630	(3,768)	13,705
Sewerage Network	3	14,600	346	(2,967)	11,979	14,599	507	(3,148)	11,958
Stormwater Drainage	3	6,288	-	(1,197)	5,091	6,289	33	(1,276)	5,046
Plant & Equipment		-	2,208	(1,423)	785	-	2,453	(1,607)	846
Furniture & Fittings		-	455	(325)	130	-	458	(344)	114
Capital Work in Progress		-	1,839	-	1,839	-	2,204	-	2,204
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		149,058	11,996	(32,420)	128,634	145,316	16,202	(34,927)	126,591
<i>Comparatives</i>		157,238	2,425	(30,018)	129,645	149,058	11,996	(32,420)	128,634

	2013 \$'000	CARRYING AMOUNT MOVEMENTS DURING YEAR \$'000						2014 \$'000		
		CARRYING AMOUNT	Additions		Disposals	Depreciation	Transfers		Net Revaluation	CARRYING AMOUNT
			New/Upgrade	Renewals						
Land Level 2	8,690	-	-	-	-	-	(1,033)	7,657		
Land Level 3	8,565	-	-	-	-	-	(964)	7,601		
Buildings & Other Structures Level 2	9,264	216	160	-	(440)	1,672	-	10,872		
Buildings & Other Structures Level 3	3,685	-	270	-	(100)	-	(1,921)	1,934		
Infrastructure										
Roads	22,735	20	227	-	(326)	-	-	22,656		
Footpaths	3,972	47	155	-	(102)	137	-	4,209		
Kerbing & Guttering	7,276	-	-	-	(113)	-	-	7,163		
Car Parks	875	-	-	-	(14)	-	-	861		
Parks & Gardens	2,021	-	55	-	(84)	-	-	1,992		
Power Infrastructure	27,897	-	433	-	(557)	-	-	27,773		
Water Infrastructure	13,830	-	55	-	(189)	-	9	13,705		
Sewerage Network	11,979	-	130	-	(181)	30	-	11,958		
Stormwater Drainage	5,091	-	33	-	(78)	-	-	5,046		
Plant & Equipment	785	-	341	(44)	(236)	-	-	846		
Furniture & Fittings	130	-	3	-	(19)	-	-	114		
Capital Work in Progress	1,839	2,204	-	-	-	(1,839)	-	2,204		
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	128,634	2,487	1,862	(44)	(2,439)	-	(3,909)	126,591		
<i>Comparatives</i>	129,645	1,795	792	(11)	(2,430)	-	(1,157)	128,634		

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Valuation of Assets**General Valuation Principles**

Accounting procedure: Upon revaluation, the current new replacement cost and accumulated depreciation are restated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

Highest and best use: For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land.

Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Transition to AASB 13: The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Fair value hierarchy level 2 valuations: Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Fair value hierarchy level 3 valuations of land: Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and/or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets: There is no known market for these assets and they are valued at depreciated current replacement cost. This method involves: The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate. The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council. This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Capitalisation thresholds used by Council for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$500
Other Plant & Equipment	\$500
Buildings – new construction/extensions	\$1,000
Park & Playground Furniture & Equipment	\$1,000
Road construction & reconstructions	\$1,000
Paving & footpaths, Kerb & Gutter	\$1,000
Drains & Culverts	\$1,000
Reticulation extensions	\$1,000
Sidelines & household connections	\$1,000

Estimated Useful Lives: Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, Furniture & Equipment	
Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	3 to 8 years
Other Plant & Equipment	3 to 20 years
Building & Other Structures	
Buildings – masonry	20 to 60 years
Buildings – other construction	20 to 60 years
Playground equipment	5 to 15 years
Benches, seats, etc	5 to 15 years
Infrastructure	
Sealed Roads – Surface	18 to 38 years
Sealed Roads – Structure	20 to 99 years
Unsealed Roads	10 to 34 years
Paving & Footpaths, Kerb & Gutter	25 to 72 years
Drains	40 to 70 years
Flood Control Structures	6 to 60 years

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure. A revaluation decrement of \$1,997,000 has been recorded in the accounts as at 30 June 2014, which was the result of an audit of all Council owned land. It was identified that some land that was previously attributed to Council was double counted.

Council's Land Assets were valued as at 30 June 2014 using the South Australian Valuer-General Valuation.

Buildings & Other Structures

Level 3 Buildings Assets have been valued at written down replacement cost for 30 June 2014. These assets were revalued as at 30 June 2012 by Tonkin Consulting.

Fair Value hierarchy Level 2 Building Assets were revalued by Herron Todd White as at 30 June 2014.

Infrastructure

Roads, Footpaths, Kerb & Guttering and Car Parks were valued by Tonkin as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried as part of revaluation.

Water assets were revalued by Tonkin as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried as part of revaluation.

Sewer assets were revalued by Tonkin as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried out as part of revaluation.

Stormwater assets were revalued by Tonkin as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried out as part of revaluation, in order to gain the accurate life expectancy and revaluation was performed primarily on the surface visible assets which included assets like: side entry pits, head walls, wing walls and junction boxes.

Power assets were revalued by Tonkin as at 30 June 2012 at the written down replacement cost. A condition assessment was also carried out as part of revaluation.

Plant, Furniture & Equipment

These assets are recognised on the cost basis.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 7 Liabilities

	Notes	2014 (\$'000)		2013 (\$'000)	
		Current	Noncurrent	Current	Noncurrent
TRADE & OTHER PAYABLES					
Goods & Services		1,741	-	1,632	-
Accrued Expenses - employee entitlements		306	-	233	-
Accrued Expenses - other		7	-	126	-
Deposits, Retentions & Bonds		33	-	47	-
Other (Post Closure)		104	-	52	-
		2,191	-	2,090	-
PROVISIONS					
Employee entitlements (including oncosts)		127	33	111	26
Landfill		-	1,350	-	1,350
		127	1,383	111	1,376

At this stage Council does not have an EPA approved capping or post closure plan in place incorporating monitoring. Consultants have yet to finalise discussions. Council has obtained a substantial amount of cover material which will likely reduce costs.

If Council do not proceed with a new landfill then it is possible that ongoing monitoring may not be required. It is up to the EPA.

Note 8 Reserves

ASSET REVALUATION RESERVE	Notes	1/07/2013	Net Increments	Transfers,	30/06/2014
		\$000's	(Decrements) \$000's	Impairments \$000's	\$000's
Land		15,107	(1,997)	-	13,110
Buildings & Other Structures		2,416	(1,921)	-	495
Roads		19,422	-	-	19,422
Footpaths		3,558	-	-	3,558
Kerb & Guttering		6,696	-	-	6,696
Car Parks		893	-	-	893
Parks & Gardens		1,698	-	-	1,698
Power Infrastructure		26,231	-	-	26,231
Water Infrastructure		13,319	9	-	13,328
Sewerage Network		10,092	-	-	10,092
Stormwater Drainage		5,397	-	-	5,397
TOTAL		104,829	(3,909)	-	100,920
<i>Comparatives</i>		<i>105,986</i>	<i>(1,157)</i>	<i>-</i>	<i>104,829</i>

OTHER RESERVES	1/07/2013	Transfers to Reserve	Transfers from Reserve	30/06/2014
Asset Replacement	5,711	-	-	5,711
TOTAL OTHER RESERVES	5,711	-	-	5,711
<i>Comparatives</i>	<i>5,711</i>	<i>-</i>	<i>-</i>	<i>5,711</i>

PURPOSES OF RESERVES

Asset Revaluation Reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

Note 9 Reconciliation to Cash Flow Statement

a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2014 \$'000	2013 \$'000
Total cash & equivalent assets	5	3,786	6,235
Balances per Cash Flow Statement		3,786	6,235
b) Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus (Deficit)		(175)	(2,083)
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		2,439	2,430
Net increase (decrease) in unpaid employee benefits		96	(14)
Grants for capital acquisitions treated as Investing Activity		(91)	-
Net (Gain) Loss on Disposals		(3)	(3)
		2,266	330
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		(526)	523
Net (increase) decrease in inventories		(10)	7
Net increase (decrease) in trade & other payables		28	327
Net increase (decrease) in other provisions		-	1,350
Net Cash provided by (or used in) operations		1,758	2,537
c) Financing Arrangements			
Unrestricted access was available at balance date to the following lines of credit:			
Bank Overdrafts		500	500
Corporate Credit Cards		10	10

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. The bank overdraft facility is held with National Australia Bank.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 10 Functions

FUNCTION	INCOMES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL				
	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Corporate Services	5,253	5,045	6,414	6,084	(1,161)	(1,039)	674	697	76,035	82,270
Culture	662	700	1,582	1,355	(920)	(655)	-	-	-	-
Infrastructure	895	773	2,472	3,673	(1,577)	(2,900)	245	120	-	-
Community Services	41	50	291	251	(250)	(201)	-	-	-	-
Sport & Recreation	792	659	2,001	2,064	(1,209)	(1,405)	36	35	-	-
Regulatory Services	48	94	90	100	(42)	(6)	-	-	-	-
Electricity Supply	4,506	4,396	2,364	2,712	2,142	1,684	-	-	30,367	28,736
Water Supply	2,850	2,702	1,353	1,259	1,497	1,443	-	-	27,350	26,706
Sewerage Services	1,717	1,492	466	499	1,251	993	-	-	-	-
TOTALS	16,764	15,911	17,033	17,997	(269)	(2,086)	955	852	133,752	137,712

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets and amounts received specifically for new or upgraded assets.

The activities relating to Council functions are as follows:

Corporate Services	General Operations, Council Offices, Rates, Governance, Participating in Local Government Associations, General Grants
Culture	Art Gallery, Visitors Information Centre, Cinema, Auditorium, Community Library, Cultural Centre Administration
Infrastructure	Roads and transport, Parks and Gardens, off road tracks, stormwater, footpaths, streetscaping, skate park & public street lighting, landfill & recycling maintenance and disposal fees, garbage collection and charges, environmental protection, litter control, vandalism
Community Services	Youth Centre operation & services, community development support, volunteer support, family support, festivals, community boat activities, health, media, business support and tourism promotion
Sport & Recreation	Operations and maintenance of Leisure Centre, Swimming Pool, Tennis & Netball Courts, community ovals plus other support to sport and recreation groups
Regulatory Services	Dog & Cat Control, Development Act Planning & Building fees & charges, Environmental Health expenses, emergency services support
Electricity Supply	Retail & distribution of electricity, power purchases & electricity infrastructure maintenance
Water Supply	Retail and distribution of water, water purchases and water infrastructure maintenance
Sewerage Services	Sewerage infrastructure and lagoons maintenance, recycled effluent and sewerage service charges

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 11 Financial Instruments

All financial instruments are categorised as *loans and receivables*.

Accounting Policies – Recognised Financial Instruments

<p>Bank, Deposits at Call, Short Term Deposits</p>	<p>Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned. Terms & conditions: Deposits are returning fixed interest rates between 2.5% and 3.65% (2013: 2.75% and 5.2%). Carrying amount: approximates fair value due to the short term to maturity.</p>
<p>Receivables Rates & Associated Charges (including legal's & penalties for late payment) Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.</p>	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and reassessed annually) when collection in full is no longer probable. Terms & conditions: Secured over the subject land, arrears attract interest of 0.67% (2013: 0.70%). Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State. Carrying amount: approximates fair value (after deduction of any allowance).</p>
<p>Receivables Fees & other charges</p>	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and reassessed annually) when collection in full is no longer probable. Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries. Carrying amount: approximates fair value (after deduction of any allowance).</p>
<p>Liabilities Creditors and Accruals</p>	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council. Terms & conditions: Liabilities are normally settled on 30 day terms. Carrying amount: approximates fair value.</p>

Liquidity Analysis

2014	Due < 1 year \$'000	Due > 1 year; < 5 years \$'000	Due > 5 years \$'000	Total Contractual Cash Flows \$'000	Carrying Values \$'000
Financial Assets					
Cash & Equivalents	3,786	-	-	3,786	3,786
Receivables	1,999	-	-	1,999	1,999
Total	5,785	-	-	5,785	5,785
Financial Liabilities					
Payables	1,878	-	-	1,878	1,878
Total	1,878	-	-	1,878	1,878
2013					
Financial Assets					
Cash & Equivalents	6,235	-	-	6,235	6,235
Receivables	2,441	-	-	2,441	2,450
Total	8,676	-	-	8,676	8,685
Financial Liabilities					
Payables	1,576	-	-	1,576	1,731
Total	1,576	-	-	1,576	1,731

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. There is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 12 Commitments for Expenditure

Notes	2014 \$'000	2013 \$'000
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Sewerage Network	166	-
	166	-
These expenditures are payable:		
Not later than one year	166	-
Later than one year and not later than 5 years	166	-
Other Expenditure Commitments		
Other non capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Waste Management	2,333	2,880
Management Services	-	57
Other	2,261	5,258
Audit	32	31

Note 13 Financial Indicators

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

	2014	2013	2012
Operating Surplus Ratio			
<u>Operating Surplus</u>	(6%)	(49%)	12%
Rates – general & other less NRM levy			
<i>This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.</i>			
Adjusted Operating Surplus Ratio	(6%)	(49%)	11%
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.</i>			
Net Financial Liabilities Ratio			
<u>Net Financial Liabilities</u>	-21%	-35%	-53%
Total Operating Revenue less NRM levy			
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue (excluding NRM levy).</i>			
Asset Sustainability Ratio			
<u>Net Asset Renewals</u>	74%	32%	43%
Infrastructure & Asset Management Plan required expenditure	*	*	*
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>			
<i>Amounts shown above an asterisk (*) indicate that depreciation expense has been used as a proxy, pending finalisation of the Infrastructure & Asset Management Plan.</i>			

Note 14 Uniform Presentation of Finances

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2014 \$'000	2013 \$'000
Income	16,764	15,911
less Expenses	17,033	17,997
Operating Surplus / (Deficit)	(269)	(2,086)
less Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	1,862	792
less Depreciation, Amortisation and Impairment	(2,439)	(2,430)
less Proceeds from Sale of Replaced Assets	(47)	(14)
	(624)	(1,652)
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	2,487	1,795
less Amounts received specifically for New and Upgraded Assets	(91)	-
less Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	-	-
	2,396	1,795
Net Lending / (Borrowing) for Financial Year	(2,041)	(2,229)

Notes to and forming part of the Financial Statements for the year ended 30 June 2014

Note 15 Superannuation

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formally Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9.25% in 2013/14; 9% in 2012/13). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2012/13) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of salary for Salarylink members to their Marketlink account. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by each employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Scheme's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2011. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation scheme selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Note 16 Contingencies & Assets & Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

LAND UNDER ROADS

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

BANK GUARANTEES

Council has not guaranteed any loans and other banking facilities advanced to community organisations and sporting bodies.

Note 17 Events Occurring Subsequent to Balance Date

There have been no events after balance date.

Audit Report



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE MUNICIPAL COUNCIL OF ROXBY DOWNS

We have audited the accompanying financial report of the Municipal Council of Roxby Downs, which comprises the statement of financial position as at 30 June 2014 and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Certification of Financial Statements statement.

The Responsibility of the Chief Executive Officer for the Financial Report

The Chief Executive Officer of the Municipal Council of Roxby Downs is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 2011 and the Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Municipal Council of Roxby Downs as at 30 June 2014, and its financial performance and cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and the Australian Accounting Standards (including Australian Accounting Interpretations).

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

SAMANTHA ALLARD
PARTNER

Signed on the 27th day of November 2014,
 at 214 Melbourne Street, North Adelaide, South Australia 5006.

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 214 Melbourne Street
 North Adelaide SA 5006

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Municipal Council of Roxby Downs**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2014****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Municipal Council of Roxby Downs for the year ended 30 June 2014, the Council's Auditor, Samantha Allard, has maintained her independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



William James Boehm
ADMINISTRATOR



David Powell
**PRESIDING MEMBER
AUDIT COMMITTEE**

Date: 27/11/14

Audit Certificate of Audit Independence

**Certification of Auditor's Independence**

I confirm that, for the audit of the financial statements of the Municipal Council of Roxby Downs Council for the year ended 30 June 2014, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

SAMANTHA ALLARD**Partner****DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS****Dated this 27th day of November 2014**

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**Overall Municipality & General
Municipal Operation Operations**



Electricity Operations



Water & Sewerage Operations



Cultural & Leisure Operations



roxbycouncil
young vibrant community

Richardson Place
Roxby Downs SA 5725

Phone 08 8671 0010
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