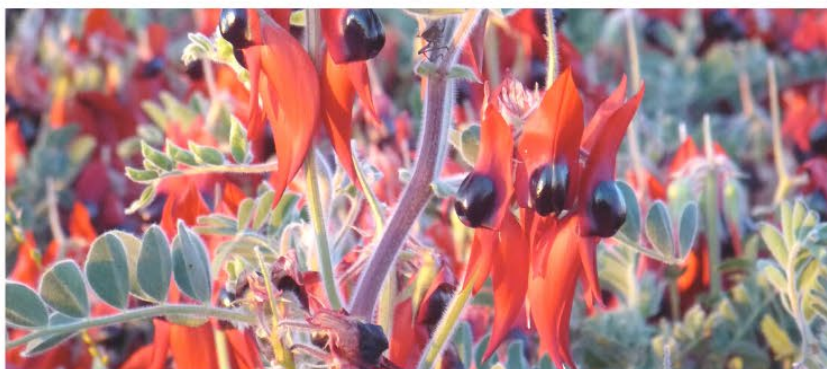


**ANNUAL BUSINESS PLAN  
AND BUDGET**



## ACKNOWLEDGEMENT TO COUNTRY

The Municipal Council of Roxby Downs acknowledges the Kokatha People, the Traditional Owners of the land on which the township of Roxby Downs is based and pays respect to the Elders past and present and future, and extends that respect to other Aboriginal and Torres Strait Islander people who are present within our community.



*The Kokatha Traditional Owners welcoming people from different communities and countries that come to live in Roxby to mine, visit or pass through.*

*The Sleepy Lizard (Gulda) is the significant totem of the Kokatha country.*

*Symbols within the painting represent waterholes, the Kokatha, people coming from across the world, the mines and the sharing of culture and knowledge.*

## FROM THE ADMINISTRATOR

After two years of lockdowns and COVID-19 restrictions, Roxby Council's 2022 – 2023 Business Plan and Budget offers an opportunity for our town to return to the thriving, vibrant community it is renowned as.

The challenges of COVID-19 are, however, still being felt. Reduced income at Roxby Link in the wake of the pandemic, and increased costs means our 2022 – 2023 Budget will be \$261,209 in deficit. With inflation for the March quarter set at 4.7 per cent, Council proposes to not raise rates beyond CPI.

Our community has shown resilience and adaptability as we have learned to live with the flow on effects of COVID-19. For Roxby Council this means not only ensuring the health, wellbeing, and safety of our community but also a focus on boosting the economy and the community.

A keystone project in the 2022 – 2023 Budget is the \$5M Sports Precinct Upgrade, which will provide four multi-purpose sports (including netball) courts and two new gender-diverse changerooms. One of the changeroom facilities has been generously supplied by BHP and the contractors involved in the 2021 Olympic Dam maintenance campaign together with State and Federal Government grants. This legacy project will see the existing changerooms, which were built in the 1980s when community attitudes and expectations were very different to those of today, replaced with modern facilities that encourage diversity in sport.

At Roxby Council we understand that sport is a pillar of our community, and our beautiful arid environment is one of our greatest assets. With this in mind, we are creating inviting outdoor spaces that even our youngest residents can enjoy, by replacing the bark chips in playgrounds with recycled rubber soft fall.

Roxby Council is also championing environmental sustainability, with plans to significantly reduce the amount of Great Artesian Basin water being used for irrigation. Under the twenty-year wastewater

agreement with BHP, Council will work towards expanding the volume of recycled wastewater (from the Olympic Dam Village) for irrigation.

Furthering the livability of Roxby Downs, Council plans to start a staged five-year process of appropriate tree and understorey plantings to enhance the look and feel of the town as well as providing shade and cooling effects and as a response to climate change.

We are committed to offering cultural experiences to all residents. Public art adds enormous value to the cultural, aesthetic and economic vitality of a community. It contributes to a community's identity, fosters community pride and a sense of belonging, and enhances the quality of life for its residents and visitors. Council will sponsor the Kokatha Art Development Project, which aims to create an enduring legacy of Kokatha art in the town to seed an authentic and thriving arts economy. The success of the first year of the project has provided Council with assurance of the longevity of this important cultural project.

Our capital works program is assessed according to criteria to prioritise and allocate funding that will provide the greatest economic, environmental and community outcomes for the town. Where possible, Council will also advocate to State and Federal Governments for grant and stimulus funding.

The 2022 – 2023 Budget has been developed within the context of the key principles of the Long-term Financial Plan underpinned by a newly developed Asset Management Plan. Roxby Council is committed to not increasing property rates or the waste collection service charge beyond the Adelaide CPI of 4.7 per cent.

**Geoff Whitbread**  
**Administrator**

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# ANNUAL BUSINESS PLAN AND BUDGET 2022-23 SNAPSHOT

The Annual Business Plan and Budget 2022 – 2023 sets out what we will deliver in the next financial year, and how it will be funded.

Our Strategic Plan guides Council’s operational activities and priorities. This forward planning will position Roxby Downs to ensure sustainability and resilience are at the forefront of decision making.

To make the goals of our Strategic Plan a reality, our investment decisions are guided by the Long-term Financial Plan and Asset Management Plan.

We will use this year’s budget to deliver programs, services, and projects across the town. The Annual Business Plan and Budget provides the detail of these programs, services and projects.

## RATES INCREASED AT CPI

Costs indexed in line with the Adelaide Consumer Price Index (CPI) of 4.7% to maintain services.

## PROJECTS AND MAINTENANCE

Focus on our major projects, including the Sport Precinct Upgrade, completing the Pump Track, and upgrading and improving existing infrastructure.

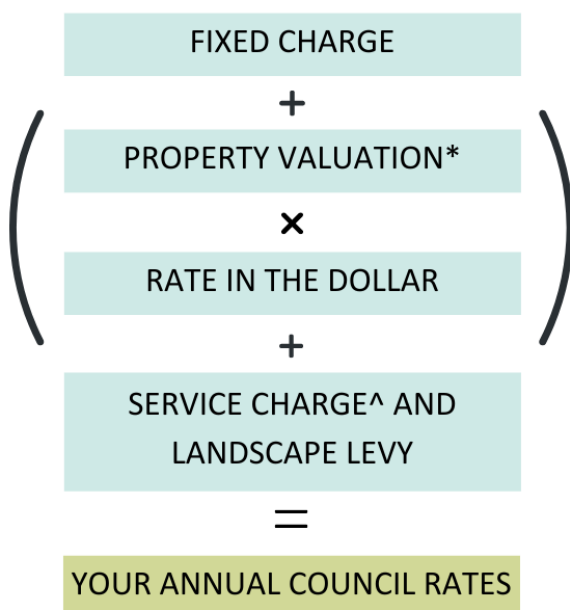
## PRUDENT BUDGET

Commitment to fiscal conservatism despite global financial challenges, including inflation, reduced income and increased labour costs.

## EFFECTIVE SERVICE DELIVERY

Returning delivery of community services to pre-pandemic levels, including community programs and events.

## HOW WE CALCULATE THE RATES FOR YOUR PROPERTY



\*Based on the SA Valuer General Valuation on properties.

^Domestic properties only, see page 26 for more details.

## THIS YEAR'S BUDGET IS \$26.3 MILLION.

### WHERE DOES THE MONEY COME FROM?

Council funds the budget through a mixture of rates, state and federal grants and other sources. See page 24 for more information.

### HOW IS THE MONEY SPENT?

We prioritise services, programs and projects across our delivery areas. See page 24 for more details.

### HOW ARE THE RATES CALCULATED?

There is a formula that Council uses to calculate rates for households and businesses. See page 26 for more information.

## STRATEGIC DIRECTION

Roxby Council’s Strategic Plan 2021 – 2025 and Long-term Financial Plan outline the future objectives and priorities for the community. These plans, alongside the Annual Business Plan and Budget, determine the infrastructure needs and services Council will provide, including the costs required to deliver those services.

Roxby Downs’ remote location, fluid population (≈20% churn per year) and interdependence with BHP’s Olympic Dam operations mean that there are many external influences outside of Council’s control. Having a plan that accommodates shifting priorities is critical for success.

In Roxby Downs we recognise that change is constant. As a result, Council has evolved into a flexible, responsive, and resilient organisation.

The community’s unique demographic composition, with a high number of children and young people and low numbers of elderly citizens, means there is a corresponding focus on facilities and services for younger age groups. However, Council recognises the importance of addressing the needs of all people in our community and continues to develop appropriate programs and facilities that cater for all ages.



**WHAT WE DO**

**40km**  
of sealed roads

---

75km kerbing

---

25km footpaths

We support the maintenance and development of the Roxby Downs Community Garden.



We operate

- 4 playgrounds
- 1 splash pad
- 1 skate park
- 2 ovals
- 2 pools



**75km**  
of low/high voltage cables and 776 street and path lights

In 2021 there were

**10,117**

library visits



Our community programs have

**8,200**

visitors per year



37km water network

---

Town pump station

---

6 inline pumps

---

678 isolation valves

---

1,715 water meters

We collect

**3,000kg**

of general waste per day



## WHO WE ARE



**13%**

of Roxby residents are born overseas

**60%**  
of Roxby residents are under 35 years old



We speak English and

**32**

other languages



Over  
**44%**  
work in the mining industry

We have over  
**50**  
sporting clubs, forums, and volunteer groups



## MAJOR PROJECTS



### SPORTS PRECINCT PROJECT

#### BUDGET PROVISION: \$5 MILLION

The keystone project in Roxby Council’s 2022 – 2023 Annual Business Plan and Budget is a multi-million-dollar upgrade of the town’s sports precinct.

The \$5M project includes building four new outdoor multi-purpose netball/tennis courts, as well as two new family-friendly, gender-diverse changerooms.

Roxby Council successfully sought funding for the upgrade through the Federal Government’s Building Better Regions Fund and the State Government’s Office of Recreation, Sport and Racing.

BHP and the contractors involved in last year’s Olympic Dam smelter shutdown (SCM21) have also generously contributed \$506,000 towards one of the gender-diverse changerooms, as a legacy of the safety record and the magnitude of SCM21.

The current changerooms at the main town oval were built in the 1980s, when community attitudes were very different and comprise communal changerooms and shower facilities. With the increase in women and girls participating in football and general deterioration over time, the changerooms are no longer fit for purpose.

The BHP supported gender-diverse changerooms will replace the existing facility and a second changeroom facility will also be built on the other side of the main oval, near the multi sports courts.

Project features include:

- Team changerooms with amenities
- Massage rooms
- Umpires’ rooms
- A storeroom and storage units for equipment
- Canteens
- External public toilets that will be open to the public everyday replacing Lions Park toilets.
- Verandahs

Both changerooms will meet the AFL preferred facility guidelines.

As part of the project, the promenade into the Lions Park will also be improved with drought tolerant plantings of native plants and flowers.



## CINEMA RENOVATION

### **BUDGET PROVISION: \$110,000**

As part of Roxby Council's commitment to inclusivity, the Roxby Link Cinema is being upgraded to make it more accessible for people in wheelchairs and improve the sound quality.

The work will be the final stage in a two-year refurbishment of the facility, which has included the projector replacement project. As well as making the cinema more accessible, the decade old seats (which were originally purchased second hand) will be replaced with larger, more comfortable seats.

The speakers will also be replaced with a modern speaker system, which will provide better audio quality.

The 10-year-old lamp-based projector was replaced during the 2021 - 2022 financial year with a laser projector, improving reliability and image sharpness and reducing the need for the lamp to be replaced annually.

The replacement of the seats will be the final stage of the cinema upgrade.



## PLAYGROUND SOFTFALL

### **BUDGET PROVISION: \$293,000**

Under the third phase of the Federal Government's Local Roads and Community Infrastructure (LRCI) program, Roxby Council will replace the bark chip soft fall with recycled rubber soft fall at Council's most frequently used playgrounds.

A community survey showed a significant preference for the LRCI grant funding to be used to remove the existing bark chip soft fall at the Hermit Street, Lions Park and Rotary Park playgrounds.

Council has determined the use of recycled rubber soft fall would:

- Improve the amenity of the playgrounds and surrounding grassed areas.
- Reduce ongoing maintenance costs for contractors who have to sweep the bark back into the playground area and regularly replace bark chips.
- Provide an environmental benefit by using a long-lasting product made of recycled material.
- Remove choking hazards for young children, who may put bark chips in their mouths.



## KOKATHA ART PROJECT

### BUDGET PROVISION: \$60,000

One of Roxby Council's objectives is to encourage and promote greater connection between the town's Traditional Owners the Kokatha People and its current residents.

The Kokatha Art Development Project has the dual approach of ensuring local indigenous arts, culture and heritage are represented in the community and strengthening collaboration between Kokatha artists.

The project was first run in 2021, with the aim of creating a positive experience for the artists involved and improving the relationship between the Kokatha Aboriginal Corporation (the representative body for the native title determination area) and Roxby Council.

The project's success has encouraged Roxby Council to run it for a second year and increase the funding to \$60,000. The project will continue to fulfill its original objectives, including creating opportunities for Kokatha Artists, enhancing the public spaces of Roxby Downs and supporting the development of an active and vibrant arts economy.



## ROXBY MAKER SPACE

### BUDGET PROVISION: \$45,000

Roxby Council will investigate the viability and need of establishing a maker space or community shed.

The town has a significant influx of new people with an estimated turnover of 20% of the population each year. This creates a need for a focal community space where people can come together in an inclusive environment.

There is also a recognised gap in the facilities and services for adults beyond the sporting field or licensed venues. The concept of a maker space in Roxby Downs has been evolving over several years through the efforts of local community members.

The incoming State Government has committed \$300,000 towards the establishment of a community shed in Roxby Downs.

This project will assess the need for such a facility and, subject to Council's decision on its viability, will assemble the business case alongside the design solution and construction specification.

## CONTEXT AND OPPORTUNITIES

### Indenture Agreement

The provisions of the *Roxby Downs (Indenture Ratification) Act 1982* in part determines the financial operation of Council. As part of these considerations the Council's budget is also required to be submitted to the State Government and BHP for approval. Both the State Government and BHP contribute to the funding of Council's municipal operations. Usually this amount is \$600,000, shared equally.

### Olympic Dam Operation

A planned major smelter maintenance campaign (SCM21) was completed at BHP's Olympic Dam operations in January 2022. The project began in September 2021 and included the demolition and rebuild of the smelter's 2000-tonne furnace and a refurbishment of the acid plant. More than 2000 people worked on SCM21, in addition to Olympic Dam's regular workforce of approximately 4000.

As of April 2022, Olympic Dam has ramped back up to full capacity, with the smelter performing strongly, delivering 17% higher smelted tonnes compared to the ramp up after the prior maintenance campaign in 2017.

SCM21 delivered a huge scope of work that has improved operations at Olympic Dam and set BHP up for the future. During the 2022/2023 financial year, BHP will continue to focus on delivering its

operational objectives; improved safety, reliability and productivity.

### Local Cost factors

Costs associated with major works and projects in Roxby Downs are significantly higher than most other Councils in South Australia. This is due to the remoteness of the location, higher labour costs, transport expenses, intensity of works and competing for resources with the Olympic Dam operation (such as local contractors). This is reflected in the budget for any expenditure items requiring external resources.

### Consumer Price Index

The Consumer Price Index (CPI) measures changes in the price of goods and services which account for a high proportion of expenditure by metropolitan households. Consumption responses to COVID-19 and recent international events has resulted in a range of price pressures including transport costs, supply chain disruptions and increased input costs. The annual Adelaide CPI to March 2022 reached 4.7%.

### Industrial

Council's employees are covered by the *Municipal Council of Roxby Downs Enterprise Agreement 2020*. This document prescribes terms, conditions and pay rates pertaining to those employees and guides the assumptions relating to employee costs as reflected in the budget.



## **Resilience Capability**

The first half of 2022 has presented unprecedented challenges for Roxby Downs and its residents, with extreme weather events and rapidly escalating COVID-19 cases in the town.

In January heavy downpours across South Australia caused significant damage to road networks, infrastructure and property.

Roxby Council was well prepared for the extreme weather event and there was no significant flooding within the township itself. However, a crucial portion of road between Pimba and Woomera was washed away, effectively cutting off Roxby Downs, Olympic Dam Woomera and Andamooka for three days.

Our Essential Services team worked closely with relevant authorities to find a solution as quickly as possible. Ultimately a bypass road was created around the section of highway that was washed away. The incident highlighted the important role Council plays in keeping residents up to date with information on our Facebook page and website.

Council is now examining the likelihood of further extreme weather conditions as Australia, and indeed the world, feels the impact of climate change. Focus points will be on ensuring the future resilience of our road network and initiating a climate change action plan.

Soon after the record-breaking rain event, South Australia opened its borders and COVID-19 swept through Roxby Downs. Schools were hard hit with class numbers and teaching staff decimated by isolation and close contact rules. Roxby Council and Roxby Link were also significantly impacted with staff shortages that meant temporary closure of some services and postponement of events and projects.

As we look towards the new financial year we do so in the hope to rebuild staff numbers to pre COVID-19 levels so Roxby Council can once again offer the full suite of services and events that our young and vibrant town is renowned for.



## OUR SERVICES, PROJECTS, AND PROGRAMS

Roxby Council delivers a wide range of services to the community, which turn our Strategic Management Plan, Asset Management Plan and Long-term Financial Plans into action, making sure that Council delivers essential programs and services to Roxby Downs.

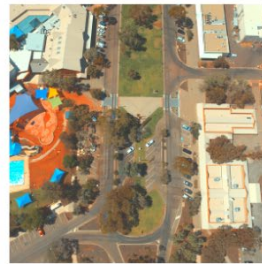
The following pages present our organisational departments and the services provided under each department. Each service category shows the key capital projects planned for the financial year.

Council’s operations are governed by the *Roxby Downs (Indenture Ratification) Act 1982* and the *Local Government Act 1999*.

Additional statutory and regulatory responsibilities arise from several other Acts of the South Australian State Parliament, including the *Dog and Cat Management Act 1995*, the *Public Health Act 2011*, *Local Nuisance and Litter Control Act 2016*, *Environmental Protection Act 1993 and Planning, Development, and Infrastructure Act 2016*.

The provision of mandatory and discretionary programs and services is influenced by these pieces of legislation, as well as local community needs and priorities.

## OUR DEPARTMENTS ARE:



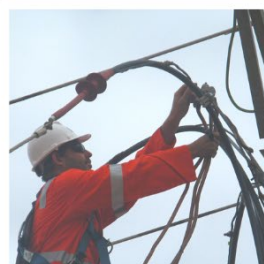
**Essential Services and Assets**

**Executive**

**Lifestyle, Sport and Community**



**Roxby Water**



**Roxby Power**

## ESSENTIAL SERVICES AND ASSETS

The Essential Services & Assets group operates and maintains a wide range of infrastructure and other community assets and services.

Maintenance and upgrading of Council infrastructure:

- Council buildings
- Environmental initiatives
- Footpaths
- Ovals
- Parks and gardens
- Playgrounds
- Public open spaces
- Street lighting
- Stormwater drainage
- Roads
- Treated wastewater for irrigation

Provision of Municipal Services:

- Quarterly street cleaning, weekly rubbish collection and recycling.

- Regulatory activities including development planning and control, building and fire safety assessment, and dog and cat management.
- Environmental health services including health standards inspections.
- Local service centre for Service SA transactions.
- Protection of natural resources.

**AS OF JULY 2021,  
THE VALUE OF  
COMMUNITY ASSETS  
HELD BY COUNCIL  
WAS \$175 MILLION.**



## ESSENTIAL SERVICES AND ASSETS

### 2022/23 KEY ACTIVITIES

		Amount FY 22/23 \$'000	Carried Forward FY 21/22 \$'000
ENVIRONMENTAL INITIATIVES	A staged implementation of plantings to improve shade using suitable species to enhance resilience against the impacts of climate change.	35	
	A 20-year wastewater agreement with BHP to expand the volume of recycled water from the Olympic Dam Village for irrigation in Roxby Downs. The ongoing augmentation of the town's water supply will create new opportunities for water saving in the future.	60	
	Purchase of a backup pump for irrigation of the Golf Course using recycled water to ensure reliability of supply is maintained.	25.5	
FOOTPATHS	Footpath replacement works around town.	80	
MOTOR VEHICLES	Replacement of motor vehicles.	150	
PARKS/PLAY SPACES	Replace the bark chip soft fall at the Hermit Street, Lions Park and Rotary Park playgrounds with a recycled rubber alternative. Funding provided by the Federal Government's Local Roads and Community Infrastructure Project.	293	
	Installation of fencing around the Pioneer Drive playground.	26	
ROADS	Resealing as part of the 3-year Road Resealing Program.	180	



## ROXBY WATER

Council manages a water network of 37.8km, 678 nodes and 1715 water meters for both residential and commercial customers.

Water for the Roxby Downs township is extracted from the Great Artesian Basin and piped to the Olympic Dam mine site by BHP where it is treated (desalinated and chlorinated). The treated potable water is pumped by BHP to a 10 ML Town Dam.

The main elements of the water distribution network are a Town Water Supply (TWS) Pump Station located on Olympic Way, and 37.8km of potable water mains, a staging tank and a pumping station used for watering the public ovals.



**THE COMBINED  
VALUE OF ROXBY  
WATER ASSETS IS  
\$19 MILLION.**

### ROXBY WATER 2022/23 KEY ACTIVITIES

		Amount FY 22/23 \$'000	Carried Forward FY 21/22 \$'000
SEWAGE	Underground inspection of sewer lines and the confirmation of GIS location data.		30
	Installation of a sewer lagoons filtration system to improve the quality of recycled water used at playing fields.	200	
	Replacement of two sewer pumps to reduce maintenance costs.	27.5	
TOWN WATER	Replacement of two water pumps to increase water efficiency.	23	
	Water valve inspection and replacement.	60	
STORMWATER	Upgrade to stormwater headwall confined spaces guards.	194	
	Excavation of stormwater catchment dams to increase capacity.	45	

## ROXBY POWER

Council manages a power network of 75.2km of mainly underground low/high voltage cables, 38 transformers, three generators and 2,331 commercial and private meters, 776 street & path lights, 205 section pillars, 715 service pillars with a combined asset value of \$43m.

The Roxby Power network delivers commercial and domestic power to all premises in Roxby Downs.

The network also accounts for the 776 street and pathway lights in town.

Roxby Power is responsible for the maintenance of the power grid, power meters, streetlights, and other asset replacement within the network.



**THE COMBINED  
VALUE OF ROXBY  
POWER ASSETS IS  
\$43 MILLION.**

## ROXBY POWER 2022/23 KEY ACTIVITIES

		Amount FY 22/23 \$'000	Carried Forward FY 21/22 \$'000
<b>STREET LIGHTING</b>	Replacement of street lighting.	130	

## LIFESTYLE, SPORT AND COMMUNITY

The Lifestyle & Sport group provides leisure, recreation, and cultural support and services to the community. The group uses various outlets to strengthen Roxby Downs' vibrant community.



These include:

- Auditorium
- Art exhibitions and cultural programs
- Cinema
- Community development
- Community Youth Centre
- Dunes Café and Kiosk
- Festival and event support
- Gymnasium
- Healthy Community programs
- Indoor stadium and squash courts
- Indoor and outdoor swimming pools
- Library and library programs
- Playgrounds
- Recreation development and assistance to local sporting organisations
- Splashpad
- Visitor Information Centre
- Volunteer opportunities
- Youth services

Roxby Link provides important community health and wellbeing benefits whilst also generating revenue for services and projects. Staff are responsible for managing and delivering projects, events, and initiatives that support community life.

Community development and community engagement goals foster an inclusive, participative, and active community. Areas covered include the library, Roxby Downs Community Board and forums, and youth development. The Lifestyle & Sport portfolio is also responsible for recreation grounds and playgrounds, community land, sporting leases and licenses, events, tourism, arts and culture and plays a significant role in supporting local sporting clubs.

Council also provides a variety of discretionary programs and services to the Community which enhance the health, wellbeing, and prosperity of our community.



## LIFESTYLE, SPORT AND COMMUNITY

### 2022/23 KEY ACTIVITIES

		Amount FY 22/23 \$'000	Carried Forward FY 21/22 \$'000
AQUATICS	Replacement of aquatic shade structures and general improvements to shading for the splashpad.	200	
	Replacement of concrete and rocks around the outdoor pool.	10	
	Installation of bifold doors and insulation of the indoor pool.	150	
	Replacement of paving and grates installation in the indoor pool.	100	
CAFÉ AND KIOSK	Replacement of outdoor chairs and tables at Dunes Café.	3	
	Replacement of carpet under Dunes Café couches with wooden flooring and a recoating of flooring at Dunes Café, the Art Gallery, and the Visitor Information Centre.	65	
	Replacement and revitalisation of Play Café equipment.	8.5	
CINEMA	Replace cinema chairs and remodel seating to provide more space and increased accessibility to cinema patrons. Upgrade cinema sound system.	110	
	Purchase of new amps for the cinema.	4.8	
LIBRARY	Re-evaluation of library accessibility, functionality, and relevancy of resources audit.	20	

OVALS/SPORTING FACILITIES	An upgrade of the town's sports precinct with four new outdoor multi-purpose netball/tennis courts, as well as two new family-friendly, gender diverse change rooms. This project will be funded by the Federal Government's Building Better Regions Fund, the State Government's Office of Recreation, Sport and Racing and joint funding from both BHP and SCM21 contractors.	5,000	
	Water feasibility study for future oval water usage.	36	
	Current light tower globes at the oval have reached end of life. Replacement of current light bulbs with halogen bulbs will cost \$70,000 whereas upgrading the lights to LED will cost \$250,000. LED lights operate on one-third of the power of the original halogen lamps and have a greater life expectancy. This would reduce the facility's energy footprint in the long term. A specific provision of \$70,000 is included in the budget for replacing 'like-for-like' option. Council will consider the LED option business case and the outcome will be contingent on an external funding contribution.	180	70
ROXBY LINK OFFICE	Replacement of air-conditioning throughout the Roxby Link centre.		1,130
	Implementation of key management procedure at Roxby Link.	35	
YOUTH	Upgrade of external doors at the Community Youth Centre including the storage room and unisex bathrooms.	5	
	Purchase of laptops for the Youth Centre to provide an alternative space for youths to complete homework and assignments.	2	
	Purchase of equipment for the Youth Centre to be used during drop-in hours.	4	

## EXECUTIVE

The Executive group supports the operation of Council by providing services that enable the work of our customer-facing teams.

The Executive group also provides financial management and accounting services to the Roxby Downs Community Board as well as Longer-term Strategic Management Plans for Roxby Downs.

### Communications and IT

- Engagement, grants and events
- Marketing and communication
- Business operating systems
- ICT reform
- Technology support

### Corporate Services

- Customer Service
- EZY Reg and Service SA enquiries
- Employee/industrial relations

- Recruitment
- Training and development
- Management of Council records
- Work health and safety

### Finance and Governance

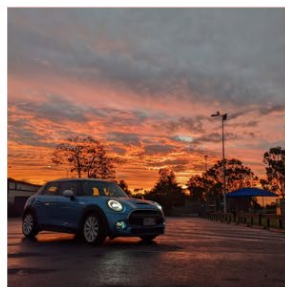
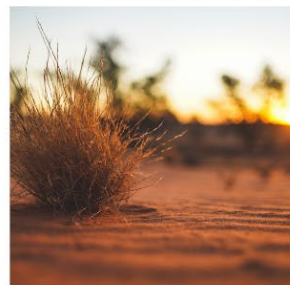
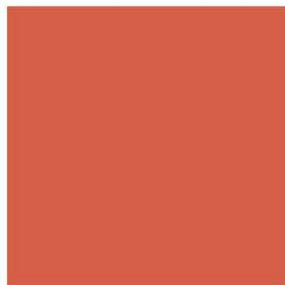
- Financial accounting and strategy
- Maintaining property ownership database
- Preparation of annual budgets
- Provision of Roxby Power and Roxby Water accounts to town residences
- Revenue collection for municipal rates
- Internal payroll systems
- Agendas, minutes and publications, civic event planning and coordination
- Legislative compliance, emergency management, risk management and internal audit, insurance, policy, legal reporting and advice



## EXECUTIVE

### 2022/23 KEY ACTIVITIES

		Amount FY 22/23 \$'000	Carried Forward FY 21/22 \$'000
COUNCIL BUILDING	Refurbishment of administration bathroom facilities.	100	
	Replacement of air conditioning throughout the Council office.		320
	Implementation of ergonomic desks.		15
COMMUNICATIONS AND INFORMATION TECHNOLOGY	A scoping study to assess the viability of a 'maker space' or community shed as an alternative community space for adults.	45	
	Server infrastructure will be replaced to improve the communication network between Council and Roxby Link.		160
CORPORATE SERVICES	Engaging a records management specialist to improve how records are managed within Council.	40	
	An ongoing program of retraining staff across all areas of Council and providing opportunities for further development over the next five years.	81	
FINANCE AND GOVERNANCE	The Kokatha Art Development Project invites Kokatha artists to participate in a competition and exhibition by submitting canvas paintings depicting traditional Kokatha cultural elements. This project aims to create a thriving Kokatha arts economy in the town and improve the community's understanding of Kokatha culture.		60



# YOUR BUDGET





## HOW COUNCIL WILL FUND THE ANNUAL BUSINESS PLAN

The Annual Business Plan produces an operating deficit of \$261,000 resulting from reduced income, increased labour costs and the impact of inflation, which has a multiplier effect due to Roxby Downs’ remote location.

### Operating Income

To deliver the projects and ongoing services outlined within this Plan, Council raises income from various sources, including state and federal government grants and rates.

Income Sources	\$'000
Rates	5,800
Statutory Charges	70
Electricity Charges	5,037
Water Charges	4,988
Other User Charges	1,403
Grants, subsidies and contributions	669
Municipal Deficit Funding	600
Investment income	125
Other income	69

### Expenses

The cost to Council to deliver services at their current levels is \$19M. Across the different Council functions, Council spends \$5.3M on employing staff. It also incurs over \$3.1M depreciation to recognise the annual consumption of its large network of infrastructure assets.

Departmental Expenditure	\$'000
Essential Services and Assets	5,464
Executive	1,770
Lifestyle, Sport and Community	4,309
Roxby Power	3,689
Roxby Water	3,789

**Income \$18.8M**



- Rates
- Statutory Charges
- Electricity Charges
- Water Charges
- Other User Charges
- Grants, subsidies and contributions
- Municipal Deficit Funding

**Expenses \$19.0M**



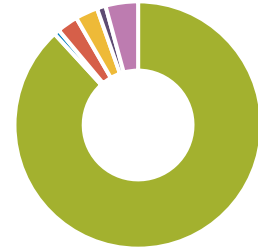
- Power
- Water and Sewage
- Town Services
- Lifestyle, Sport and Community
- Corporate

### Capital Expenditure

\$3.7M will be spent on renewing and replacing assets. \$6.8M will also be spent on new or upgraded assets providing additional services and benefits to the community.

	\$'000
Buildings and other structures	9,268
Water and Sewerage	76
Transport	290
Stormwater	309
Furniture and Fittings	120
Equipment	447

### Capital Expenditure \$10.5M



- Buildings and other Structures
- Water and Sewerage
- Transport
- Stormwater
- Furniture and Fittings
- Equipment

### KEY CAPITAL INVESTMENTS

<p><b>\$5 million</b></p> <p>on upgrading the sports precinct</p>		<p><b>\$110,000</b></p> <p>on renovating the Roxby Link cinema</p>	<p>Over <b>\$76,000</b></p> <p>on optimising our town water and sewerage facilities</p>
<p><b>\$293,000</b></p> <p>on softfall at the playgrounds around town</p>	<p><b>\$45,000</b></p> <p>on a scoping study for a maker space in Roxby</p>		
	<p><b>\$280,000</b></p> <p>on upgrading and maintaining our roads</p>	<p><b>\$20,000</b></p> <p>on our youth and youth facilities</p>	<p><b>\$200,000</b></p> <p>on upgrading the Splashpad</p>

## THE SETTING OF RATES AND CHARGES

In deciding how much rate revenue we need to raise for the financial year, we consider several factors including the cost of delivering services to the community and our future asset renewal and replacement requirements. We also allow for the current economic climate, community expectations and ensuring we fulfill all our statutory obligations.

### General Rates

Council is increasing its general rate revenue by 4.7% consistent with the Adelaide CPI. We will raise a total of \$4,797,522 compared to \$4,582,161 in the previous financial year.

This level of rate income will ensure our long-term financial sustainability, while being fiscally responsible in the short-term. This increase compares well with rates increases that are expected to be passed on by other South Australian Councils.

### Differential General Rates

As in previous years, Council has opted to differentiate the rates charged by different land use. It does so on the basis that some land uses impact more on the level of services used compared to others.

Land-Use	Rate in dollar	Rates to be collected
Residential	.0057525	\$2,324,727
Commercial Shop	.0178249	\$183,505
Commercial Office	.0226557	\$114,186
Commercial Other	.0186866	\$696,002
Industry Light	.0135083	\$43,078
Industry Other	.0093994	\$63,812
Vacant	.0167610	\$160,816
Other	.0102579	\$50,882

### Fixed Charge

Council considers it appropriate that all rateable properties make a minimum contribution to the cost of Council’s activities. Council has set a fixed charge of \$712. Council will raise \$1,330,728 (27% of general rate revenue) from the fixed charge.

### Maximum Increase

Council has set a maximum increase of 10%. It applies to the general rate for residential ratepayers if the property is their principal place of residence. It does not apply if there has been development or a change in use from the previous year.

### Rate Rebates

Council provides rates rebates in accordance with Section 10(1)(5) of the *Local Government Act 1999*. Council regularly reviews discretionary rate rebates.

### Average Rate

The average rate is calculated by dividing the total general rates payable by the number of properties for each land use.

Land-Use	Average Rate	Change from last year
Residential	\$2,057	\$84
Commercial Shop	\$8,052	\$187
Commercial Office	\$7,429	\$322
Commercial Other	\$13,339	\$1,200
Industry Light	\$6,866	\$277
Industry Other	\$8,688	\$450
Vacant	\$5,124	\$200
Other	\$1,311	\$68

\*Rate changes for individual assessments vary.

## **Business Impact Statement**

Council considers the impact of rates on all businesses in the Council area. In considering the impact, we have assessed the financial impact on local businesses of COVID-19, the current and forecast economic climate, the operating and capital projects and new programs for the coming year that will principally benefit industry and business development, valuation changes and Council's ability to provide appropriate local stimulus to businesses through its annual rating.

## **Further Information**

Further information concerning Council Rating Concessions, Rebates, Capping Rebates and provisions for rate payers facing hardship can be found in Appendix 1.

## **Service Charge – Waste Collection**

The full cost of operating and maintaining a waste collection service is recovered through a service charge to each residential property. For 21/22, the cost of this charge was \$471.60. In 22/23, the service charge for waste collection will be increased by CPI 4.7%, equating to \$493.77 per annum. Council will collect \$853,720 from the service charge.

## **Regional Landscape Levy**

The Regional Landscape Levy is a State Government tax imposed under the Landscape South Australia Act 2019. Council is obliged to collect the levy on behalf of the SA Arid Lands Management Board. No portion of the levy is retained by Council. The levy is based on a fixed charge and is shown as a separate charge on the rate notice. Council has set a separate rate fixed charge of \$67.17. Council will collect \$125,077 from the Regional Landscape Levy.

## **Method Used to Value Land**

Council uses capital value as the basis for valuing land within the Council area. Council considers that it provides the fairest method of distributing the rate burden across all rate payers and is a good indicator of wealth.

## **Adoption of Valuation**

The Council has adopted the valuations made by the Valuer-General. Anyone dissatisfied with the valuation may object to the Valuer General in writing within 60 days of receiving the notice of the valuation, explaining the basis for the objection. The Council has no role in the process. It is important to note that the lodgement of an objection does not change the due date for payment of rates.

The total property valuations (excluding non-rateable) provided by the State Valuation Office as of 30 June 2022 was \$481,240,141\* - an increase of 0.29%\* - over last year.

## **Power And Water Charges**

The income generated from the sale of power and water is difficult to predict accurately in the context of seasonal variability and volume demand fluctuations. Council attempts to predict and budget based on broad assumptions and the analysis of actual usage patterns; however, key drivers of future demand such as population and temperature are subject to uncertainty.

There will be no change in both electricity tariffs and the solar buy-back rate, with total expected revenue for Roxby Power being \$5.037M.

Similarly, there will also be no change in water tariffs (usage), water supply and sewerage supply charges, with total expected revenue for Roxby Water being \$4.988M.

## FINANCIAL SUSTAINABILITY

A Council is financially sustainable where planned long-term services and infrastructure levels and standards are met without unplanned increases in rates or disruptive cuts to services.

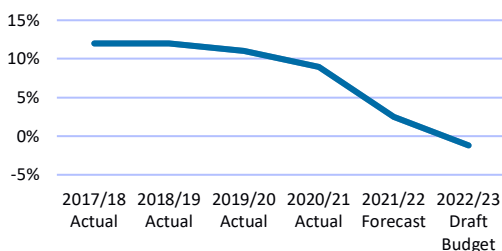
### Financial Indicators

Three ratios have been developed by the local government sector as a simple way of indicating the extent to which the Council is financially sustainable. The three ratios are:

#### Operating Surplus/Deficit Ratio

A council is financially sustainable if it achieves a positive ratio over time. The desired level is between 0% and 10% on average over the long term. A short-term operating deficit may be acceptable; however, it should not occur continuously over time. A zero result implies the current generation is paying for what it is receiving in service levels, a deficit that they are not paying enough, and a surplus that they are paying too much.

Council anticipates a ratio of a (1.39%) reflecting a deficit. This is seen as a short-term aberration due to the effects of COVID-19, wage increases and inflationary pressures. With Council setting its rate increase at 4.7% it determined that it would absorb the deficit in the short-term due to its otherwise strong financial health, with no debt and comfortable cash reserves.

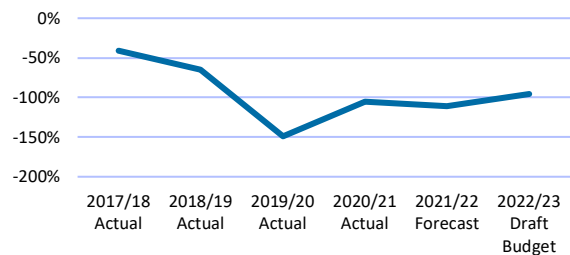


#### Net Financial Liabilities Ratio

This ratio indicates the extent to which the net financial liabilities of the Council can be met by its total operating revenue.

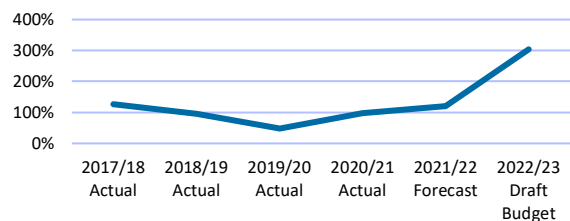
When the ratio is increasing, it indicates that a greater amount of a council’s operating revenue is required to service its financial obligations.

As Council continues to be debt free and have sufficient reserves to meet many of the future commitments on maintenance and capital expenditure projects, the Net Financial Liabilities Ratio is somewhat distorted and reflects as a negative figure. For Roxby Downs this reflects good financial health.



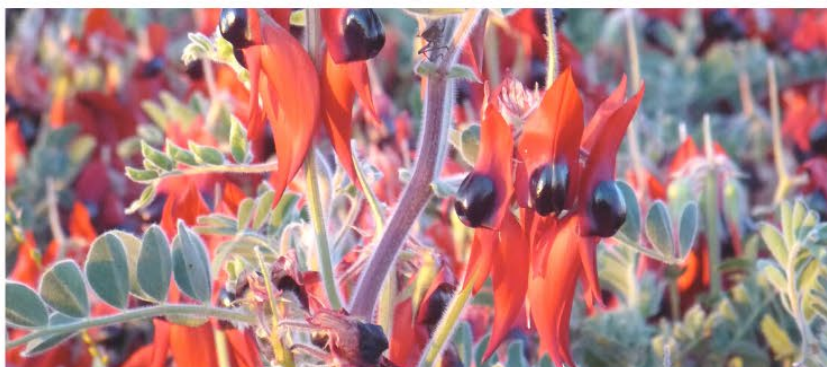
#### Asset Renewal Funding Ratio

The desired level is greater than 90% but less than 110% on average over the long term. This ratio measures whether Council is renewing or replacing existing physical assets when needed to maintain service levels. It is calculated by measuring actual capital expenditure on renewal or replacement of assets, relative to Council’s Infrastructure and Asset Management Plans.



Council will be undertaking a major replacement of its sports precinct, illustrated by the 2022/23 ratio of over 290%.

ANNUAL BUSINESS PLAN  
AND BUDGET



## APPENDIX 1: Rating Policy Explained

### **Why are rates in Roxby Downs comparatively higher than those in metropolitan councils?**

Due to restrictions around land use, there has been no proposed construction of new buildings or houses in Roxby Downs. This has implications for Council as natural growth in the number of rateable properties, which commonly occurs in other local government areas, cannot be factored into planning for natural revenue growth.

The cost of delivering high quality services in a remote area is also significantly higher and there is less availability of services.

### **How often does Roxby Council increase its rates?**

As part of Council's long-term commitment to sustainability we increased rates in line with the Adelaide CPI of 1.2% last financial year, which in real terms (allowing for inflation) was a zero increase. We have continued that this year. Before FY21/22 Council had not increased rates in dollar terms since 2016 (0% increase refers to total rates across all categories and as a total. Rates on individual properties are likely to have varied depending on their individual property valuations). In real terms rates have dropped considerably since the 16/17 financial year.

### **When are my rates due?**

Annual rates can be paid in full at the first instalment in September or in four equal instalments due in September, December, March and June. The outstanding balance can be paid in full at any time. Council will send out instalment notices to ratepayers, advising them of their next instalment due date at least 30 days prior to the due date. Council is also now sending out reminders in the form of SMS texts for all accounts that are overdue. Council provides a range of payment options.

### **What happens if I pay my rates after the due date?**

The Local Government Act 1999 requires that councils impose a penalty of 2% on any payment for rates, whether instalment or otherwise, that is received late.

The purpose of this penalty is to:

- Act as a deterrent to ratepayers who might otherwise fail to pay their rates on time.
- Allow councils to recover the administrative cost of following up unpaid rates.
- Cover any interest cost the Council may incur because it has not received the rates on time.

Rates remaining unpaid will be charged interest each month, set each year in accordance with Section 181(8)(c) of the Act. Council may at its discretion remit penalties for late payment of rates where ratepayers can demonstrate hardship (refer to Roxby Power Hardship Policy). Council issues an overdue notice for payment of rates unpaid by the due date. Should rates remain unpaid more than 21 days after the issue of the overdue notice, the council may refer the debt to a debt collection agency. The debt collection agency charges collection fees that are recoverable from the ratepayer. When the council receives a payment in respect of overdue rates, the council applies the money received in accordance with the sequence prescribed in Section 183 of the Act.

The prescribed sequence is:

1. Satisfying any costs awarded in connection with court proceedings.
2. Satisfying any interest costs.
3. Paying any fines imposed.
4. Payment of rates, in chronological order (starting with the oldest amount owing).

**Do penalties apply to outstanding rates?**

Penalties do apply to outstanding rates. Any rate payer who may experience difficulty with meeting the standard payment requirements or is planning an extended absence at the time rates are due, is encouraged to contact our Rates Officer on 8671 0010 to discuss alternative payment arrangements.

**What if I'm experiencing hardship?**

If you are concerned about the payment of your Council rates, please contact Council on 8671 0010 to discuss your personal circumstances and organise alternative payment arrangements before the payment is due.

**Can I postpone my rates payment if I'm experiencing hardship?**

Under Section 182 of the Local Government Act 1999, you can apply to postpone your rates if payment would cause you hardship. You need to meet the following criteria:

- That hardship can be proven (such as by providing a statement of income and expenses).
- You agree to pay interest on the amount at the cash advance debenture rate, calculated monthly and published by the Local Government Finance Authority for 1 July each year.
- The property is your principal residence and is the only property you own.
- You have owned the property and used it as your principal residence for a minimum of 1 year.
- You can produce your Pensioner Concession Card from Centrelink or Veterans Affairs, or you can demonstrate that you are a self-funded retiree with a household income of less than \$25,000 a year.

We strongly encourage any ratepayer to contact us if they anticipate that they will have difficulty paying rates instalments when they fall due.

**Can I postpone my rates if I have a Seniors Card?**

Pursuant to Section 182A of the Local Government Act 1999, if you hold a State Government Seniors Card,

you can apply to postpone part of your council rates for the current or a future financial year. The deferred amount will still incur a monthly interest charge, and the accrued debt will become payable when your property is sold or disposed of. As a South Australian Seniors Card holder, you can only apply for postponement if:

- The property is your principal place of residence.
- No other person other than your spouse or domestic partner has an interest as owner of the property.

**Which properties are eligible for a rate rebate?**

The Local Government Act 1999 provides that the council must grant a rebate of council rates in specified circumstances. The rebates relate to:

- Land used by a not-for-profit community service organisation for specified services (pursuant to Section 161).
- Land containing a church or other building used for public worship and land used solely for religious purposes (pursuant to Section 162).
- Land used for specified educational purposes (pursuant to Section 165).

**Who else is eligible for a rebate?**

Section 166 of the Local Government Act 1999 sets out the circumstances in which council can grant discretionary rebates of up to 100%. Rebates are reviewed and approved by council on an annual basis.

**Maximum Rate Increase Cap**

Council has set a maximum increase on capping general rates granted to the Principal Ratepayer on assessments under Section 153(3) of the Act. The capping amount is calculated from the difference between the amount of general rates raised during the current financial year, and the amount of general rates for the previous financial year, plus a specified percentage increase (e.g. 10%). For the capping to be granted, the following criteria must apply:

- The land use of the property is residential.



- There have been no improvements on the land over \$20,000 since the start of the previous financial year.
- The zoning of the land has not changed since the start of the previous financial year.
- The Land Use has not changed since the start of the previous financial year.
- The capping rebate amount exceeds \$10.
- Council receives the “Rate Capping Application Form” from the Principal Ratepayer prior to the due date of the first instalment

Enquiries can be made by contacting Roxby Council’s Rates Officer on 8671 0010.

**What happens if rates are in arrears for more than three years?**

Section 184 of the Local Government Act 1999 provides that a council may sell any property where the rates have been in arrears for three years or more. The council is required to notify the owner of its intention to sell the land if payment of the outstanding amount is not received within one month and must provide the owner with details of the outstanding amounts. Except in extraordinary circumstances, the council enforces the sale of land for arrears of rates.

## APPENDIX 2: Consolidated Financial Statements

Budgeted Statement of Comprehensive Income.  
For the period ending 30 June 2023.

	2020/21	2021/22	2021/22	2022/23
	Audited Actual	Original Budget	Forecast	Budget
	\$	\$	\$	\$
<b>INCOME</b>				
Rates	5,416,954	5,499,006	5,542,111	5,799,615
Statutory charges	68,895	65,100	74,577	70,000
User charges	11,003,316	11,730,409	11,096,435	11,427,163
Grants, subsidies and contributions	355,563	206,270	712,670	669,441
Municipal Deficit Funding	600,000	600,000	600,000	600,000
Investment income	131,165	70,000	115,000	125,000
Reimbursements	13,644	-	10,527	10,617
Other income	68,333	84,024	57,522	58,882
<b>Total Income</b>	<b>17,657,870</b>	<b>18,254,809</b>	<b>18,208,842</b>	<b>18,760,718</b>
<b>EXPENSES</b>				
Employee costs (inc. oncosts)	4,786,302	5,333,818	5,326,289	5,590,321
Materials, contracts & other expenses	8,297,995	9,740,636	9,352,490	10,220,438
Depreciation	3,065,703	3,137,668	3,077,668	3,211,168
Finance costs	-	-	-	-
<b>Total Expenses</b>	<b>16,150,000</b>	<b>18,212,122</b>	<b>17,756,447</b>	<b>19,021,927</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>	<b>1,507,870</b>	<b>42,687</b>	<b>452,395</b>	<b>(261,209)</b>
Asset Disposal & Fair Value Adjustments	44,909	30,000	30,000	-
Amounts specifically received for new or upgraded assets	232,439	2,449,489	201,848	5,194,749
Physical resources received free of charge	-	-	-	-
<b>NET SURPLUS/(DEFICIT) transferred to Equity Statement</b>	<b>1,785,218</b>	<b>2,522,176</b>	<b>684,243</b>	<b>4,933,540</b>
<b>Other Comprehensive Income</b>				
Changes in revaluation surplus -IPPE	-	-	-	-
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>1,785,218</b>	<b>2,522,176</b>	<b>684,243</b>	<b>4,933,540</b>

## Budget Statement of Financial Position as of 30 June 2023.

	2020/21	2021/22	2021/22	2022/23
	Audited Actual	Original Budget	Forecast	Budget
	\$	\$	\$	\$
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash and cash equivalents	21,282,331	19,582,389	23,003,765	20,713,482
Trade & other receivables	2,397,256	3,326,753	2,397,286	2,397,286
Other Financial Assets	-	-	-	-
Inventories	21,132	26,000	26,000	26,000
<b>Total Current Assets</b>	<b>23,700,719</b>	<b>22,935,142</b>	<b>25,427,051</b>	<b>23,136,768</b>
<b>Non-current Assets</b>				
Infrastructure, property, plant & equipment	114,019,092	115,291,000	107,644,380	114,868,203
<b>Total Non-Current Assets</b>	<b>114,019,092</b>	<b>115,291,000</b>	<b>107,644,380</b>	<b>114,868,203</b>
<b>TOTAL ASSETS</b>	<b>137,719,811</b>	<b>138,226,142</b>	<b>133,071,431</b>	<b>138,004,971</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Trade & other payables	3,236,478	1,638,309	3,237,456	3,237,456
Current Borrowings	16,744	17,521	16,744	16,744
Current Provisions	553,825	587,270	553,825	553,825
<b>Total Current Liabilities</b>	<b>3,807,047</b>	<b>2,243,100</b>	<b>3,808,025</b>	<b>3,808,025</b>
<b>Non-current Liabilities</b>				
Non-current Borrowings	35,857	53,000	52,857	52,857
Non-current Provisions	1,248,720	1,188,000	1,188,000	1,188,000
<b>Total Non-current Liabilities</b>	<b>1,284,577</b>	<b>1,241,000</b>	<b>1,240,857</b>	<b>1,240,857</b>
<b>TOTAL LIABILITIES</b>	<b>5,091,624</b>	<b>3,484,100</b>	<b>5,048,882</b>	<b>5,048,882</b>
<b>NET ASSETS</b>	<b>132,628,186</b>	<b>134,742,042</b>	<b>128,022,548</b>	<b>132,956,088</b>
<b>EQUITY</b>				
Accumulated Surplus	32,227,911	33,239,000	27,500,274	32,433,814
Asset Revaluation Reserves	100,400,275	101,529,042	100,522,275	100,522,275
Other Reserves	-	(26,000)	-	-
<b>TOTAL EQUITY</b>	<b>132,628,186</b>	<b>134,742,042</b>	<b>128,022,548</b>	<b>132,956,088</b>

**Budget Statement of Cash Flows as of 30 June 2023.**

	2020/21	2021/22	2021/22	2022/23
	Audited Actual	Original Budget	Forecast	Budget
	\$	\$	\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
<b>Receipts</b>				
Rates - general & other	5,571,355	5,499,006	5,542,111	5,799,615
Fees & other charges	69,042	65,200	74,577	70,000
User charges	11,003,561	11,730,409	11,096,435	11,427,163
Grants utilised for operating purposes	955,563	806,270	1,312,670	1,269,441
Investment receipts	131,165	70,000	115,000	125,000
Reimbursements	13,644	-	10,527	10,617
Other revenues	842,640	83,924	57,522	58,882
Changes in Net Assets		2,520,000		
<b>Payments</b>				
Employee costs	(4,762,455)	(5,333,818)	(5,326,289)	(5,590,321)
Materials, contracts & other expenses	(7,867,892)	(9,740,636)	(9,292,490)	(10,220,438)
Finance payments	(2,000)	-	-	-
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>5,954,623</b>	<b>5,700,355</b>	<b>3,590,063</b>	<b>2,949,959</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Receipts</b>				
Amounts specifically for new or upgraded assets	1,563,582	2,449,489	201,848	5,194,749
Sale of replaced assets	45,095	30,000	30,000	75,000
<b>Payments</b>				
Expenditure on renewal/replacement of assets	(1,757,067)	(6,649,481)	(1,541,960)	(3,685,061)
Expenditure on new/upgraded assets	(191,200)	(1,905,974)	(576,395)	(6,824,930)
<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(339,590)</b>	<b>(6,075,966)</b>	<b>(1,886,507)</b>	<b>(5,240,242)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Payments</b>				
Repayment of finance lease liabilities	(16,744)	-	-	-
<b>Net Cash provided by (or used in) Financing Activities</b>	<b>(16,744)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE (DECREASE) IN CASH HELD</b>	<b>5,598,289</b>	<b>(377,000)</b>	<b>1,703,556</b>	<b>(2,290,283)</b>
Cash & cash equivalents at beginning of period	15,684,042	19,959,389	21,300,209	23,003,765
<b>Cash &amp; cash equivalents at end of period</b>	<b>21,282,331</b>	<b>19,582,389</b>	<b>23,003,765</b>	<b>20,713,482</b>

Statement of Changes in Equity as of 30 June 2023.

	Accumulated Surplus	Asset Revaluation Reserves	TOTAL EQUITY
	\$	\$	\$
<b>2020/21 AUDITED ACTUAL</b>			
Balance at end of previous reporting period	30,442,694	100,400,275	130,842,969
Net Surplus/(Deficit) for Year	1,785,218	-	1,785,218
<b>Balance at end of period</b>	<b>32,227,912</b>	<b>100,400,275</b>	<b>132,628,187</b>
<b>2021/22 ORIGINAL BUDGET</b>			
Balance at end of previous reporting period	30,716,824	101,529,042	30,716,824
Net Surplus/(Deficit) for Year	2,522,176	-	2,522,176
<b>Balance at end of period</b>	<b>33,239,000</b>	<b>101,529,042</b>	<b>33,239,000</b>
<b>2021/22 FORECAST</b>			
Balance at end of previous reporting period	26,816,031	100,522,275	127,338,305
Net Surplus/(Deficit) for Year	684,243	-	684,243
<b>Balance at end of period</b>	<b>27,500,274</b>	<b>100,522,275</b>	<b>128,022,548</b>
<b>2022/23 BUDGET</b>			
Balance at end of previous reporting period	27,500,274	100,522,275	128,022,548
Net Surplus/(Deficit) for Year	4,933,540	-	4,933,540
<b>Balance at end of period</b>	<b>32,433,814</b>	<b>100,522,275</b>	<b>132,956,088</b>

**Budget Uniform Presentation of Finances.**  
For the period ending 30 June 2023.

	<b>2020/21</b>	<b>2021/22</b>	<b>2021/22</b>	<b>2022/23</b>
	<b>Audited</b>	<b>Original</b>	<b>Forecast</b>	<b>Budget</b>
	<b>Actual</b>	<b>Budget</b>		
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Income	17,657,870	18,254,809	18,208,842	18,760,718
Less Expenses	16,150,000	18,212,122	17,756,447	19,021,927
<b>Operating Surplus / (Deficit)</b>	<b>1,507,870</b>	<b>42,687</b>	<b>452,395</b>	<b>(261,209)</b>
<b>Net Outlays on Existing Assets</b>				
Capital Expenditure on renewal and replacement of Existing Assets	(1,757,067)	(6,649,481)	(1,541,960)	(3,685,061)
Depreciation, Amortisation and Impairment	3,065,703	3,137,668	3,137,668	3,211,168
Proceeds from Sale of Replaced Assets	45,095	30,000	30,000	75,000
	<b>1,353,731</b>	<b>(3,481,813)</b>	<b>1,625,708</b>	<b>(398,893)</b>
<b>Net Outlays on New and Upgraded Assets</b>				
Capital Expenditure on New and Upgraded Assets	(191,200)	(1,905,974)	(576,395)	(6,824,930)
Amounts received specifically for New and Upgraded Assets	1,564,000	2,449,489	201,848	5,194,749
Proceeds from Sale of Surplus Assets				
	<b>1,372,800</b>	<b>543,515</b>	<b>(374,547)</b>	<b>(1,630,181)</b>
<b>Net Lending / (Borrowing) for Financial Year</b>	<b>4,234,401</b>	<b>2,895,611</b>	<b>1,703,556</b>	<b>(2,290,283)</b>

## Budget Financial Indicators for the period ending 30 June 2023.

	Audited Actual	Original Budget	Forecast	Budget
	\$	\$	\$	\$
<b>OPERATING SURPLUS RATIO</b>	<b>8.54%</b>	<b>0.23%</b>	<b>2.48%</b>	<b>-1.39%</b>
Operating Surplus	1,507,870	42,687	452,395	(261,209)
Total Operating Income	17,657,870	18,254,809	18,208,842	18,760,718

*This ratio expresses the operating surplus as a percentage of total operating revenue.*

<b>UNDERLYING OPERATING SURPLUS RATIO</b>	<b>11.14%</b>	<b>0.23%</b>	<b>0.59%</b>	<b>-1.39%</b>
Operating Surplus	2,070,000	42,687	106,638	(261,209)
Total Operating Income	18,589,238	-18,254,809	-18,208,842	18,760,718

*This ratio expresses the normalised operating surplus as a percentage of total operating revenue.*

<b>NET FINANCIAL LIABILITIES RATIO</b>	<b>-105.27%</b>	<b>-106.41%</b>	<b>-111.77%</b>	<b>-96.28%</b>
Net Financial Liabilities	(18,587,962)	(19,425,042)	(20,351,893)	(18,061,885)
Total Operating Income	17,657,870	18,254,809	18,208,842	18,760,718

*Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.*

<b>ASSET RENEWAL FUNDING RATIO</b>	<b>68.53%</b>	<b>479.76%</b>	<b>121.22%</b>	<b>289.71%</b>
Net Asset Renewals	1,757,067	6,649,481	1,541,960	3,685,061
Infrastructure & Asset Management Plan required expenditure	2,564,000	1,386,000	1,272,000	1,272,000

*Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.*

## APPENDIX 3: Community Consultation

Pursuant to the provisions of Section 123 of the *Local Government Act 1999*, each Local Government Authority is required to develop an Annual Business Plan and Budget for each financial year. Council authorised the release of the Annual Business Plan and Budget FY 2022/2023 for a period of **community consultation between 9:00am Monday 23 May 2022 and 6:30pm Monday 13 June 2022.**

During the public consultation period the document was published on Council's website at [roxbydowns.sa.gov.au](http://roxbydowns.sa.gov.au). Hard copies were also available from the Council Office at 6 Richardson Place and the Community Library in the Roxby Link complex.

Council welcomed community feedback on the draft version of the Annual Business Plan and Budget 2022/23 before its adoption.

### Community Discussions

Residents and ratepayers were provided the opportunity to make verbal submissions, discuss the Annual Business Plan and Budget and ask questions at two in-person sessions held within the community. These were held on:

- **Tuesday 24 May 2022 at 10:00am** at the Roxby Downs Community Hub on Richardson Place.
- **Thursday 26 May 2022 at 10:30am** at Dunes Café on Richardson Place.

### Facebook Live sessions

Roxby Council broadcast two Facebook Live sessions led by the Chief Executive Roy Blight, who provided an overview of the proposed Draft Annual Business Plan and Budget 2022/23 and invited members of the public to make representations and ask questions. These were held on:

- **Thursday 26 May 2022 at 4:30pm**
- **Tuesday 31 May 2022 at 10:30am**

### Written Feedback

Written submissions were invited from residents and ratepayers until **6:30pm on Monday 13 June 2022.**

### Council Meeting

Residents and ratepayers who provided were invited to discuss their responses at a Council meeting held on **Wednesday 22 June 2022** from **5:00pm** at the Council Boardroom on Richardson Place.



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